



CITY OF LIVERMORE CALIFORNIA

Financial Plan

Fiscal Years 2021-2022 & 2022-2023





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Honorable Mayor and City Council,

I am pleased to submit the FY 2021-23 Financial Plan for your review and consideration. The FY 2021-23 Financial Plan document (The Financial Plan) includes an update of the Fiscal Year 2020-21 (FY 2019-20) budget as well as budgets for Fiscal Year 2021-22 (FY 2021-22) and Fiscal Year 2022-23 (FY 2022-23). The Financial Plan contemplates Livermore's short-term economic outlook as California is optimistic about emerging from the worst of the COVID-19 pandemic event, providing an overview of City-wide revenue and expenditure projections, with a focus on the General Fund and General Fund Reserves. The Plan reflects known and anticipated impacts of the COVID-19 pandemic event and the effect on our community. The good news is that the City remains relatively financially healthy and The Financial Plan addresses various operational challenges presented by the events of the past year while continuing to appropriately fund the City's long-term obligations, including fleet and information technology replacement needs, Other Post-Employment Benefits (OPEB), and infrastructure repair and replacement (often referred to as Asset Management). The Financial Plan also provides the significant resources necessary for continued progress toward the development of the City owned catalyst sites as part of The Downtown Plan.

The Financial Plan presents a prudent spending plan that maintains the current operational service levels to support Livermore's high quality of life. This document acknowledges the financial challenges Livermore faces in the near and longer-term, but also celebrates prior year accomplishments and is intended to be a roadmap to build upon the progress already made towards realizing the adopted FY 2019-21 Council goals and priorities and supports the recently adopted FY 2021-23 Council goals and priorities which are listed below:

1. *Asset Management and Stormwater*: Establish a comprehensive Asset Management Program with a focus on stormwater, ensuring the community continues to receive vital services through a sustainable infrastructure strategy.
2. *Downtown*: Enhance the City's vibrancy by completing critical projects downtown, ensuring the right balance of local amenities to support quality of life.
3. *General Plan Update*: Comprehensively Update the Livermore General Plan, including the Housing Element and Programmatic Environmental Impact Report (EIR), to address changes in regional and state policy, market trends, and community preferences, to plan for growth and conservation for the next 25 years to support and enhance Livermore's quality of life.
4. *Homelessness and Affordable Housing*: Establish a homelessness strategy, engaging local partners to develop a coordinated response, and expand diversity of affordable housing opportunities.
5. *Modernization, Training and Workplace Enhancements*: Develop a systematic approach to modernizing the City's aging business systems, reviewing processes for alignment with industry best practices, and providing our workforce with the tools and training necessary to effectively and efficiently deliver services to the community.

LIVERMORE'S SHORT-TERM ECONOMIC OUTLOOK

In March 2020, Livermore's local economy came to a sudden and virtual stop as a result of the regional 'shelter-in-place' directive in response to the COVID-19 pandemic. The pandemic event has impacted most every local and state government across the country differently depending upon circumstances specific to each entity. For Livermore, these fiscal impacts include loss and delay of revenues as well as unplanned costs. As the pandemic event continues to unfold, the potential long-term fiscal impacts cannot yet be accurately projected. According to some economist's projections, the recovery will be short and sharp and the economy will return quickly return to pre-pandemic levels. Of course, other economists project a much longer recovery with potential setbacks as virus variants emerge with the potential to trigger a sustained economic contraction and protracted recovery period. In either case, as a result of sound financial-management policies and healthy reserves, the City is in a strong financial position to face the



projected loss of revenue from COVID-19 anticipated to occur during this budget cycle while still providing a high service level to Livermore residents and businesses as we begin to emerge from this crisis.

For Livermore, the shelter-in-place order along with the pandemic event in general, have had the most dramatic impact specifically on sales tax revenue and transient occupancy tax revenue. Sales tax projections were originally reduced by 18% or \$6.8 million for the current fiscal year. This projection is reflective of Livermore’s portfolio of sales tax producers, specifically the concentration of retailers of general consumer goods. The good news is that in recent years Livermore has been able to diversify its portfolio with strong tax producers from other industry groupings, such as autos & transportation, business & industry, and building & construction. Transient occupancy tax (TOT) projections were reduced by roughly 35% or \$1.6 million for the current fiscal year. This comes at a time when Livermore’s portfolio of TOT producers had recently updated existing facilities and several new properties were planned to come online. In addition to these two specific revenue sources, various other revenues have also been projected downward to reflect anticipated reductions in demand for services.

The City has also incurred unplanned costs, such as the \$2 million of Local Business Support Grants, business conditional use permitting of \$210,000, Emergency Operations Center staffing of \$1.6 million, \$100,000 contribution to the COVID-19 drive-through testing center at the Alameda County Fairgrounds, \$280,000 for personal protective equipment, cleaning services and supplies, and \$417,000 providing temporary shelter and services for the most vulnerable members of the community. In addition to the examples of some of the direct costs mentioned above, the City incurred additional costs associated with providing essential services via alternative delivery models necessary to comply with the various health orders.

The FY 2021-23 Financial Plan includes General Fund budget projections which are summarized on the table below.

	Actual	Proposed	Proposed	Proposed
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Revenue	\$118,435,845	\$118,680,988	\$122,442,069	\$123,579,681
Transfers In	691,026	2,767,749	4,278,135	2,132,599
Total Sources	<u>119,126,870</u>	<u>121,448,737</u>	<u>126,720,204</u>	<u>125,712,280</u>
Total Operating Expenditures	105,016,248	114,422,618	117,008,443	118,484,901
Transfers Out	5,045,980	4,951,979	6,759,479	9,182,168
Capital Improvement Program	4,107,766	5,032,000	13,387,000	1,090,000
Total Uses	<u>114,169,994</u>	<u>124,406,597</u>	<u>137,154,922</u>	<u>128,757,069</u>
Excess (Shortfall)	<u>\$4,956,877</u>	<u>(\$2,957,860)</u>	<u>(\$10,434,718)</u>	<u>(\$3,044,789)</u>

The Financial Plan allocates approximately \$22 million of General Fund resources for capital improvements, representing a significant investment in the Downtown as informed by the Council priority. With the Speedee Lube demolition and Veterans Way construction now complete, the remaining Downtown Development Plan projects contemplated as part of the General Fund include constructing the I Street parking structure, some minor demolition and site prep work, and design work on the L Street Garage. Stockmen’s Park has also been completed during this budget cycle with non-General Fund resources. The cumulative shortfall of roughly \$16.4 million is primarily due to the heavy investment proposed in the CIP program and has been planned and saved for as reflected in the accumulation of Available Excess Fund Balance reflected in the table on the following page. Although the pace of investment in the Downtown Plan is expected to slow down due to the economic volatility we are currently experiencing, this investment is still being proposed because we have been prudently saving resources for the past several years specifically for this purpose. As discussed in detail below, even with the heavy investment in CIP, the General Fund is anticipated to remain financially healthy with anticipated General Fund balance in excess of required reserves.



GENERAL FUND OPERATING RESERVES

During the Great Recession, the City spent General Fund operating reserves in excess of \$12 million to maintain essential services and meet operating needs. When the economy began to show signs of recovery, the City Council adopted a Governmental Accounting Standards Board (GASB) 54 Compliant Fund Balance policy, establishing General Fund reserve goals. The policy, adopted in June 2012 and amended in June 2016, targets an overall reserve level of 30% of the current year's budgeted operating expenditures and outgoing transfers for debt service. Key components of the General Fund Balance policy goals include:

- 15% of the General Fund's current operating expenditures plus debt service transfers, to be used in a catastrophic event or in a major emergency or in periods of severe fiscal crisis;
- 13.5% of the General Fund's current operating expenditures plus debt service transfers, to be used during times of severe economic distress such as protracted recessionary periods, State raids on local resources, or other unforeseen events; and
- 1.5% of the General Fund's current operating expenditures plus debt service transfers to protect against cash shortfalls related to timing of projected revenue receipts and to maintain budgeted level of reserves.

The Financial Plan provides that all reserves required by adopted Council Policy are fully funded for each fiscal year and an excess General Fund balance of roughly \$450,000 above and beyond the minimum amount required by Council Policy is available to provide additional financial flexibility. Below is a summary of anticipated General Fund balance categories during the period covered by The Financial Plan:

Fund Balance Category	Actual FY 2019-20	Projected FY 2020-21	Projected FY 2021-22	Projected FY 2022-23
Nonspendable	\$ 5,627,682	\$ 5,627,682	\$ 5,627,682	\$ 5,627,682
Committed (15%)	16,561,703	17,419,222	18,219,000	18,740,632
Assigned (13.5%)	14,905,533	15,677,300	16,397,100	16,866,568
Unassigned (1.5%)	1,656,170	1,741,922	1,821,900	1,874,063
Infrastructure Replacement	10,000,000	10,000,000	10,000,000	10,000,000
Remaining Unassigned	21,247,425	16,574,527	4,540,253	452,201
Total Fund Balance	\$69,998,513	\$67,040,653	\$56,605,935	\$53,561,146

INFRASTRUCTURE REPLACEMENT RESERVES

In addition to the General Fund operating reserves, in June of 2016, Council directed staff to establish an Infrastructure Repair and Replacement Reserve to begin accumulating the resources necessary to address the City's aging infrastructure as part of the Council Goal and Priority of Asset Management. The City owns approximately a billion dollars of general government infrastructure in addition to another billion dollars of Enterprise Fund maintained infrastructure. Staff currently estimates that the City (like almost all local governmental agencies in the nation) is underfunding infrastructure maintenance by several million dollars per year. For this reason, the City Council identified Asset Management and Stormwater as one of its goals to systematically analyze and develop funding and maintenance policies to address this significant challenge. As this program is being developed, Council directed staff to reserve \$2 million a year for each of the last five fiscal years so that the reserve has grown to be \$10 million. Staff is recommending suspending the contribution for the duration of this coming budget cycle to mitigate the anticipated shortfall in the General Fund resulting from the heavy investment in the Downtown Plan and loss of revenue associated with the pandemic event. The Long-term Financial Plan programs this \$2 million annual contribution to resume during FY 2023-24 and if resources become available it will be restored sooner.



OPERATIONAL CHALLENGES

COVID-19 – As discussed throughout this document, the series of events that resulted from the outbreak of COVID-19 pandemic will have both short and long-term effects on City operations. The short-term loss of revenue aside, the pandemic event has caused the organization to perform a comprehensive review of how the City currently provides services versus how services might be provided into the future. The ability to provide essential services within a flexible framework into the future requires a sustained investment of time and technology. The reductions in sales tax and transient occupancy tax are offset by an increase of revenues in other categories such as property tax revenues, and federal aid under the American Rescue Plan Act of 2021 (ARPA). Current estimates show that the City of Livermore could receive as much as \$9.7 million in federal awards under the ARPA program which will be split evenly between FY 2020-21 and FY 2021-22. Guidance on allowable uses of ARPA are still being developed at the time this letter was prepared.

Interest Rate Risk – Interest rates have been at historical lows for the past ten years, which helped the City regain its financial health coming out of the Great Recession. It is likely that in the long-term, interest rates will grow back towards more historical levels. Staff had been carefully monitoring interest rates and refinanced the 2014 Series A and B Certificates of Participation (2014 COPS) as well as the smaller fixed rate 2011 Certificate of Participation (2011 COP). This refinancing occurred in June of 2020, and resulted in a single fixed-rate certificate of participation which locked in historically low interest rates for the life of the debt.

Storm Water Enterprise Fund – In an effort to accurately identify the costs associated with required Storm Water management mandates we have begun to account for these activities in the Storm Water Enterprise Fund. As the State continues to increase the requirements around Storm Water, it is important that we understand the full cost of compliance. Current revenue sources are not adequate to perform all the necessary compliance work, and a subsidy from other sources will be necessary in the near future, as we look to secure a more appropriate permanent funding source, such as user fees.

New Labor Agreements – Labor costs make up roughly 75% of the City's overall expenditures, which is a typical structure for a service-oriented organization. All five labor organizations which represent Livermore's employees have labor agreements that expire during calendar year 2021. Negotiating successor agreements with all five bargaining units represents a significant additional financial commitment during uncertain economic times. The anticipated costs associated with all five of these successor agreements have been incorporated into the operating budget being presented for adoption in June.

Staffing – The previous Financial Plan acknowledged a relatively strong economy and the pressure which that places on the organization from increased service demands from the community. During a typical economic downturn, demand for services have a natural tendency to reduce. In the case of the COVID-19 induced economic downturn demand for services increased, causing strain on our staffing model. For the past five budget cycles, still cognizant of the reduction in staffing of 100 Full Time Equivalents (FTE) during the Great Recession, one of our cost containment strategies continues to be holding the line on City staffing levels so that General Fund revenues had time to grow and align with true structural expenditures, specifically full funding of OPEB obligations. Current revenues are now in balance with structural expenditures, although continued vigilance is necessary to maintain this alignment.

Over the long-term, the City does not anticipate adding a significant number of permanent FTE's; instead, staff evaluates the need to fill vacancies as they occur, exploring options that would result in more efficient service delivery. Additionally, utilizing "limited duration" or "special funded" positions allows the City to address the current elevated service level demands, but retain staffing flexibility in anticipation of the inevitable economic downturn. As a result, four limited duration positions in the Community Development Department that were added to help address the work created by the development that was being fueled by the vibrant pre-COVID economy. We had originally anticipated that these four limited duration positions (one in Planning, one in Building, two in Engineering) would expire on June 30, 2021. In light of the onset of a recession and in an effort to mitigate future costs, it is recommended that these



positions lapse as intended on June 30, 2021 with the exception of the position in the Planning Division, which is integral to the General Plan Update as informed by the Council goal and is recommended to continue for the entire FY 2021-23 budget cycle. This assumption is programmed into the Long-term Financial Plan which is incorporated into this document on page 43. Long-Term Financial Plan modeling also acknowledges future staffing needs and includes assumptions about adding one FTE during each of the years of the forecast period. Maintaining financial stability requires balancing available revenues with service needs.

Additionally, in response to organizational service needs staff is recommending the addition of 1.0 FTE in the form of a Battalion Chief classification within the Livermore-Pleasanton Fire Department. This new FTE will be in conjunction with Pleasanton also adding a Battalion Chief position for a total add of 2 FTE beginning in June of 2021. These positions will be responsible for daily oversight and management of Fire suppression operations involving the ten fire stations sprinkled across both communities. The positional costs (salary and benefits) are estimated roughly at \$520,000 and will be split evenly with Pleasanton, making Livermore's share of this additional resource roughly \$260,000 annually.

FUNDING LONG-TERM OBLIGATIONS

The Financial Plan provides appropriate levels of funding for several long-term obligations that were purposefully underfunded during the Great Recession in order to meet operational needs. These obligations included fleet and technology replacement, Other Post-Employment Benefits (OPEB), Worker's Compensation and the Capital Improvement Program (CIP). An ongoing commitment to appropriately fund these liabilities is essential to ensure the City's future operational preparedness, fiscal health, and sustainability. The sections below discuss the City's funding strategy and approach to continue to effectively manage each of these important long-term obligations.

Fleet and Information Technology Replacement Programs- The Plan provides approximately \$4.6 million annually for fleet replacement. This funding is used to regularly replace police cars, fire engines, and certain public works vehicles. However, during the peak of the economic recession, the General Fund contribution to this program was suspended and then eventually restored over time as the economy improved. The Information Technology Replacement program provides for the replacement of major information technology systems, such as the Accela Permitting Software, Central Square ERP Software, phone systems, voicemail systems, and all city servers. The Plan adequately funds the Information Technology Replacement Program with \$2.5 million in annual resources.

Other Post-Employment Benefits (OPEB) - OPEB is a non-pension retirement benefit that certain employees receive upon their retirement, such as retiree health care. When these benefits were first offered by the City, the cost was quite modest and benefits were funded on a pay-as-you-go basis. Sharp increases to the cost of health care in the 1990's and early 2000's made this approach imprudent. Beginning in 2006, the City's funding policy was to set funding aside in an irrevocable trust and to ramp up funding to the full Actuarial Determined Contribution (ADC) over ten years. However, the economic downturn in FY 2008-09 hampered the City's ability to make its full ADC payment. The City's actuarial report indicated that this underfunding of the ADC and continued steep increases in health care costs caused its unfunded liability to grow to over \$101 million.

In June 2013, the Council directed staff to develop a comprehensive solution to this complex problem. The solution required a dramatic increase in funding and cooperation of employee bargaining groups to modify health care benefits. After almost a year of negotiating, the City was successful in stabilizing its benefit costs and subsequently implemented a strategy to fully fund its ADC. As a result, the City's unfunded liability has subsequently dropped to roughly \$45.3 million with an ADC of \$4.9 million annually. In July of 2015, the City Council adopted a policy requiring full funding of the City's ADC every year. At that point in time, the OPEB benefit was only funded at the extremely low level of 3%. Based on the OPEB Trust Fund balance at March 2021, the OPEB benefit is now funded at over 50%, which should be viewed as an incredible success story. Funding for the full OPEB ADC payment continues to be included in the Financial Plan in accordance with the City's OPEB Policy.

Workers' Compensation Reserves - The City is self-insured for its Workers' Compensation program up to \$500,000 per claim. A significant element of self-insurance involves reserving funds to cover the anticipated cost for the life of the claims. Various factors, including changes in the law, have resulted in a significant increase in the valuation of



that reserve fund. The Financial Plan includes resources sufficient to fund the resulting claims liability at a 70% confidence level.

The City has effectively addressed the previous four long-term obligations, and their true costs are now fully integrated into the structural expense framework, which will be utilized in preparing future spending plans. The largest and most complex underfunded liability is infrastructure repair and replacement and is primarily achieved via programming in the Capital Improvement Program. As witnessed locally with the storm damage we experienced in Livermore during February of 2017, deferring maintenance of infrastructure may help meet immediate operational needs in the short run, but is not a prudent financial strategy and can have serious and costly ramifications. It is for this reason that Asset Management has been, and will continue to be, an important focus as acknowledged by being included as one of Council's adopted goals and priorities.

Capital Improvement Program (CIP) Funding - General Fund contributions to the CIP program historically range between \$1 and \$2.5 million per year. General fund contributions to the CIP finance major infrastructure and maintenance projects that have no other funding sources. Traditionally, these projects have included things such as American with Disabilities Act improvements, arroyo maintenance and stabilization (Stormwater), Citywide landscaping improvements, culvert improvements (Stormwater), silt and gravel removal from creek beds (Stormwater), sidewalks, decorative walls, and local match dollars for street improvement projects.

During the Great Recession, only essential projects with no other funding source were paid for from the General Fund. This amounted to as little as \$179,000 in some years. Funding for these projects was gradually restored, and in FY 2014-15, the amount totaled approximately \$2.1 million. The Financial Plan allocates \$22 million from the General Fund during the current budget cycle although a significant portion of this will be used to fund Downtown parking improvements. While the proposed funding level allows for some progress, millions of dollars in unfunded CIP project requests remain unaddressed. Most of these projects are deferred maintenance projects for which the General Fund is the only source of funding. The City Council directed staff to develop a comprehensive Asset Management Plan so that adequate resources are available when needed, including funding of the Infrastructure Replacement Reserve to its current level of \$10 million. Staff continues to make progress on that plan and periodic updates will continue to be provided to the City Council. However, significant additional financial resources will be necessary over the long run to maintain infrastructure at existing levels of service.

Much of Livermore's future fiscal sustainability is linked to adequately funding its long-term obligations. Progress has been made in this area, and sound strategies will continue to be pursued with discipline and fortitude.

LIVERMORE'S FUTURE FINANCIAL HEALTH

Although Livermore's current financial picture is relatively positive, there are plenty of reasons for concern when we look out further on the financial horizon. Listed below are some of the items which have the largest potential impact on our ability to deliver programs and services to the community.

Stormwater Regulations- The State of California continues to increase stormwater regulations and mandate a variety of compliance measures that are currently unfunded. We anticipate that the City would need to expend roughly \$6.0 million subsidizing mandated Storm Water activities and projects during the period covered by the Financial Plan. We have begun recording the costs in an Enterprise Fund so that we can accurately track the cost of providing this service. It will be important to address securing a sustainable funding source for this purpose.

CalPERS Costs - CalPERS is considering making changes to several key actuarial assumptions, such as lowering the discount rate. Additionally, CalPERS has approved a policy to "de-risk" their portfolio which has resulted in further reducing the discount rate at which CalPERS amortizes the City's pension liability beginning in FY 2018-19. CalPERS has implemented a 20-year rate amortization and a five-year phase-in for these significant changes. The phase-in began in FY 2016-17 and will increase the City's annual operating costs by roughly \$5-6 million when fully implemented.



The City continues to actively explore cost-saving options regarding CalPERS expenses. All Livermore employees pay the full CalPERS member contribution as provided for in the most recent labor contracts. Additionally, the City's "second tier" pension plan (2% at 60) coupled with the Public Employee Pension Reform Act (PEPRA) will temper future employee pension costs. City staff will continue to monitor CalPERS changes and suggest prudent strategies to minimize the fiscal impact to the City. One such strategy which will be explored in the coming year is the possibility of issuing pension obligation bonds if the interest rate environment continues to be attractive.

Infrastructure Repair and Replacement- As discussed throughout this document, the need to address Asset Management is significant. Although staff is still developing a comprehensive plan to define and address this issue, it is clear that maintaining Livermore's aging infrastructure at the current service levels will require several million dollars more in annual allocations.

Sales Tax Concentration- Sales tax is currently the City's largest revenue source, thanks in part to the current popularity of the outlet mall. It is important to be aware that the City derives 20% of all sales tax revenue received from that very small geographic area which focuses upon retailing consumer goods. There are some concerns to monitor regarding this important source of revenue, including the trend away from brick and mortar retail to internet shopping which has the potential to undermine this revenue. Consumer taste changes, as well as direct competition from similar retail centers being planned within the region, also threaten to impact this critical revenue source. Additionally, the outlet mall generates a significant portion of its business from international tourism, placing at least a portion of the revenue generated at risk due to potential lingering impacts of the pandemic on international travel.

Economic Cycle- The longest period of economic expansion in US history came abruptly to an end as a result of COVID-19. The longer-term impacts of the pandemic event are not clear and have the potential to fundamentally change the economy going forward in ways that we cannot yet anticipate.

Concluding Comments

The City continues to be on a steady financial course despite the worldwide pandemic, but still strives to achieve long-term financial sustainability. The FY 2021-23 Financial Plan incorporates funding for long-term obligations in the area of fleet, information technology, facilities, and Citywide CIP projects. While General Fund reserves are currently fully funded, future liabilities, increasing employee costs, uncertainty created by the pandemic, and deferred infrastructure maintenance temper the City's progress. The City must remain vigilant about implementing new services or enhancing existing programs in order to achieve the longer-term prize – a sustainable financial future.

I appreciate the time and talents of the Executive Team, as well as managers and staff throughout the organization, who have also contributed to making this Financial Plan Update possible.

I wish to acknowledge the Finance Division for their perseverance and dedication in preparing this document. I also wish to thank the City Council for their support of our workforce.

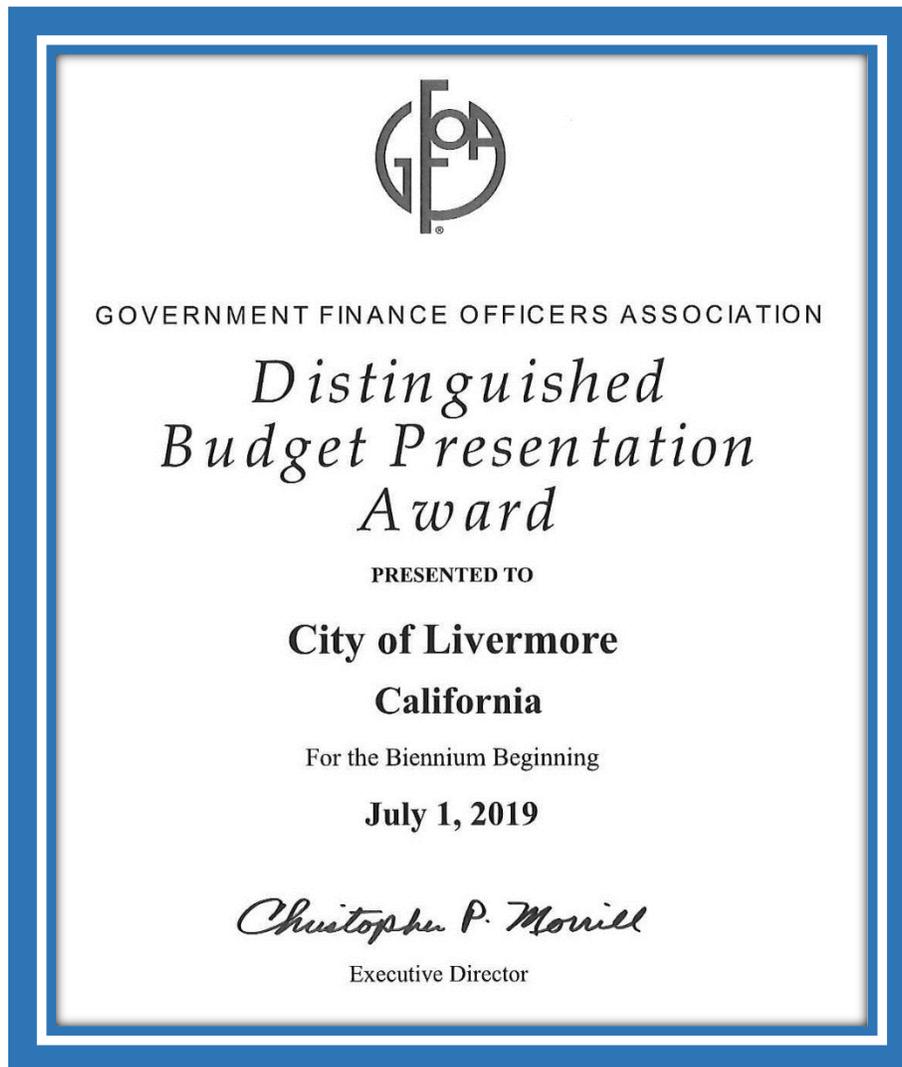
Respectfully submitted,

Marc Roberts
City Manager



GFOA DISTINGUISHED BUDGET PRESENTATION AWARD

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to City of Livermore, California for its biennial budget Fiscal Years beginning July 1, 2019. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device. This award is valid for a period of two years only.





IN THE CITY COUNCIL OF THE CITY OF LIVERMORE, CALIFORNIA
A RESOLUTION APPROVING THE TWO-YEAR FINANCIAL PLAN
FOR FY 2021-22 AND FY 2022-23 AND ADJUSTING APPROPRIATIONS
FOR FY 2020-21

The City Manager prepared and submitted to the City Council for its review the Two-Year Financial Plan for FY 2021-22 and FY 2022-23.

The City Council provided for public comment on the Two-Year Financial Plan.

The City Council wishes to adopt the Two-Year Financial Plan and order a copy of it be filed with the City Clerk and the Administrative Services Director of the City of Livermore.

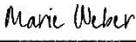
NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Livermore that:

1. The Two-Year Financial Plan for Fiscal Years 2021-22 and 2022-23 attached hereto as Exhibit A is approved;
2. Funds in the amount of \$614,750,136 are appropriated for the Two-Year Financial Plan for FY 2021-22 and FY 2022-23, including \$152,456,155 for the Capital Improvement Program;
3. Fiscal Year 2020-21 appropriations are adjusted to reflect a total of \$268,116,183, including \$28,880,807 for the Capital Improvement Program; and,
4. Any unspent General Fund operating appropriation plus any General Fund revenue in excess of projections, up to a maximum of \$2,000,000, will be contributed into the Infrastructure Repair and Replacement Reserve at the end of FY 2020-21.

On motion of Council Member Bonanno, seconded by Council Member Kiick, the foregoing resolution was passed and adopted on June 14, 2021, by the following vote:

AYES: Council Members Bonanno, Carling, Kiick, Vice Mayor Munro, and Mayor Woerner
NOES: None
ABSENT: None
ABSTAIN: None

ATTEST:
DocuSigned by:



Marie Weber
City Clerk

APPROVED AS TO FORM:



Jason Alcala
City Attorney

Date: June 14, 2021

Exhibit A – Two-Year Financial Plan for fiscal years 2021-22 and 2022-23



OVERVIEW

This document reflects the City's continued use of a two-year financial plan which emphasizes long-range planning and effective program management. The benefits identified when the City first developed a two-year plan continue to be realized today:

- Reinforcing the importance of long-range planning in managing the City's fiscal affairs.
- Concentrating on developing and budgeting for the accomplishment of significant objectives.
- Establishing realistic timeframes for achieving objectives.
- Creating a pro-active budget that provides for stable operations and assures the City's long-term fiscal health.
- Promoting more predictable, smooth spending patterns.
- Reducing the amount of time and resources allocated to preparing annual budgets.

Appropriations continue to be made annually; however, the Financial Plan is the foundation for preparing the budget update for the second year. Additionally, unexpended Capital Improvement Program (CIP) appropriations from the first year may be carried over into the second year with the approval of the City Manager.

PURPOSE OF THE FINANCIAL PLAN

Although the City's Financial Plan document may introduce new plans or policy goals, its main purpose is to serve as the Council's primary tool for programming the implementation of existing plans and policies by allocating the resources necessary to do so.

Through a variety of policy documents and plans - such as the General Plan; Downtown Specific Plan; Urban Growth Boundary and South Livermore Specific Plan - the City has set forth a number of long-term goals to accomplish.

The fundamental purpose of the City's Financial Plan is to link what needs to be accomplished in the near term with the resources required to do so.

The City's Financial Plan process does this by:

- Identifying the most important things to be accomplished for the community.
- Establishing a reasonable time frame and organizational responsibility for achieving them.
- Allocating the resources necessary to do so.

FINANCIAL PLAN ORGANIZATION

In achieving its purpose of identifying the most important things for the City to accomplish over the next two years, and allocating the resources to do so, the Financial Plan serves four roles:

Policy Document sets forth goals and objectives to be accomplished and the fundamental fiscal principles upon which the plan is prepared.

Fiscal Plan identifies and appropriates the resources necessary to accomplish objectives and deliver services while ensuring the City's fiscal health is maintained.

Operations Guide describes the basic organization units and activities of the City.

Communications Tool provides the public with a blueprint of how public resources are being used and how these allocations were made.

In meeting these roles, the Financial Plan Update is organized into 10 sections. Each of these sections is introduced by an overview which describes its purpose, format and content.

INTRODUCTION

This section consists of the Letter from the City Manager, which provides an overview of the FY 2021-23 Financial Plan. Also included is the GFOA Distinguished Budget Presentation Award and the resolution adopting the Two-Year Financial Plan.



ABOUT LIVERMORE

Includes a historical overview of the community, City highlights and accomplishments, mission statement, organizational values, organization chart, map, and performance measures. Performance measures used to analyze outcomes from City services and identify progress toward implementation of Council goals and improvement of quality of life for residents. In addition, this section describes the major policy documents and preparation guidelines used in developing and executing the Financial Plan including: Significant Accounting Policies, Budget Policy, Debt Policy, and Constitutional Spending Limits.

LONG TERM FINANCIAL PLAN

The Long-Term Financial Plan (LTFP) is a multi-year financial forecast of the General Fund. It is intended to provide a frame of reference to help evaluate the City's financial condition and help assess the long-term financial implications of current and proposed budgets, programs and assumptions

BUDGET SUMMARY

This section provides financial summaries including summary of revenues, expenditures, and transfers over the 2-year budget cycle, fund balance by major and non-major funds, long-term debt information and budgeted debt service schedules. Sources and uses schedules are presented by fund type, sources of revenues, as well as major category expenditures. Also included is the Capital Improvement Program budget impact on the operating budget and a list of funds by department.

DEPARTMENT NARRATIVES

Presents the operating programs that form the City's basic organizational units, allows for providing essential services to citizens and enables the City to accomplish the following tasks:

- Establish policies and goals that define the nature and level of services to be provided.
- Identify activities performed in delivering program services.
- Propose objectives for improving the delivery of service.
- Identify the resources required to perform activities and accomplish objectives.

REVENUES

This section provides combined and individual statements of revenues for each of the City's operating funds and includes financial and statistical information such as revenue estimates, assumptions and inter-fund transactions.

EXPENDITURES

Provides a summary of expenditures and expenditures by major expense category for each of the City's operating funds.

FUND BALANCES

Provides combined statements of changes for each of the City's operating funds by year.

CAPITAL IMPROVEMENT PLAN

Presents the City's Capital Improvement Program budget.

STAFF ALLOCATION

Includes authorized staffing levels and allocation history.

APPENDIX

Provides a listing and description of all City funds and relationship of departments with funds. Also includes a Glossary of Terms that may be unique to local government finance departments or the City's Financial Plan.



BUDGET CALENDAR

NOVEMBER 2020

November 1-30 Position Control sent out to departments
Budget Module Set-up

JANUARY 2021

January 15 Budget Kick-off

FEBRUARY 2021

February 7 Budget model opens
February 21 Budget model closes

MARCH 2021

March 1 City Council Goals and Priorities Workshop
March 1-30 Finance mid-period analysis of actuals vs. adopted plan

APRIL 2021

April 1-30 Finance budget fine tuning and book assembly

MAY 2021

May 11 Agenda packet published for proposed budget
May 17 City Council proposed budget approval

JUNE 2021

June 8 Agenda packet published for final budget
June 14 City Council final budget approval



FINANCIAL PLAN / OPERATING BUDGET DEVELOPMENT PROCESS

The City develops a two-year financial plan every other year and updates the budget segment every year. The fiscal year begins on July 1 and ends on June 30 of the following year. The mid-period budget update, conducted in the off year, allows the City to make necessary adjustments to previously approved budgets based on current financial data. Livermore is a general law city, therefore it is not subject to a budgetary process prescribed by statute or charter.

The City uses the following process to develop its two-year financial plan:

For the first year of the plan:

- In November, Executive Team members (department heads) prepare estimates for departmental personnel requests and capital improvement programs for the upcoming two-year period.
- In November, the Administrative Services Director provides the mid-year financial update at a City Council meeting.
- In January, City staff reviews and analyze residents' input via the National Citizen Survey and community engagement efforts.
- Concurrently, the City Council identifies new two-year goals.
- In February, departments prepare and submit budget requests in support of their operational needs and anticipated service levels. The combined draft budget figures include estimated expenditures and forecasted revenues on a basis consistent with Generally Accepted Accounting Principles (GAAP). The draft budget figures are presented to the City Manager for review.
- In March the City Council meets for the "Goals and Priorities" workshop and Finance mid-period analysis of actuals vs. adopted plan.
- In April, Executive Team members adjust budget allocations to reflect the City Council goals, to acknowledge resident input on service priorities and to balance the proposed budget.
- In May, the City Council provides direction and comment via departmental presentations conducted at a public budget workshop.
- The City's Planning Commission determines consistency of the CIP with the General Plan.
- The operating budget includes a summary of proposed expenditures and projections of financial resources. The CIP appropriations are included in the financial plan.
- If needed, the City Council is presented with new fee schedules for adoption prior to the public budget hearing.
- No later than June 30, the City Council approves the financial plan via the adoption of a resolution which sets the appropriation levels for the periods covered by the financial plan.

In the second year of the two-year financial plan:

- In November, the Administrative Services Director provides the mid-year financial update at a City Council meeting.
- In February, departments prepare and submit budget requests in support of their operational needs and anticipated service levels. The combined draft budget figures include estimated expenditures and forecasted revenues on a basis consistent with Generally Accepted Accounting Principles (GAAP). The draft budget figures are presented to the City Manager for review.
- During March, the Finance Division conducts a mid-period analysis of actual results compared to the adopted plan.
- In March, the Leadership Team meets to review the requested budget update.
- In April, staff prepares an update of the two-year plan.
- In May, the City Council examines the plan or budget changes at a public budget workshop.
- In June, the City Council approves the plan modifications at a public meeting through the adoption of a resolution.



Budget

Budgets are plans for how organizations intend to use projected resources (revenues) for payment to perform operations or provide services (expenditures) over a defined time period. Budgets are prospective planning tools and must be balanced between revenues and expenditures within the defined time period.

Fiscal Years

The key time period for the City is the fiscal year (FY). The City's fiscal year begins on July 1st and ends on June 30th of the following year. Fiscal years are generally expressed as follows: FY 2021-2022 begins July 1, 2021 and ends June 30, 2022. Fiscal Years may also be divided into quarters or monthly periods for reporting purposes. It is important to note that some grants awarded to the City may or may not synchronize with the City's fiscal year. These grants often follow a schedule based on the granting agency's fiscal period or other predetermined period as determined by the grant agreement.

Funds

Funds are groups of revenue and expenditure accounts that must be balanced individually and separately. They function in the City's Budget like having separate bank accounts to track different personal finances. The City's Budget contains approximately 100 funds, the largest of which is the General Fund. The General Fund is considered discretionary, because there are few restrictions on how these resources may be allocated. All the other funds normally have restrictions on the types of activities they support. These restrictions may be established by local ordinance, federal or state law, or grant agreements.

Department & Organizational Structures

The City is organized into various departments as defined in Section 2.09.010 of the Livermore Municipal Code. These departments are responsible for delivering the various external and internal services of the City. Several departments were established by the City Council and generally include the name "Office" in the title. These include the City Manager's Office, the City Attorney's Office, and the City Treasurer's Office. Because departments are not funds, departmental revenue and expenditures may be recorded and budgeted in one or more funds. Similarly, one fund may contain one or more departments' revenue and expenditures.

The budget documents include three quasi-departments: The General Services (or Non-Departmental), Transfers, and Capital Improvement Program. These three groups are distinguished from traditional departments in that they do not have operational staff attributed to them. These groups are used to record various inter-departmental projects and citywide costs, such as debt service, or major infrastructure projects.

Revenues

Revenues can be generally understood as the sources of income for the City and are divided into several categories or fund types. Tax revenues are largely unrestricted and are allocated to the General Fund. Grant revenues are restricted by the grant agreement and often require matching contributions from other sources. Special revenues include voter-approved measures and are restricted for a specific purpose. Revenue from fines and penalties are largely unrestricted and result from enforcement activities. Based on best practices, one-time revenues (e.g., land sales) should not be used to support ongoing expenditures. Fee and Service Charge revenues support many City functions. The rate charged for fees and service charges is regulated by state law. Generally, fees may not exceed the cost of providing a service. Fees are listed in the City's Master Fee Schedule, which is approved annually through a City Resolution, but can be modified at any time with City Council's approval. The current Master Fee Schedule can be found on the City's website.

Revenues are budgeted and recorded into specific accounts. These accounts are aggregated for reporting into categories, such as property tax, license and permits, and charges for current services.



Operating Expenditures

Operating Expenditures reflect the costs associated with the provision of services and performance of operations by the City. There are two major categories of expenditures: personnel expenditures, and services and supplies expenditures. Personnel expenditures include the cost of paying City employees to perform various functions and provide services to the public. These costs include salaries, overtime, retirement, and healthcare costs. Services and Supplies expenditures include non-labor related costs and are processed through the City's contracting and purchasing systems and include items such as contracts for services, supplies and materials, utilities, equipment purchases, and debt payments. Expenditures are budgeted and recorded into many different accounts. These accounts are aggregated for reporting purposes into broader categories that include salaries (personnel), benefits (Supplemental Personnel), services and supplies, or capital outlay.

Fund Transfers

In certain cases, monies may be transferred between City funds. For instance, General Fund revenues are required to pay for principal and interest payment on the City's long-term debt. Therefore, General Fund transfers fund to Debt Service Funds. When a transfer occurs between funds, the "sending" fund (where the transfer comes from) records an expenditure and the "receiving" fund (where the transfer goes to) records revenue. This is to ensure that the overall budget remains balanced.

Budget Balancing

The term 'balanced' refers to when all projected revenues are equal to all projected expenditures in a budget or forecast. If projected revenues exceed projected expenditures, then the budget or forecast is said to have a projected surplus. If projected expenditures exceed projected revenues, then there is a projected shortfall. By policy, the City Council must adopt a balanced budget.

A structural imbalance occurs when there is a difference between ongoing revenues and expenditures where they do not match and balance. A budget that uses one-time revenues to pay for ongoing expenditures may be balanced over the fiscal period but suffers from a structural imbalance: in this case a structural shortfall. By contrast if ongoing revenues exceed ongoing expenditures, a budget may have a structural surplus.

Fund Balances & Reserves

At the end of each fiscal year, each fund's revenue collections are compared against incurred expenditures. If expenditures exceed revenues, then that difference is reduced from the "fund balance." A negative fund balance occurs when cumulative fund expenditures exceed cumulative fund revenues. By contrast a positive fund balance exists when cumulative revenues exceed cumulative fund expenditures. When revenues are more than expenditures, a surplus occurs, which is added to that fund's fund balance.

If a positive fund balance is restricted or earmarked in its usage, it is called as 'restricted' or 'reserved.' For example, the General Fund has a 30 percent reserve requirement for major emergencies and unanticipated events. Therefore, the General Fund budget includes contribution to reserves which is taken from the positive fund balance to fund the reserves. Other funds may have a positive fund balance that must be reserved or restricted to support the purpose of that individual fund. This may include future anticipated expenditure needs such as low-income housing or future costs associated with capital projects.

Assets & Liabilities

Assets are tangible and intangible items that hold value and include City cash, investments, buildings, land, and equipment. Assets can be divided into two types: current and long-term/fixed assets. Current assets include cash, receivables, and short-term investments. Long-term and fixed assets include things such as long-term investments, and capital assets that have value, but cannot be quickly converted into cash. Capital "Assets" can generally be defined as items the City owns that will provide a benefit in the future, such as land, buildings, vehicles, and equipment.



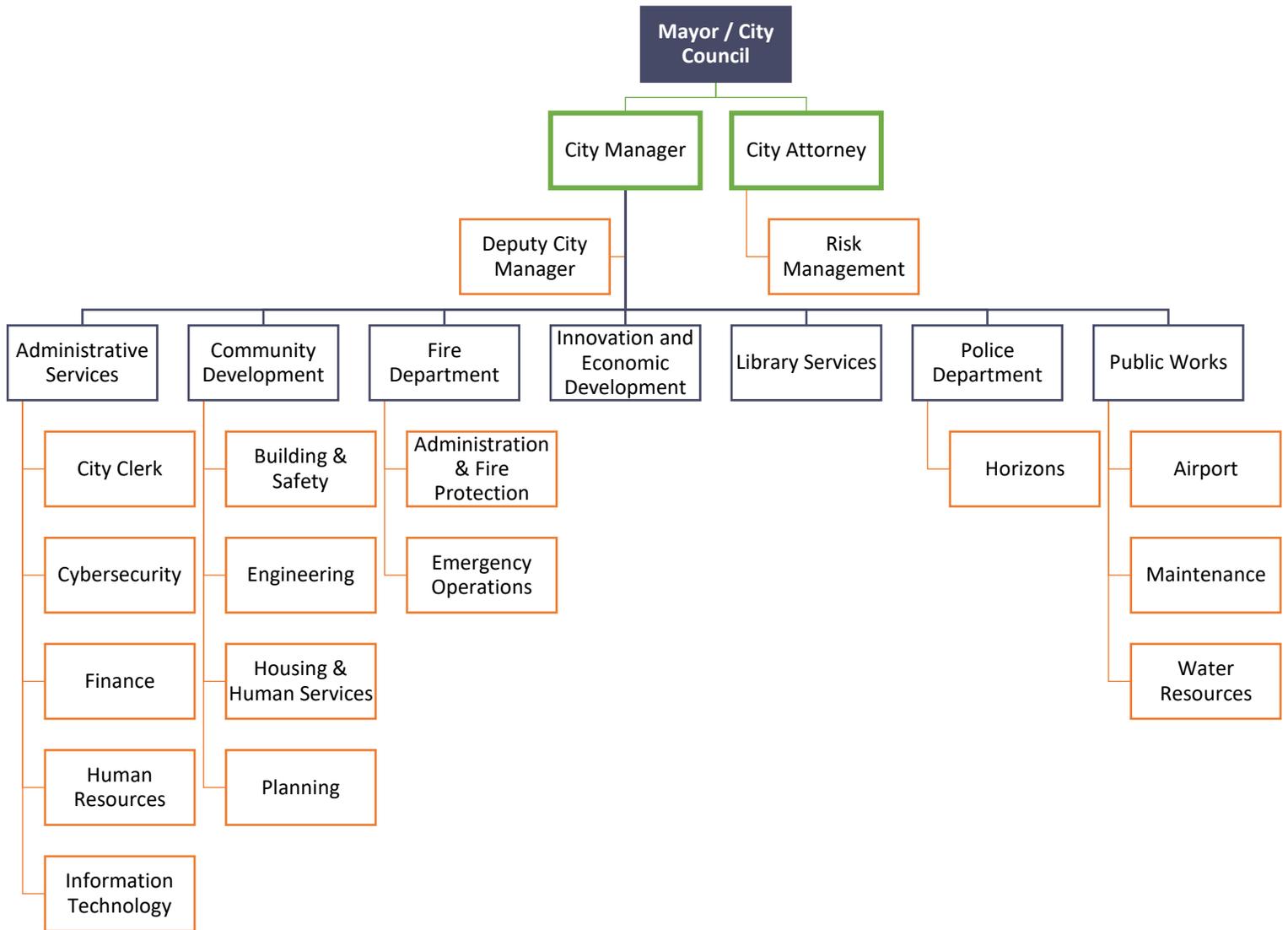
Sometimes the City needs to borrow money (“issue debt”) in order to acquire and/or build new capital assets. Liabilities are monetary amounts that the City is obligated to pay based upon prior events, transactions, or other financial commitments. For example, if the City owes money resulting from borrowing or issuing debt (e.g., bonds), those would be considered liabilities. Liabilities can also be divided into two types: current liabilities and long-term liabilities. Current liabilities are those that the City expects to pay within a one-year period. This includes wages paid to active employees for hours worked, or bills for utilities. Long-term liabilities are obligations that the City will pay out over time, such as pensions, retiree medical obligations, and long-term debt service.

Unfunded Actuarial Accrued Liability (UAAL), or Unfunded Liability, is often mentioned in conjunction with government finances. UAAL is defined by the State Actuarial Standards Board as “the excess of the actuarial accrued liability over the actuarial value of assets”. Simply put, it is the amount that an entity is projected to owe that is not covered by projected future payments under a specific payment methodology, or by assets currently held by the entity. Unfunded Liabilities typically refer to the City’s future pension and retiree healthcare costs for which the City does not have sufficient funds to cover.

Financial Reports & Actuals

“Actuals” are recorded revenues and expenditures that have occurred over a defined period. While budgetary numbers are projected prior to the close of a fiscal period, actuals are recorded after the fact. A financial report is a statement of actuals and accruals. Actuals can be divided into two categories: unaudited and audited. Audited actuals mean that financial reported data has been audited by an independent financial auditor. The City has an independent financial audit conducted following the close of each fiscal year to provide an independent opinion as to whether the City’s financial statements are stated in accordance with General Accepted Accounting Principles (GAAP). The audited actuals are presented in the Comprehensive Annual Financial Report. Unaudited actuals refer to the City’s financial data and reports which has not been audited by an independent financial auditor. “Actual” data reported in this budget document is audited data.







Elected Officials



Mayor
Bob Woerner



Vice Mayor
Trish Munro



Council Member
Gina Bonanno



Council Member
Bob Carling



Council Member
Brittni Kiick

Department Heads



Marc Roberts
City Manager



Jason Alcalá
City Attorney



Douglas Alessio
Administrative Services Director



Paul Spence
Community Development Director



Joe Testa
Interim Fire Chief



Adam Van de Water
Innovation & Economic Development Director



Nathan Brumley
Interim Library Services Director



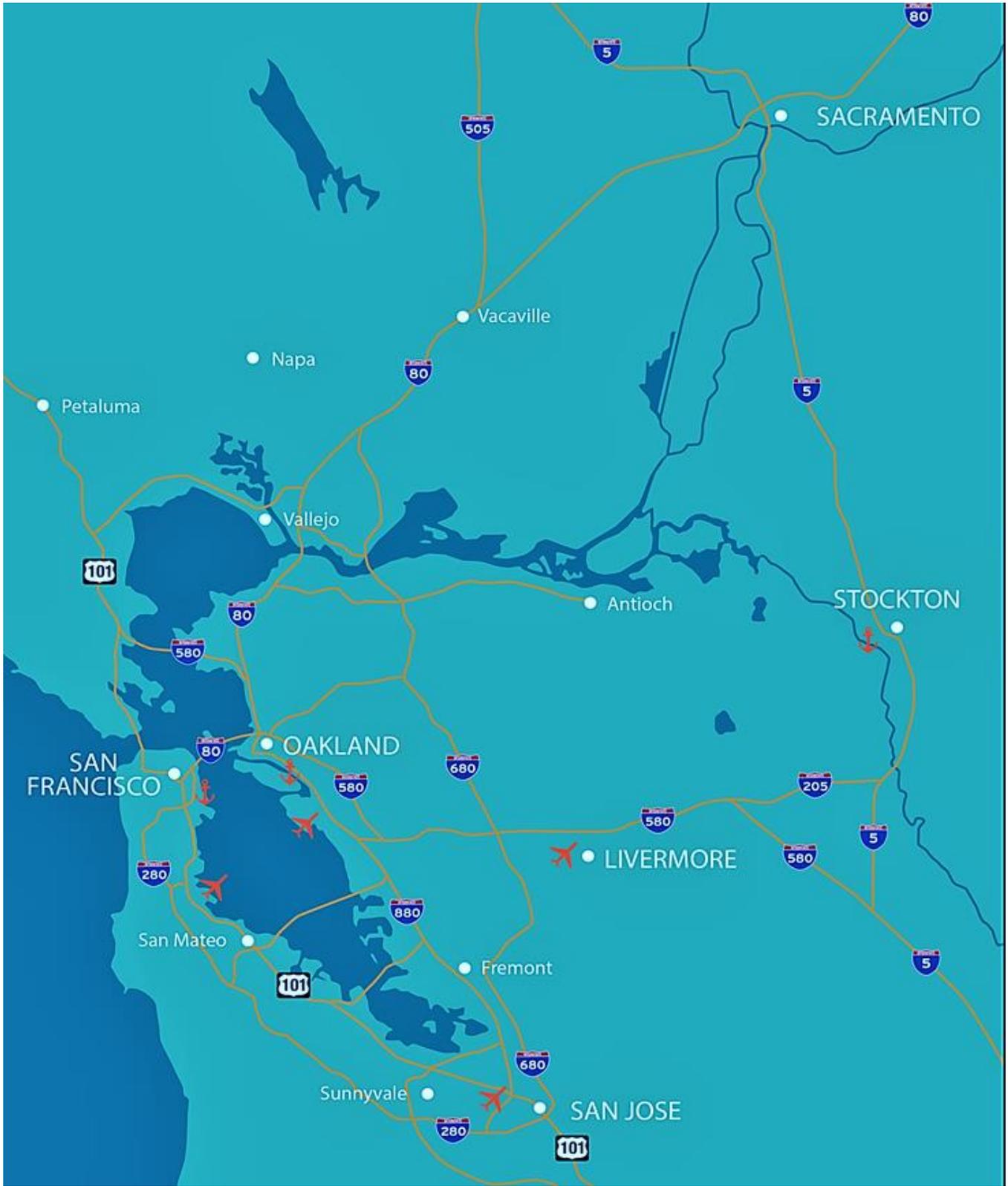
Jeramy Young
Police Chief

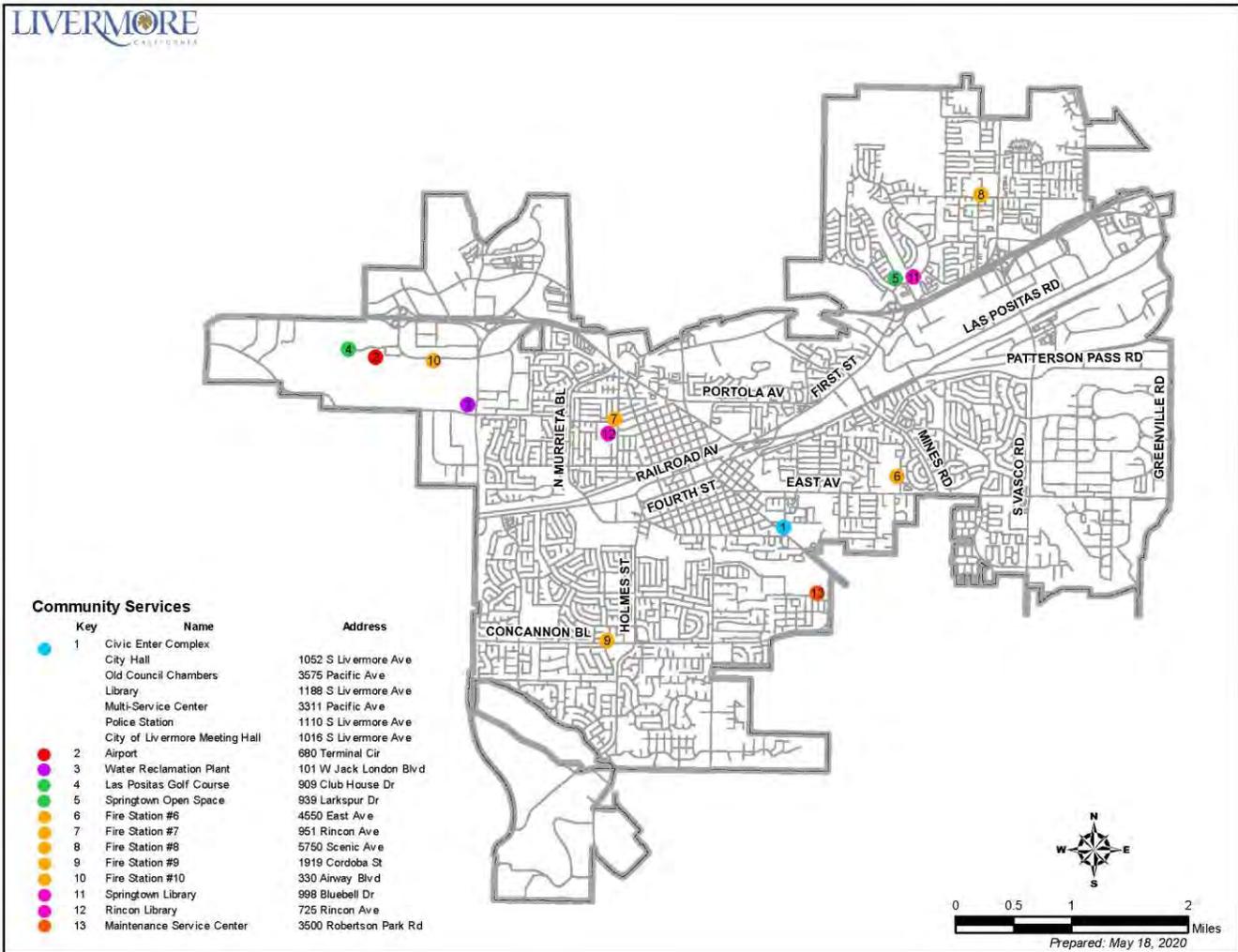


Scott Lanphier
Public Works Director

ABOUT LIVERMORE

MAP OF CITY







MISSION STATEMENT

The City of Livermore provides efficient, attentive and courteous service; promotes economic vitality and innovation; and works to enhance the community and quality of life for Livermore residents.

CORE VALUES

Shared Values, Principles, Vision and Ethics

Employees of the City share values and principles which are moral and honorable. We share a vision of excellence. We adhere to an ethical standard of fairness, honesty and equitable treatment in the performance of our duties on behalf of the community.

Strong Customer Service Philosophy

Outstanding customer service is our standard. Courtesy and respect is extended to all customers. Our goal is to exceed customers' expectations.

Accountable Employees

We have a sense of job ownership that comes from understanding how our job fits into the big picture. We understand what is required of us. We evaluate our progress and achievements and are accountable for them.

Teamwork

Teamwork improves communication and fosters innovation. We work cooperatively to address challenges facing our community and our organization.

Commitment to Quality

We are committed to providing responsive and quality service. We listen to our customers and provide them with thoughtful, innovative and practical solutions.

Commitment to Continuous Improvement

Anticipating and responding to change is vital. We strive to continuously improve our methods of doing business, providing customer service and using technology to better serve our community.





HISTORICAL OVERVIEW

In 1869, William Mendenhall developed a new town when the first train went through the Livermore Valley. The only direct route from San Francisco to the gold fields and Sacramento was through this area. Mendenhall named Livermore in memory of his good friend, Robert Livermore, who once owned a 20,000-acre land grant called Rancho Las Positas in the area.

In the 1870s, Livermore experienced a population surge due to the arrival of several different immigrant groups. When the City incorporated on April 1, 1876, it resembled a traditional western town with wooden sidewalks and horse-drawn buggies. By the 1880s, cattle, sheep, and horses grazed the hillsides and Livermore's valued hay and grain found eager buyers, even in Europe. More importantly, the planting of grape cuttings in the region's sandy and gravel-filled soil would be the beginning of the valley's successful wine industry.

As Livermore flourished, so did education. Livermore College, a private high school, was established followed by Livermore Union High School, the first Joint Union High School in the State of California. In 1902, Livermore became the first town in California to establish a free municipal public library. The Carnegie Library, designed by William H. Weeks, opened in 1911.

After the turn of the century, Alameda County founded a hospital for the treatment of tuberculosis, and the United States government established a Veterans Hospital. The Livermore Rodeo was established which benefitted the American Red Cross during World War I. The Livermore Stockmen's Association continues to hold an annual rodeo the second weekend of June.

In the 1950s, the University of California established a Radiation Laboratory at the previous site of the World War II Naval Training Station at East Avenue and Greenville Road. The Radiation Laboratory expanded into the world-renowned Lawrence Livermore National Laboratory (LLNL). A few years later, Sandia National Laboratories opened to provide engineering expertise for the original Radiation Laboratory and continues to collaborate with LLNL.

Today, Livermore's agricultural, science and technology, cultural arts, and vibrant wine heritage provide a unique blend of small-town ambience with urban amenities. Livermore consistently receives high resident survey ratings. In 2020, 93% of resident respondents rated Livermore as an "excellent" or "good" place to live and 92% rated the City as a great place to raise children. For over 150 years, the City of Livermore remains a desirable place to reside, work, and visit.





ABOUT LIVERMORE

Livermore is a general law city with a council-manager form of government and an estimated population of approximately 91,000 residents. Award-winning wineries, farmlands and ranches that mirror the valley's history surround Livermore. The City of Livermore encompasses 26 square miles and is the easternmost city in the San Francisco Bay Area. Protected by the coastal mountain range, Livermore Valley enjoys a mild, Mediterranean climate that promotes the pursuit of a healthy, relaxed lifestyle. On February 27, 2017, the Livermore City Council approved the Livermore Tarplant (*Deinandra bacigalupii*) as the City's official flower. The Tarplant, an endangered species, grows only in the dry, alkaline meadows and grasslands of northern Livermore and produces small yellow flowers from June to October.



SCIENCE & TECHNOLOGY

Livermore is the only city in the United States with two national laboratories: Lawrence Livermore National Laboratory and Sandia National Laboratories. The laboratories' missions span several national programs, including homeland security, combustion and renewable energy, water resources, and biosciences. Research efforts include developing the vehicles of the future, decoding the human genome and studying global warming. Many exciting collaborations between the laboratories and the community developed over the years. The Livermore Valley Open Campus allows open science, business and academic collaborations on such topics as energy, cyber-security and high-performance computing. i-GATE iHUB, a regional business incubator, connects local and lab entrepreneurs and start-ups with desired local resources. The City celebrates "Livermorium Day" every May to commemorate Element 116 on the Periodic Table of Elements.

THE ARTS

The Livermore community supports a well-established, large, diverse collection of cultural arts organizations. Music lovers enjoy the local symphony orchestra, opera company or chamber ensembles at the downtown Bankhead Theater, a 500-seat performing arts venue. Residents also delight in ballet, modern, and other types of dance as well as comedic and dramatic plays or musicals. The City appoints a Poet Laureate as an expression of its commitment to the literary arts. The City Council Chamber and the Livermore Public Library host rotating exhibits of paintings and photographs. Colorful quilts hang from trees during the well-renowned summer quilt festival at a local garden nursery and tree sweaters adorn downtown trunks in the fall.

VITICULTURE

Livermore Valley Wine Country is the first and oldest wine region in California. Less than an hour east of San Francisco, Livermore Valley Wine Country's picturesque canyons and ridges welcome locals and visitors to the valley's vineyards and tasting rooms, which are an integral part of Livermore's quality of life. The Livermore Valley area boasts over 50 wineries, including Las Positas Vineyards, which was the Red Sweepstake Winner in the 2019



San Francisco Chronicle Wine Competition with their 2016 Livermore Valley Malbec. Popular wine bars, tasting rooms, and lovely wine stores thrive in downtown Livermore as well.

DOWNTOWN

Livermore residents love their downtown. It is considered a popular, vibrant, family-friendly destination. Downtown Livermore includes a variety of restaurants, two multi-screen cinemas, boutiques, bars, galleries, spas, retail and office space, the Bankhead Theater, and the beloved Lizzie Fountain. Improvements continue on the 8 acres in the heart of Downtown with the completion of Stockmen's Park and Veteran's Way, and planned development of a boutique hotel and other desired community amenities.

SPORTS AND RECREATION

The collaboration between the City of Livermore and the Livermore Area Recreation and Park District (LARPD) has resulted in more than 40 park venues encompassing nearly 2,000 acres, including community parks, dog parks, trails, sports fields and open space parks. LARPD offers preschool classes, before-and-after-school programs, youth and adult sports, aquatics, senior services, recreation classes, facility rentals and special events such as the annual Children's Fair and Dogtoberfest. The 71,000-square-foot Robert Livermore Community Center includes meeting and activity rooms, a full-size double gymnasium, a 400-seat banquet hall and two outdoor pools.

COMMUNITY EVENTS

The Livermore Rodeo and Parade and Downtown Street Fest are two long-running annual special events. Residents also enjoy the annual Downtown Halloween Carnival, Holiday Parade and Tree Lighting, Independence Day fireworks, and weekly farmers' markets. Livermore also attracts popular events with regional, national, and international fans, which have included the Amgen Tour of California professional bike race, the Little League Intermediate World Series, and the Livermore Half Marathon and 5K race.

TRANSPORTATION

Livermore is conveniently located near two major freeways, I-580 and I-680, and is close to the metropolitan areas of San Francisco, Oakland, and San Jose. In addition to its proximity to the San Francisco, Oakland, and San Jose International Airports, the City of Livermore owns and operates the Livermore Municipal Airport. This general aviation airport services private and corporate customers, and records more than 155,000 takeoffs and landings annually.

EDUCATION

The Livermore Valley Joint Unified School District (LVJUSD) serves more than 13,900 students in transitional kindergarten through the 12th grade. The District's mission is to prepare graduates with the skills needed to contribute and thrive in a changing world. International Baccalaureate and Dual Immersion programs highlight the District's commitment to equity and global citizenship. The Livermore Framework for Success provides support for all students in academic, behavioral, and social emotional growth. Las Positas College currently enrolls nearly 8,500 daily students and offers curriculum for students seeking transfer to a four-year college or university, career preparation, or basic skills education. The College is nationally recognized for its Veterans First Program. The Livermore Public Library offers educational opportunities for all ages. Resources include a homework help center, early learning classes, STEM workshops, adult literacy tutoring, a Digital Library with online classes and research materials, and much more.



BUSINESS

Livermore has a diversified business community and one of the most talented workforces in the world. The presence of two world-renowned premier research facilities, Lawrence Livermore National Laboratory and Sandia National Laboratories, which conduct some of the nation's most innovative science, makes Livermore attractive to technology and industrial companies as well as professional services businesses. Innovative companies like Lam Research, Topcon Positioning Systems, Wiley X and FormFactor call Livermore home. Oaks Business Park on Isabel Avenue has attracted large employers like Gillig, Dräxlmaier, and Tesla. Microbreweries and wineries flourish, and the San Francisco Premium Outlets and small, boutique retail shops continue to provide local residents and international visitors a unique shopping experience.

HOUSEHOLD INFORMATION

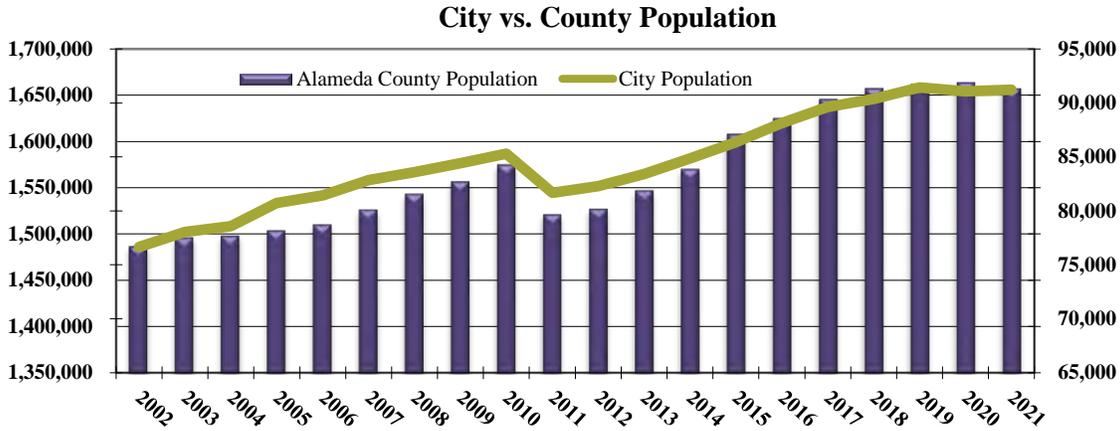
Total Housing Units (source: 2019 American Community Survey 5-Year Estimates)	32,883
Median Household Income (source: 2019 American Community Survey 5-Year Estimates)	\$127,452
Median Home Value (March 2021) (source: Zillow.com)	\$812,000
Property Tax Rate (2020-2021) (source: Alameda County Auditor-Controller)	1.1389%
Population (January 2021) (source: California State Department of Finance)	91,216



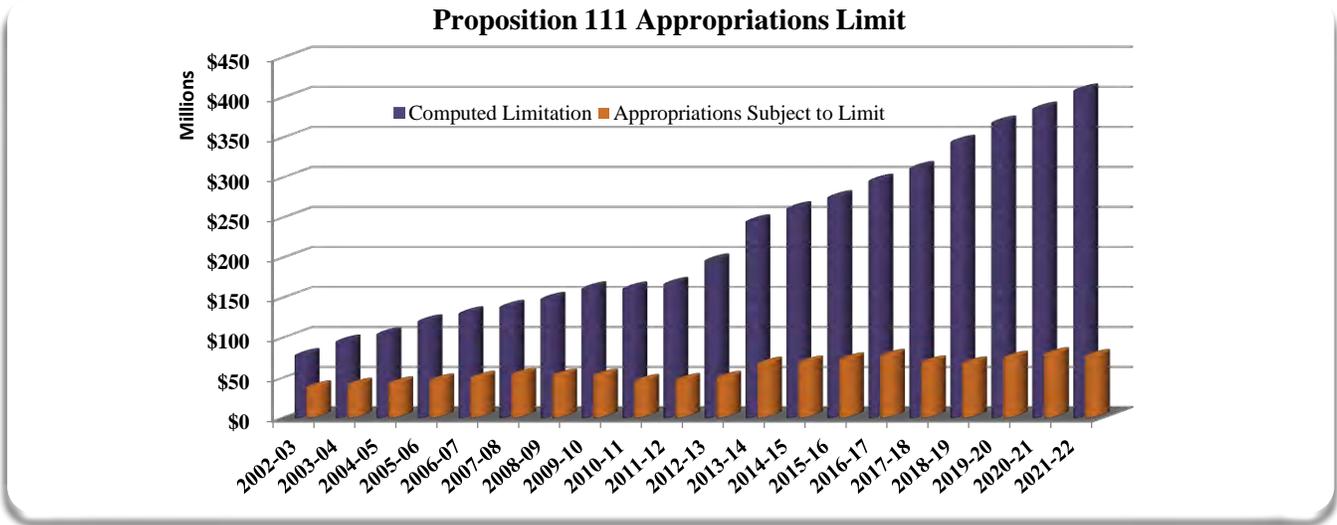


CONSTITUTIONAL SPENDING LIMITS

Article XIII B of the California State Constitution, adopted by California voters in 1980, places limits on the amount of proceeds of taxes state and local governmental agencies can receive and appropriate each year pursuant to a formula based on certain FY 1978-1979 data. Effective in FY 1990-1991, Proposition 111 and SB 88 (Chapter 60/90) modified the manner in which the appropriations limit was calculated and requires annual election of an inflation adjustment factor and a population factor. The California State Department of Finance releases inflation adjustment factor as well as population estimates to local agencies in May of each year as of January 1.



The population factors may be either the change in City population or change in County population. The cost of living factors may be either the change in California per capita income or the change in City of Livermore non-residential new construction valuation. Typically, an agency selects the factors which provide for the largest growth to the limit. For FY 2021-22, the population factor chosen is growth within the City as it was larger than the growth within the County. The cost of living factor selected by Livermore is the percentage change in California per capita income because it exceeded the assessed value in the preceding year due to new non-residential construction. Based on the calculation factors mentioned above, the Limit of Appropriations for FY 2021-22 is \$408,160,948. Appropriations subject to this limit are \$76,546,934. The City Council adopts the appropriation limit for the ensuing fiscal year in June. A summary of the last twenty years of the City's appropriation limit and appropriations subject to limit are shown in the following chart.





Every two years, the City Council holds a Goals and Priorities setting workshop to identify, discuss, and prioritize key work programs that will be addressed over the coming two-year period. For over twenty years, the Council has participated in a goal setting process prior to development of the two-year budget. The goal setting process has yielded a better understanding by citizens and staff of the City Council’s plans for the future of the City. Since 2004, information from the National Citizen Survey has been used in the goal setting process. Results of the survey help provide context and assist in identifying goals for the upcoming fiscal years.

Council goals and priorities have always been in addition to existing City operations. Regardless of the goals for each two-year budget cycle, all the important day-to-day work to accomplish the City’s mission is performed such as administration, public safety, library services, community development, and emergency operations in accordance with the City’s established values.

In preparation for the Council Goals and Priorities Workshop, the leadership team (consisting of upper-level managers throughout the organization) identify several potential strategic issues relevant to City operations over the next two years. For Council consideration, staff develops these issue areas into white papers which provide background information on the issue, policy considerations, and options for work programs. Based on direction received at the workshop, staff develops a work program implementing Council goals and priorities for Council consideration and adoption later in the year. To help describe the level of resources necessary to advance each issue, rough staffing and funding estimates are included in each white paper. Council may also identify issues not covered by a white paper. The white papers process results in the finalizing the goals and priorities for ensuing two years.

The FY 2021-23 Council goals and priorities are depicted in the graphic below. More details for each of these goals can be found in the Letter from the City Manager on page 7 of this document.





The 2019-2021 goals set by the City Council and progress made towards achieving these goals are discussed below. Accomplishments from the past year attributed to each goal include:

ASSET MANAGEMENT

- Revamped the CAMP Outreach Committee to focus on public outreach and produced a Communications and Outreach Strategy, brand identity, digital newsletter, an online quiz, a program website, community survey, an all-ages asset geocache, and animated educational video.
- Executed an agreement to migrate asset data to NEXGEN, an asset management and materials management software. This software allows real-time data collection and analysis to help with asset lifecycle planning, risk analysis, and capital project prioritization.
- Improved the process for considering asset management in City projects and equipment. Focused on alternatives to reduce financial impacts to current or future assets. Established financing districts to fund rehabilitation of new infrastructure built with new developments.
- Assisted with Capital Improvement Program budgets to include asset management financial information, such as renewal and replacement funding needs for all approved capital improvement projects, helping to provide transparency and highlight the gap between what is needed annually versus what is allocated in the two-year budget.
- Evaluated stormwater maintenance activities and made progress in developing new business processes to meet compliance regulations and balance maintenance funding with system needs.

DOWNTOWN

- Continued progress on the Downtown Plan with the opening of Stockmen's Park, a tribute to the City's western heritage and named in honor of the Livermore Stockmen's Rodeo Association.
- Completed Downtown Specific Plan amendments for the boutique hotel, parking space dimensions, and Development Agreements for downtown retail, Quest Science Center, and Blackbox Theater.
- Continued progress on the I Street parking garage, beginning construction in April 2021.
- Worked on the development of the Downtown Livermore Apartments, an Eden Housing project that will provide much-needed affordable housing to Livermore community members.
- Broke ground on Livermorium Plaza, named after Element 116. The Plaza is a tribute to the longstanding collaborative relationship between the City of Livermore and Lawrence Livermore National Laboratory.
- Developed programs to help downtown businesses survive the COVID-19 pandemic and reopen to the public as safely as possible.

EMERGENCY MANAGEMENT AND PUBLIC SAFETY

- Continued a coordinated response to the COVID-19 pandemic, including:
- Operated the City's Emergency Operations Center and used VEOCI (emergency management software) to coordinate the City's response, develop plans, and organize and document City efforts, which are essential for the recovery period.
- Coordinated with neighboring cities, the County, and the State to request assistance and continue to bring COVID-19 testing sites to the area and establish COVID-19 vaccination points of distribution (PODs) to distribute vaccine in a robust and equitable manner.
- Maintained essential City services, allowing the community to continue to conduct business with the City.
- Partnered with local nonprofits to provide much-needed critical services to vulnerable populations.
- Adopted emergency orders and financial assistance programs to offer relief to those experiencing hardship.
- Adjusted operations, staff schedules, and work environments, and implementing safety and sanitation procedures for all City facilities to slow the spread of the virus and keep the staff and community safe.
- Communicated the latest City-specific information, State and County health orders and guidelines, and various resources and programs from trusted sources to the community through social media, the City's website, and virtual meetings.



- Implemented a Real Time Crime Center utilizing technology to identify and assist responding patrol officers during in-progress crimes.
- Added two tractor-drawn aerial apparatus (tillers) to the Livermore-Pleasanton Fire Department fleet and trained and certified LFPD personnel on their operation.
- Continued training City staff on the National Incident Management System (NIMS) and the Standardized Emergency Management System (SEMS), which is required training to be eligible for federal grant funding associated with mitigation, training, and post-disaster public assistance.

ENCOURAGE AN INNOVATION DRIVEN ECONOMY

- Worked on the 2020-2025 Economic Development Strategic Plan, which synthesized hundreds of stakeholder interviews and survey responses to create a departmental work plan with 3 top-level Goals, 10 supporting Objectives, 33 Key Results to measure progress and 6 long-range initiatives outlining a Vision to the Future.
- Implemented the Art in Public Places Program, issued art grants and commissioned new work, and connected investments in the art community to broader economic development goals, and successfully completed the 2020 Mural Festival.
- Completed a strategic planning process for i-GATE to shift the organization's focus toward life sciences and "hard tech" companies like those originating from Livermore's two national labs, as well as negotiated an exit from i-GATE's current facility to one that better serves the needs of this clientele. In this midst of the COVID-19 crisis, these actions preserved essential capital and ensured the resources necessary to execute its mission. i-GATE's new facility will open mid-2021.
- Continued to administer the City's Incentive Program, assisting five businesses that collectively brought \$7.2 million in sales tax revenue and have generated more than 3,300 jobs in Livermore in FY 2019-2020. Awarded tourism, special event, and partner grants to promote downtown, wine country, and the entire Tri-Valley as a vibrant and innovation-driven business-friendly community.

HOMELESSNESS AND AFFORDABLE HOUSING

- Worked on the development of over 340 units of affordable multi-family rental housing, including 72 affordable units at the Chestnut Senior project; 42-units at the Chestnut Family project, including 10 units for homeless individuals; 44 units for individuals with developmental disabilities at the Avance project with MidPen Housing; 140 units of affordable senior housing with Satellite Affordable Housing Associates; and 130 units of affordable workforce housing with Eden Housing in the Downtown.
- Continued work with Housing Consortium of the East Bay on the entitlement and financing of a mixed use, affordable housing site to be co-located with Open Heart Kitchen hot meal services and a resource center for other supportive services targeted to homeless and very low-income residents at risk of homelessness.
- Coordinated the delivery of nonprofit and County supportive services for low-income residents at the Multi-Service Center, serving over 11,000 low-income residents annually.
- Provided 26 grants totaling \$775,940 through the Housing and Human Services Grant program to 18 nonprofit agencies whose mission is to serve Livermore low-income residents.
- Continued to identify and explore potential programs and strategies for addressing homelessness and affordable housing in Livermore through the City Council Subcommittee on Homelessness and the City Council Equity and Inclusion Subcommittee and community working group.
- Through partnerships and grant funds, served a total of 232 homeless persons: 62 individuals served through the Homeless Street Outreach Team, a partnership between Human Services staff, Livermore Police staff, and Abode Services staff; and 170 individuals served through grant funds awarded to Tri-Valley Haven, Eden Council of Hope and Opportunity (ECHO), and Homeless Street Medicine to provide housing and/or supportive services.



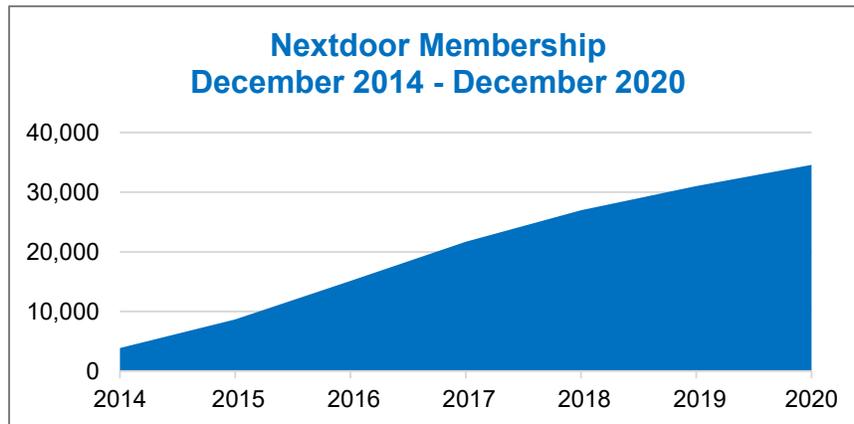
PERFORMANCE MEASUREMENT

For over a decade, Livermore residents have steadily ranked the Livermore community as providing an excellent/good quality of life via the National Community Survey™, which captures resident opinions considering ten central facets of a community – Economy, Mobility, Community Design, Utilities, Safety, Natural Environment, Parks and Recreation, Health and Wellness, Inclusivity and Engagement, and Education, Arts, and Culture. The overall 2020 survey results were once again positive and reflected the community’s view that Livermore is a great place to live. According to the 2020 survey, mobility ratings are on the rise, with residents’ reviews of ease of travel by car, bicycle, and walking higher than the national benchmark and improved from 2018. Further, residents praise Livermore’s downtown as exceptional with high quality businesses and service establishments. Ratings for Livermore as a place to work increased from 2018 to 2020. Survey respondents also continue to value the natural environment with outstanding ratings for Livermore open space, higher than national averages. Survey results indicate safety, the economy, and the natural environment are top community priorities, and also reflect positive ratings about appearance, image, neighborhoods, and Livermore as a place to raise a family.

The performance measures reflected here help track the efforts or outputs related to basic public services: police, fire, libraries, and solid waste diversion, as well as topics important to the community like connectivity to their city and its appearance. Since its incorporation in April of 1876, the City carries on its quest for continuous improvement and uses these performance measures, surveys, and other methods to gauge its progress now and in the years to come.

COMMUNITY ENGAGEMENT

Community engagement increases transparency in local government and is an important part of building and sustaining public trust that leads to effective governance. Three aspects to community engagement include crafting understandable messages, distributing messages to stakeholders, and seeking community feedback. Staff currently updates the City website and posts to various social media channels — including Facebook, Nextdoor, Twitter, and Instagram — to inform residents about City programs and services. The City engages the community through seven Facebook pages with over 38,000 combined followers, three Nextdoor accounts that reach more than 36,000 Livermore residents, five Twitter accounts with over 15,000 combined followers, and five Instagram accounts with over 13,000 combined followers.



The Livermore community relies on the City to provide pertinent, factual, essential information in various forms and for a diverse audience. The City has seen increased community engagement and expanded reach of its messages through digital media year over year. A comparison between 2019 and 2020 demonstrate the City’s Facebook posts consistently reached over twice as many users and the City’s tweet impressions (the number of times a tweet is seen) increased by a factor of six. This is partially due to improved collaboration on messages amongst staff across departments and with outside partner agencies and community service providers. It is important to note that many of the messages from the City during the 2020 calendar year that were widely circulated and reached expanded



audiences were centered around the COVID-19 pandemic and nearby wildfires. While the pandemic was a new topic in the City’s messaging, wildfires continue to be a topic of interest to the Livermore community as they have become a consistent event experienced locally. The City issued community newsletters with updates on the COVID-19 pandemic, effects on city services, downtown progress, and resources for receiving assistance or offering assistance. Additional community engagement efforts from the Police Department involve the Downtown Officer and Homeless Liaison Officers who regularly speak with community members in person in the downtown and surrounding areas.

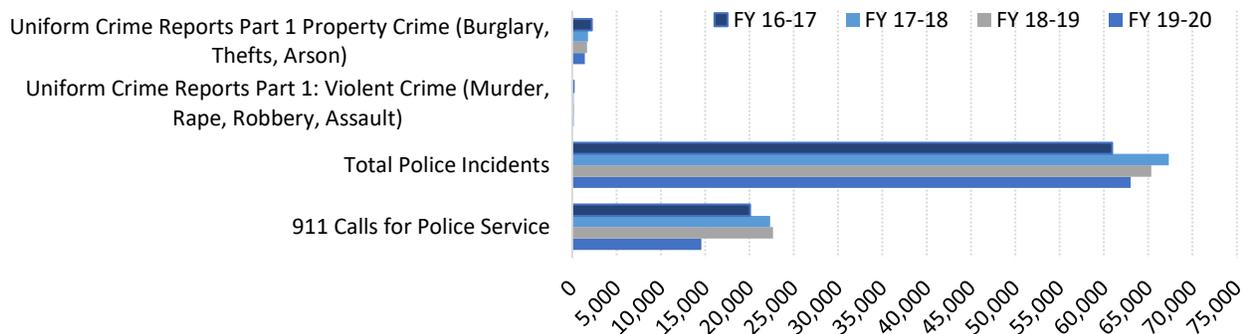
Efforts to increase the City’s reach across social media platforms have been successful, including 44% growth from July 2020 to February 2021 for the City’s main Facebook account. Since 2012, the City has utilized Nextdoor as a platform to reach Livermore residents. Nextdoor is a private social network for verified Livermore residents only. An example of successful engagement efforts is the consistent growth in Nextdoor members since starting on the platform. As of February 2021, 36,885 residents are members representing 63% of Livermore households.

POLICE SERVICES

The Livermore Police Department takes great pride in providing public safety, accountability, resident engagement, and great customer service to the community. The area policing model, established in early 2015, has continued to allow greater interaction between the community and police officers through Neighborhood Watch meetings, Area Community meetings, and Department special events. Residents have direct access to neighborhood Police Lieutenants which facilitates a faster response to issues and builds lasting relationships in the community. With COVID-19, The Police Department also continued to engage the residents through virtual meetings and social media posts. The Livermore Police Department answered over 86,000 emergency 911 calls and handled over 67,000 police incidents last fiscal year.

The following table also lists the number of Livermore crimes in categories established by the Federal Bureau of Investigation (FBI) Uniform Crime Reporting program. Over 18,000 city, university/college, county, state, tribal and federal law enforcement agencies voluntarily participate in this program. Based on available data, there was a 18% decrease in Murder, Rape, Robbery, and Assaults and an overall 14% decrease in Burglary, Thefts, and Arson.

Police Services

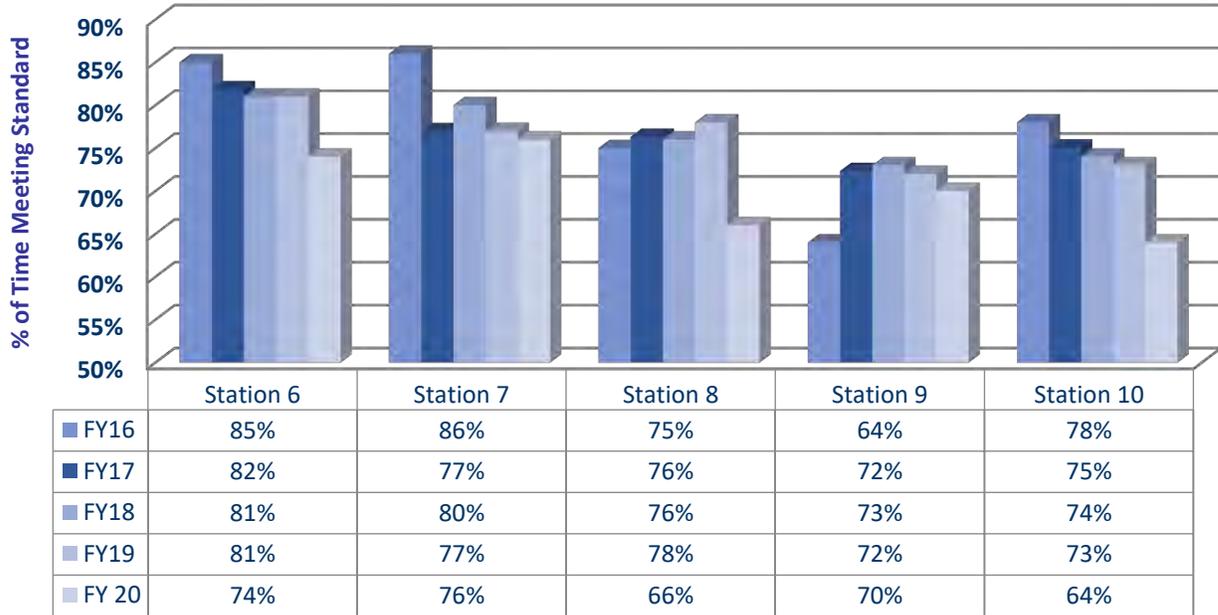


	911 Calls for Police Service	Total Police Incidents	Uniform Crime Reports Part 1: Violent Crime (Murder, Rape, Robbery, Assault)	Uniform Crime Reports Part 1 Property Crime (Burglary, Thefts, Arson)
■ FY 16-17	20,073	60,911	160	2,212
■ FY 17-18	22,335	67,309	176	1,794
■ FY 18-19	22,653	65,337	215	1,666
■ FY 19-20	14,566	62,996	176	1,426

FIRE SERVICES

The Livermore/Pleasanton Fire Department (LPFD) operates five fire stations in Livermore. The mission of LPFD is to provide exceptional public safety services that enhance the quality-of-life in the community by protecting life, property and the environment. Duty, Integrity, Professionalism, Courage and Honor are the LPFD's core values. Demand for emergency response remained high in 2020 amid the COVID-19 pandemic and California wildfires. The chart below documents the percentage of arrival times within the LPFD criterion of seven minutes or less.

**Livermore-Pleasanton Fire Department
7 Minute Arrival Standard**





LIBRARY SERVICES

Livermore residents love their libraries. Library services generated a 91% “excellent” or “good” rating on the 2020 National Community Survey. The Livermore Public Library is a family gathering place and an education resource for all ages. The Library’s public computers continue to receive regular use, although more use has shifted to the Library’s wireless Internet access as more residents obtain their own laptops and tablets. During the 2019-20 fiscal year, the Library’s total newly registered borrowers increased by 11.9% compared to the previous year. Total collections use was down in large part due to COVID-19 closures, although electronic content use saw a 13.5% increase.

A new Strategic Services Plan was approved on December 5, 2019. Part of the process for creating this plan included surveying the community about what was most important to them, which Library staff used to set overarching objectives to guide library services for the next several years.

Objective One focuses on promoting literacy in all its forms to help people fulfill their life goals and be more active and engaged community members. Consequently, in FY 2019-20 the number of patrons using one-on-one educational services, which includes adult literacy, computer tutors, and lawyers in the library, increased to 3,294, a 38% increase over the previous year.

Objective Two centers on affirming equity and inclusion. In FY 2019-2020, youth services librarians created a collection of Read Together Storytime Kits, themed collections of 8–10 picture books featuring diverse children and families, which have been checked out over 100 times. Library staff also formed an internal Equity, Diversity, and Inclusion team, which began developing staff training modules to begin in the fall of 2020.

Objective Three focuses on enabling all community members to participate in and benefit from library services by increasing awareness and accessibility to them. Staff began identifying methods of sending out mass e-mail communications. Library staff also upped the library’s social media presence when the library closed to in-person services because of the pandemic, making over 200 posts on social media between March and June 2020 to connect with residents.

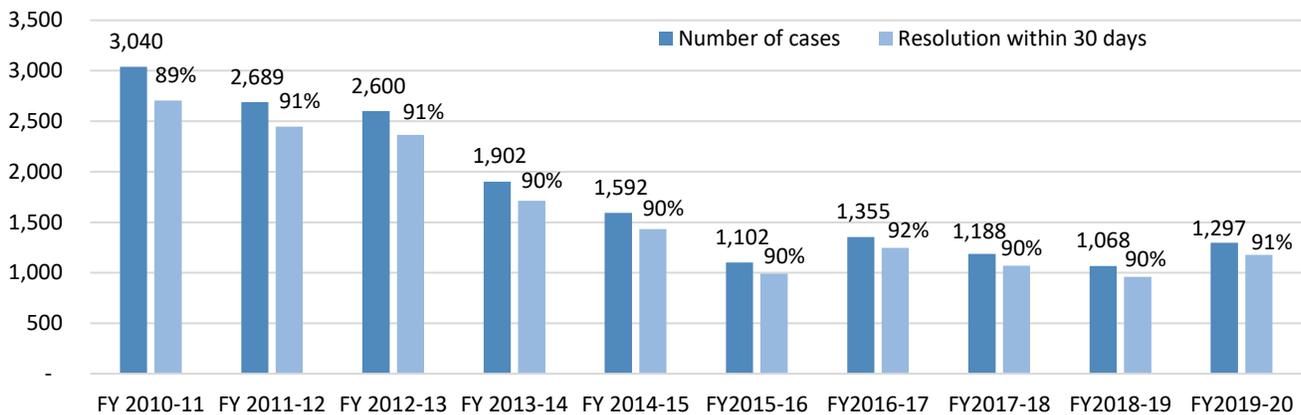
Year	Total Registered Borrowers	Total collection use	Attendees at library-sponsored programs	Total Library Visits	Number of public computers	Patrons using public computers	Patrons using one-on-one educational services
2016/2017	61,735	829,576	41,676	382,234	80	103,561	3,073
2017/2018	65,065	855,756	46,805	394,442	80	88,420	2,922
2018/2019	69,980	903,720	47,099	384,369	80	84,525	2,379
2019/2020	78,284	695,995	30,909	295,259	80	54,491	3,294



NEIGHBORHOOD PRESERVATION

The image and appearance of a city greatly influences resident and business owner perceptions of the overall health of a community. The chart below reflects neighborhood preservation cases and the percentage resolved within thirty days over the last ten years. Case numbers have significantly declined. Numbers may be trending up due to an increase in citywide housing units and a stabilization in Neighborhood Preservation staffing. Cases are typically resolved within thirty days 90% of the time. According to the 2020 National Community Survey, and in part due to the hard work of Neighborhood Preservation staff, 79% of respondents rated the City's overall appearance as "good" or "excellent."

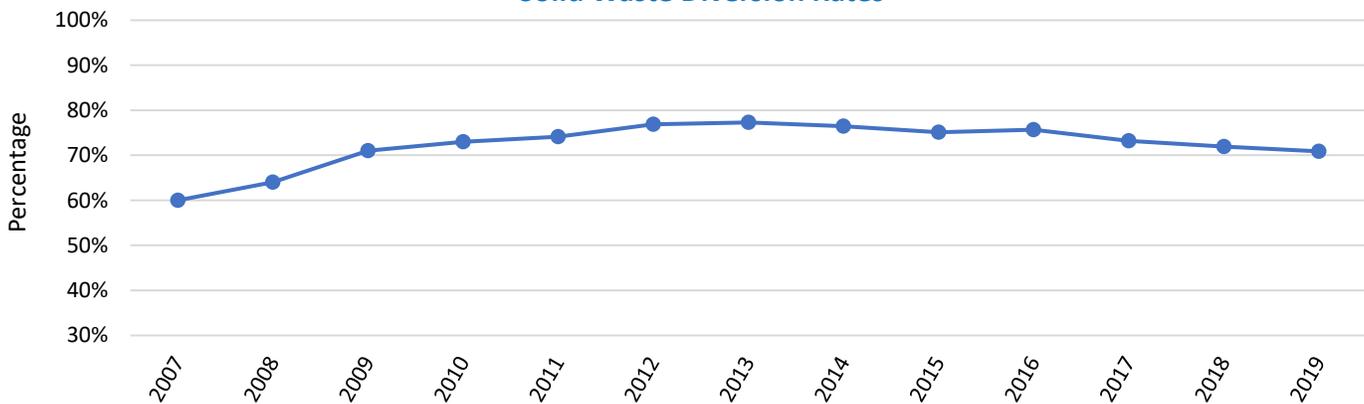
Neighborhood Preservation



SOLID WASTE DIVERSION RATES

In 2007, the Livermore City Council established a solid waste diversion rate goal of 75% by 2015. Consequently, the citywide diversion rate increased rapidly due in large part to the cutting-edge programs offered in the solid waste, recycling, and compostables collection agreement with Livermore Sanitation. Also, the City participates in the Alameda County mandatory recycling program for businesses and multi-family complexes. Livermore's diversion rate at the end of 2019 was 71%. Based on 2020 National Citizen Survey results, 81% of residents rated garbage collection services as "excellent" or "good." Recycling services generated an 80% rating in those categories, and residents rated yard waste (organics) pick-up at 81%.

Solid Waste Diversion Rates





SIGNIFICANT ACCOUNTING POLICIES

The financial statements for the City conform with Generally Accepted Accounting Principles (GAAP) as applicable to governments. The most significant of the City's accounting policies are described below.

A. Reporting Entity

The City of Livermore was incorporated on April 1, 1876. The City operates under the Council-Manager form of government and provides the following services: public safety (police and fire), highways and streets, sewer, water, public improvements, planning and zoning, general administration services and housing services.

B. Fund Accounting

The City uses funds to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain City functions or activities. A fund is an accounting entity with a self-balancing set of accounts established to record the financial position and results of operations of a specific activity.

Financial activities for local government fall into three broad categories, governmental, proprietary, and fiduciary fund categories. Governmental funds are used to account for activities primarily supported by taxes, grants, and similar revenue sources. Proprietary funds are used to account for activities that receive significant support from fees and charges and operate more like a business (utilities). Fiduciary funds are used to account for resources that a government holds as a trustee or agent on behalf of an outside party and that cannot be used to support the government's own programs. Within each of the three broad categories of funds, individual funds are further categorized by fund type as described below:

1. Governmental Funds

- a. **General Fund** is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.
- b. **Special Revenue Funds** account for the proceeds of specific revenue sources (other than expendable trusts or capital projects) that are restricted by law or administrative action to expenditures for specified purposes.
- c. **Debt Service Funds** account for the accumulation of resources for, and the payment of, long-term debt principal, interest, and related costs.
- d. **Capital Project Funds** account for the acquisition and construction of major capital facilities not financed by Proprietary Funds.
- e. **Permanent Fund** is used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the government's programs.

2. Proprietary Funds

- **Enterprise Funds** account for operations in a manner similar to private business enterprises where the intent is for the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis to be financed or recovered primarily through user charges.
- **Internal Service Funds** account for the financing of goods or services provided by one department or agency to other departments or agencies of the City or to other governmental units, on a cost-reimbursement basis.



3. Fiduciary Funds

- **Successor Agency to the Redevelopment Agency Private Purpose Trust Fund:** This fund is governed by the Oversight Board of the Livermore Successor Agency (not City Council). It accounts for the activities of the Livermore Successor Agency acting on behalf of the former redevelopment agency.
- **Agency Funds (Custodial Funds)** are established to account for assets held by the City as an agent for special assessment districts, Livermore Pleasanton Fire Department, and pass through fees to other organizations.

C. Basis of Accounting

The proprietary and fiduciary funds are reported using the economic resources measurement focus and the full accrual basis. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place.

Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. Measurable means the amount of the transaction can be determined and available means the amount is collectible within the current period or soon enough thereafter (60 days in the City's case) to be used to pay liabilities of the current period. Those revenues susceptible to accrual are property taxes, sales taxes, interest revenue and charges for services. Fines, license, and permit revenues are not susceptible to accrual because generally they are not measurable until received in cash.

Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability has matured. An exception to this general rule is principal and interest on governmental funds' long-term debt, which is recognized when due. Financial resources usually are appropriated in other funds for transfer to a debt service fund in the period in which maturing debt principal and interest must be paid. Such amounts are thus not current liabilities of the debt service fund, as their settlement will not require expenditure of existing fund assets.

D. OPERATING BUDGET POLICY AND BUDGETARY BASIS

The City Council adopts a balanced biennial operating budget by resolution on or before June 30th for each of the ensuing two fiscal years for all funds except for the Fiduciary Funds. The City's fiscal year begins on July 1 and ends on June 30 of the following year.

A mid-period review is conducted in the second year of the cycle and appropriations are adjusted accordingly. The legal level of budgetary control is at the fund level. However, the operating budget is prepared on a program basis, and Organizational priorities which have been developed by the City Council and staff are implemented at the program level. The operating budget is subject to supplemental appropriations throughout its term in order to provide flexibility to meet changing needs and conditions. A resolution approving a supplemental appropriation is necessary when expenses exceed the originally approved total appropriations for that fund. Budget adjustments within the same fund may be approved by the City Manager.

The City's basis of budgeting is the same as the basis of accounting used in the City's audited financial statements, the Comprehensive Annual Financial Report. For governmental funds, the budget is prepared on a modified accrual basis consistent with GAAP. Enterprise and Internal Service Funds are budgeted on the accrual basis of accounting, with the exception of capital assets and long-term debt, which are budgeted on the modified accrual basis of accounting. Exceptions to the modified accrual basis when budgets are prepared are: (a) Land held for investment is treated as an expenditure when purchased and proceeds from the disposition of this land is treated as revenue when measurable and available; (b) Estimated changes to compensated absences and claim liabilities are not budgeted (c) Transfers to (or from) fund balance designations, inter-fund loans and proprietary debt activities are treated as budgetary resources (uses).



E. CAPITAL IMPROVEMENT PLAN (CIP) BUDGET POLICY

The CIP budget is prepared every two years on the same cycle as the two-year operating budget. The CIP budget is prepared as a separate stand-alone document detailing revenues, expenditures and fund balances of the capital improvement funds.

The first two years of the CIP are funded to coincide with the two-year operating budget. The CIP budget is subject to supplemental appropriations throughout its term, in order to provide flexibility to meet changing needs and conditions. The fiscal impact of any financed capital improvements is shown as a debt service commitment in the operating budget for the related enterprise or governmental fund.

The CIP is presented with a planning horizon of up to 20 years. Detailed data is used in the near term, with more general data appearing in later years of the multi-year fiscal plan. The fiscal plan is used to project the effect of capital outlays and debt service on the operating budget.

To help assure that the CIP is consistent with the long-term goals and objectives of the city, the CIP is adopted to be consistent with the General Plan. As required by Government Code §65401, the Planning Commission provides the determination as to consistency for major public works projects prior to adoption of the CIP by the City Council.

F. OPERATING RESERVE POLICY

General Fund. The City of Livermore is committed to the establishment of minimum fund balance/net position which will help maintain the City's credit worthiness, and to provide funds for catastrophic events, economic uncertainties, contingencies and cash flow requirements. It is the goal of the City to achieve and maintain a combined minimum unrestricted (committed, assigned and unassigned) fund balance in its General Fund equal to 30% of the current year's budgeted operating expenditures and outgoing transfers for debt service as listed below:

- The City's General Fund balance committed for Operating Reserve Stabilization is established at a minimum of 15% of the General Fund's budgeted operating expenditures plus debt service transfers, to be used in a catastrophic event or in a major emergency or in periods of severe fiscal crisis as described in the Comprehensive Fund Balance Policy.
- The City's General Fund Assigned for Economic Uncertainty Reserve is established at a minimum of 13.5% of the General Fund's budgeted operating expenditures plus debt service transfers, to be used during times of severe economic distress such as protracted recessionary periods, State raids on local resources, or other impactful unforeseen events which greatly diminish the financial ability of the City to deliver core services.
- The City will strive to maintain a minimum unassigned fund balance in its General Fund of 1.5% of the budgeted operating expenditures and outgoing debt service transfers. This minimum fund balance is to protect against cash flow shortfalls related to timing of projected revenue receipts and to maintain budgeted level of services.

In case, the unassigned fund balance in the General Fund exceeds 20% of the budgeted expenditures and outgoing debt service transfers, the City will consider using the excess fund balance for (a) pay down long term obligations, (b) capital projects and equipment, (c) one-time expenditures which will not require additional recurring expenditures, and/or (d) to reduce the taxes and fees, and shall be determined in conjunction with the annual budget process.

Enterprise Funds. The minimum fund balance/ net position requirements for the Enterprise Funds are set at different levels due to the considerations for working capital, debt coverage, asset replacement, rate smoothing, and revenue volatility. Enterprise Funds should strive to maintain an adequate rate and/or fee structure to cover the costs of all operations, including maintenance, depreciation, capital and debt service requirements, reserves, and any other cost deemed necessary.

- (i) Airport Fund (Fund 210) will strive to achieve and maintain a minimum unrestricted net position balance of 12.5% (or 45 days' worth of working capital) of its current year's operating expenses plus debt service



requirements, since this fund has a steady and uniform cash inflow throughout the fiscal year generated by daily or monthly fees collected from the customers.

- (ii) Stormwater Enterprise Fund (Fund 220) requires a partial subsidy from the General Fund due to the increased Stormwater Regulations and compliance requirements that are currently unfunded. Therefore, no specific minimum net position balance is required for the Stormwater Enterprise Fund.
- (iii) Sewer Enterprise Fund (Fund 230) collects most of its fees on the Alameda County property tax rolls. The County generally apportions its first installment of the fiscal year to entities only in December therefore, this enterprise fund will strive to achieve and maintain 50% of its current year's operating expenses as a minimum unrestricted net position balance to ensure that sufficient resources are available to meet its operating expenses and current obligations between property tax settlements.
- (iv) Water Enterprise Fund (Fund 250) will strive to achieve and maintain a minimum unrestricted net position balance of 33% (or 120 days' worth of working capital) of its current year's operating expenses plus debt service requirements, since this fund has a relatively steady and uniform cash inflow throughout the fiscal year generated by monthly charges collected from the customers.
- (v) Sewer Replacement Fund (Fund 239) and Water Replacement Fund (Fund 259) should have a minimum unrestricted net position equal to twice the depreciation expense for the current year. Unrestricted net position exceeding 5-years of planned average annual asset replacement expenditure of \$44 million for the Sewer Replacement Fund and \$27 million for the Water Replacement Fund will be addressed through the rate study process.
- (vi) LAVWMA Fund (Fund 242) will strive to maintain a minimum unrestricted net position equal to 50% of its annual operating expense. In case unrestricted net position exceeds 200% of annual operating expense, the overage will be addressed in conjunction with the annual operating budget process and next scheduled rate study process
- (vii) Storm Drain (Fund 221), Sewer Connection Fee (Fund 241), Water Connection Fee (Fund 251), Airport Grant (Fund 212), and Federal Grant (Fund 222) Funds account for the proceeds from specific revenue sources that are legally restricted for specific purposes. No specific minimum net position balance requirement is created by this policy. Rather, each fund must adhere to any underlying guidelines attached to that revenue source.
- (viii) Unrestricted net position for the enterprise operating funds (Fund 210, 230, and 250) should not exceed the minimum required level by 50%. Any excess net position should be used to (a) pay down long-term obligations, (b) fund capital projects and equipment, (c) pay one-time expenditures, and/or (d) keep future rate increases lower.

Internal Service Funds. In the Internal Service Funds, the minimum level of unrestricted net position is set at 12.5% of operating expenditures except for Risk Management-Workers' Compensation and Liability Insurance Funds. The insurance type funds are strongly subject to the element of uncertainty from claims; therefore, these funds will fully fund actuarially determined claim obligations at a minimum of the seventy percent (70%) confidence level.

G. DEBT POLICY

Long-term debt is used by the City to finance capital improvements of both the General Fund and Enterprise Fund types. As the CIP budget is developed, funding priorities are based on essentiality to public health and safety, availability of revenue to repay the debt and current debt load on the respective fund.

In the case of Enterprise debt and other obligations that require a General Fund credit backing, the City will carefully analyze the effect an addition of such debt will have to ensure that the capacity of the General Fund to issue future



obligations is not impaired. The cumulative annual payments from the General Fund related to debt shall not exceed 7.5% of the previous fiscal year's General Fund revenue.

The City may use long-term debt financings subject to the following conditions:

- The project to be financed must be approved by the City Council.
- The project to be financed will have useful life of 30 years or more.
- The weighted average maturity of the debt (or the portion of the debt allocated to the project) will not exceed the useful life of the project.
- The City estimates that sufficient revenues will be available to service the debt through its maturity.
- The City determines that the issuance of the debt will comply with the applicable state and federal law.

H. OPEB FUNDING POLICY

The City will make full actuarially determined contribution (ADC) payments as prescribed by the bi-annual Actuarial Valuation Report unless the City experiences severe economic distress. Economic Stress may include, but is not limited to protracted recessionary periods, State raids on local resources, or other impactful unforeseen events which greatly diminish the financial ability of the City to deliver core services. Economic distress is defined further in the City's Fund Balance Policy and may be determined by one of the following triggers:

- Consumer Price Index exceeds the index for the previous year by more than five percent for two consecutive years
- The rate of inflation exceeds the growth in property tax revenue by five percent for two consecutive fiscal years
- Local unemployment rate exceeds nine percent for three consecutive quarters
- Significant State take-away of revenue totaling more than five percent of total revenue in a given fiscal year
- Sales Tax revenue falls by ten percent over of the previous quarter for at least three consecutive quarters
- Revenue forecasts for the next fiscal year estimates revenue losses of more than seven percent.

Once the City Council or their designee (City Manager) has determined that it is necessary to underfund the ADC due to economic stress, a resolution shall be adopted at a City Council meeting accompanied by a formal report explaining the nature of the fiscal crisis. Underfunding this obligation should be considered a short-term strategy with the goal of returning to paying the full ADC as soon as possible.



LONG-TERM FINANCIAL PLAN

The Long-Term Financial Plan (LTFP) is a multi-year financial forecast of the General Fund. It is intended to provide a frame of reference to help evaluate the City's financial condition and help assess the financial implications of current and proposed budgets, programs and assumptions. The LTFP can also be used to: 1) help shape budget decisions by providing early warning of adverse trends, and 2) develop strategies to achieve City and community financial goals.

This report is an update to the Five-Year LTFP last presented to the City Council in June 2020. The forecast submitted at this time incorporates actual FY 2019-20 results. The base years of the current forecast are FY 2020-21, FY 2021-22, and FY 2022-23. The five years of the forecast period correspond with FY 2023-24, FY 2024-25, FY 2025-26, FY 2026-27, and FY 2027-28.

OVERVIEW OF FORECAST METHODOLOGY

The forecast is developed using the current level of services provided by the City. Inflation and historical growth rates are used to predict levels of expenditures. Revenues are projected using the Long-Term historical trends, or when appropriate, a shorter, more recent time period more indicative of specific circumstances.

The longest period of economic expansion in US history abruptly came to an end in March 2020 as a result of the COVID-19 pandemic, which sparked an unprecedented global recession. The COVID-19 downturn affected some industries, those that depend on the movement of people, more heavily than others. Travel and hospitality industries have been two of the hardest hit by the COVID-19 pandemic. Economists predicted a sharp downturn to be followed by a sharp recovery through 2021 and beyond. With availability of several effective vaccines for COVID-19, the worst effects of the economic contraction caused by the pandemic seems to be in the past.

The Conference Board forecasts that in 2021 US Real GDP growth will grow 6.4 percent (year-over-year) in optimistic scenario and about 5.5 percent (year-over-year) in pessimistic scenario. This pessimistic scenario assumes new cases of COVID-19 rise as vaccine-resistant mutations result in an additional wave in Q4 2021. The primary driver of this expansion will be a surge in consumer spending as the economy fully reopens. High and increasing vaccination rates and low new COVID-19 case numbers indicate that the reopening process may be complete for much of the USA by the end of the summer. Following a robust recovery in 2021, national economy is projected to grow 3.7 percent (year-over-year) in 2022 and 2.9 percent (year-over-year) in 2023.

However, the recovery in California has lagged the national economy to this point. With the decline in new COVID-19 cases in California, and with accelerated vaccine deployment, the California economy is now set to fully reopen on June 15, 2021. Recent approval of the American Rescue Plan Act of 2021 (ARPA) will further support greater consumer spending.

The Long-term Financial Plan assumes a slow recovery from the recessionary impact from the coronavirus pandemic. ARPA provides, among many other provisions, direct aid for Cities. The amount of estimated aid the City will receive over two years is about \$10.8 million, half of which is included in budget in FY 2020-21 and another half in FY 2021-22.

The expenditure base and revenue base are also adjusted for discrete changes that may occur within the five-year forecast period such as the addition of a major employer or retail center, completion of a major project, changes in labor agreements, or the loss of revenues due to recession or State fiscal policy.



FORECAST SUMMARY AND RESULTS

Major factors contributing to this increase include:

- Property taxes growing \$7.4 million from \$ 43.0 million in FY 2022-23 to \$50.4 million in FY 2027-28.
- Sales taxes growing from \$36.5 million in FY 2022-23 to \$43.6 million in FY 2027-28.
- The property tax growth rate is anticipated to be significantly lower than the ten-year historical growth rate of 6%. The model uses an average rate of change of 3.4% during the five-year forecast period to more accurately reflect the status of the current real estate market.
- The sales tax growth rate is anticipated to be significantly lower than the ten-year historical growth rate of 14%. The model uses a 3.9 % average growth factor over the five forecasted years to reflect the anticipated slow recovery of the local economy and potential for downward adjustments of use tax allocations as corporate business strategies evolve amid intense demand for online sales.
- Transient Occupancy tax is projected to grow \$2.3 million from \$3.6 million in FY 2022-23 to \$5.9 million in FY 2027-28 due to the addition of several hotels during the forecast period.

During the five-year forecast period, City General Fund operating expenditures and outgoing transfers are projected to grow at an average annual rate of 2.2%. Total operating expenditures and transfers are forecasted to increase from \$127.7 million in FY 2022-23 to \$142.2 million in FY 2027-28.

The forecast of expenditures provides for the following over the five-year forecast period:

- Total city staffing stabilizes at the current level of 476.6 (including Livermore Pleasanton Fire Department) and remains relatively constant through FY 2027-28 with the addition of only five new positions during the LTFP cycle (one per year).
- Included in 476.6 positions are two limited duration positions which were deprogrammed in the LTFP model for FY 2023-24. As a result, net additions were only three positions during the LTFP cycle.
- A sharp increase in the cost of the employer portion of CalPERS contributions until FY 2024-25, due to a change in methodology, smoothing models, portfolio “de-risking”, and decreases in the discount rate being mandated by CalPERS.
- CIP expenditures scaling back to \$2.0 million annually to reflect completion of the non-debt funded development projects.
- Estimated annual ongoing revenues are anticipated to be sufficient to cover ongoing expenditures during the forecast period.
- The General Fund Reserves being fully funded per Council adopted policy in each year of the forecast period.
- Annual contributions to the Infrastructure Repair and Replacement Reserve is suspended during the current budget cycle and first two years of the LTFP cycle as a result of heavy investment in capital improvement plan associated with the Downtown Plan development as well as loss of revenues as a result of the slowdown caused by COVID-19 recession.
- Annual Other Post Employment Benefit (OPEB) costs, referred to as the Actuarially Determined Contribution (ADC), are being fully funded per Council adopted policy.
- Transfers out include annual average subsidy of \$2.3 million and \$340,000 to Stormwater fund and Horizons Youth Services Fund respectively.





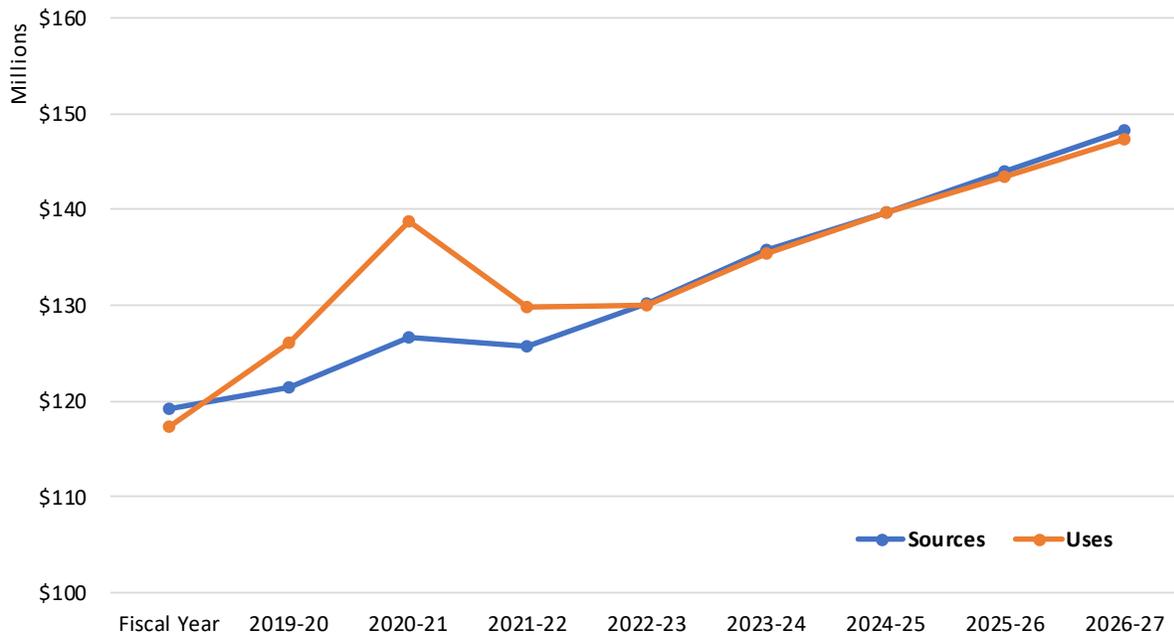
FORECAST OF SOURCES AND USES FROM FY 2020-21 to FY 2027-28

The table below provides a comparison of General Fund revenues and expenditures during the current budget period and the five-year forecast period. Total revenues are projected to increase from \$121.4 million in FY 2020-21, to \$148.3 million in FY 2027-28. Total expenditures are forecasted to increase from \$126.1 million in FY 2020-21, to \$147.3 million in FY 2027-28.

- Total Sources include revenues and transfers in.
- Total Uses include operating expenditures, transfers out, and General Fund Capital Improvement Plan (CIP) contributions.
- Total Uses include a necessary contribution to the required reserve accounts.

	Proposed FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23	Projected FY 2023-24	Projected FY 2024-25	Projected FY 2025-26	Projected FY 2026-27	Projected FY 2027-28
Operating Revenue	\$118,680,988	\$122,442,069	\$123,579,681	\$128,383,460	\$133,908,579	\$137,730,717	\$141,905,931	\$146,222,220
Transfers In	2,767,749	4,278,135	2,132,599	1,848,298	1,893,101	1,939,037	1,986,138	2,034,434
Total Sources	121,448,737	126,720,204	125,712,280	130,231,758	135,801,680	139,669,754	143,892,069	148,256,654
Total Operating Expenditures	114,422,618	117,008,443	118,484,901	118,728,570	122,843,397	125,553,986	129,128,218	132,877,450
Transfers Out	4,951,979	6,759,479	9,182,168	9,222,925	9,229,714	9,246,102	9,251,248	9,261,700
Capital Improvement Program	5,032,000	13,387,000	1,090,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Contribution to Reserves	1,715,038	1,599,556	1,043,263	82,541	1,233,616	2,815,138	3,070,769	3,124,770
Total Uses	126,121,635	138,754,478	129,800,332	130,034,036	135,306,727	139,615,226	143,450,235	147,263,920
Excess (Shortfall)	(\$4,672,898)	(\$12,034,274)	(\$4,088,052)	\$197,722	\$494,953	\$54,528	\$441,834	\$992,734
Beginning Budgetary Fund Balance	21,247,425	16,574,527	4,540,253	452,201	649,923	1,144,876	1,199,404	1,641,238
Ending Budgetary Fund Balance	\$16,574,527	\$4,540,253	\$452,201	\$649,923	\$1,144,876	\$1,199,404	\$1,641,238	\$2,633,972

Sources and Uses Forecast





FORECAST OF FUND BALANCES IN THE GENERAL FUND

Due to sound financial management policies and healthy reserves, the City has been in a strong financial position to face the revenue loss from this recession and still provide uninterrupted essential services for Livermore residents and businesses during this crisis.

The City's General Fund Balance is comprised of five categories as required by Government Accounting Standards Board (GASB) Statement Number 54 which is designed to clarify the extent to which the City is bound by limitations placed upon these resources:

1. Non-spendable Fund Balance
2. Restricted Fund Balance
3. Committed Fund Balance
4. Assigned Fund Balance and
5. Unassigned Fund Balance

The City Council adopted a GASB 54 compliant Fund Balance Policy on June 11, 2012, which specifies that the City shall strive to reach certain levels of reserve funding in the Committed, Assigned and Unassigned categories. Council updated the Fund Reserve Policy on June 13, 2016 to require the following reserve levels:

- The City's General Fund balance committed for Operating Reserve Stabilization is established at a minimum of 15% of the General Fund's budgeted operating expenditures plus debt service transfers, to be used in a catastrophic event or in a major emergency or in periods of severe fiscal crisis as described in the Comprehensive Fund Balance Policy.
- The City's General Fund Assigned for Economic Uncertainty Reserve is established at a minimum of 13.5% of the General Fund's budgeted operating expenditures plus debt service transfers, to be used during times of severe economic distress such as protracted recessionary periods, State raids on local resources, or other impactful unforeseen events which greatly diminish the financial ability of the City to deliver core services.
- The City will strive to maintain a minimum unassigned fund balance in its General Fund of 1.5% of the budgeted operating expenditures and outgoing debt service transfers. This minimum fund balance is to protect against cash flow shortfalls related to timing of projected revenue receipts and to maintain budgeted level of services.

In addition to the above listed reserves, Council directed staff to fund an Infrastructure Repair and Replacement Reserve in the amount of \$2.0 million per year starting with fiscal year 2015-16.

- As of FY 2027-28, Committed Fund Balance (Reserve for Operations) is projected to be \$20.9 million or 15% of operating expenditures and debt service transfers, meeting Council's policy goal.
- At the end of FY 2027-28, Assigned Fund Balance (Economic Uncertainty Reserve) is expected to be \$18.8 million or 13.5% of operating expenditures and debt service transfers, meeting Council's policy goal.
- Additions to Infrastructure Repair and Replacement Reserve to be reinstated in FY 2025-26 and maintained at \$2 million annually. This will provide an accumulated infrastructure reserve of \$16.0 million by the end of the forecast period.
- As of FY 2027-28, Unassigned Fund Balance is expected to be \$4.7 million, exceeding Council's policy goal of 1.5% by \$2.6 million.
- At the end of the forecasted period total reserves are projected to have a balance of \$57.8 million. Unassigned fund balance is expected to increase from \$2.3 million in FY 2022-23 to \$4.7 million in FY 2027-28.



Fund Balance Category	Projected FY 2020-21	Projected FY 2021-22	Projected FY 2022-23	Projected FY 2023-24	Projected FY 2024-25	Projected FY 2025-26	Projected FY 2026-27	Projected FY 2027-28
Nonspendable	\$ 5,627,682	\$ 5,627,682	\$ 5,627,682	\$ 5,627,682	\$ 5,627,682	\$ 5,627,682	\$ 5,627,682	\$ 5,627,682
Committed (15%)	17,419,222	18,219,000	18,740,632	18,781,902	19,398,710	19,806,279	20,341,664	20,904,048
Assigned (13.5%)	15,677,300	16,397,100	16,866,568	16,903,712	17,458,839	17,825,651	18,307,497	18,813,644
Unassigned (1.5%)	1,741,922	1,821,900	1,874,063	1,878,190	1,939,871	1,980,628	2,034,166	2,090,405
Infrastructure Replacement	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	12,000,000	14,000,000	16,000,000
Remaining Unassigned (or budgetary fund balance)	16,574,527	4,540,253	452,201	649,923	1,144,876	1,199,404	1,641,238	2,633,972
Total Fund Balance	\$67,040,653	\$56,605,935	\$53,561,146	\$53,841,409	\$55,569,978	\$58,439,644	\$61,952,247	\$66,069,751

REVENUE GROWTH ASSUMPTIONS CONTAINED IN THE FORECAST

In the General Fund, the top two revenue sources are property taxes and sales taxes. They contribute roughly 60% of operating revenues. The model assumes growth rates of 3.4% and 3.9% respectively for these important revenue sources over the five-year period, which is intended to reflect the slow recovery of the economy during the forecast period. The model assumes development related revenues (excluding transient occupancy tax) to grow 4% during the forecast due to the development for downtown and other projects.

PROPERTY TAXES

- Property taxes dipped from \$25.4 million in FY 2008-09 to \$22.8 million in FY 2010-11 before eventually projecting to \$50.3 million in 2027-28.
- In FY 2019-20 and FY 2020-21, property tax revenues are expected to grow due mainly to the improved real estate market, additional development, and recapture of remaining assessed valuation reductions experienced during the economic downturn.
- In FY 2019-20, growth in base assessed value of property was 6.7%. Other growth occurred during FY 2019-20 which bolstered the anticipated revenue, such as new construction and recapture of previous reduction in assessed value which occurred in the great recession.
- The model uses a 4%, 3.5%, 3%, 3%, and 3% respectively to base revenue adjustment for existing businesses in the five forecast years.
- The model uses an average rate of change of 3.4% during the Five-year forecast period. The growth rate is lower than the ten-year historical growth rate of 6.5% to reflect the status of the current real estate market.

SALES TAXES

- Sales tax revenue is generally more volatile than property tax and was the first to experience the financial impact of COVID-19 pandemic resulting from the sheltering at home measures, the State's COVID-19 Sales Tax Deferral Program, and the California Department of Tax and Fee Administration's Small Business Relief Payment Plan.
- The model uses a 3.9% average base revenue increase over the course of the forecast period.
- The model assumes a stable recovery over most of the forecast period, along with additional retail opportunities occurring in the El Charro Specific Plan Area as well as specific additions of sales tax generators.

OTHER GENERAL FUND REVENUES

Other major general fund revenue categories include: Other taxes, such as franchise taxes; intergovernmental allocations, such as motor vehicle fees; charges for current services, such as development related fees, and licenses & permits, such as for building and fire codes. The forecast model assesses the historical activity level of the categories and projects them into the future with the associated economic drivers such as population, cost of living, personal income and interest rates.



General Fund Revenue Category	FY 2019-20 Ratio
Property Taxes	31%
Sales Taxes	28%
Other Taxes	14%
Intergovernmental	9%
Charges for Current Services	7%
Use of Money & Property	8%
Licenses & Permits	2%
All Other Revenues & Transfers-in	1%
Total of All Categories	100%

POPULATION

Population in Livermore grew from 91,082 on January 1, 2020 to approximately 91,216 in 2021. Population size is the primary basis for allocation of several General Fund taxes and expenditures. The LTFP uses an average value of 1.0% growth in the forecast period. The following table shows the historical and projected population growth and percentage increases for years 1991 through 2026, measured as of January 1.

CPI-All Urban Consumers (San Francisco-Oakland-Hayward, CA)											
Year	CPI	% Change	Year	CPI	% Change	Year	CPI	% Change	Year	CPI	% Change
1982	97.6	Base Period: 1982-84 = 100	1993	146.3	2.7	2004	198.8	1.2	2015	258.6	2.6
1983	98.4		1994	148.7	1.6	2005	202.7	2.0	2016	266.3	3.0
1984	104.0		1995	151.6	2.0	2006	209.2	3.2	2017	274.9	3.2
1985	108.4	4.2	1996	155.1	2.3	2007	216.0	3.3	2018	285.6	3.9
1986	111.6	3.0	1997	160.4	3.4	2008	222.8	3.1	2019	295.0	3.3
1987	115.4	3.4	1998	165.5	3.2	2009	224.4	0.7	2020	300.1	1.7
1988	120.5	4.4	1999	172.5	4.2	2010	227.5	1.4	1985-2020 Average		3.0
1989	126.4	4.9	2000	180.2	4.5	2011	233.4	2.6	2011-2020 Average		2.9
1990	132.1	4.5	2001	189.9	5.4	2012	239.7	2.7	2016-2020 Average		3.0
1991	137.9	4.4	2002	193.0	1.6	2013	245.0	2.2			
1992	142.5	3.3	2003	196.4	1.8	2014	252.0	2.8			

CONSUMER PRICE INDEX

Inflation has a major impact on many revenues and expenditures categories. Salaries, supplies, equipment and contracted services are all subject to inflationary pressures. Therefore, the cumulative effects of general inflation are considered in the forecasting process. The CPI-U for All Urban Consumers is the measure of the increase in cost of goods and services. The following table shows the historical percentage increase in the CPI-U since 1982 as reported by the U. S. Department of Labor, Bureau of Labor Statistics.

City of Livermore Population on January 1											
Year	Population	% Change	Year	Population	% Change	Year	Population	% Change	Year	Population	% Change
1991	58,100		2000	74,303	0.9%	2009	84,409	1.0%	2018	90,359	0.8%
1992	59,393	2.2%	2001	75,221	1.2%	2010	85,312	1.1%	2019	91,436	1.2%
1993	61,782	4.0%	2002	76,655	1.9%	2011	81,687	-4.2%	2020	91,082	-0.4%
1994	62,857	1.7%	2003	78,045	1.8%	2012	82,293	0.7%	2021	91,216	0.1%
1995	64,765	3.0%	2004	78,571	0.7%	2013	83,404	1.4%	2022*	92,128	1.0%
1996	65,438	1.0%	2005	80,723	2.7%	2014	84,852	1.7%	2023*	93,049	1.0%
1997	67,769	3.6%	2006	81,443	0.9%	2015	86,368	1.8%	2024*	93,979	1.0%
1998	70,863	4.6%	2007	82,845	1.7%	2016	88,138	2.0%	2025*	94,919	1.0%
1999	73,631	3.9%	2008	83,604	0.9%	2017	89,648	1.7%	2026*	95,868	1.0%

* Estimated



The annual inflation rate has averaged 3.0% since 1985. The ten-year annual inflation rate averaged 2.9% and the five-year inflation averaged 3.0%. The LTFP used the average rate of 3% for forecasting non-personnel costs.

EXPENDITURE FORECAST METHODOLOGY AND GROWTH ASSUMPTIONS

There are two basic cost categories in the General Fund operating budget: all personnel costs, and services and supplies. Employee total compensation makes up the largest portion of operating expenditures of the General Fund representing approximately 75% of total budget. These costs primarily consist of the cost of salaries and wages, health insurance, and retirement contributions. For accuracy in projections, compensation is broken into three categories: Miscellaneous, Police Safety, and Fire Safety. Overall, the expenditures are separated into five major cost groups in the LTFP so that the components in each can be projected using its appropriate cost index.

1. Miscellaneous Employee Personnel Costs (Four Components):

- M-1. All PERSable Pay Types
- M-2. Other Non-PERSable Salary Costs (Overtime and Temps)
- M-3. PERS Miscellaneous Retirement
- M-4. All Other Fringe Benefits

2. Police Safety Personnel Costs (Four Components):

- P-1. All PERSable Pay Types
- P-2. Other Non-PERSable Salary Costs
- P-3. PERS Safety Retirement
- P-4. All Other Fringe Benefits

3. Fire/LPFD Costs:

- F-1. All Fire Department Costs-- Increase by "Expenditure Target Index" which is the change in Population plus the change in CPI.

4. Service and Supply Costs and Capital Outlay:

- S-1. All Other Non-Personnel Costs—Increase prior year expenditures, excluding one-time expenditures, by "Expenditure Target Index" which is the change in CPI.

5. All Other Including Transfers Out and CIP

The forecast model also provides a means of accounting for non-operating obligations of the General Fund as individual line items: CIP; Transfers Out for Debt Service; Transfers Out for Recurring Support; Additions to the Base Budget; Council Priorities; and Change in Service Levels.

PERSONNEL COSTS

Salaries and wages for each bargaining group are assumed to increase in accordance with the current Memorandum of Understanding (MOUs) for this budget cycle. All labor agreements are set to expire in 2021, with renegotiations taking place for the FY 2021-22. The LTFP forecast assumes an average annual cost of labor increase of 3%.

EMPLOYEE BENEFITS

Employee benefit costs consist mainly of Healthcare, Dental/Vision Insurance, other employer related payroll taxes, and employer paid benefit cost. Benefit Costs are identified and forecasted by major categories including Healthcare, Dental/Vision Insurance, Retirement by PERS group, Employee portion of PERS retirement, and all other benefits.



The City provides a flat monthly contribution of \$1,950 per FTE under its cafeteria plan from which an employee may pay for medical, dental, and vision insurance premiums. Any unused portion of the City’s contribution is paid to the employee as non-PERSable taxable income. Other non-PERSable benefits, not tied with the hourly pay rate, increase by 3% and any changes in base.

RETIREMENT COSTS

The City’s retirement plans are with the California Public Employee Retirement Systems (PERS). The annual employer’s portion of the contribution rates differ by retirement system. Since 2013, PERS has taken several steps to reduce risks to the retirement fund and ensure long-term stability including: changing amortization and smoothing policies that spread rate increases or decreases over a five-year period; adopting new demographic assumptions that show retirees are living longer; and approving a new funding risk mitigation policy to incrementally lower the discount rate during good economic times. At its December 2016 meeting, the CalPERS Board of Administration lowered the discount rate from 7.50 percent to 7.00 percent using a three-year phase-in beginning with the FY 2018-19 contribution. Changes in annual pension expenditures have been incorporated in the LTFFP.

Pension contribution include two components, the Normal Cost and the Unfunded Actuarial Liability, or UAL. The Normal Cost represents the value of benefits that are attributed to the current year, and the UAL represents the actuarial present value of benefits that are attributed to prior years. The UAL represents an estimate of the actuarial shortfall between assets on deposit at CalPERS and the present value of the benefits attributable to past service that CalPERS will pay under the CalPERS Plans to retirees and active employees upon their retirement. Beginning with the FY 2017-18, CalPERS started collecting the annual employer contributions toward the UAL as dollar amounts instead of the prior method of a contribution rate. CalPERS continues to collect the Normal Cost contributions as a percentage of payroll. The table below provides the normal cost rates and UAL payment amount for each plan.

Plan	Contribution	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28
Miscellaneous	Normal Cost Rate	11.85%	11.47%	11.30%	11.10%	10.90%	10.70%	10.50%	10.50%*
	UAL Payment	\$7,272,015	\$8,506,527	\$9,251,000	\$8,413,000	\$8,931,000	\$8,731,000	\$9,011,000	\$9,011,000*
Police Safety Tier 1	Normal Cost Rate	23.67%	23.71%	23.70%	23.70%	23.70%	23.70%	23.70%	23.70%*
	UAL Payment	\$2,916,644	\$3,442,084	\$3,822,000	\$4,064,000	\$4,308,000	\$4,437,000	\$4,555,000	\$4,555,000*
Police Safety Tier 2	Normal Cost Rate	20.59%	20.64%	20.60%	20.60%	20.60%	20.60%	20.60%	20.60%*
	UAL Payment	\$8,081	\$14,593	\$20,000	\$25,000	\$28,000	\$29,000	\$30,000	\$30,000*
Police Safety Tier 3	Normal Cost Rate	13.04%	13.13%	13.10%	13.10%	13.10%	13.10%	13.10%	13.10%*
	UAL Payment	\$3,696	\$6,324	\$7,300	\$9,100	\$11,000	\$11,000	\$11,000	\$11,000*

* Estimated



The Budget Summary section presents a summary of the FY 2021-2023 adopted budget for all funds by the Fund type. Revenues and Expenditures are listed by category and fund type. In addition, the following information is available in this section:

1. A fund balance/working capital schedule listed by Major and Aggregate Non-Major funds showing variances of (+/-) 10% between ending fund balances for fiscal years 2020-21, 2021-22, and 2022-23.
2. A summary of transfers.
3. The impact of capital investments on Operating Budget, and
4. A summary of debt schedule.

CITY WIDE BUDGET

OVERVIEW OF CITY-WIDE BUDGET BY FUND TYPE

Tables on pages 60- 67 summarize total sources and uses by fund types and by major categories for prior fiscal year 2019-20 actuals as well as updated budget for current fiscal year 2020-21 and proposed budget for FY 2021-22, and FY 2022-23. City of Livermore's budget is comprised of the following fund types:

- General Fund,
- Enterprise Funds,
- Special Revenue Funds,
- Capital Project Funds,
- Debt Service Funds,
- Permanent Fund, and
- Internal Service Funds.

Overview of Total Uses

Fiscal Years 2020-21, 2021–22 and 2022-23 expenditure budgets provide for a spending plan of \$247.5 million, \$285.5 million, and \$329.2 million respectively inclusive of operations, transfers out, capital improvement funding, and contribution for reserves funding.

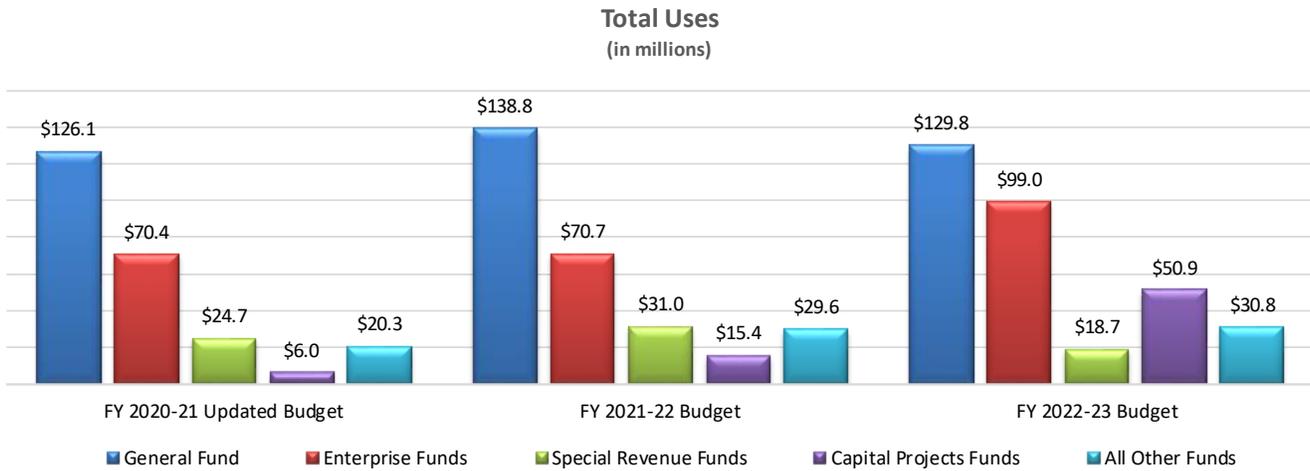
The General Fund has the largest expenditures because it accounts for a vast majority of the City's operations, such as police and fire safety, library services, housing, planning, building, engineering, street lighting, and street maintenance, as well as vital support functions such as finance, legal, and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, business license tax, transient occupancy tax, and franchise fees. As shown in the chart on the next page, the General Fund expenditure budget of \$126.1 million, 138.8 million and \$129.8 million is approximately 51 percent, 49 percent, and 39 percent of the City-wide total for FY 2020-21, 2021-22, and 2022-23 respectively. General Fund's expenditures are projected to increase from \$126.1 million in FY 2020-21 to \$138.8 million in FY 2021-22 primarily due to large capital investment spending related to the Downtown development.

The Enterprise Funds are the next largest source of expenditures. These funds include Water, Sewer, Storm Water, and Airport Enterprise Funds and are restricted to providing safe and reliable water, sewer, stormwater, and airport services. Total Budget for the enterprise funds is approximately \$70 million in FY 2020-21 and FY 2021-22 but increasing to \$99 million for FY 2022-23 largely due to an increase in capital budget related to water resources plant improvements.

Special Revenue Funds account for revenues that are received for specifically identified purposes. The proposed budget for special revenue funds is \$24.7 million, \$31.0 million, and \$18.7 million representing an increase of \$6.3 million from the FY 2020-21 updated budget and a decrease of \$12.3 million in FY 2022-23 compared with the FY



2021-22 budget. These changes are primarily due to an increase in street related capital projects funded with Road Maintenance and Rehabilitation Fund, and Measures B, BB, and F funds.



Fiscal Year 2022-23 budget for the Capital project funds is significantly higher than the budget for FY 2020-21 and FY 2021-22 primarily due to planned construction of the L-Street Garage with bond proceeds in FY 2022-23.

All Other Funds category in the chart above includes permanent fund, debt service funds, and internal service funds. The adopted budget for all other funds is expected to grow from \$20.3 million in FY 2020-21 to \$30.8 million in FY 2022-23 due to (1) increase in capital improvement budget in the Facilities Rehabilitation Program Internal Service Fund related to the replacement of HVAC system and (2) anticipated increase in debt service expenditures related to the issuance of the 2022 Certificates of Participation for the construction of the L-Street Garage.

Overview of Total Sources

City programs are supported by a variety of revenue sources. The process of projecting revenues in the various categories can be difficult but is critical in developing an appropriate spending plan. Tables on pages 60-67 provide a summary of the major revenue categories received by the City across all funds, including the General Fund. Total sources (revenues, transfers-in, and debt proceeds) across all funds are projected to be \$249.4 million, \$315.2 million, and \$274.9 million for FY 2020-21, FY 2021-22, and FY 2022-23 respectively.

As seen from the following chart, the General Fund accounts for the largest share of sources of \$121.4 million, \$126.7 million, and \$125.7 million (or 49%, 40%, 46% of the total sources) for fiscal years 2020-21, 2021-22, and 2022-23 respectively. The General Fund resources includes the 2021 allocation of the American Rescue Plan Act (ARPA) of \$9.7 million budgeted one half in FY 2020-21 and other half in FY 2021-22 as well as transfer of \$1 million in FY 2020-21 and \$1.9 million in FY 2021-22 from Storm Water Fund related to FEMA reimbursement for flood related damages advanced by the General Fund. Further details on the General Fund can be found in the City Manager’s letter and in the Revenue section of this document.

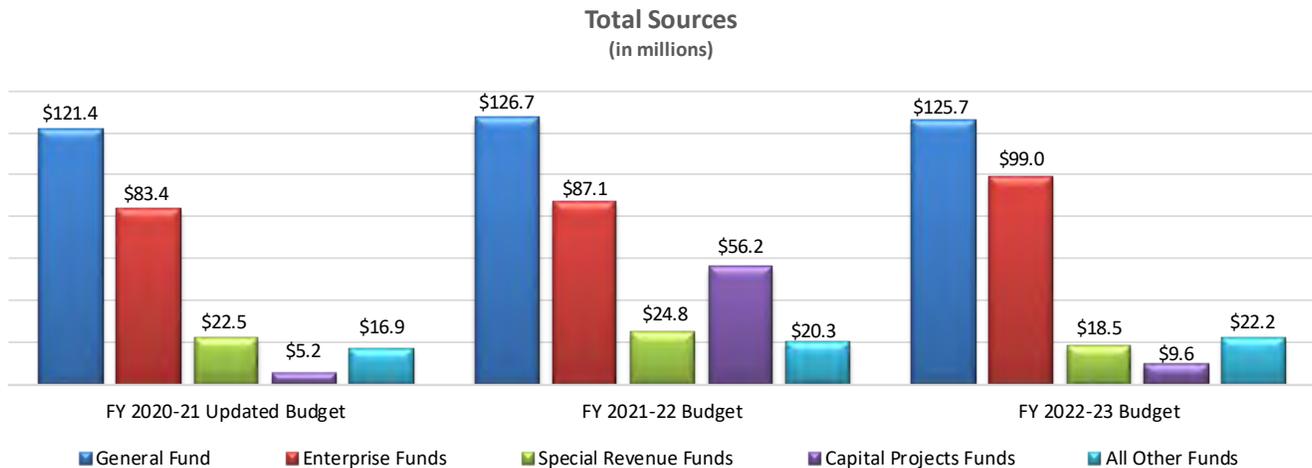
Second highest sources are attributed to enterprise funds at \$67.1 million, \$70.7 million, and \$81.6 million (or 33%, 28%, and 36% of total sources) for the three fiscal years of this budget cycle. The majority of projected revenue increases are related to rate increases in Water and Sewer Funds as well as an FAA grant of \$8.1 million for the Airport fund in FY 2022-23.

Revenues for Capital project Funds include \$39.9 million of debt proceeds for FY 2021-22 related to issuance of the 2022 Certificates of Participation.



Special revenue funds sources are projected to grow from \$22.5 million in FY 2020-21 to \$24.8 million in FY 2021-22 driven largely due to projected sale of land of \$6.2 million budgeted in the Open Space Special Revenue Fund.

Total sources in “All Other Funds” category, shown in the chart below, is total of all sources in permanent fund, debt service funds, and internal service funds. Modest growth projected under this category is attributed to increase in transfers from the General Fund to fund the debt service payment related to new debt (2022 Certificates of Participation) to be issued in FY 2021-22.



Changes in Fund Balances

The Fund Balance/ Working Capital schedules of Major Funds and Aggregate Non-Major Funds on pages 68 – 75 provide a visual summary of projected revenues and adopted expenses and the effects of each regarding fund balance. The City presents summary schedules for the following years:

- FY 2019-20 Actuals
- FY 2020-21 Projected
- FY 2021-22 Projected
- FY 2022-23 Projected

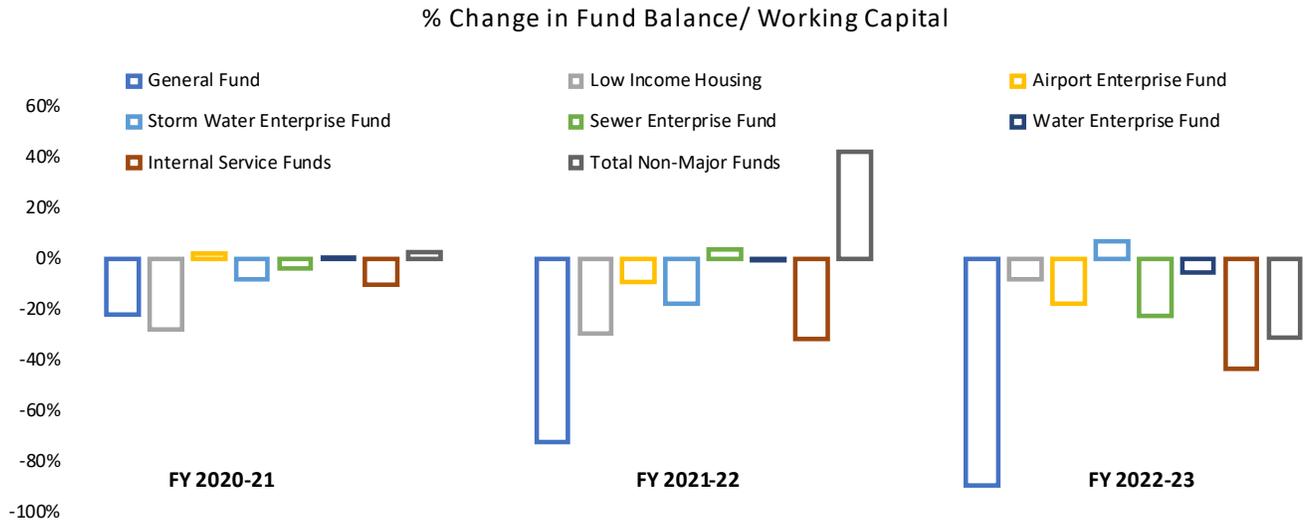
The chart on the following page depicts percentage changes exceeding (+/-) 10% in fund balances for major and non-major funds in aggregate. Details of the non-major funds can be found in the Fund Balance Section of this Budget Book.

General Fund: Available fund balance for the General Fund is projected to decrease from an ending fund balance of \$21.2 million in FY 2020-21 to \$0.5 million in FY 2022-23. This cumulative deficit during this budget cycle represents primarily heavy investment proposed in the capital improvement plan towards the Downtown in accordance with the City Council priority. As discussed in the Letter from the City Manager, the General Fund is anticipated to remain financially healthy despite the heavy investment in capital projects.

Low Income Housing Fund: The Low-Income Housing Fund shows a reduction of \$10.6 million in fund balance from \$19.8 million in FY 2019-20 to \$9.2 million in FY 2022-23 which is attributed to planned investment in low income housing development, one of the City Council priorities.



Airport Enterprise Fund: Working capital in the Airport Enterprise Fund is projected to decrease \$0.9 million (or 18%) from \$4.8 million in FY 2021-22 to \$3.9 million in FY 2022-23. This reduction is related to proposed capital and expenditures which the Airport Geometry Study Improvements project which is partly funded by an FAA grant that requires a local match by the Airport Operating fund.



Storm Water Enterprise Fund: As discussed in the Letter from the City Manager, current revenue sources for the Storm Water Enterprise Fund are not sufficient to comply with the increased State stormwater regulations and a subsidy from other sources will be needed in the near future. General Fund and Sewer Funds are expending combined total of approximately \$8.0 million to subsidize mandated Storm Water activities and projects during the period covered by the Financial Plan.

Sewer Enterprise Fund: The combined working capital of the Sewer Enterprise Fund is projected to drop \$15.2 million (or 23%) from a balance of \$ 67.4 million in FY 2021-22 to \$52.2 million in FY 2022-23. The projected decrease is associated with budgeted capital improvement projects related to the sewer treatment plant, specifically Project 201931 WRP Primary & Secondary Treatment Improvements.

Water Enterprise Fund: Working capital for the Water Enterprise Fund is projected to decline by \$1.9 million in FY 2022-23 to a balance of \$30.6 million from \$32.5 million in FY 2021-22 which is credited to an increased level of investments in capital improvement projects, in particular the Airway Pump Station Improvements Project #202130.

Internal Service Funds: Internal service funds as a group show a cumulative reduction of \$21.5 million from a working capital of \$32.7 million at the end of FY 2019-20 to a projected balance of \$11.2 million in FY 2022-23. The largest decrease of \$9.1 million is associated with the Facilities Rehabilitation Internal Service Fund reflecting projected increase in Capital budget, including upgrades to City Hall HVAC system and other projects related to COVID Hardening as well as preparing the City buildings for the return to work. More details on these projects can be found in the Capital Improvement Program section.

The second highest reduction of \$5.8 million in working capital pertains to the Workers Comp Internal Service Fund. In accordance with the fund balance policy, this internal service fund is required to fully fund actuarially determined claim obligations at minimum of the 70 percent confidence level. Claim liabilities are projected to decrease approximately \$1.1 million during this budget cycle. In addition, the City is utilizing cumulative fund balance in excess of funding for actuarially determined liabilities to bring in resources for this fund.



Risk Management Liability Internal Service Fund working capital is projected to drop approximately \$2.9 million in FY 2022-23 in comparison to the balance in FY 2019-20. Similar to the Workers Comp Fund, this decline in working capital is due to projected decline in actuarially determined claim liabilities and using fund balance in excess of funding required by the fund balance policy as resources.

Working capital of the Information Technology Internal Service Fund is projected to decrease approximately \$2.5 million from a level of \$6.0 million in FY 2020-21 to \$3.5 million in FY 2022-23 primarily due to funding for upgrades and replacement of major information technology systems such as Accela Permitting Software and Central Square ERP Software, phone systems, voicemail systems and all City servers in accordance with the City Council priority of Modernization, Training, and Workplace Enhancements.

Non-major Funds: Non-Major Funds project a decrease in fund balance due to projected capital expenditures for the construction of the Livermorium Park Plaza at Mills Square, Veteran's Park, L- Street Garage, and street related projects particularly Street Resurfacing, and Vasco Road/I-580 Interchange. More details on these projects can be found in the Capital Improvement Program Section of this Budget Book

BUDGET SUMMARY

REVENUES, EXPENDITURES, AND FUND BALANCE/ WORKING CAPITAL

City-wide Revenues, Expenditures, and Fund Balances/Working Capital FY 2019-20 Actual

	<u>General Fund</u>	<u>Permanent Funds</u>	<u>Special Revenue Funds</u>	<u>Capital Projects Funds</u>
REVENUES:				
Property Tax	\$ 37,421,396	\$ -	\$ 3,462,782	\$ -
Sales Tax	32,869,001	-	-	-
Franchise Taxes	5,410,593	-	-	-
Business License Taxes	5,968,119	-	14,560	-
Other Taxes	4,866,413	-	-	-
Licenses and Permits	2,408,481	-	-	-
Fines and Forfeitures	480,714	-	-	-
Use of Money and Property	9,654,094	5,070	1,905,699	1,086,181
Intergovernmental Revenues	10,260,779	-	10,730,496	-
Other In-Lieu Taxes	7,981	-	47,424	-
Charges for Current Services	8,631,823	-	1,350,936	10,118,680
Other Revenues	456,449	-	2,614,508	-
Airport	-	-	-	-
Water	-	-	-	-
Sewer	-	-	-	-
Stormwater User	-	-	-	-
TOTAL REVENUES	<u>118,435,845</u>	<u>5,070</u>	<u>20,126,404</u>	<u>11,204,861</u>
TRANSFERS IN:	<u>691,026</u>	<u>13,846</u>	<u>604,305</u>	<u>497,416</u>
TOTAL SOURCES	<u>\$ 119,126,870</u>	<u>\$ 18,916</u>	<u>\$ 20,730,709</u>	<u>\$ 11,702,277</u>
EXPENDITURES:				
Personnel	\$ 32,518,437	\$ -	\$ 3,267,015	\$ -
Supplemental Personnel	25,792,874	-	1,295,004	-
Services and Supplies	46,638,553	23,864	8,372,737	23,205
Capital Outlay	66,385	-	17,698	-
Capital Improvement	4,107,766	-	6,974,497	10,593,676
Reserves	-	-	-	-
TOTAL EXPENDITURES	<u>109,124,014</u>	<u>23,864</u>	<u>19,926,952</u>	<u>10,616,880</u>
TRANSFERS OUT	<u>5,045,980</u>	<u>-</u>	<u>1,259,273</u>	<u>250,228</u>
TOTAL USES	<u>114,169,993</u>	<u>23,864</u>	<u>21,186,225</u>	<u>10,867,108</u>
CHANGE IN WORKING CAPITAL	4,956,877	(4,949)	(455,516)	835,169
BEGINNING WORKING CAPITAL				
July 1, 2019	<u>16,290,548</u>	<u>537,789</u>	<u>59,599,909</u>	<u>52,151,507</u>
ENDING WORKING CAPITAL				
June 30, 2020	<u>\$ 21,247,425</u>	<u>\$ 532,840</u>	<u>\$ 59,144,393</u>	<u>\$ 52,986,676</u>

BUDGET SUMMARY

REVENUES, EXPENDITURES, AND FUND BALANCE/ WORKING CAPITAL

<u>Enterprise Funds</u>	<u>Debt Service Funds</u>	<u>Internal Service Fund</u>	<u>Total</u>
\$ -	\$ -	\$ -	\$ 40,884,178
-	-	-	32,869,001
-	-	-	5,410,593
-	-	-	5,982,679
-	-	-	4,866,413
-	-	-	2,408,481
-	-	-	480,714
-	50,871,094	-	63,522,138
-	-	-	20,991,275
-	-	-	55,404
-	-	17,819,659	37,921,098
-	-	319,205	3,390,162
4,116,412	-	387,643	4,504,054
17,972,376	-	-	17,972,376
28,278,517	-	-	28,278,517
3,204,919	-	-	3,204,919
<u>53,572,223</u>	<u>50,871,094</u>	<u>18,526,507</u>	<u>272,742,004</u>
<u>33,189,881</u>	<u>54,874,348</u>	<u>-</u>	<u>89,870,822</u>
<u>\$ 86,762,105</u>	<u>\$ 105,745,442</u>	<u>\$ 18,526,507</u>	<u>\$ 362,612,826</u>
\$ 6,576,449	\$ -	\$ 2,410,030	\$ 44,771,931
4,909,900	-	1,759,073	33,756,852
27,017,329	56,151,651	8,544,961	146,772,300
700,165	-	3,266,553	4,050,801
15,112,927	-	969,717	37,758,583
-	-	-	-
<u>54,316,771</u>	<u>56,151,651</u>	<u>16,950,334</u>	<u>267,110,467</u>
<u>32,866,092</u>	<u>50,449,250</u>	<u>-</u>	<u>89,870,822</u>
<u>87,182,862</u>	<u>106,600,901</u>	<u>16,950,334</u>	<u>356,981,289</u>
(420,758)	(855,459)	1,576,173	5,631,537
<u>116,327,876</u>	<u>874,464</u>	<u>31,079,307</u>	<u>276,861,400</u>
<u>\$ 115,907,118</u>	<u>\$ 19,005</u>	<u>\$ 32,655,480</u>	<u>\$ 282,492,937</u>

BUDGET SUMMARY

REVENUES, EXPENDITURES, AND FUND BALANCE/ WORKING CAPITAL

City-wide Revenues, Expenditures, and Fund Balances/Working Capital FY 2020-21 Projected

	General Fund	Permanent Funds	Special Revenue Funds	Capital Projects Funds
REVENUES:				
Property Tax	\$ 39,322,618	\$ -	\$ 4,237,965	\$ -
Sales Tax	31,242,817	-	-	-
Franchise Taxes	5,161,384	-	-	-
Business License Taxes	5,586,390	-	9,500	-
Other Taxes	3,388,000	-	-	-
Licenses and Permits	2,696,318	-	-	-
Fines and Forfeitures	285,000	-	-	-
Use of Money and Property	3,840,079	66,244	405,404	149,358
Intergovernmental Revenues	15,705,863	-	13,053,694	-
Other In-Lieu Taxes	7,989	-	75,000	-
Charges for Current Services	7,979,053	-	1,443,106	4,424,315
Other Revenues	3,465,477	-	1,764,393	200,000
Airport	-	-	-	-
Water	-	-	-	-
Sewer	-	-	-	-
Stormwater User	-	-	-	-
TOTAL REVENUES	<u>118,680,988</u>	<u>66,244</u>	<u>20,989,062</u>	<u>4,773,673</u>
TRANSFERS IN:	<u>2,767,749</u>	<u>-</u>	<u>1,479,088</u>	<u>467,326</u>
TOTAL SOURCES	<u>\$ 121,448,737</u>	<u>\$ 66,244</u>	<u>\$ 22,468,150</u>	<u>\$ 5,240,999</u>
EXPENDITURES:				
Personnel	\$ 35,128,311	\$ -	\$ 1,902,581	\$ -
Supplemental Personnel	28,475,778	-	1,327,244	-
Services and Supplies	50,723,680	32,000	12,873,107	543
Capital Outlay	94,849	-	136,500	-
Capital Improvement	5,032,000	-	6,580,069	5,270,422
Reserves	1,715,038	-	-	(6,000)
TOTAL EXPENDITURES	<u>121,169,656</u>	<u>32,000</u>	<u>22,819,501</u>	<u>5,264,965</u>
TRANSFERS OUT	<u>4,951,979</u>	<u>-</u>	<u>1,845,937</u>	<u>747,437</u>
TOTAL USES	<u>126,121,635</u>	<u>32,000</u>	<u>24,665,438</u>	<u>6,012,402</u>
CHANGE IN WORKING CAPITAL	(4,672,898)	34,244	(2,197,288)	(771,403)
BEGINNING WORKING CAPITAL				
July 1, 2020	<u>21,247,425</u>	<u>532,840</u>	<u>59,144,393</u>	<u>52,986,676</u>
ENDING WORKING CAPITAL				
June 30, 2021	<u>\$ 16,574,527</u>	<u>\$ 567,084</u>	<u>\$ 56,947,105</u>	<u>\$ 52,215,273</u>

BUDGET SUMMARY

REVENUES, EXPENDITURES, AND FUND BALANCE/ WORKING CAPITAL

Enterprise Funds	Debt Service Funds	Internal Service Fund	Total
\$ -	\$ -	\$ -	\$ 43,560,583
-	-	-	31,242,817
-	-	-	5,161,384
-	-	-	5,595,890
-	-	-	3,388,000
-	-	-	2,696,318
-	-	-	285,000
-	-	-	4,461,085
-	-	-	28,759,557
-	-	-	82,989
-	-	14,367,434	28,213,908
-	-	51,250	5,481,120
3,977,935	-	350,000	4,327,935
17,704,244	-	-	17,704,244
27,201,421	-	-	27,201,421
1,926,263	-	-	1,926,263
<u>50,809,863</u>	<u>-</u>	<u>14,768,684</u>	<u>210,088,514</u>
<u>16,275,402</u>	<u>2,063,827</u>	<u>-</u>	<u>23,053,392</u>
<u>\$ 67,085,265</u>	<u>\$ 2,063,827</u>	<u>\$ 14,768,684</u>	<u>\$ 233,141,906</u>
\$ 7,000,751	\$ -	\$ 2,504,196	\$ 46,535,839
5,421,402	-	1,933,226	37,157,650
30,643,622	2,079,299	11,126,229	107,478,480
465,000	-	2,007,105	2,703,454
11,344,316	-	654,000	28,880,807
-	-	-	1,709,038
<u>54,875,091</u>	<u>2,079,299</u>	<u>18,224,756</u>	<u>224,465,268</u>
<u>15,508,039</u>	<u>-</u>	<u>-</u>	<u>23,053,392</u>
<u>70,383,130</u>	<u>2,079,299</u>	<u>18,224,756</u>	<u>247,518,660</u>
(3,297,865)	(15,472)	(3,456,072)	(14,376,754)
<u>115,907,118</u>	<u>19,005</u>	<u>32,655,480</u>	<u>282,492,937</u>
<u>\$ 112,609,253</u>	<u>\$ 3,533</u>	<u>\$ 29,199,408</u>	<u>\$ 268,116,183</u>

BUDGET SUMMARY

REVENUES, EXPENDITURES, AND FUND BALANCE/ WORKING CAPITAL

City-wide Revenues, Expenditures, and Fund Balances/Working Capital FY 2021-22 Projected

	General Fund	Permanent Funds	Special Revenue Funds	Capital Projects Funds
REVENUES:				
Property Tax	\$ 41,401,520	\$ -	\$ 4,143,587	\$ -
Sales Tax	34,094,000	-	-	-
Franchise Taxes	5,185,281	-	-	-
Business License Taxes	5,906,285	-	15,500	-
Other Taxes	4,250,000	-	-	-
Licenses and Permits	2,596,220	-	-	-
Fines and Forfeitures	370,000	-	-	-
Use of Money and Property	3,830,381	66,244	321,373	149,358
Intergovernmental Revenues	16,267,460	-	10,334,994	-
Other In-Lieu Taxes	7,980	-	170,000	-
Charges for Current Services	8,063,192	-	1,970,744	16,163,948
Other Revenues	469,750	-	7,350,666	39,903,340
Airport	-	-	-	-
Water	-	-	-	-
Sewer	-	-	-	-
Stormwater User	-	-	-	-
TOTAL REVENUES	<u>122,442,069</u>	<u>66,244</u>	<u>24,306,864</u>	<u>56,216,646</u>
TRANSFERS IN:	<u>4,278,135</u>	<u>-</u>	<u>540,558</u>	<u>-</u>
TOTAL SOURCES	<u>\$ 126,720,204</u>	<u>\$ 66,244</u>	<u>\$ 24,847,422</u>	<u>\$ 56,216,646</u>
EXPENDITURES:				
Personnel	\$ 37,319,745	\$ -	\$ 1,979,357	\$ -
Supplemental Personnel	29,286,282	-	1,365,560	-
Services and Supplies	50,402,416	26,000	11,036,976	-
Capital Outlay	-	-	200,000	350,000
Capital Improvement	13,387,000	-	14,451,337	14,751,059
Reserves	1,599,556	-	-	(552,000)
TOTAL EXPENDITURES	<u>131,994,999</u>	<u>26,000</u>	<u>29,033,230</u>	<u>14,549,059</u>
TRANSFERS OUT	<u>6,759,479</u>	<u>-</u>	<u>1,998,716</u>	<u>827,633</u>
TOTAL USES	<u>138,754,478</u>	<u>26,000</u>	<u>31,031,946</u>	<u>15,376,692</u>
CHANGE IN WORKING CAPITAL	(12,034,274)	40,244	(6,184,524)	40,839,954
BEGINNING WORKING CAPITAL				
July 1, 2021	<u>16,574,527</u>	<u>567,084</u>	<u>56,947,105</u>	<u>52,215,273</u>
ENDING WORKING CAPITAL				
June 30, 2022	<u>\$ 4,540,253</u>	<u>\$ 607,328</u>	<u>\$ 50,762,581</u>	<u>\$ 93,055,227</u>

BUDGET SUMMARY

REVENUES, EXPENDITURES, AND FUND BALANCE/ WORKING CAPITAL

Enterprise Funds	Debt Service	Internal Service	Total
	Funds	Fund	
\$ -	\$ -	\$ -	\$ 45,545,107
-	-	-	34,094,000
-	-	-	5,185,281
-	-	-	5,921,785
-	-	-	4,250,000
-	-	-	2,596,220
-	-	-	370,000
-	-	-	4,367,356
-	-	-	26,602,454
-	-	-	177,980
-	-	14,389,453	40,587,337
-	511,660	46,250	48,281,666
4,314,716	-	400,000	4,714,716
17,882,320	-	-	17,882,320
29,805,027	-	-	29,805,027
2,235,638	-	-	2,235,638
<u>54,237,701</u>	<u>511,660</u>	<u>14,835,703</u>	<u>272,616,887</u>
<u>16,417,698</u>	<u>4,927,158</u>	-	<u>26,163,549</u>
\$ <u>70,655,399</u>	\$ <u>5,438,818</u>	\$ <u>14,835,703</u>	\$ <u>298,780,436</u>
\$ 7,840,211	\$ -	\$ 2,694,353	\$ 49,833,666
5,996,545	-	2,051,943	38,700,330
32,546,713	5,437,712	11,835,747	111,285,564
420,000	-	3,944,091	4,914,091
7,347,635	-	3,643,024	53,580,055
-	-	-	1,047,556
<u>54,151,104</u>	<u>5,437,712</u>	<u>24,169,158</u>	<u>259,361,262</u>
<u>16,577,721</u>	-	-	<u>26,163,549</u>
<u>70,728,825</u>	<u>5,437,712</u>	<u>24,169,158</u>	<u>285,524,811</u>
(73,426)	1,106	(9,333,455)	13,255,625
<u>112,609,253</u>	<u>3,533</u>	<u>29,199,408</u>	<u>268,116,183</u>
\$ <u>112,535,827</u>	\$ <u>4,639</u>	\$ <u>19,865,953</u>	\$ <u>281,371,808</u>

BUDGET SUMMARY

REVENUES, EXPENDITURES, AND FUND BALANCE/ WORKING CAPITAL

City-wide Revenues, Expenditures, and Fund Balances/Working Capital FY 2022-23 Projected

	<u>General Fund</u>	<u>Permanent Funds</u>	<u>Special Revenue Funds</u>	<u>Capital Projects Funds</u>
REVENUES:				
Property Tax	\$ 42,953,530	\$ -	\$ 4,143,587	\$ -
Sales Tax	36,500,000	-	-	-
Franchise Taxes	5,222,356	-	-	-
Business License Taxes	6,101,374	-	15,500	-
Other Taxes	5,550,000	-	-	-
Licenses and Permits	2,566,487	-	-	-
Fines and Forfeitures	380,000	-	-	-
Use of Money and Property	3,921,943	66,244	321,438	149,358
Intergovernmental Revenues	11,602,258	-	10,170,746	-
Other In-Lieu Taxes	7,980	-	190,000	-
Charges for Current Services	8,299,003	-	1,999,234	9,411,342
Other Revenues	474,750	-	1,210,666	-
Airport	-	-	-	-
Water	-	-	-	-
Sewer	-	-	-	-
Stormwater User	-	-	-	-
TOTAL REVENUES	<u>123,579,681</u>	<u>66,244</u>	<u>18,051,171</u>	<u>9,560,700</u>
TRANSFERS IN:	<u>2,132,599</u>	<u>-</u>	<u>429,527</u>	<u>-</u>
TOTAL SOURCES	<u>\$ 125,712,280</u>	<u>\$ 66,244</u>	<u>\$ 18,480,698</u>	<u>\$ 9,560,700</u>
EXPENDITURES:				
Personnel	\$ 37,828,248	\$ -	\$ 1,904,875	\$ -
Supplemental Personnel	30,158,021	-	1,357,588	-
Services and Supplies	50,449,532	26,000	5,986,856	-
Capital Outlay	49,100	-	100,000	-
Capital Improvement	1,090,000	-	7,275,000	50,664,750
Reserves	1,043,263	-	-	(303,000)
TOTAL EXPENDITURES	<u>120,618,164</u>	<u>26,000</u>	<u>16,624,319</u>	<u>50,361,750</u>
TRANSFERS OUT	<u>9,182,168</u>	<u>-</u>	<u>2,043,256</u>	<u>580,193</u>
TOTAL USES	<u>129,800,332</u>	<u>26,000</u>	<u>18,667,575</u>	<u>50,941,943</u>
CHANGE IN WORKING CAPITAL	(4,088,052)	40,244	(186,877)	(41,381,243)
BEGINNING WORKING CAPITAL				
July 1, 2022	<u>4,540,253</u>	<u>607,328</u>	<u>50,762,581</u>	<u>93,055,227</u>
ENDING WORKING CAPITAL				
June 30, 2023	<u>\$ 452,201</u>	<u>\$ 647,572</u>	<u>\$ 50,575,704</u>	<u>\$ 51,673,984</u>

BUDGET SUMMARY

REVENUES, EXPENDITURES, AND FUND BALANCE/ WORKING CAPITAL

Enterprise Funds	Debt Service	Internal Service	Total
	Funds	Fund	
\$ -	\$ -	\$ -	\$ 47,097,117
-	-	-	36,500,000
-	-	-	5,222,356
-	-	-	6,116,874
-	-	-	5,550,000
-	-	-	2,566,487
-	-	-	380,000
-	-	-	4,458,983
-	-	-	21,773,004
-	-	-	197,980
-	-	14,710,270	34,419,849
-	-	46,250	1,731,666
12,068,290	-	400,000	12,468,290
18,527,947	-	-	18,527,947
31,131,985	-	-	31,131,985
2,407,933	-	-	2,407,933
<u>64,136,155</u>	<u>-</u>	<u>15,156,520</u>	<u>230,550,471</u>
<u>17,428,798</u>	<u>6,943,491</u>	<u>-</u>	<u>26,934,415</u>
<u>\$ 81,564,953</u>	<u>\$ 6,943,491</u>	<u>\$ 15,156,520</u>	<u>\$ 257,484,886</u>
\$ 8,025,487	\$ -	\$ 2,696,394	\$ 50,455,004
6,241,892	-	2,110,508	39,868,009
32,132,438	6,942,385	12,899,839	108,437,050
630,000	-	3,135,384	3,914,484
36,836,350	-	3,010,000	98,876,100
-	-	-	740,263
<u>83,866,167</u>	<u>6,942,385</u>	<u>23,852,125</u>	<u>302,290,910</u>
<u>15,128,798</u>	<u>-</u>	<u>-</u>	<u>26,934,415</u>
<u>98,994,965</u>	<u>6,942,385</u>	<u>23,852,125</u>	<u>329,225,325</u>
(17,430,012)	1,106	(8,695,605)	(71,740,439)
<u>112,535,827</u>	<u>4,639</u>	<u>19,865,953</u>	<u>281,371,808</u>
<u>\$ 95,105,815</u>	<u>\$ 5,745</u>	<u>\$ 11,170,348</u>	<u>\$ 209,631,369</u>

BUDGET SUMMARY

FUND BALANCE/ WORKING CAPITAL BY MAJOR AND NON-MAJOR FUNDS

Fund Balance by Major and Aggregate Non-Major Funds FY 2019-20 Actual

	Available Funds			
	Fund Balance 7/1/19	Revenue	Incoming Transfers	Total Available
Major Funds				
General Fund				
001 General Fund	\$ 16,290,548	\$ 118,435,845	\$ 691,026	\$ 135,417,418
Total General Fund	16,290,548	118,435,845	691,026	135,417,418
Housing Successor				
609 Housing Successor Agency	2,893,425	71,722	-	2,965,147
Total Housing Successor Fund	2,893,425	71,722	-	2,965,147
Low Income Housing				
611 Low Income Housing Fund	21,083,286	2,341,985	189	23,425,461
Total Low Income Housing Fund	21,083,286	2,341,985	189	23,425,461
Airport Enterprise Fund				
210 Airport	5,071,530	3,988,814	-	9,060,344
212 Airport Grant Fund	-	127,598	14,177	141,774
Total Airport Enterprise Fund	5,071,530	4,116,412	14,177	9,202,119
Storm Water Enterprise Fund				
220 Storm Water	(18,892,453)	1,183,311	21,179,349	3,470,206
221 Storm Drain	27,608,230	661,169	-	28,269,399
222 FEMA Storm Reimbursement	2,217,925	1,360,439	329,882	3,908,246
Total Storm Water Enterprise Fund	10,933,701	3,204,919	21,509,231	35,647,851
Sewer Enterprise Fund				
230 Sewer	15,711,181	25,113,535	1,011,919	41,836,635
239 Sewer Replacement	28,055,672	819,147	4,000,000	32,874,819
241 Sewer Connection Fees	17,043,248	1,842,835	-	18,886,083
242 LAVWMA	4,045,070	503,000	3,828,455	8,376,525
Total Sewer Enterprise Fund	64,855,172	28,278,517	8,840,374	101,974,063
Water Enterprise Fund				
250 Water	9,699,873	17,127,719	326,101	27,153,692
251 Water Connection Fees	3,271,550	211,952	-	3,483,501
259 Water Replacement	22,496,050	632,705	2,500,000	25,628,755
Total Water Enterprise Fund	35,467,472	17,972,376	2,826,101	56,265,948
Internal Service Funds				
700 Risk Management - Liability	3,849,341	2,534,355	-	6,383,696
710 Risk Management - W/C Insurance	9,296,360	1,676,293	-	10,972,653
720 Information Technology	4,067,741	5,377,780	-	9,445,521
725 Cyber Security	-	-	-	-
730 Fleet & Equipment Services	6,103,547	4,827,829	-	10,931,376
740 Facilities Rehabilitation Program	7,762,318	4,110,250	-	11,872,568
Total Internal Service Funds	31,079,307	18,526,507	-	49,605,814
Total Major Funds	187,674,442	192,948,283	33,881,097	414,503,821
Total Non-Major Funds	144,055,965	79,777,324	1,137,115	224,970,404
Total All Funds	\$ 331,730,407	\$ 272,725,607	\$ 35,018,212	\$ 639,474,226

BUDGET SUMMARY

FUND BALANCE/ WORKING CAPITAL BY MAJOR AND NON-MAJOR FUNDS

Uses of Funds					
Operating Expenditures	Capital Expenditures	Outgoing Transfers	Reserves	Total Uses	Fund Balance 6/30/20
\$ 105,016,248	\$ 4,107,766	\$ 5,045,980	\$ -	\$ 114,169,993	\$ 21,247,425
105,016,248	4,107,766	5,045,980	-	114,169,993	21,247,425
584	-	-	-	584	2,964,563
584	-	-	-	584	2,964,563
3,447,044	-	226,786	-	3,673,830	19,751,631
3,447,044	-	226,786	-	3,673,830	19,751,631
2,962,424	901,538	19,570	-	3,883,531	5,176,813
-	141,774	-	-	141,774	-
2,962,424	1,043,312	19,570	-	4,025,306	5,176,813
2,322,514	990,988	62,248	-	3,375,750	94,456
43,277	-	21,101,455	-	21,144,732	7,124,667
-	759,259	-	-	759,259	3,148,987
2,365,791	1,750,246	21,163,704	-	25,279,741	10,368,110
15,743,491	-	6,500,000	-	22,243,491	19,593,144
338,295	4,473,657	-	-	4,811,952	28,062,867
6,880	1,259,043	2,340,374	-	3,606,297	15,279,786
3,534,752	-	-	-	3,534,752	4,841,773
19,623,418	5,732,700	8,840,374	-	34,196,493	67,777,570
13,988,288	-	2,516,344	-	16,504,632	10,649,060
4,590	1,917,985	224,866	-	2,147,441	1,336,060
259,332	4,668,684	101,234	-	5,029,250	20,599,505
14,252,210	6,586,669	2,842,445	-	23,681,323	32,584,625
2,751,495	-	-	-	2,751,495	3,632,201
1,987,421	-	-	-	1,987,421	8,985,232
3,428,275	-	-	-	3,428,275	6,017,246
-	-	-	-	-	-
6,091,928	-	-	-	6,091,928	4,839,448
1,721,498	969,717	-	-	2,691,215	9,181,353
15,980,617	969,717	-	-	16,950,334	32,655,480
163,648,337	20,190,410	38,138,857	-	221,977,604	192,526,217
65,703,546	17,568,173	51,731,965	-	135,003,684	89,966,720
\$ 229,351,883	\$ 37,758,583	\$ 89,870,822	\$ -	\$ 356,981,289	\$ 282,492,937

BUDGET SUMMARY

FUND BALANCE/ WORKING CAPITAL BY MAJOR AND NON-MAJOR FUNDS

Fund Balance/Working Capital by Major and Aggregate Non-Major Funds FY 2020-21 Projected

	Available Funds			
	Projected Fund Balance	Projected Revenue	Incoming Transfers	Total
	7/1/20			Available
Major Funds				
General Fund				
001 General Fund	\$ 21,247,425	\$ 118,680,988	\$ 2,767,749	\$ 142,696,162
Total General Fund	21,247,425	118,680,988	2,767,749	142,696,162
Housing Successor				
609 Housing Successor Agency	2,964,563	149,629	-	3,114,192
Total Housing Successor Fund	2,964,563	149,629	-	3,114,192
Low Income Housing				
611 Low Income Housing Fund	19,751,631	1,024,765	-	20,776,396
Total Low Income Housing Fund	19,751,631	1,024,765	-	20,776,396
Airport Enterprise Fund				
210 Airport	5,176,813	3,878,935	-	9,055,748
212 Airport Grant Fund	-	99,000	11,000	110,000
Total Airport Enterprise Fund	5,176,813	3,977,935	11,000	9,165,748
Storm Water Enterprise Fund				
220 Storm Water	94,456	1,141,520	2,300,000	3,535,976
221 Storm Drain	7,124,667	170,680	-	7,295,347
222 FEMA Storm Reimbursement	3,148,987	614,063	40,937	3,803,987
Total Storm Water Enterprise Fund	10,368,110	1,926,263	2,340,937	14,635,310
Sewer Enterprise Fund				
230 Sewer	19,593,144	25,092,241	-	44,685,385
239 Sewer Replacement	28,062,867	107,623	8,000,000	36,170,490
241 Sewer Connection Fees	15,279,786	1,992,589	-	17,272,375
242 LAVWMA	4,841,773	8,968	3,828,455	8,679,196
Total Sewer Enterprise Fund	67,777,570	27,201,421	11,828,455	106,807,446
Water Enterprise Fund				
250 Water	10,649,060	17,310,981	95,010	28,055,051
251 Water Connection Fees	1,336,060	312,326	-	1,648,386
259 Water Replacement	20,599,505	80,937	2,000,000	22,680,442
Total Water Enterprise Fund	32,584,625	17,704,244	2,095,010	52,383,879
Internal Service Funds				
700 Risk Management - Liability	3,632,201	3,150,000	-	6,782,201
710 Risk Management - W/C Insurance	8,985,232	1,332,106	-	10,317,338
720 Information Technology	6,017,246	3,420,000	-	9,437,246
725 Cyber Security	-	520,000	-	520,000
730 Fleet & Equipment Services	4,839,448	4,450,818	-	9,290,266
740 Facilities Rehabilitation Program	9,181,353	1,895,760	-	11,077,113
Total Internal Service Funds	32,655,480	14,768,684	-	47,424,164
Total Major Funds	192,526,217	185,433,929	19,043,151	397,003,297
Total Non-Major Funds	89,966,720	24,654,585	4,010,241	118,631,546
Total All Funds	\$ 282,492,937	\$ 210,088,514	\$ 23,053,392	\$ 515,634,843

BUDGET SUMMARY

FUND BALANCE/ WORKING CAPITAL BY MAJOR AND NON-MAJOR FUNDS

Uses of Funds					
Adopted Operating Expenditures	Adopted Capital Expenditures	Outgoing Transfers	Reserves	Total Uses	Projected Fund Balance 6/30/21
\$ 114,422,618	\$ 5,032,000	\$ 4,951,979	\$ 1,715,038	\$ 126,121,635	\$ 16,574,527
114,422,618	5,032,000	4,951,979	1,715,038	126,121,635	16,574,527
636	-	-	-	636	3,113,556
636	-	-	-	636	3,113,556
6,322,433	20,000	239,671	-	6,582,104	14,194,292
6,322,433	20,000	239,671	-	6,582,104	14,194,292
3,285,258	470,000	11,000	-	3,766,258	5,289,490
-	110,000	-	-	110,000	-
3,285,258	580,000	11,000	-	3,876,258	5,289,490
2,806,663	287,000	40,937	-	3,134,600	401,376
307,279	-	-	-	307,279	6,988,068
-	655,000	1,000,000	-	1,655,000	2,148,987
3,113,942	942,000	1,040,937	-	5,096,879	9,538,431
15,944,642	-	11,032,637	-	26,977,279	17,708,106
651,339	6,740,500	-	-	7,391,839	28,778,651
24,002	2,411,500	1,328,455	-	3,763,957	13,508,418
3,544,238	-	-	-	3,544,238	5,134,958
20,164,221	9,152,000	12,361,092	-	41,677,313	65,130,133
16,376,081	-	2,000,000	-	18,376,081	9,678,970
2,743	117,000	95,010	-	214,753	1,433,633
588,530	553,316	-	-	1,141,846	21,538,596
16,967,354	670,316	2,095,010	-	19,732,680	32,651,199
3,207,319	-	-	-	3,207,319	3,574,882
3,439,398	-	-	-	3,439,398	6,877,940
4,244,408	-	-	-	4,244,408	5,192,838
246,849	-	-	-	246,849	273,151
3,802,287	-	-	-	3,802,287	5,487,979
2,630,495	654,000	-	-	3,284,495	7,792,618
17,570,756	654,000	-	-	18,224,756	29,199,408
181,847,218	17,050,316	20,699,689	1,715,038	221,312,261	175,691,036
12,028,205	11,830,491	2,353,703	(6,000)	26,206,399	92,425,147
\$ 193,875,423	\$ 28,880,807	\$ 23,053,392	\$ 1,709,038	\$ 247,518,660	\$ 268,116,183

BUDGET SUMMARY

FUND BALANCE/ WORKING CAPITAL BY MAJOR AND NON-MAJOR FUNDS

Fund Balance/Working Capital by Major and Aggregate Non-Major Funds FY 2021-22 Projected

	Available Funds			
	Projected Fund Balance	Projected Revenue	Incoming Transfers	Total
	7/1/21			Available
Major Funds				
General Fund				
001 General Fund	\$ 16,574,527	\$ 122,442,069	\$ 4,278,135	\$ 143,294,731
Total General Fund	16,574,527	122,442,069	4,278,135	143,294,731
Housing Successor				
609 Housing Successor Agency	3,113,556	149,629	-	3,263,185
Total Housing Successor Fund	3,113,556	149,629	-	3,263,185
Low Income Housing				
611 Low Income Housing Fund	14,194,292	1,207,038	-	15,401,330
Total Low Income Housing Fund	14,194,292	1,207,038	-	15,401,330
Airport Enterprise Fund				
210 Airport	5,289,490	3,884,716	-	9,174,206
212 Airport Grant Fund	-	430,000	-	430,000
Total Airport Enterprise Fund	5,289,490	4,314,716	-	9,604,206
Storm Water Enterprise Fund				
220 Storm Water	401,376	1,146,175	2,800,000	4,347,551
221 Storm Drain	6,988,068	341,680	-	7,329,748
222 FEMA Storm Reimbursement	2,148,987	747,783	49,852	2,946,622
Total Storm Water Enterprise Fund	9,538,431	2,235,638	2,849,852	14,623,921
Sewer Enterprise Fund				
230 Sewer	17,708,106	27,543,847	-	45,251,953
239 Sewer Replacement	28,778,651	107,623	8,000,000	36,886,274
241 Sewer Connection Fees	13,508,418	2,144,589	-	15,653,007
242 LAVWMA	5,134,958	8,968	3,328,455	8,472,381
Total Sewer Enterprise Fund	65,130,133	29,805,027	11,328,455	106,263,615
Water Enterprise Fund				
250 Water	9,678,970	17,338,057	239,391	27,256,418
251 Water Connection Fees	1,433,633	463,326	-	1,896,959
259 Water Replacement	21,538,596	80,937	2,000,000	23,619,533
Total Water Enterprise Fund	32,651,199	17,882,320	2,239,391	52,772,910
Internal Service Funds				
700 Risk Management - Liability	3,574,882	3,150,000	-	6,724,882
710 Risk Management - W/C Insurance	6,877,940	832,089	-	7,710,029
720 Information Technology	5,192,838	3,425,000	-	8,617,838
725 Cyber Security	273,151	520,000	-	793,151
730 Fleet & Eqt Services	5,487,979	4,747,114	-	10,235,093
740 Facilities Rehab Program	7,792,618	2,161,500	-	9,954,118
Total Internal Service Funds	29,199,408	14,835,703	-	44,035,111
Total Major Funds	175,691,036	192,872,140	20,695,833	389,259,009
Total Non-Major Funds	92,425,147	79,744,747	5,467,716	177,637,610
Total All Funds	\$ 268,116,183	\$ 272,616,887	\$ 26,163,549	\$ 566,896,619

BUDGET SUMMARY

FUND BALANCE/ WORKING CAPITAL BY MAJOR AND NON-MAJOR FUNDS

Uses of Funds					
Proposed Operating Expenditures	Proposed Capital Expenditures	Outgoing Transfers	Reserves	Total Uses	Projected Fund Balance 6/30/22
\$ 117,008,443	\$ 13,387,000	\$ 6,759,479	\$ 1,599,556	\$ 138,754,478	\$ 4,540,253
117,008,443	13,387,000	6,759,479	1,599,556	138,754,478	4,540,253
636	-	-	-	636	3,262,549
636	-	-	-	636	3,262,549
4,915,144	270,000	249,340	-	5,434,484	9,966,846
4,915,144	270,000	249,340	-	5,434,484	9,966,846
3,522,309	855,000	-	-	4,377,309	4,796,897
-	430,000	-	-	430,000	-
3,522,309	1,285,000	-	-	4,807,309	4,796,897
3,890,289	80,000	49,852	-	4,020,141	327,410
54,681	-	-	-	54,681	7,275,067
-	797,635	1,927,386	-	2,725,021	221,601
3,944,970	877,635	1,977,238	-	6,799,843	7,824,078
17,367,145	-	11,032,637	-	28,399,782	16,852,171
732,249	3,794,000	-	-	4,526,249	32,360,025
24,020	921,000	1,328,455	-	2,273,475	13,379,532
3,660,481	-	-	-	3,660,481	4,811,900
21,783,895	4,715,000	12,361,092	-	38,859,987	67,403,628
16,734,075	-	2,000,000	-	18,734,075	8,522,343
227,967	180,000	239,391	-	647,358	1,249,601
590,253	290,000	-	-	880,253	22,739,280
17,552,295	470,000	2,239,391	-	20,261,686	32,511,224
4,130,763	-	-	-	4,130,763	2,594,119
2,552,485	-	-	-	2,552,485	5,157,544
4,266,551	-	-	-	4,266,551	4,351,287
638,095	-	-	-	638,095	155,056
6,098,415	-	-	-	6,098,415	4,136,678
2,839,825	3,643,024	-	-	6,482,849	3,471,269
20,526,134	3,643,024	-	-	24,169,158	19,865,953
189,253,826	24,647,659	23,586,540	1,599,556	239,087,581	150,171,428
15,479,825	28,932,396	2,577,009	(552,000)	46,437,230	131,200,380
\$ 204,733,651	\$ 53,580,055	\$ 26,163,549	\$ 1,047,556	\$ 285,524,811	\$ 281,371,808

BUDGET SUMMARY

FUND BALANCE/ WORKING CAPITAL BY MAJOR AND NON-MAJOR FUNDS

Fund Balance/Working Capital by Major and Aggregate Non-Major Funds FY 2022-23 Projected

	Available Funds			
	Projected Fund Balance	Projected Revenue	Incoming Transfers	Total
	7/1/22			Available
Major Funds				
General Fund				
001 General Fund	\$ 4,540,253	\$ 123,579,681	\$ 2,132,599	\$ 130,252,533
Total General Fund	4,540,253	123,579,681	2,132,599	130,252,533
Housing Successor				
609 Housing Successor Agency	3,262,549	149,629	-	3,412,178
Total Housing Successor Fund	3,262,549	149,629	-	3,412,178
Low Income Housing				
611 Low Income Housing Fund	9,966,846	1,207,038	-	11,173,884
Total Low Income Housing Fund	9,966,846	1,207,038	-	11,173,884
Airport Enterprise Fund				
210 Airport	4,796,897	3,923,290	-	8,720,187
212 Airport Grant Fund	-	8,145,000	-	8,145,000
Total Airport Enterprise Fund	4,796,897	12,068,290	-	16,865,187
Storm Water Enterprise Fund				
220 Storm Water	327,410	1,151,878	2,800,000	4,279,288
221 Storm Drain	7,275,067	346,680	-	7,621,747
222 FEMA Storm Reimbursement	221,601	909,375	60,625	1,191,601
Total Storm Water Enterprise Fund	7,824,078	2,407,933	2,860,625	13,092,636
Sewer Enterprise Fund				
230 Sewer	16,852,171	28,936,805	-	45,788,976
239 Sewer Replacement	32,360,025	107,623	9,000,000	41,467,648
241 Sewer Connection Fees	13,379,532	2,078,589	-	15,458,121
242 LAVWMA	4,811,900	8,968	3,328,455	8,149,323
Total Sewer Enterprise Fund	67,403,628	31,131,985	12,328,455	110,864,068
Water Enterprise Fund				
250 Water	8,522,343	18,022,684	239,718	26,784,745
251 Water Connection Fees	1,249,601	424,326	-	1,673,927
259 Water Replacement	22,739,280	80,937	2,000,000	24,820,217
Total Water Enterprise Fund	32,511,224	18,527,947	2,239,718	53,278,889
Internal Service Funds				
700 Risk Management - Liability	2,594,119	3,150,000	-	5,744,119
710 Risk Management - W/C Insurance	5,157,544	835,631	-	5,993,175
720 Information Technology	4,351,287	3,429,000	-	7,780,287
725 Cyber Security	155,056	520,000	-	675,056
730 Fleet & Equipment Services	4,136,678	4,845,889	-	8,982,567
740 Facilities Rehabilitation Program	3,471,269	2,376,000	-	5,847,269
Total Internal Service Funds	19,865,953	15,156,520	-	35,022,473
Total Major Funds	150,171,428	204,229,023	19,561,397	373,961,848
Total Non-Major Funds	131,200,380	26,321,448	7,373,018	164,894,846
Total All Funds	\$ 281,371,808	\$ 230,550,471	\$ 26,934,415	\$ 538,856,694

BUDGET SUMMARY

FUND BALANCE/ WORKING CAPITAL BY MAJOR AND NON-MAJOR FUNDS

Uses of Funds					
Proposed Operating Expenditures	Proposed Capital Expenditures	Outgoing Transfers	Reserves	Total Uses	Projected Fund Balance 6/30/23
\$ 118,484,901	\$ 1,090,000	\$ 9,182,168	\$ 1,043,263	\$ 129,800,332	\$ 452,201
118,484,901	1,090,000	9,182,168	1,043,263	129,800,332	452,201
610	-	-	-	610	3,411,568
610	-	-	-	610	3,411,568
993,683	760,000	252,424	-	2,006,107	9,167,777
993,683	760,000	252,424	-	2,006,107	9,167,777
3,525,484	1,269,350	-	-	4,794,834	3,925,353
-	8,145,000	-	-	8,145,000	-
3,525,484	9,414,350	-	-	12,939,834	3,925,353
3,663,121	30,000	60,625	-	3,753,746	525,542
12,206	-	-	-	12,206	7,609,541
-	970,000	-	-	970,000	221,601
3,675,327	1,000,000	60,625	-	4,735,952	8,356,684
17,191,216	-	11,500,000	-	28,691,216	17,097,760
1,073,241	18,647,000	-	-	19,720,241	21,747,407
56,020	5,119,000	1,328,455	-	6,503,475	8,954,646
3,763,440	-	-	-	3,763,440	4,385,883
22,083,917	23,766,000	12,828,455	-	58,678,372	52,185,696
17,091,370	-	2,000,000	-	19,091,370	7,693,375
63,266	535,000	239,718	-	837,984	835,943
590,453	2,121,000	-	-	2,711,453	22,108,764
17,745,089	2,656,000	2,239,718	-	22,640,807	30,638,082
5,035,350	-	-	-	5,035,350	708,769
2,773,819	-	-	-	2,773,819	3,219,356
4,310,575	-	-	-	4,310,575	3,469,712
641,800	-	-	-	641,800	33,256
5,294,209	-	-	-	5,294,209	3,688,358
2,786,372	3,010,000	-	-	5,796,372	50,897
20,842,125	3,010,000	-	-	23,852,125	11,170,348
187,351,136	41,696,350	24,563,390	1,043,263	254,654,139	119,307,709
15,323,411	57,179,750	2,371,025	(303,000)	74,571,186	90,323,660
\$ 202,674,547	\$ 98,876,100	\$ 26,934,415	\$ 740,263	\$ 329,225,325	\$ 209,631,369

BUDGET SUMMARY

SUMMARY OF TRANSFERS

Transfer From		Transfer To	FY 2020-21 Adopted	FY 2021-22 Adopted	FY 2022-23 Adopted	
General Fund						
001	General Fund	220 Storm Water	\$ 1,767,363	\$ 1,767,363	\$ 2,300,000	(1)
001	General Fund	417 2020 COP Series B	1,705,528	3,879,995	3,882,015	(2)
001	General Fund	422 2022 COP	-	571,563	2,570,626	(2)
001	General Fund	610 Horizons Youth Services	572,301	420,558	309,527	(1)
001	General Fund	614 Landscape Maintenance Districts	120,000	120,000	120,000	(3)
001	General Fund	615 COVID-19 Federal Grants	786,787	-	-	(4)
Total Transfers from General Fund			4,951,979	6,759,479	9,182,168	
Enterprise Funds						
210	Airport	212 Airport Grant	11,000	-	-	(5)
220	Storm Water	222 FEMA Storm Reimbursement	40,937	49,852	60,625	(6)
222	FEMA Storm Reimbursement	001 General Fund	1,000,000	1,927,386	-	(7)
230	Sewer	220 Storm Water	532,637	1,032,637	500,000	(8)
230	Sewer	239 Sewer Replacement	8,000,000	8,000,000	9,000,000	(9)
230	Sewer	242 LAVWMA	2,500,000	2,000,000	2,000,000	(10)
241	Sewer Connection Fee	242 LAVWMA	1,328,455	1,328,455	1,328,455	(11)
250	Water	259 Water Replacement	2,000,000	2,000,000	2,000,000	(12)
251	Water Connection Fee	250 Water	95,010	239,391	239,718	(2)
Total Transfers from Enterprise Funds			15,508,039	16,577,721	15,128,798	
Capital Projects Funds						
306	Traffic Impact Fee (TIF)	001 General Fund	60,913	62,435	63,995	(13)
331	Downtown Revitalization Fee	001 General Fund	6,000	552,000	303,000	(14)
341	El Charro Development Fee	340 El Charro Infrastructure	467,326	-	-	(15)
344	SW&R Impact Fee	001 General Fund	213,198	213,198	213,198	(16)
Total Transfers from Capital Projects Funds			747,437	827,633	580,193	
Special Revenue Funds						
600	Host Community Impact Fee	416 2020 COP Series A	358,299	475,600	490,850	(2)
611	Low Income Housing Fee	001 General Fund	239,671	249,340	252,424	(17)
614	Landscape Maintenance Districts	001 General Fund	228,000	234,000	240,000	(16)
645	CASP Certificate and Training Fund	001 General Fund	4,500	4,500	4,500	(16)
650	Gas Taxes	001 General Fund	990,467	1,010,276	1,030,482	(16)
673	Library Foundation Grant	001 General Fund	25,000	25,000	25,000	(16)
Total Transfers from Special Revenue Funds			1,845,937	1,998,716	2,043,256	
Total Transfers Out			\$ 23,053,392	\$ 26,163,549	\$ 26,934,415	

Description of Transfer

- (1) Operating subsidy
- (2) Debt service payment on long-term debt
- (3) Downtown LMD General Benefit Transfer
- (4) Advance to cover the COVID-19 related expenses to be reimbursed by FEMA
- (5) 10% local match for federal AIP Grant
- (6) 25% local match for Arroyo Las Positas FEMA grant
- (7) Return General Fund's transfer covering flood damages back
- (8) Advance to cover fund balance deficit
- (9) Annual Replacement Contribution
- (10) JPA member contribution to cover operating and replacement costs
- (11) Reimbursement for debt service for the LAVWMA Revenue Bonds
- (12) Annual Replacement Contribution
- (13) Annual administration and overhead cost
- (14) Repay General Fund's advance
- (15) Reimbursement for staff time for the El Charro Road B CIP project
- (16) Annual administrative charges
- (17) Reimbursement for staff time



Operating & Maintenance Costs Associated With Capital Budget

Project Name	Project No.	Cost Category	Recurring or One-time	FY 2020-21	FY 2021-22 Proposed	FY 2022-23 Proposed
Airport						
Airport Water Quality And HMP Basins	201615	Materials & Supplies	Recurring	\$ -	\$ -	\$ 2,500
Airport Total				<u>-</u>	<u>-</u>	<u>2,500</u>
Downtown Revitalization						
Stockmen's Project	201857	Materials & Supplies	Recurring	60,000	60,000	60,000
Downtown Surface Parking	202120	Materials & Supplies	Recurring	-	-	27,500
Downtown Revitalization Total				<u>60,000</u>	<u>60,000</u>	<u>87,500</u>
Public Building						
New Civic Center Meeting Hall	200439	Materials & Supplies	Recurring	52,650	52,650	52,650
Public Building Total				<u>52,650</u>	<u>52,650</u>	<u>52,650</u>
Public Safety						
Real Time Awareness Center	201958	Materials & Supplies	Recurring	-	-	30,000
Public Safety Total				<u>-</u>	<u>-</u>	<u>30,000</u>
Storm Drain						
Permanent Storm Damage Repairs 2018-19	201726	Materials & Supplies	Recurring	84,000	84,000	84,000
Storm Drain Total				<u>84,000</u>	<u>84,000</u>	<u>84,000</u>
Transportation Infrastructure						
El Charro Specific Plan Infrastructure	200720	Materials & Supplies	Recurring	100,000	100,000	100,000
Transportation Infrastructure Total				<u>100,000</u>	<u>100,000</u>	<u>100,000</u>
Wastewater						
WRP HVAC and Roofing Repairs	201519	Materials & Supplies	Recurring	-	20,000	20,000
WRP Emergency Generator	201522	Materials & Supplies	Recurring	-	40,000	40,000
Wastewater Total				<u>-</u>	<u>60,000</u>	<u>60,000</u>
Water						
Dalton Water Storage Tank Replacement	201619	Materials & Supplies	Recurring	15,000	-	-
W. Jack London Blvd. Recycle Waterline	202022	Materials & Supplies	Recurring	-	40,000	40,000
Water Total				<u>15,000</u>	<u>40,000</u>	<u>40,000</u>
Total Operating and Maintenance Costs				\$ 311,650	\$ 396,650	\$ 456,650



BONDED INDEBTEDNESS LIMIT

The bonded indebtedness limit for the City is defined by Government Code §43605 to be 15% of the City's assessed valuation of \$20,739,018,910. The 15% limit, based on the 2020-21 fiscal year assessed valuation, is \$3,110,852,837. Within the meaning of this section, "indebtedness" means bonded indebtedness of the city payable from the proceeds of taxes levied upon taxable property in the city. The City has no debt at this time that is subject to this limit.

Assessed Value	\$	20,739,018,910
Debt Limit (15% of Assessed Value)		3,110,852,837
Less: Net Debt Applicable to Limit		-
Legal Debt Margin	\$	<u>3,110,852,837</u>

CURRENT DEBT OBLIGATIONS

The City's current debt comprises of Certificates of Participation (COP), loans, notes, and capital leases as described below:

2020 FIXED RATE DEMAND CERTIFICATES OF PARTICIPATION (COP)

On June 25, 2020, the City issued tax-exempt 2020 Certificates of Participation (2020 COP) to refinance the 2011 COP, 2014 COP Series A and 2014 COP Series B. There are two semi-annual debt service payments, consisting of principal payments due annually on April 1 and interest payments due on November 1 and April 1, which are payable solely from and secured by the lease payments made by the City to the Public Property Financing Corporation of California. Lease payments will be made by the City pursuant to the Lease Agreement for the use and occupancy of the Leased Property, which comprises of the City's police facility and Civic Center library located in the City's Civic Center.

The 2020 Certificates of Participation Series A (2020 COP Series A) are qualified 501(c)(3) certificates and are issued in the principal amount \$7,465,000 to refund the 2014 COP Series A (Livermore Valley Performing Arts Center Refunding) and to pay certain costs of executing and delivering the 2020 Series A Certificates. The refinancing provides the savings from costs related to variable rate debt such as the letter of credit fees, remarketing fee, and letter of credit renewal fee. In addition, this refinancing eliminated risks and budgetary uncertainty associated with the variable rate of interest represented by the 2014 Certificates through a fixed rate, tax-exempt refunding. Lease payments for 2020 COP Series A will be made by the pledged revenue of the Host Community Impact Fee Special Revenue Fund.

The City issued \$42,035,000 principal amount of 2020 Certificates of Participation Series B, (2020 COP Series B) to refund the outstanding principal balance of \$14,945,000 for the 2011 COP and \$35,530,000 for the 2014 COP Series B as well as to fund certain costs of executing and delivery of the Certificates. This refunding decreased its total debts service payments by \$7,208,051. Lease payments for 2020 COP Series B will be made by the General fund, Airport Enterprise Fund, and Water Enterprise Fund.

2022 CERTIFICATES OF PARTICIPATION (COP)

At the end of 2021 (fiscal year 2021-22), the City is planning on issuing fixed rate COP for approximately \$40 million for the construction of the L Street garage. Debt service payments will be funded by the General Fund.



HUD SECTION 108 LOANS

In fiscal year 2010, the City received a Section 108 loan in the amount of \$1,320,000 from the Department of Housing and Urban Development to purchase the Hagemann Farms. The interest rate varies between 3.10% and 4.41%; principal payments are due annually from 2012 through 2030. In fiscal year 2015, the City received a \$725,000 Section 108 loan from the Department of Housing and Urban Development to purchase the building located at 141 & 145 North Livermore Avenue and the adjacent commercial units at 147 & 149 North Livermore Avenue. The principal payments are due annually from August 1, 2015 through 2030. In May 2014, the City entered into a Public Participation Jurisdiction agreement with Alameda County and the cities of Dublin and Pleasanton to jointly repay a \$1,250,000 Section 108 loan guarantee from the US Department of Housing and Urban Development. This loan was issued to renovate a building owned by Axis Community Health at 5925 Las Positas Boulevard, Pleasanton, to expand medical and mental health services throughout the Tri-Valley region. The loan amount is \$950,000 since Alameda County paid its share of \$300,000 in cash. The City's portion of the total principal repayment amount over 20 years is \$387,505 or approximately 41% of the total loan amount of \$950,000.

BANK OF AMERICA EQUIPMENT LEASE/PURCHASE LOAN

On October 24, 2012, the City entered into a tax-exempt Equipment Lease/Purchase Financing Agreement with Banc of America Public Capital Corp in the amount of \$12,538,957 to fund the installation of various energy efficiency projects throughout the City. Monthly lease payments began on November 24, 2013 and will continue until October 24, 2028. Debt service payments are being made by the Facilities Rehabilitation Internal Service Fund and the Airport Enterprise Fund and are intended to be made with the anticipated energy savings.

DEBT SERVICE BUDGET

	FY 2020-21			FY 2021-22			FY 2022-23		
	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total
Governmental Activities:									
2020A Certificates of Participation	\$ -	\$ 303,577	\$ 303,577	\$ 180,000	\$ 295,000	\$ 475,000	\$ 205,000	\$ 285,250	\$ 490,250
2020B Certificates of Participation	-	1,441,185	1,441,185	2,507,470	1,372,019	3,879,489	2,611,198	1,270,311	3,881,509
2022 Certificates of Participation*	-	-	-	-	571,563	571,563	595,000	1,975,626	2,570,626
Housing and Urban Development Loans	122,607	50,262	172,869	126,759	46,309	173,068	126,759	42,226	168,985
Internal Services Fund									
Banc of America Equipment Lease/Purchase Loan	679,300	187,955	867,255	798,568	169,703	968,271	731,038	149,965	881,003
Total Governmental Activities	801,907	1,982,979	2,784,886	3,612,797	2,454,594	6,067,391	4,268,995	3,723,378	7,992,373
Business-Type Activities:									
Airport									
2020B Certificates of Participation*	\$ -	\$ 153,492	\$ 153,492	\$ 161,875	\$ 145,042	\$ 306,917	\$ 168,308	\$ 137,521	\$ 305,829
Banc of America Equipment Lease/Purchase	26,687	7,384	34,071	31,372	7,189	38,756	28,719	5,371	35,908
Water									
2020B Certificates of Participation*	-	114,769	114,769	235,656	106,239	341,895	245,494	96,868	342,362
Total Business-Type Activities	26,687	275,645	302,332	428,903	258,470	687,568	442,521	239,760	684,099
Total	\$ 828,594	\$ 2,258,624	\$ 3,087,218	\$ 4,041,700	\$ 2,713,064	\$ 6,754,959	\$ 4,711,516	\$ 3,963,138	\$ 8,676,472

* Displayed interest due is budgeted estimate, actual interest may vary.



DEBT SERVICE REQUIREMENTS

For the Year Ending June 30	Governmental Funds		Internal Service Funds		Airport Fund		Water Fund		Grand Total	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2022	\$ 2,814,229	\$ 2,284,891	\$ 798,568	\$ 169,703	\$ 193,247	\$ 152,231	\$ 235,656	\$ 106,239	\$ 4,041,700	\$ 2,713,064
2023	3,537,957	3,573,413	731,038	149,965	197,027	142,892	245,494	96,868	4,711,516	3,963,138
2024	3,700,418	3,453,286	856,119	128,667	209,641	137,373	255,333	89,305	5,021,510	3,808,631
2025	3,868,552	3,296,225	921,084	105,730	218,752	129,300	265,640	78,886	5,274,027	3,610,141
2026	4,050,498	3,131,728	989,284	81,073	228,241	120,892	276,884	68,036	5,544,906	3,401,729
2027-2031	22,767,011	12,936,564	2,587,754	82,970	1,175,574	468,731	1,562,448	161,211	28,092,786	13,649,476
2032-2036	9,652,792	9,434,104	-	-	797,580	277,507	-	-	10,450,372	9,711,611
2037-2041	11,838,914	7,006,502	-	-	976,086	100,698	-	-	12,815,000	7,107,200
2042-2046	9,055,000	4,489,250	-	-	-	-	-	-	9,055,000	4,489,250
2047-2051	10,945,000	2,056,875	-	-	-	-	-	-	10,945,000	2,056,875
2052	2,535,000	63,375	-	-	-	-	-	-	2,535,000	63,375
Total	\$84,765,373	\$ 51,726,213	\$ 6,883,847	\$ 718,108	\$ 3,996,146	\$1,529,624	\$2,841,453	\$ 600,545	\$98,486,819	\$54,574,490

LONG-TERM INTERFUND ADVANCES

The City's General Fund made an advance of \$4,720,000 to the Other Impact Fees Special Revenue Fund for downtown revitalization and the loan will be repaid to the General Fund as the fees are collected. The balance as of June 30, 2020 is \$3,880,245. The estimated balances as of June 30, 2021, 2022, and 2023 are \$3,874,235, \$3,322,215, and \$3,001,185, respectively.

CREDIT RATING

In June 2020, the S&P global rating services reaffirmed the City's bond ratings at AA despite the risk of recessionary impact of COVID-19 on the City's revenues. The credit report highlighted the City's consistent positive financial performance, strong reserves and unassigned fund balance, as well as strong management.

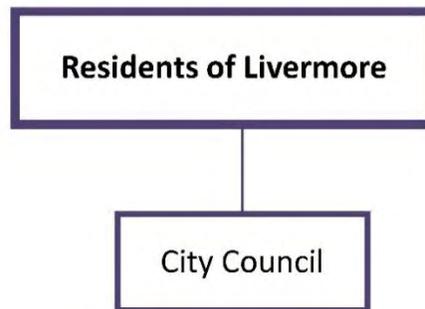


MISSION

The City of Livermore works to enhance the community, public safety, and the quality of life for Livermore residents; promotes economic vitality and innovation; and provides efficient, attentive, and courteous service.

SERVICES PROVIDED

The City Council is the City's legislative body, which consists of four council members and a mayor. Council members serve four-year terms and the mayor serves a two-year term. Of the current council, the mayor and two council members were elected at-large, one council member was elected through a district-based election, and one council member was appointed by the City Council to fill a vacant seat. The City Council identifies two-year policy goals and priorities; implements policy decisions through the enactment of ordinances and resolutions; encourages broad resident participation and information sharing about City activities and issues; and balances community needs with available resources.



Mayor
Bob Woerner



Vice Mayor
Trish Munro



Council Member
Gina Bonanno



Council Member
Bob Carling



Council Member
Brittni Kiick



ACCOMPLISHMENTS

- Continued authorization of the City Manager to act as the Director of the Emergency Services in response to the COVID-19 pandemic. Advocated for and approved emergency orders and assistance programs related to relief for those experiencing financial hardship as a result of the virus, including residents and businesses. Examples include the Citywide Small Business Assistance program and Gift Livermore program. Adjusted operations to continue to conduct business and set policy for the Livermore community.
- Continued progress on the Downtown Plan with the opening of Stockmen’s Park, which celebrates the City’s western heritage.
- Broke ground on Livermorium Plaza, named after Element 116. The Plaza is a tribute to the longstanding collaborative relationship between the City of Livermore and Lawrence Livermore National Laboratory.
- Established the City Council Equity and Inclusion Subcommittee with the objective of enabling equity and inclusion in Livermore through diverse community engagement that will result in a welcoming city, exemplified by equity of opportunity and just treatment for all. The Subcommittee welcomed 40+ community members into the Equity and Inclusion Working Group to provide information to the Subcommittee to help it refine its scope of work and to define objectives and measures of success.
- Smoothly transitioned to a new council and mayor after the city’s first district-based election for two of four council districts and an at-large election for mayor.

GOALS

- Continue to navigate the City through the COVID-19 pandemic and continue preparations for recovery and reopening of the City.
- Continue to advocate on behalf of the community’s interests, communicating with key lawmakers at the regional, state, and federal levels.
- Continue to collaborate with the cities of Dublin, Pleasanton, and San Ramon, and the Town of Danville on legislative issues, projects, and initiatives that affect Tri-Valley residents and businesses, valuing regional leadership and problem-solving to maintain and improve quality of life.
- Modernization, Training, and Workplace Enhancements
- Asset Management and Stormwater
- Homelessness and Affordable Housing
- Downtown Implementation
- Comprehensive General Plan Update

CITY COUNCIL EXPENDITURES WITH FUNDING SOURCES

	Existing FY 2020-21	Proposed FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23
Expenditure Category				
Personnel	\$ 75,756	\$ 84,130	\$ 84,976	\$ 85,620
Services & Supplies	101,688	271,944	105,351	115,744
Total Expenditures	\$ 177,444	\$ 356,074	\$ 190,327	\$ 201,364
Funding Sources				
General Fund	\$ 177,444	\$ 356,074	\$ 190,327	\$ 201,364
Total Funding Sources	\$ 177,444	\$ 356,074	\$ 190,327	\$ 201,364

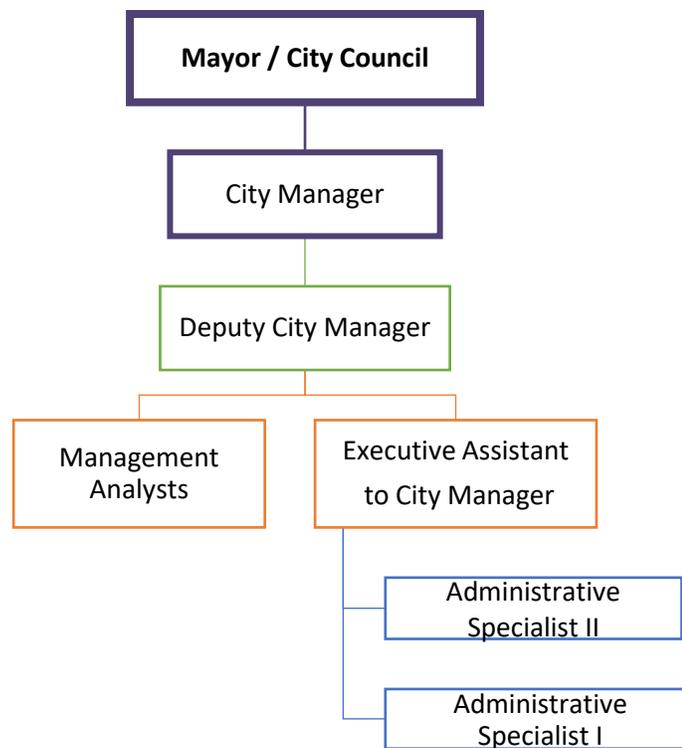


MISSION

The mission of the City Manager’s Office is to implement policy decisions and priorities of the City Council, communicate Livermore’s vision and values as determined by the City Council and the community, and cultivate a customer service philosophy oriented around civic engagement.

SERVICES PROVIDED

The City Manager’s Office coordinates the operational activities of all City departments to implement City Council goals. In doing so, the City Manager’s Office assists in the development of ordinances, resolutions, and policies; serves as liaison with local and regional intergovernmental groups; monitors and responds to state and federal legislation; provides public information through a variety of media, including social media, the City website, and community newsletters; and plans official City events and annual programs, such as the annual Mayor’s Town Hall, Youth in Government Day, and Livermorium Day.



ACCOMPLISHMENTS

- Continued activation of the City’s Emergency Operations Center in response to the COVID-19 pandemic. Maintained essential City services, partnered with local nonprofits and service providers to provide much-needed services to vulnerable populations, and coordinated public messaging with neighboring jurisdictions and local agencies.
- Expanded City resident connections via Nextdoor through increased membership from 33,284 residents in July 2020 to 34,920 residents in January 2021.
- Increased the number of social media followers who receive City messages across various social media platforms, including 44% growth from July 2020 to February 2021 for the City’s main Facebook account.
- Executed key community events and activities including a virtual Stockmen’s Park ribbon cutting, virtual Mayor’s State of the City address, in-person and recorded video of the Livermorium Plaza groundbreaking, and virtual COVID-19 town halls with subject-matter experts covering various topics of concern.



- Facilitated the creation of the Equity and Inclusion Working Group, a volunteer group of 40+ community members dedicated to enabling equity and inclusion in Livermore through diverse community engagement that will result in an even more welcoming city, exemplified by equity of opportunity and just treatment for all.

GOALS

- Continue operation of the Emergency Operations Center as needed to combat COVID-19.
- Implement FY 2021-23 City Council goals and priorities.
- Continue the City's emergency preparedness efforts to update and improve staff, community, and business readiness and resiliency.
- Continue participation and work as a member of the Tri-Valley-San Joaquin Valley Regional Rail Authority to plan Valley Link, a link between BART and the Altamont Corridor Express (ACE), to address local and regional rail connectivity and mobility.
- Enhance City transparency, expand information sharing, and encourage community dialogue through technology and other communication tools.
- Collaborate with the cities of Dublin, Pleasanton, and San Ramon, and the Town of Danville on the development and implementation of the Tri-Valley Cities Legislative Framework on advocacy strategies at the regional, state, and federal levels.

CITY MANAGER EXPENDITURES WITH FUNDING SOURCES

	Existing FY 2020-21	Proposed FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23
Expenditure Category				
Personnel	\$ 1,728,657	\$ 1,819,571	\$ 1,829,214	\$ 1,855,606
Services & Supplies	558,664	277,995	552,247	531,220
Total Expenditures	\$ 2,287,321	\$ 2,097,566	\$ 2,381,461	\$ 2,386,826
Funding Sources				
General Fund	\$ 2,081,537	\$ 2,051,779	\$ 2,175,705	\$ 2,181,054
Special Revenue Fund				
PEG Capital Fee	45,784	45,787	45,756	45,772
Afterschool grant	160,000	-	160,000	160,000
Total Funding Sources	\$ 2,287,321	\$ 2,097,566	\$ 2,381,461	\$ 2,386,826

CITY MANAGER PERSONNEL ALLOCATION

	Authorized Positions FY 2019-20	Authorized Positions FY 2020-21	Authorized Positions FY 2021-22	Authorized Positions FY 2022-23
City Manager	1.000	1.000	1.000	1.000
Deputy City Manager	1.000	1.000	1.000	1.000
Management Analyst	2.000	2.000	2.000	2.000
Executive Assistant	1.000	1.000	1.000	1.000
Administrative Specialist I/II (Flexible Staffing)	2.000	2.000	2.000	2.000
Total	7.000	7.000	7.000	7.000

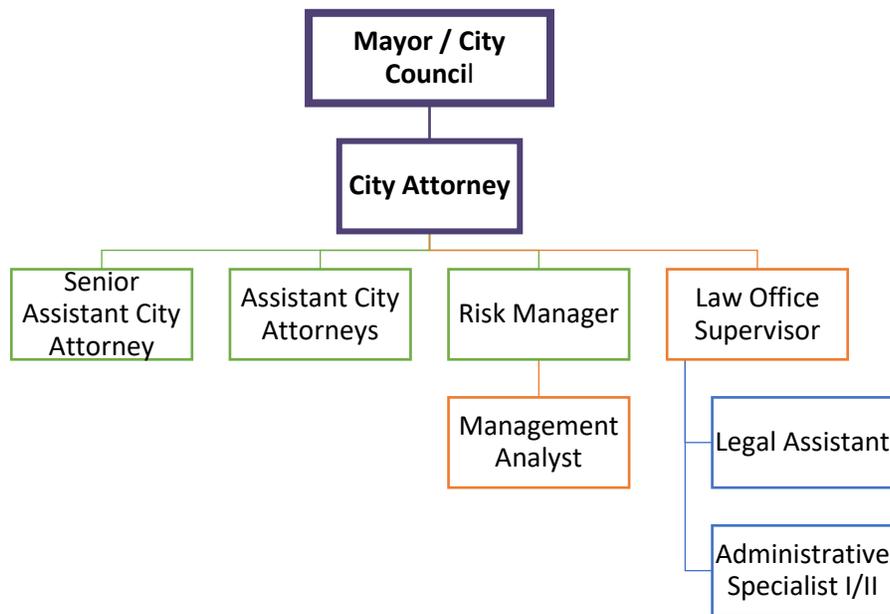


MISSION

The City Attorney's Office provides oversight of the City of Livermore's governance, operation, and public policy to identify and then manage legal issues. The City Attorney's Office has the following vision statement: A City that earns the community's confidence by fulfilling its legal obligations and making well informed policy decisions with the help of exceptional legal advice, counseling, and advocacy. The City Attorney's Office is dedicated and accepts the professional responsibility to help the City with its legal needs and is comprised of strategic problem solvers who provide legal advice and counseling that is thorough and practical.

SERVICES PROVIDED

The City Attorney's Office is charged with being aware of all aspects of the City's governance, operation, and other matters affecting the City and the community. The City Attorney's Office is responsible for researching and staying current on laws, policies, and industry trends that affect the City; is a key member of each City decision-making team; reviews and approves the forms for all legal documents pertaining to the City's business, which include contracts, leases, ordinances, and resolutions; defends and prosecutes all civil actions and administrative proceedings involving the City; and retains and oversees the work of specialized legal counsel. The City Attorney's Office develops and provides training opportunities to the City Council, advisory bodies, City officials and staff to satisfy legal requirements and to promote good government.



ACCOMPLISHMENTS

- Prepared for and attended just under 30 City Council meetings, and 20 Planning Commission, and other advisory body meetings.
- Reviewed, revised, and approved over 20 ordinances, 250 resolutions and 650 agreements.
- Drafted and helped staff negotiate agreements for the disposition of properties for a hotel, cultural amenities, housing, and commercial uses for the City Council's downtown plan, as well as an amendment to the agreement for the Stockmen's Park easement.
- Upheld the City's land use authority and governance by successfully defending several lawsuits that challenged the City's exercise of its decision-making authority.
- Served as Legal Advisor to the City's Emergency Operations Center for the COVID-19 pandemic, analyzed and provided guidance on emergency orders issued by federal, state and local agencies, prepared the declaration of emergency and local emergency orders for Livermore's Director of Emergency Services, and assisted with the interpretation and enforcement of emergency orders.



GOALS

- Attend all City Council and Planning Commission meetings as legal advisor.
- Review, and if appropriate revise, the job descriptions for each position in the City Attorney's Office.
- Review, approve as to form, and process over 90% of ordinances and resolutions presented to City Council by the desired meeting date.
- Complete 80% of requests for insurance requirements and contract pre-review within 2 weeks of receipt by the City Attorney's Office.
- Review and process 75% of submitted contracts within 2 weeks of receipt by the City Attorney's Office.
- Receive, review, and process 100% of subpoenas and public records requests directed to the City Attorney's Office.
- Research and draft memoranda analyzing new legislation impacting City operations within 3 months of enactment.
- Abatement public nuisances to maintain the City's quality of life.
- Exceed the minimum continuing legal education requirements to remain current with the law.
- Review and revise templates for the City's transactional documents and evaluate alternative methods of service delivery that are both cost-effective and protect the City's interests.

DEPARTMENTWIDE EXPENDITURES WITH FUNDING SOURCES

Expenditure Category	Existing FY 2020-21	Proposed FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23
Personnel	\$ 2,327,431	\$ 2,408,965	\$ 2,499,933	\$ 2,531,921
Services & Supplies	5,667,926	6,306,341	6,397,483	7,457,752
Total Expenditures	\$ 7,995,357	\$ 8,715,306	\$ 8,897,416	\$ 9,989,673
Funding Sources				
General Fund	\$ 2,049,549	\$ 2,068,589	\$ 2,214,168	\$ 2,180,504
Internal Service Funds:				
Risk Management	3,663,879	3,207,319	4,130,763	5,035,350
Workers Compensation	2,281,929	3,439,398	2,552,485	2,773,819
Total Funding Sources	\$ 7,995,357	\$ 8,715,306	\$ 8,897,416	\$ 9,989,673

DEPARTMENTWIDE PERSONNEL ALLOCATION

	Authorized Positions FY 2019-20	Authorized Positions FY 2020-21	Authorized Positions FY 2021-22	Authorized Positions FY 2022-23
City Attorney	5.500	5.500	5.500	5.500
Risk Management-Liability	1.650	1.650	1.650	1.650
Risk Management-W/C Insurance	1.850	1.850	1.850	1.850
Total	9.000	9.000	9.000	9.000



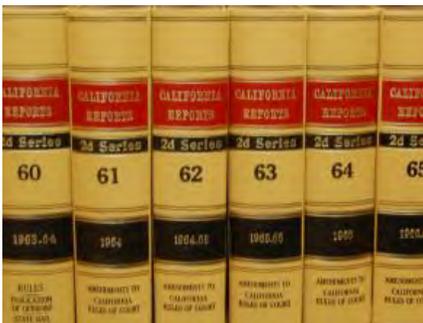
The following tables reflect the totals for the City Attorney's Office functions only.

CITY ATTORNEY'S EXPENDITURES WITH FUNDING SOURCES

Expenditure Category	Existing FY 2020-21	Proposed FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23
Personnel	\$ 1,684,554	\$ 1,744,620	\$ 1,822,363	\$ 1,846,035
Services & Supplies	364,995	323,969	391,805	334,469
Total Expenditures	\$ 2,049,549	\$ 2,068,589	\$ 2,214,168	\$ 2,180,504
Funding Sources				
General Fund	\$ 2,049,549	\$ 2,068,589	\$ 2,214,168	\$ 2,180,504
Total Funding Sources	\$ 2,049,549	\$ 2,068,589	\$ 2,214,168	\$ 2,180,504

CITY ATTORNEY'S PERSONNEL ALLOCATION

	Authorized Positions FY 2019-20	Authorized Positions FY 2020-21	Authorized Positions FY 2021-22	Authorized Positions FY 2022-23
City Attorney	1.000	1.000	1.000	1.000
Senior Assistant City Attorney	1.000	1.000	1.000	1.000
Assistant City Attorney	2.000	2.000	2.000	2.000
Law Office Supervisor	1.000	1.000	1.000	1.000
Legal Assistant	0.500	0.500	0.500	0.500
Total	5.500	5.500	5.500	5.500





MISSION

The Risk Management Division protects City resources by limiting liability exposure using various risk management strategies and providing cost-effective risk and safety services to the City's employees and the public.

SERVICES PROVIDED

Under the direction of the City Attorney, the Risk Management Division administers the City's liability, safety, workers' compensation, insurance, and Americans with Disabilities Act (ADA) programs. The Risk Management Division's safety and loss control activities include safety training, policy development, worksite inspection, and accident prevention.

Risk Management's liability program includes processing claims filed against, and on behalf of, the City. The Risk Management Division evaluates all City contracts to ensure the adequacy of insurance protection, evaluates and recommends scope and coverage limits for all property and liability insurance purchased, and manages the City's insurance portfolio.

The Risk Management Division's safety and loss control activities include safety training, policy development, worksite inspection, and accident prevention. The Risk Manager also facilitates the City's Central Safety Committee, which reviews and develops strategies for loss prevention and oversees compliance with Cal-OSHA standards. Risk Management also ensures that safety equipment (e.g. fire extinguishers, First Aid kits, automatic external defibrillators) is inspected on a monthly and annual basis and that employees are trained to provide First Aid/CPR/AED services.



ACCOMPLISHMENTS

- 100% of contracts reviewed for insurance and indemnity within five business days of receipt by Risk Management.
- 90% of liability claims reviewed and resolved without resulting in litigation.
- 100% of all serious work-related injuries reported to CalOSHA within eight hours of being informed of injury.
- Saved millions of dollars in potential settlements by applying successful risk transfer strategies.
- Served as Safety Officer and Risk Manager to the City's Emergency Operations Center for the COVID-19 pandemic and provided safety guidelines for homeless programs and City employees.

GOALS

- Ensure the City's workforce conscientiously performs its work in a manner safe for themselves and for the City's residents.
- Minimize harm to people and property by regularly reviewing City's activities and the public's use of City property and resources and recommending safety improvements.



- Save public dollars by insuring against loss and purchasing adequate and effective policies, and through transfer of risk in City contracts.
- Support wellness programs and initiatives.
- Update all safety policies and procedures.
- Evaluate and prepare for state legislation and other factors affecting the City's workers' compensation program to help mitigate cost increases.
- In collaboration with the emergency preparedness working group, ensure all employees are better prepared to fulfill their duties as disaster service workers.
- Conduct a vulnerability assessment of the Public Works maintenance facility, the Water Resources Division facility, the Airport Administration building, and City libraries, and provide recommendations to help protect employee and workplace safety.
- Develop and manage the City's ADA program.
- Continue duties as the Safety Officer and Risk Manager to the City's Emergency Operations Center for the COVID-19 pandemic and develop protocols and safe practices for the resumption of City services.

The following tables reflect the totals for the Risk Management Office functions only.

RISK MANAGEMENT WITH FUNDING SOURCES

Expenditure Category	Existing FY 2020-21	Proposed FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23
Personnel	\$ 642,877	\$ 664,345	\$ 677,570	\$ 685,886
Services & Supplies	5,302,931	5,982,372	6,005,678	7,123,283
Total Expenditures	\$ 5,945,808	\$ 6,646,717	\$ 6,683,248	\$ 7,809,169
Funding Sources				
Internal Service Funds				
Risk Management	\$ 3,663,879	3,207,319	4,130,763	5,035,350
Workers Compensation	\$ 2,281,929	3,439,398	2,552,485	2,773,819
Total Funding Sources	\$ 5,945,808	\$ 6,646,717	\$ 6,683,248	\$ 7,809,169

RISK MANAGEMENT PERSONNEL ALLOCATION

	Authorized Positions FY 2019-20	Authorized Positions FY 2020-21	Authorized Positions FY 2021-22	Authorized Positions FY 2022-23
Risk Management-Liability				
Risk Manager	0.500	0.500	0.500	0.500
Management Analyst (Conf)	0.500	0.500	0.500	0.500
Administrative Specialist I/II (Flexible Staffing)	0.650	0.650	0.650	0.650
Subtotal	1.650	1.650	1.650	1.650
Risk Management-W/C Insurance				
Risk Manager	0.500	0.500	0.500	0.500
Management Analyst (Conf)	0.500	0.500	0.500	0.500
Administrative Specialist I/II (Flexible Staffing)	0.350	0.350	0.350	0.350
Legal Assistant	0.500	0.500	0.500	0.500
Subtotal	1.850	1.850	1.850	1.850
Total	3.500	3.500	3.500	3.500



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MISSION

The mission of the Administrative Services Department is to provide resource management to enable the organization to focus on enhancing the quality of life for residents and the community now and in the future.

SERVICES PROVIDED

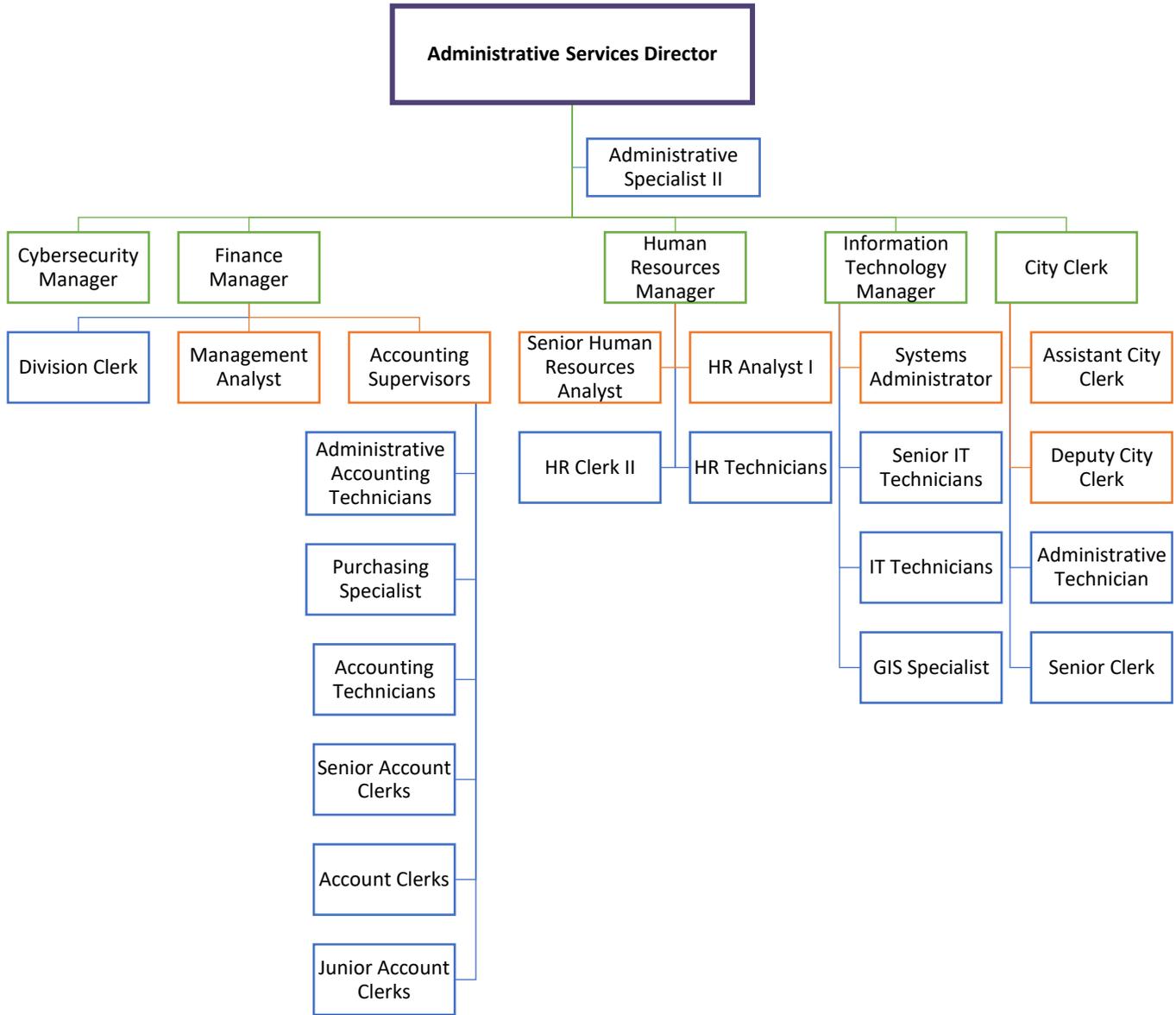
The Administrative Services Department is comprised of five divisions: Finance, Human Resources, City Clerk, Information Technology, and Cyber Security. The Administrative Services Department is responsible for providing a number of administrative and support services to all of the City's operating departments, City Council, Commissions, City Manager, employees, and Livermore residents. These services include accounting, budgeting, treasury services, financial reporting, purchasing, payroll, employee and labor relations, benefit administration, recruitment, preparation of legislative agenda, preservation of public records, responds to public records requests, information technology deployment and management, and support the governance of information and technology. This department is also responsible for City elections.

ACCOMPLISHMENTS

- Facilitated virtual City Council meetings and provided ongoing revisions in response to legislative changes due to the COVID-19 pandemic.
- Consolidated and upgraded backbone network structure, bandwidth, and speed.
- Rolled out citywide cybersecurity awareness program. Staff are the first and last line of defense against cyber threats therefore it is important to ensure that staff are trained on how to avoid those cyber threats.
- Implemented new OpenGov budget software.
- Fully implemented Emergency COVID-19 Protocols to prepare for the reopening of City Offices and followed CDC guidelines, to manage and trace potential COVID-19 employee exposures and implemented employee guidelines for working in City locations during pandemic.

GOALS

- Complete negotiations on successor memorandums of understanding with the Livermore Management Group, Livermore Police Management Association, Livermore Police Officers Association, and Association of Livermore Employees.
- Improve required Family Medical Leave tracking and reporting.
- Continue migration of key City systems to Software as a Service (SAAS) using Cloud based platforms.
- Utilize the latest machineries and software to provide cost effective, efficient, reliable technology services for the community and City staff.
- Implement new electronic signature and contract lifecycle management software to improve efficiency city wide.
- Evaluate and update the City's records retention schedule and records management software.
- Develop and implement a cybersecurity strategic plan.
- Determine the gap between the current state of cybersecurity and industry standards.
- Establish a pension stabilization trust fund.
- Implement paperless timecard system.





The following tables reflect the combined totals for all divisions within this department.

DEPARTMENTWIDE EXPENDITURES WITH FUNDING SOURCES

Expenditure Category	Existing FY 2020-21	Proposed FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23
Personnel	\$ 6,816,628	\$ 6,751,141	\$ 7,331,632	\$ 7,422,204
Services & Supplies	3,747,200	4,153,570	4,494,078	4,709,215
Capital Outlay	366,000	448,695	366,000	366,000
Total Expenditures	\$ 10,929,828	\$ 11,353,406	\$ 12,191,710	\$ 12,497,419
Funding Sources				
General Fund	\$ 6,594,051	\$ 6,857,149	\$ 7,276,064	\$ 7,534,044
Special Revenue Funds:				
CASP Certificated & Training Fund	14,000	5,000	11,000	11,000
Internal Service Fund:				
Cyber Security	226,709	246,849	638,095	641,800
Information Technology	4,095,068	4,244,408	4,266,551	4,310,575
Total Funding Sources	\$ 10,929,828	\$ 11,353,406	\$ 12,191,710	\$ 12,497,419

DEPARTMENTWIDE PERSONNEL ALLOCATION

	Authorized Positions FY 2019-20	Authorized Positions FY 2020-21	Authorized Positions FY 2021-22	Authorized Positions FY 2022-23
Administrative Services Admin	2.000	2.000	2.000	2.000
City Clerk	4.000	5.000	5.000	5.000
Cybersecurity	-	1.000	1.000	1.000
Finance	17.500	16.500	16.500	16.500
Human Resources	5.750	5.750	5.750	5.750
Information Technology	9.000	9.000	9.000	9.000
Total	38.250	39.250	39.250	39.250



The following tables reflect the totals for the Administrative Services Admin functions only.

ADMINISTRATIVE SERVICES EXPENDITURES WITH FUNDING SOURCES

	Existing FY 2020-21	Proposed FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23
Expenditure Category				
Personnel	\$ 543,563	\$ 553,015	\$ 553,350	\$ 560,093
Services & Supplies	42,720	42,931	43,984	44,300
Total Expenditures	\$ 586,283	\$ 595,946	\$ 597,334	\$ 604,393
Funding Sources				
General Fund	\$ 586,283	\$ 595,946	\$ 597,334	\$ 604,393
Total Funding Sources	\$ 586,283	\$ 595,946	\$ 597,334	\$ 604,393

ADMINISTRATIVE SERVICES PERSONNEL ALLOCATION

	Authorized Positions FY 2019-20	Authorized Positions FY 2020-21	Authorized Positions FY 2021-22	Authorized Positions FY 2022-23
Administrative Services Director	1.000	1.000	1.000	1.000
Administrative Specialist I/II (Flexible Staffing)	1.000	1.000	1.000	1.000
Total	2.000	2.000	2.000	2.000



MISSION

The mission of the City Clerk Division is to fulfill the role of elections official, legislative administrator and custodian of records in an efficient, professional and ethical manner; to strengthen public trust and increase engagement by ensuring public access to information and legislative proceedings through an efficient, responsive, and creative process; to serve the citizens of Livermore as a responsive representative of transparent and open government.

SERVICES PROVIDED

The primary responsibilities of the City Clerk Division are: Legislative Services, Records Management, and Election Services:

Legislative Services: The City Clerk Division is responsible for preparing agendas per the Brown Act and producing the legislative history for City Council meetings; distributing agenda packets; publishing all legally required notices; and coordinating the recruitment for the City's Boards and Commissions.

Records Management Services: The City Clerk Division is responsible for maintaining the City's official records; providing research and retrieval of records for the public, per the Public Records Act; processing recorded documents; codifying the Municipal Code; managing the approval process for agreements and contracts; coordinating the citywide records archive; and leading the city's records management goals.

Election Services: The City Clerk Division is responsible for coordinating and conducting municipal elections; acting as the compliance filing officer per the Political Reform Act for Fair Political Practices Commission actions; for Campaign Statements for candidates, office holders, and committees; and for Statements of Economic Interests for designated office holders; processing initiatives and referendums; monitoring mandated ethics training; and emphasizing voter registration in the community.



ACCOMPLISHMENTS

- Facilitated virtual City Council meetings and provided ongoing revisions in response to legislative changes due to the COVID-19 pandemic.
- Conducted the March 3, 2020 special election with one referendum ballot measure.
- Actively recruited and maintained vacancies for City Advisory Bodies and a City Council vacancy.
- Transitioned the manual public records request process to an electronic system to promote accessibility and efficiency.
- Implemented a new agenda management software to improve efficiency and provide the ability to work remotely.



GOALS

- Develop and execute a redistricting process and communication strategy to educate voters and conduct the City's 2022 election with new district lines.
- Implement new electronic signature and contract lifecycle management software to improve efficiency city wide.
- Transition to modern platform for online municipal code and development code.
- Actively recruit to fill vacancies on City Advisory Bodies.
- Conduct internal continuing education trainings for staff as part of the Livermore Education and Development program.
- Evaluate and update the City's records retention schedule and records management software.
- Modernize advisory body agendas and practices to provide clear and consistent information to residents.
- Transition the City records storage to a secure scan-on-demand facility.
- Develop and implement hybrid Council Meetings that comply with new changes to the Brown Act.

CITY CLERK EXPENDITURES WITH FUNDING SOURCES

Expenditure Category	Existing FY 2020-21	Proposed FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23
Personnel	\$ 795,043	\$ 863,507	\$ 971,875	\$ 985,002
Services & Supplies	534,680	849,348	694,714	948,896
Capital Outlay		-	-	-
Total Expenditures	\$ 1,329,723	\$ 1,712,855	\$ 1,666,589	\$ 1,933,898
Funding Sources				
General Fund	\$ 1,329,723	\$ 1,712,855	\$ 1,666,589	\$ 1,933,898
Total Funding Sources	\$ 1,329,723	\$ 1,712,855	\$ 1,666,589	\$ 1,933,898

CITY CLERK PERSONNEL ALLOCATION

	Authorized Positions FY 2019-20	Authorized Positions FY 2020-21	Authorized Positions FY 2021-22	Authorized Positions FY 2022-23
City Clerk	1.000	1.000	1.000	1.000
Assistant City Clerk	1.000	1.000	1.000	1.000
Deputy City Clerk	1.000	1.000	1.000	1.000
Administrative Technician	-	1.000	1.000	1.000
Division Clerk	-	1.000	1.000	1.000
Senior Clerk	1.000	-	-	-
Total	4.000	5.000	5.000	5.000



MISSION

The mission of the cybersecurity division is to support the governance of information and technology thereby effectively aligning cybersecurity objectives with the City strategy and provide guidance on managing cyber risks such that City leadership can make informed decisions and allocate resources appropriately. Governance of information and technology ensures technology brings value to the organization and that cyber risks are known and mitigated.

SERVICES PROVIDED

The Cybersecurity Division was formed to identify and provide recommendations for the remediation of cyber risks that would impede the City's ability to meet its mission and uphold the core values of the City. The division focuses on the concept of shared responsibility to achieve mission and goal alignment between IT, Cybersecurity, and City departments, establishes IT-business fusion, and emphasizes that cyber risk is organization risk. The division recognizes the potential impact to City operations if cyber risks are not mitigated and focuses on three key areas: governance of Information and Technology, cyber risk management, and compliance.



ACCOMPLISHMENTS

The Cybersecurity Division is a new division within the Administrative Services Department and was established in December of 2020.

- Rolled out citywide cybersecurity awareness program. Staff are the first and last line of defense against cyber threats therefore it is important to ensure that staff are trained on how to avoid those cyber threats.
- Assessed the current state of the Information Technology Division. Assessment included: City Manager - IT Manager Alignment, IT Business Vision, End User Satisfaction, IT Staffing, Security Business Satisfaction & Alignment, and Security Governance and Management.
- Delivered critical and necessary cybersecurity and application training.
- Met with each department and division head to gain an understanding of their needs and how cybersecurity could best serve those needs.

GOALS

- Develop and implement a cybersecurity strategic plan.
- Collaborate on the development, implementation, and alignment with the Information Technology strategic plan.
- Perform and document current state of cybersecurity for the City.
- Determine the gap between the current state of cybersecurity and industry standards.
- Develop a remediation plan to align cybersecurity activities with industry standards in a way that support the City's overall mission and core values.



- Implement a means to track the current compliance posture with applicable compliance standards and requirements.
- Perform vulnerability assessments against City systems to determine what vulnerabilities exist and provide the Information Technology division with a remediation plan.
- Deploy multi-factor authentication. This is a top control in minimizing many of today's cyber risks.
- Research and propose monitoring solutions to include privileged access management, security information and event management (SIEM), threat hunting, and system monitoring.

CYBER SECURITY EXPENDITURES WITH FUNDING SOURCES

Expenditure Category	Existing FY 2020-21	Proposed FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23
Personnel	\$ 222,827	\$ 177,678	\$ 258,313	\$ 261,740
Services & Supplies	3,882	69,170	379,783	380,059
Total Expenditures	\$ 226,709	\$ 246,848	\$ 638,096	\$ 641,799
Funding Sources				
Internal Service Fund				
Cybersecurity	\$ 226,709	\$ 246,848	\$ 638,096	\$ 641,799
Total Funding Sources	\$ 226,709	\$ 246,848	\$ 638,096	\$ 641,799

CYBER SECURITY PERSONNEL ALLOCATION

	Authorized Positions FY 2019-20	Authorized Positions FY 2020-21	Authorized Positions FY 2021-22	Authorized Positions FY 2022-23
Cyber Security Manager	-	1.000	1.000	1.000
Total	-	1.000	1.000	1.000

MISSION

The mission of the Finance Division is to monitor and report on the City's financial position and to provide reliable information and excellent service to our public customers and those in other City departments.

SERVICES PROVIDED

The Finance Division handles a wide variety of services for the public and City departments. The Finance Division oversees and monitors the internal control environment of the City to ensure that appropriate safeguards are in place to protect City assets. General Accounting prepares the City's financial statements, assists in the development and administration of the City's financial plans, coordinates independent audits and submits required reports and documents with the State Controller's Office, such as the Comprehensive Annual Financial Report, coordinates preparation of the budget and the financial transactions report. Purchasing works to achieve the best value for each City dollar spent and provides fair and equal access for vendors interested in doing business with the City. Payroll processes employees' pay for City and the Livermore-Pleasanton Fire Department (LPFD) employees. Payroll also prepares and files payroll reports to federal and state agencies, as well as to benefit providers. Accounts Payable ensures that City and LPFD bills are paid on time and assigned to the proper departmental budget codes. Utility Billing is responsible for the billing and collection of the City's water and sewer fees and charges. Other services include issuing business licenses and dog licenses, selling bus tickets and answering public inquiries.



ACCOMPLISHMENTS

- Received the 2020 Award for Achievement of Excellence in Procurement from the National Purchasing Institute (NPI).
- Prepared the City's Comprehensive Annual Financial Statements and received clean audit opinion within 90 days of fiscal year-end, in spite of the information systems being down due to ransomware attack.
- Refinanced existing variable interest rate debt at more favorable fixed interest rates.
- Completed banking transition to new bank.
- Implemented new budget software.

GOALS

- Maintain proper accounting procedures to ensure that the City receives an unqualified audit.
- Produce audited Comprehensive Annual Financial Report within 100 days of fiscal year-end that meets GFOA Certificate of Achievement for Excellence in Financial Reporting program.
- Maintain and improve the City's credit rating through implementation of good financial policies and practices.
- Create a comprehensive manual for Finance policies and procedures.
- Establish a pension stabilization trust fund.
- Receive the Government Finance Officers Association Award for Outstanding Achievement in Popular Annual Financial Reporting (PAFR) for publishing the highlights of the City's Comprehensive Annual Financial Report in a user-friendly format that simplifies complex data and conforms to the standards of creativity, understandability and reader appeal.



FINANCE EXPENDITURES WITH FUNDING SOURCES

Expenditure Category	Existing FY 2020-21	Proposed FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23
Personnel	\$ 2,334,057	\$ 2,124,486	\$ 2,419,752	\$ 2,451,989
Services & Supplies	895,586	817,082	951,946	915,174
Capital Outlay	-	-	-	-
Total Expenditures	\$ 3,229,643	\$ 2,941,568	\$ 3,371,698	\$ 3,367,163
Funding Sources				
General Fund	\$ 3,215,643	\$ 2,936,568	\$ 3,360,698	\$ 3,356,163
Special Revenue Funds:				
CASP Certificated & Training Fund	14,000	5,000	11,000	11,000
Total Funding Sources	\$ 3,229,643	\$ 2,941,568	\$ 3,371,698	\$ 3,367,163

FINANCE PERSONNEL ALLOCATION

	Authorized Positions FY 2019-20	Authorized Positions FY 2020-21	Authorized Positions FY 2021-22	Authorized Positions FY 2022-23
Finance Manager	1.000	1.000	1.000	1.000
Accounting Supervisor	3.000	3.000	3.000	3.000
Management Analyst	1.000	1.000	1.000	1.000
Administrative Accounting Technician	2.000	2.000	2.000	2.000
Purchasing Specialist	1.000	1.000	1.000	1.000
Accounting Technician	4.000	3.000	3.000	3.000
Senior Account Clerk	2.000	2.000	2.000	2.000
Division Clerk	-	1.000	1.000	1.000
Account Clerk	2.000	1.000	1.000	1.000
Junior Account Clerk	1.500	1.500	1.500	1.500
Total	17.500	16.500	16.500	16.500

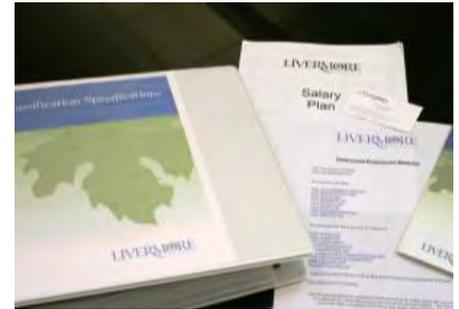


MISSION

The mission of the Human Resources Division is to support the City's vision of high-quality customer service by providing proactive leadership, assessment, and continuous improvement of human resources programs and services, and to attract and retain the most talented employees.

SERVICES PROVIDED

Human Resources administers the following program areas for the City: recruitment and selection, compensation and classification, benefits, employee and labor relations, training and development, and volunteer coordination.



ACCOMPLISHMENTS

- Continued modernizing the City's recruitment and selection function including utilization of branding and marketing in alignment with the division mission to attract and retain a diverse and highly talented work force, increased diversity recruiting efforts by implementing Careers in Government job advertising and posting all City job openings to 9 diversity job sites.
- Increased the use of technology to reduce recruitment lead time through the implementation of online hiring requisitions and implement a fully remote 2020 Open Enrollment season including employee training and benefit plan enrollments.
- Completed over 18 recruitments including the positions of Assistant City Clerk, Cyber Security Manager, Police Chief, and Police Officer.
- Fully implemented Emergency COVID-19 Protocols to prepare for the reopening of City Offices and followed CDC guidelines, to manage and trace potential COVID-19 employee exposures and implemented employee guidelines for working in City locations during pandemic.
- Provided COVID-19 workforce safety training for Employees and Managers.

GOALS

- Complete negotiations on successor memorandums of understanding with the Livermore Management Group, Livermore Police Management Association, Livermore Police Officers Association, and Association of Livermore Employees.
- Improve required Family Medical Leave tracking and reporting.
- Improve compliance efforts with required COVID-19 case tracking, exposure tracing and reporting.
- Establish an open contract to assist Human Resources with pre-employment backgrounds.
- Establish a blanket contract with a Temporary Staffing agency to assist with filling temporary employee recruitments.



HUMAN RESOURCES EXPENDITURES WITH FUNDING SOURCES

Expenditure Category	Existing FY 2020-21	Proposed FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23
Personnel	\$ 1,208,740	\$ 1,223,886	\$ 1,248,085	\$ 1,261,295
Services & Supplies	253,662	269,704	285,168	260,105
Total Expenditures	\$ 1,462,402	\$ 1,493,590	\$ 1,533,253	\$ 1,521,400
Funding Sources				
General Fund	\$ 1,462,402	\$ 1,493,590	\$ 1,533,253	\$ 1,521,400
Total Funding Sources	\$ 1,462,402	\$ 1,493,590	\$ 1,533,253	\$ 1,521,400

HUMAN RESOURCES PERSONNEL ALLOCATION

	Authorized Positions FY 2019-20	Authorized Positions FY 2020-21	Authorized Positions FY 2021-22	Authorized Positions FY 2022-23
Human Resources Manager (Conf)	1.000	1.000	1.000	1.000
Human Resource Analyst, Senior (Conf)	1.000	1.000	1.000	1.000
Human Resources Analyst I/II (Conf) (Flex Staff)	2.000	1.000	1.000	1.000
Human Resources Technician	0.750	1.750	1.750	1.750
Human Resources Clerk I/II (Flexible Staffing)	1.000	1.000	1.000	1.000
Total	5.750	5.750	5.750	5.750



MISSION

The core mission of the Information Technology Division is to provide, manage, and protect the City's data network, servers, desktop PCs, software applications and communication services for City facilities and employees. The Information Technology team incorporates ongoing innovation, business needs analysis, continuing education, and cyber awareness elements to ensure mission success.

SERVICES PROVIDED

The Information Technology (IT) Division maintains equipment, software and services for over 700 user accounts at nine primary facilities within the city. The IT Division provides City employees timely access to technology resources, application/hardware support, technical assistance, and software applications. The IT team seeks out technology and software solutions to facilitate City Council goals and City business.



ACCOMPLISHMENTS

- Expanded use of Microsoft Office 365 for Government platform to enable workforce to work remotely under COVID-19 conditions.
- Enhanced and upgraded City's Geographic Information System improving speed, performance, and introducing new tools for workforce use.
- Consolidated and upgraded backbone network structure, bandwidth, and speed.
- Continued modernization and reinforcement of City data security network and cybersecurity measures.
- Provided ongoing COVID-19 tech support to work-from-home employees, aggregating/implementing laptop deployments supporting key business needs and City Council goals, increased network and machine monitoring with updates to management team, and managed City network access with identified personnel/needs.

GOALS

- Utilize the latest machineries and software to provide cost effective, efficient, reliable technology services for the community and City staff.
- Continue expansion of the GIS ESRI platform to assist City staff with their daily tasks and mapping needs. Grow GIS data support and interaction to support City Council's asset management goals.
- Continue migration of key City systems to Software as a Service (SAAS) using Cloud based platforms.
- Maintain City systems and data continuity for remote workforce connectivity during COVID-19 shelter-in-place condition.



INFORMATION TECHNOLOGY EXPENDITURES WITH FUNDING SOURCES

Expenditure Category	Existing FY 2020-21	Proposed FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23
Personnel	\$ 1,712,398	\$ 1,690,378	\$ 1,762,068	\$ 1,783,894
Services & Supplies	2,016,670	2,105,335	2,138,483	2,160,681
Capital Outlay	366,000	448,695	366,000	366,000
Total Expenditures	\$ 4,095,068	\$ 4,244,408	\$ 4,266,551	\$ 4,310,575

Funding Sources	Existing FY 2020-21	Proposed FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23
Internal Service Fund				
Information Technology	\$ 4,095,068	\$ 4,244,408	\$ 4,266,551	\$ 4,310,575
Total Funding Sources	\$ 4,095,068	\$ 4,244,408	\$ 4,266,551	\$ 4,310,575

INFORMATION TECHNOLOGY PERSONNEL ALLOCATION

	Authorized Positions FY 2019-20	Authorized Positions FY 2020-21	Authorized Positions FY 2021-22	Authorized Positions FY 2022-23
Information Technology Manager	1.000	1.000	1.000	1.000
Systems Administrator	1.000	1.000	1.000	1.000
GIS Specialist	1.000	1.000	1.000	1.000
Senior Information Technology Technician	2.000	2.000	2.000	2.000
Information Technology Technician	4.000	4.000	4.000	4.000
Total	9.000	9.000	9.000	9.000



MISSION

The mission of the Community Development Department is to promote the community's quality of life and economic vitality through 1) land use planning; 2) public infrastructure design and construction; 3) protection of public health and safety related to development and transportation; 4) elimination of blight; 5) development of affordable housing; 6) promotion of commerce and the cultural arts; and 7) delivery of targeted human services to low-income families, seniors, children, the homeless, and those with special needs.

SERVICES PROVIDED

The Community Development Department is comprised of four divisions: Building & Safety, Planning, Engineering, and Housing & Human Services.

The department is responsible for management of the city's growth, infrastructure design and construction, environmental/open space protection, downtown revitalization, historic preservation, building safety, accessibility and sustainability, property management, neighborhood preservation, affordable housing, and providing funding and oversight for targeted human services. The department provides staff support to the Planning Commission, Historic Preservation Commission, and Human Services Commission. The department also represents the city in a variety of regional and state policy development efforts including housing and transportation planning, building and fire codes, and the Human Services Needs Assessment.

In response to the COVID-19 pandemic, the department is working to ensure the continued provision of essential services to the community and is prepared to adjust operations as circumstances change and based on directives from the State and the County Health Department. Responses will focus on the provision of ongoing services, helping to keep our community safe, supporting access to food, housing, and employment, and supporting our business community as they continue to adapt to new ways of working and providing services.

ACCOMPLISHMENTS

- Facilitated private property development valued at over \$124 million.
- Served a total of 232 homeless persons through grant funds and partnerships with local service providers.
- Advanced regional transportation programs and funding for the Tri-Valley.
- Received City Council approval of the Isabel Neighborhood Specific Plan.

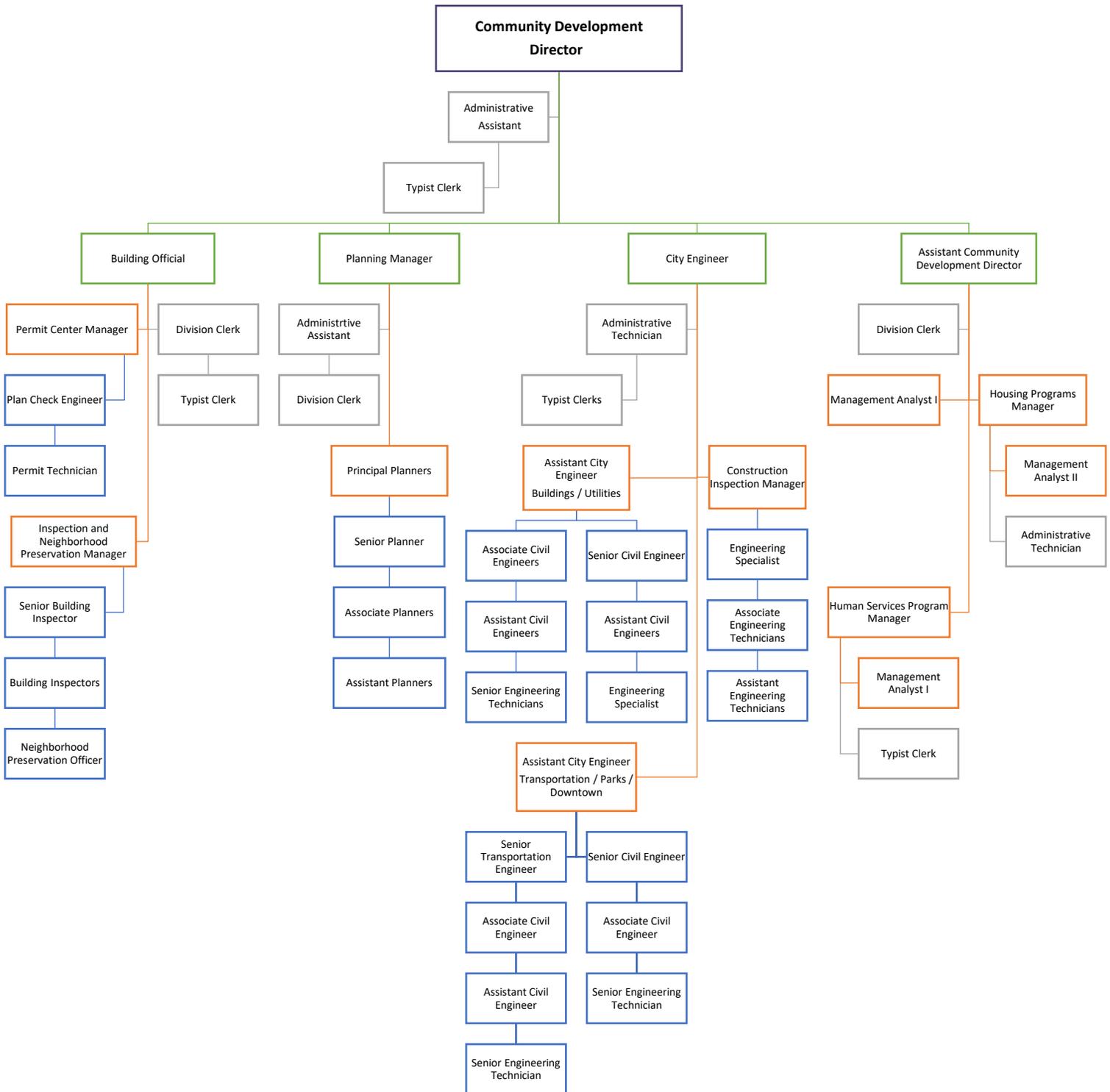
GOALS

- Monitor the COVID-19 situation and be prepared to respond to ensure the ongoing provision of essential services to the community. Our response will include a focus on keeping our community safe, supporting access to food, housing, and employment, and supporting our business community as they continue to adapt to new ways of working and providing services.
- Lead efforts to implement the Downtown Specific Plan, including implementation of the Council approved plan for Downtown.
- Support implementation of the Valley Link rail project and development of the Isabel Neighborhood Specific Plan as a new station location.
- Support the provision of human service programs and preserve and expand affordable housing opportunities throughout the City.
- Secure and preserve key open space around the City to reinforce the Urban Growth Boundary and highlight Livermore as a premier Wine Country destination.
- Continue to support the preservation of historic properties and buildings that help to define the history and character of our community.
- Maintain and enhance partnerships with Livermore Downtown Inc., Livermore Valley Chamber of Commerce, i-Gate, Lawrence Livermore and Sandia National Laboratories, Innovation Tri-Valley, Visit Tri-Valley and neighboring communities.
- Continue to provide high quality and expedient customer service through our Permit Center to residents, business owners and property developers.

COMMUNITY DEVELOPMENT DEPARTMENT



- Support the development and maintenance of a stable fiscal base that is not dependent on any single land use, major tax generator or revenue type.
- Manage the development of capital improvement projects within the City.





The following tables reflect the combined totals for all divisions within this department.

DEPARTMENTWIDE EXPENDITURES WITH FUNDING SOURCES

Expenditure Category	Existing FY 2020-21	Proposed FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23
Personnel	\$12,871,754	\$12,257,994	\$12,537,992	\$12,668,395
Services & Supplies	11,101,545	15,136,795	12,007,720	6,955,569
Capital Outlay	-	24,939	350,000	-
Total Expenditures	\$23,973,299	\$27,419,728	\$24,895,712	\$19,623,964
Funding Sources				
General Fund	\$17,134,593	\$18,600,480	\$17,720,519	\$17,270,648
Special Revenue Funds:				
Gas Tax	70,000	30,000	260,000	132,000
Measure BB	145,340	58,080	109,675	51,025
Measure F	955	1,660	1,700	1,700
Other Capital Projects	-	543	-	-
Low Income Housing	3,827,808	6,322,433	4,915,144	993,683
CDBG Grant	1,470,924	1,060,705	794,105	691,494
State Grant	591,870	489,164	111,250	-
2022 COP Construction Fund	-	-	350,000	-
Mortgage Assistane	257,408	207,057	125,575	125,618
Federal Home Program	142,420	142,020	144,813	144,862
CalHome Reuse	136,684	143,047	142,952	81,148
SOEF	81,394	81,398	81,344	71,071
California Begin Program	10,100	30,100	30,100	10,100
EDI Grant	76,473	20,100	58,594	700
CHFA Home Buyer's Assistance	305	305	305	305
Housing Successor Agency	25	636	636	610
Open Space Acquisition & Maint.	-	-	23,000	23,000
COVID-19 Federal Grant	-	200,000	-	-
Permanent Funds:				
Endowment Fund	27,000	32,000	26,000	26,000
Total Funding Sources	\$23,973,299	\$27,419,728	\$24,895,712	\$19,623,964

DEPARTMENTWIDE PERSONNEL ALLOCATION

	Authorized Positions FY 2019-20	Authorized Positions FY 2020-21	Authorized Positions FY 2021-22	Authorized Positions FY 2022-23
Community Development Admin	3.500	3.800	3.800	3.800
Building & Safety	15.000	15.000	15.000	15.000
Engineering	29.500	29.500	27.500	27.500
Housing & Human Services	8.500	8.200	8.200	8.200
Planning	12.000	12.000	12.000	12.000
Total	68.500	68.500	66.500	66.500



The following tables reflect the combined totals for Community Development Administration only.

COMMUNITY DEVELOPMENT EXPENDITURES WITH FUNDING SOURCES

	FY 2020-21	FY 2020-21	FY 2021-22	FY 2022-23
Expenditure Category				
Personnel	\$ 932,886	\$ 892,550	\$ 928,930	\$ 939,723
Services & Supplies	133,851	108,931	121,233	119,687
Total Expenditures	\$ 1,066,737	\$ 1,001,481	\$ 1,050,163	\$ 1,059,410
Funding Sources				
General Fund	\$ 1,066,737	\$ 1,001,481	\$ 1,050,163	\$ 1,059,410
Total Funding Sources	\$ 1,066,737	\$ 1,001,481	\$ 1,050,163	\$ 1,059,410

COMMUNITY DEVELOPMENT PERSONNEL ALLOCATION

	Authorized Positions FY 2019-20	Authorized Positions FY 2020-21	Authorized Positions FY 2021-22	Authorized Positions FY 2022-23
Community Development Director	1.000	1.000	1.000	1.000
Assistant Community Development Director	0.500	0.800	0.800	0.800
Administrative Assistant	1.000	1.000	1.000	1.000
Typist Clerk	1.000	1.000	1.000	1.000
Total	3.500	3.800	3.800	3.800





MISSION

The mission of the Building & Safety Division is to ensure a safe, accessible, and sustainably built environment throughout the community.

SERVICES PROVIDED

The Building & Safety Division provides plan review and building inspection services along with related public outreach and technical assistance programs. The Division implements local and State laws related to building design, construction, maintenance, use, repair, and rehabilitation of buildings. This includes structural engineering, fire safety, electrical, plumbing, mechanical, sanitation, energy efficiency, and historic building preservation. Community outreach and assistance is provided in a variety of areas such as seismic retrofit, green building promotion, accessibility enhancement and neighborhood preservation programs.

The Building & Safety Division also manages the City's Permit Center, which coordinates and streamlines the development review and permitting process among various departments and outside agencies, thereby facilitating economic development and excellent customer service.

ACCOMPLISHMENTS

- Issued over 4,698 building permits.
- Completed over 2,324 plan reviews and performed over 16,501 related inspections.
- Issued 697 photovoltaic solar permits for fiscal year 2019-2020.
- Provided inspection and plan review services for Sandia National Laboratories.
- Initialized 1,297 Neighborhood Preservation cases, resolving 91% within 30 days of initialization.

GOALS

- Further develop the Accela Citizens Access portal for more online permitting and expansion of electronic plan review capabilities.
- Work with development community to ensure projects integrate Green Building and Energy Code design provisions that support energy efficiency and the reduction in construction waste in order to help in the reduction of greenhouse gases.
- Expand voluntary compliance with Neighborhood Preservation regulations thru pro-active education and outreach.
- Accomplish a minimum 95% on-time performance standard for plan review and issuance of permits. Provide streamlined permit processing and electronic plan review.
- Provide inspection services within 24 hours of customer request and provide a 1-hour inspection timeframe.
- Help to ensure that new projects and qualifying remodels comply with accessibility laws by providing comprehensive plan reviews and inspections prior to construction.
- Continue to refine the accessory dwelling unit permitting process as legislation is updated.



BUILDING & SAFETY EXPENDITURES WITH FUNDING SOURCES

	FY 2020-21	FY 2020-21	FY 2021-22	FY 2022-23
Expenditure Category				
Personnel	\$ 2,988,393	\$ 3,021,796	\$ 3,088,515	\$ 3,121,010
Services & Supplies	634,637	496,986	589,912	629,774
Total Expenditures	\$ 3,623,030	\$ 3,518,782	\$ 3,678,427	\$ 3,750,784
Funding Sources				
General Fund	\$ 3,623,030	\$ 3,518,782	\$ 3,678,427	\$ 3,750,784
Total Funding Sources	\$ 3,623,030	\$ 3,518,782	\$ 3,678,427	\$ 3,750,784

BUILDING & SAFETY PERSONNEL ALLOCATION

	Authorized Positions FY 2019-20	Authorized Positions FY 2020-21	Authorized Positions FY 2021-22	Authorized Positions FY 2022-23
Building Official	1.000	1.000	1.000	1.000
Permit Center Manager	1.000	1.000	1.000	1.000
Inspection & Neighborhood Preservation Manager	1.000	1.000	1.000	1.000
Plan Check Engineer	1.000	1.000	1.000	1.000
Senior Building Inspector	1.000	1.000	1.000	1.000
Building Inspector I/II/III (Flexible Staffing)	2.000	2.000	2.000	2.000
Building Inspector I/II/III (Flex) Limited Duration	1.000	1.000	1.000	1.000
Neighborhood Preservation Officer	2.000	2.000	2.000	2.000
Permit Technician I/II (Flexible Staffing)	3.000	3.000	3.000	3.000
Division Clerk	1.000	1.000	1.000	1.000
Typist Clerk	1.000	1.000	1.000	1.000
Total	15.000	15.000	15.000	15.000



MISSION

The mission of the Engineering Division is to plan, implement, and rehabilitate infrastructure to serve existing residents and businesses and new development in a manner that sustains and enhances the quality of life for the Livermore community.

SERVICES PROVIDED

The Engineering Division plans, designs, and constructs public infrastructure; oversees safe and efficient use of public rights of way; reviews, permits and facilitates land development and subdivisions; ensures compliance with regulatory requirements including flood control, clean water, public contract codes, engineering practices and standards, and environmental regulations; proactively coordinates efforts with regional agencies to program and fund major inter-jurisdictional infrastructure (such as flood control, and transportation facilities); and oversees local traffic operations.



ACCOMPLISHMENTS

- COVID 19 - Evaluated and determined what qualified as essential public works projects. Monitored public works contractors to assure work sites were in compliance with social distancing and employee protection policies in accordance with Alameda County Public Health orders. Developed program to help downtown businesses re-open which includes parking, traffic, pedestrian and drop off analysis. Designed and constructed COVID hardening projects for City Hall, Library, Police Building, and Multi Service Center.
- Capital Improvements – Completed Stockmen’s Park, Veterans Way, 2020 Slurry Seal, 2018 Arterial Street Rehabilitation, 2018 ADA Access Ramp Project, W. Jack London Widening at Isabel Ave, 2017 Permanent Storm Water Repairs, Creek Restoration at Bluebell, 2018 Trash Capture, Recoating of the Building Exterior Insulation Finishing System (EIFS) for City Hall and Police buildings, Civic Center Meeting Hall/EOC, Police Evidence Storage Freezer, Airport Administration Building Demolition, Airport Hangar Painting, Runway Grooving Project, Water Reclamation Plant Process Improvements, Aeration Tank Improvements, Emergency Generator, Hypochlorite Mixer, RO Building Remodel, Dalton Water Storage Tank Replacement, W. Jack London Blvd. Recycled Water Line, Patterson Pass Rd at Greenville Rd Traffic Signal, Downtown Street Light Upgrades, Sunflower Court Sound Wall, Holmes St Wall Phases 1 and 2, Civic Center Sidewalk, Iron Horse Trail from Isabel Ave to Murrieta Blvd, and 2020 ATP Improvements.
- Land Development - Completed parcel maps for Downtown hotel, I Street garage, and Livermore Village site. Acquired Downtown properties. Helped complete Isabel Neighborhood Plan and EIR. Processed over 120 development submittals including Federal Express Distribution Center, Prologis Commercial Developments, Legacy Apartments, Avance Apartments, Chestnut Square Apartments, Vineyard 2.0, Chestnut Square Townhomes, Auburn Grove, Lassen T Wine Country Inn, Homewood Suites, Fairfield Inn, Holiday Inn Express and the Downtown Hotel, and over 500,000 square feet of commercial development in the Industrial areas east of Vasco Road, near Greenville and Southfront Road, in and near the Oaks Business Park and



Republic Square in the El Charro Specific Plan area and in various other locations citywide. Issued over 400 encroachment permits and over 1,200 transportation permits.

- Traffic and Transportation - Conducted Citywide Cut-through Traffic Analysis, Traffic Calming Program Update, East Ave Traffic Safety and Bike Lane Enhancement Study, Engineering and Traffic Surveys and speed limit adjustments. Issued more than 900 transportation permits. Issued 60 work orders to enhance safety of the city's traffic control systems. Enhanced traffic safety and operations on over 300 centerline miles of City streets, and 106 traffic signals.
- Regional Efforts - Completed Green Infrastructure Plan, and Livermorium Plaza Remediation Plan. Ongoing efforts include the Living Arroyos Program, Old Sewage Pond Site Closeout, Livermore Village Remediation Plan, Valley Link Rail, Dublin Boulevard - North Canyons Parkway Extension, Route 84 Widening to I-680, I-580/Vasco Road Interchange Modification, Alameda County Transportation Commission, and Tri-Valley Transportation Council.

GOALS

- Capital Improvement Projects - Plan and implement rehabilitation and expansion of City infrastructure (public buildings, sewers, water reclamation plant, roads, etc.).
- Regional Transportation – Continue efforts to connect BART with ACE via Valley Link. Coordinate efforts to implement the extension of North Canyons Parkway/Dublin Boulevard. Facilitate study of upgraded interchanges along I-580 and complete Project Study Report for Vasco Road interchange. Participate in SR 84/I-680 Improvements.
- Stormwater and Flood Plain Programs- Coordinate with regional agencies (Zone 7, LARPD, etc.) on sustainable flood control policies and practices. Continue to implement stormwater reporting function and new permitting requirements like Green infrastructure and Trash Capture. Implement permit streamlining measures.
- Asset Management Program – Continue evaluating policies to balance asset replacement needs with the City's financial and staff resources. Receive Council direction on establishing policies for walls and storm drain system. Develop and implement a robust community engagement program.
- Land Development Programs- Update Development Plan Check manual and other resource documents. Process subdivision maps for new homes, hotels, commercial, warehouse, manufacturing, retail, and office space uses. Facilitate development in the City including the Downtown Specific Plan area. Facilitate development in the Isabel Neighborhood Plan.
- Active Transportation Program- Complete Phase 2 of the East Ave safety and bike lane study. Implement the citywide cut through traffic study recommendations through the Neighborhood Traffic Calming Program. Complete ADA Transition Plan. Implement priority projects and studies identified in the Active Transportation Plan. Upgrade bike lane striping and markings with pavement rehabilitation projects.



ENGINEERING EXPENDITURES WITH FUNDING SOURCES

	FY 2020-21	FY 2020-21	FY 2021-22	FY 2022-23
Expenditure Category				
Personnel	\$ 4,583,240	\$ 4,243,722	\$ 4,215,272	\$ 4,248,067
Services & Supplies	1,714,126	1,344,597	1,845,195	1,654,408
Capital Outlay	-	24,939	350,000	-
Total Expenditures	\$ 6,297,366	\$ 5,613,258	\$ 6,410,467	\$ 5,902,475
Funding Sources				
General Fund	\$ 6,081,071	\$ 5,522,975	\$ 5,689,092	\$ 5,717,750
Special Revenue Funds:				
Measure BB	145,340	58,080	109,675	51,025
Measure F	955	1,660	1,700	1,700
Gas Tax	70,000	30,000	260,000	132,000
Other Capital Projects	-	543	-	-
Total Funding Sources	\$ 6,297,366	\$ 5,613,258	\$ 6,060,467	\$ 5,902,475

ENGINEERING PERSONNEL ALLOCATION

	Authorized Positions FY 2019-20	Authorized Positions FY 2020-21	Authorized Positions FY 2021-22	Authorized Positions FY 2022-23
City Engineer	1.000	1.000	1.000	1.000
Assistant City Engineer	2.000	2.000	2.000	2.000
Senior Civil Engineer	2.000	2.000	2.000	2.000
Senior Transportation Engineer	1.000	1.000	1.000	1.000
Construction Inspection Manager	1.000	1.000	1.000	1.000
Associate Civil Engineer	6.000	6.000	6.000	6.000
Associate Civil Engineer (Limited Duration)	1.000	1.000	-	-
Asst. Civil Engineer (Flexible Staffing)	3.000	3.000	3.000	3.000
Asst. Civil Engineer (Flex Staff) (Limited Duration)	1.000	1	-	-
Technician (Flexible Staffing)	7.000	7.000	7.000	7.000
Engineering Specialist	2.000	2.000	2.000	2.000
Administrative Technician	1.000	1.000	1.000	1.000
Typist Clerk	1.500	1.500	1.500	1.500
Total	29.500	29.500	27.500	27.500



MISSION

The mission of the Housing & Human Services Division is to ensure that residents can obtain and maintain safe, affordable housing and assist in the delivery of essential human services through the awarding and leveraging of grant funds.

SERVICES PROVIDED

The Housing & Human Services Division supports the development of affordable housing opportunities and safety-net services for low-income families, youth, seniors, disabled and those with special needs by utilizing federal, state and local funding sources. The division administers first-time homebuyer programs, the City's Inclusionary Housing Ordinance, Affordable Housing Trust, and the Housing and Human Services (HHS) Grant program. In addition, the division is taking the lead in identifying a framework to address homelessness.

ACCOMPLISHMENTS

- Worked on the development of over 340 units of affordable multi-family rental housing, including 72 affordable units at the Chestnut Senior project; 42-units at the Chestnut Family project, including 10 units for homeless individuals; 44 units for individuals with developmental disabilities at the Avance project with MidPen Housing; 140 units of affordable senior housing with Satellite Affordable Housing Associates; 130-units of affordable workforce housing with Eden Housing in the Downtown Plan Area.
- Continued work with Housing Consortium of the East Bay on the entitlement and financing of a mixed use, affordable housing site to be collocated with Open Heart Kitchen hot meal services and a resource center for other supportive services targeted to homeless and very low-income residents at risk of homelessness. Development entitlements to be secured in Spring 2020.
- Coordinated the delivery of nonprofit and County supportive services for low-income residents at the Multi-Service Center, serving over 11,000 low-income residents annually.
- Provided 26 grants totaling \$775,940 through the Housing and Human Services Grant program to 18 nonprofit agencies whose mission is to serve Livermore low-income residents.
- Through partnerships and grant funds, served a total of 232 homeless persons: 62 individuals served through the Homeless Street Outreach Team, a partnership between Human Services staff, Livermore Police staff, and Abode Services staff; and 170 individuals served through grant funds awarded to Tri-Valley Haven, Eden Council of Hope and Opportunity (ECHO), and Homeless Street Medicine to provide housing and/or supportive services.

GOALS

- Facilitate the acquisition of new sites for affordable housing development through the City's affordable housing fund and Inclusionary Ordinance, especially for vulnerable populations such as very low-income seniors, families, and homeless persons.
- Increase access to market-rate ownership opportunities for low-income, first-time homebuyers and continue to provide affordable workforce housing.
- Implement the Owner-Occupied Housing Rehabilitation Loan and Grant Program for Livermore low-income homeowners to eliminate neighborhood blight, code violations, and home health and safety hazards.
- Coordinate the delivery of services provided by nonprofit and government agencies for low-income Livermore and Tri-Valley residents at the Multi-Service Center, which serves over 11,000 residents annually.
- Continue to implement the Housing Bonus Program and the Homeless Street Outreach Team Program in partnership with the Livermore Police Department, Alameda County, CityServe of the Tri-Valley and the various faith-based organizations to provide housing and case management and supportive services to chronically homeless Livermore residents.
- Implement and administer the delivery of services provided through County HEAP funding for Crisis Stabilization, Safe Parking Bio-Hazards clean up, Trash Service, and Showers & Laundry.



- Continue to work on needed site renovations and to implement service programs at Hagemann Farm, geared towards disabled youth.
- Collaborate with the School Districts, Tri-Valley cities and Alameda County to increase access to health services in the Tri-Valley.
- Work with the Livermore Housing Authority to identify the financial feasibility to rehabilitate three properties (Blue Bell, Chestnut, and Las Posadas).
- Continue Homeless Subcommittee work to identify current strategies and propose new strategies to address homelessness and coordinate with Pleasanton and Dublin to implement a regional framework for the homeless crisis.
- Seek and secure State funding through the Department of Housing and Community Development for affordable housing for development, acquisition, operating subsidies, and other opportunities as they develop.

HOUSING AND HUMAN SERVICES EXPENDITURES WITH FUNDING SOURCES

Expenditure Category	Existing FY 2020-21	Proposed FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23
Personnel	\$ 1,587,534	\$ 1,462,665	\$ 1,685,907	\$ 1,705,625
Services & Supplies	7,182,945	12,054,429	7,084,958	2,329,733
Capital Outlay	-	-	-	-
Total Expenditures	\$ 8,770,479	\$13,517,094	\$ 8,770,865	\$ 4,035,358
Funding Sources				
General Fund	\$ 2,305,068	\$ 5,038,879	\$ 2,477,297	\$ 1,915,767
Special Revenue Funds:				
Low Income Housing	3,827,808	6,322,433	4,915,144	993,683
CDBG	1,470,924	1,060,705	794,105	691,494
State Grant	461,870	470,414	-	-
2022 COP Construction Fund	-	-	-	-
Mortgage Assistane	257,408	207,057	125,575	125,618
Federal Home Program	142,420	142,020	144,813	144,862
CalHome Reuse	136,684	143,047	142,952	81,148
SOEF	81,394	81,398	81,344	71,071
California Begin Program	10,100	30,100	30,100	10,100
EDI Grant	76,473	20,100	58,594	700
CHFA Home Buyer's Assistance	305	305	305	305
Housing Successor Agency	25	636	636	610
Total Funding Sources	\$ 8,770,479	\$13,517,094	\$ 8,770,865	\$ 4,035,358



HOUSING AND HUMAN SERVICES PERSONNEL ALLOCATION

	Authorized Positions FY 2019-20	Authorized Positions FY 2020-21	Authorized Positions FY 2021-22	Authorized Positions FY 2022-23
Assistant Community Development Director	0.500	0.200	0.200	0.200
Human Services Programs Manager	1.000	1.000	1.000	1.000
Housing Programs Manager	1.000	1.000	1.000	1.000
Management Analyst II	1.000	1.000	1.000	1.000
Management Analyst I	2.000	2.000	2.000	2.000
Administrative Technician	1.000	1.000	1.000	1.000
Division Clerk	1.000	1.000	1.000	1.000
Typist Clerk	1.000	1.000	1.000	1.000
Total	8.500	8.200	8.200	8.200





MISSION

The mission of the Planning Division is to preserve and enhance community character, economic vitality, and quality of life through land use planning and implementation of the City's General Plan and related policies governing the physical improvement of the City.

SERVICES PROVIDED

The Planning Division develops and maintains the City's General Plan, Development Code, and related land use policy documents. The Division implements these policies through analysis and implementation of commercial and residential development projects consistent with City goals to preserve Livermore's character while adding new housing opportunities and to sustain economic viability. Areas of focus include land use analysis, regional planning, population and housing, design review, environmental analysis, climate change, resiliency, sustainability, historic resource preservation, and agricultural and open space preservation.



ACCOMPLISHMENTS

- To help implement the approved Downtown Plan, completed Downtown Specific Plan amendments for the Boutique Hotel, Parking Space Dimensions, and Development Agreements for Downtown Retail, Science and Society Center and Blackbox Theater.
- Completed community outreach and advisory body meetings and ultimately gained City Council approval for the Isabel Neighborhood Specific Plan and Supplemental Environmental Impact Report. The objective of the Plan is to create a complete neighborhood with a variety of housing types, business park and office uses that create jobs, neighborhood service retail uses, and pedestrian and bicycle connectivity to the rest of the City and to the future Valley Link rail station.
- Completed review and approval of the following major projects: 186 Townhomes in Springtown, Pacific Avenue Senior Housing land use and zone change, annexation and development of a Chick-fil-A Restaurant, 25,000 square foot industrial building on Patterson Pass Road and adoption of the 2019 Community Services and Infrastructure Report.
- Created the Short-Term Rental ordinance and ordinance updates for temporary signs and solid waste enclosures.
- Applied for and received the following grants:
 - ✓ \$130,000 from a Sustainable Communities Grant for the East Ave Study.
 - ✓ \$175,000 from LEAP for Housing Element
 - ✓ \$100,000 from LEAP for Design Standards
 - ✓ \$10,000 from LEAP for General Plan Update, related to Housing Element
 - ✓ \$15,000 from LEAP for INSP - Economic and Infrastructure Planning



GOALS

- Provide planning services to implement the approved Downtown Plan, and design review of various urban infill developments throughout the Downtown Specific Plan area.
- Review and implement projects consistent with the newly adopted Isabel Neighborhood Specific Plan and carefully monitor the progress of the Valley Link regional rail project.
- Initiate a comprehensive General Plan Update in spring 2021 and complete by late 2023 with extensive public outreach and input during the process.
- Initiate the 2023-2030 Housing Element Update in spring 2021 and complete by end of 2022 and incorporate the Regional Housing Need Assessment (RHNA) housing units into the Element with extensive public outreach and input during the process.
- Complete the 2020 Climate Action Plan Update in late 2021.
- Complete the Historic Resource Statement, update the citywide Historic Resources Inventory, and amend the Certificate of Appropriateness section of the Development Code that is currently in progress by July 2021.
- Secure and preserve key open space around the City to reinforce the Urban Growth Boundary and highlight Livermore as a premier Wine Country destination.
- Continue updating the Development Code in response to new State and Federal legislation and changing development trends, such as Accessory Dwelling Units and Telecommunication Facilities.
- Implement projects set forth in the Active Transportation Plan.
- Participate in Regional Planning efforts and continue to monitor and comment on projects outside the City boundaries for consistency with City's General Plan goals.





The following tables reflect the totals for the Planning functions only.

PLANNING EXPENDITURES WITH FUNDING SOURCES

Expenditure Category	Existing FY 2020-21	Proposed FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23
Personnel	\$ 2,779,701	\$ 2,637,261	\$ 2,619,368	\$ 2,653,970
Services & Supplies	1,435,986	1,131,852	2,366,422	2,221,967
Total Expenditures	\$ 4,215,687	\$ 3,769,113	\$ 4,985,790	\$ 4,875,937
Funding Sources				
General Fund	\$ 4,058,687	\$ 3,518,363	\$ 4,825,540	\$ 4,826,937
Permanent Funds:				
Endowment Fund	27,000	32,000	26,000	26,000
Special Revenue Funds:				
Open Space Acquisition & Maint.	-	-	23,000	23,000
COVID-19 Federal Grant	-	200,000	-	-
State Grant	130,000	18,750	111,250	-
Total Funding Sources	\$ 4,215,687	\$ 3,769,113	\$ 4,985,790	\$ 4,875,937

PLANNING PERSONNEL ALLOCATION

	Authorized Positions FY 2019-20	Authorized Positions FY 2020-21	Authorized Positions FY 2021-22	Authorized Positions FY 2022-23
Planning Manager	1.000	1.000	1.000	1.000
Principal Planner	2.000	2.000	2.000	2.000
Senior Planner	1.000	1.000	1.000	1.000
Associate/Assistant Planner (Flexible Staffing)	5.000	5.000	5.000	5.000
Associate/Assistant Planner (Flex) Limited Durati	1.000	1.000	1.000	1.000
Administrative Assistant	1.000	1.000	1.000	1.000
Division Clerk	1.000	1.000	1.000	1.000
Total	12.000	12.000	12.000	12.000



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MISSION

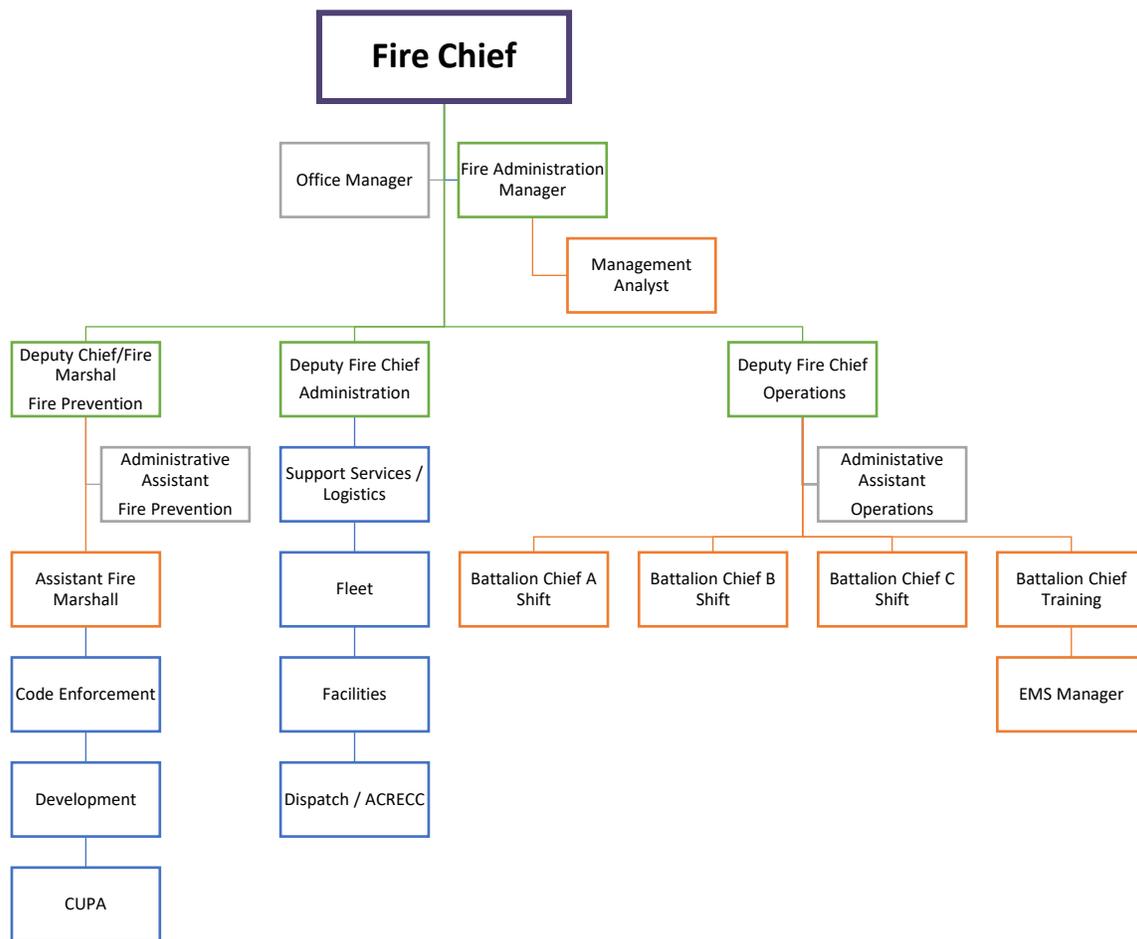
The mission of the Livermore-Pleasanton Fire Department is to provide exceptional public safety services that enhance the quality of life in our communities by protecting life, property and the environment.

SERVICES PROVIDED

To promote more efficient administration and effective delivery of life-safety services, the cities of Livermore and Pleasanton entered into a Joint Powers Authority (JPA) in 1996, consolidating each City's fire department into the Livermore-Pleasanton Fire Department Joint Powers Authority (LPFD JPA). With this model, essential administrative support services are provided by the cities of Livermore and Pleasanton.

Administrative costs are shared 50/50 by each city, whereas cost share formulas are used for support services such as payroll, personnel, risk management and dispatch. Fire Prevention expenses are shared based on units of service provided (the number of new construction and tenant improvement permits issued per city, per calendar year). Fire Operations and Suppression expenses are shared between the partner cities based on the number of firefighters each city requires. Self-determining the number of firefighters in this way is an example of how each community is able to maintain local control and effectively meet its own independent service levels.

The core services provided by the LPFD JPA include all-risk emergency response such as fire, emergency medical services, automobile accidents, hazardous materials, and County and Statewide mutual aid. LPFD JPA also provides mandated and readiness training, fire prevention plan check and inspections, community education and disaster preparedness.





ACCOMPLISHMENTS

- Response to the global COVID-19 pandemic including acquiring and incorporating appropriate personnel protection equipment, safe operating conditions and supporting EOC efforts.
- Implementation of PerformYard, an employee performance software and evaluation program.

GOALS

- Expand partnership with Las Positas College to provide college units and funding for existing LPFD training.
- Adopt and implement a new strategic plan.
- Restore LPFD outreach programs that were paused during the COVID-19 pandemic.
- Implement a behavioral health program with a focus on early recognition and prevention.

DEPARTMENTWIDE EXPENDITURES WITH FUNDING SOURCES

Expenditure Category	Existing FY 2020-21	Proposed FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23
Personnel	\$ 7,744	\$ 6,077	\$ 6,031	\$ 6,101
Services & Supplies	23,200,634	23,097,569	23,840,356	24,217,266
Total Expenditures	\$23,208,378	\$23,103,646	\$23,846,387	\$24,223,367
Funding Sources				
General Fund	\$23,184,178	\$23,079,446	\$23,822,187	\$24,199,167
Special Revenue Fund				
State Used Oil Grant	24,200	24,200	24,200	24,200
Total Funding Sources	\$23,208,378	\$23,103,646	\$23,846,387	\$24,223,367

DEPARTMENTWIDE PERSONNEL ALLOCATION

	Authorized Positions FY 2019-20	Authorized Positions FY 2020-21	Authorized Positions FY 2021-22	Authorized Positions FY 2022-23
Administration & Fire Prevention	11.500	11.500	12.500	12.500
Emergency Operation	51.000	51.000	51.000	51.000
Total	62.500	62.500	63.500	63.500





MISSION

The mission of the Fire Administration Bureau, by direction and oversight of the Fire Chief, is to oversee the relationship between partner agencies, to ensure the fiscal responsibility of the department, and safeguard the health and welfare of all department personnel. The Fire Prevention Bureau seeks to maintain and improve public safety by reducing injuries and loss of life, environmental damage, and property loss due to fires and to hazardous materials incidents through inspections, public education and outreach

SERVICES PROVIDED

The Department's administrative and non-emergency services include Finance, Information Technology, Training, Fire Prevention Bureau, Disaster Preparedness and Public Information, all of which are located at the LFPD JPA headquarters in Pleasanton.

Finance - The Fire Chief and his staff manage and oversee the Department's budget including tracking and reporting on all revenues and expenses, develop long-term budget forecasts and present finance information to departmental and city personnel.

Fire Prevention Bureau - The Fire Prevention Bureau minimizes fire and safety risk to the community through a performance-based approach and application of the Model Codes and Laws pertaining to fire, hazardous materials and use of buildings and facilities. Oversight of the Weed Abatement Program and Annual Fire Inspection Program enhances our partnerships with the residential and business community. The Bureau's geographical area of responsibility expanded along with the Department's response area to include the Veteran's Administration Hospital, out buildings and grounds. The Bureau is responsible for the application of codes and standards including fire protection and suppression systems, hazardous materials inventory reporting, aboveground and underground storage of petroleum products and community fire education programs.

Disaster Preparedness - The Disaster Preparedness Program's overarching goal is to facilitate the process towards building a disaster resilient community through training, public education and outreach. Department projects include: disaster related training for City staff, Emergency Operations Center (EOC) enhancement, Community Emergency Response Team (CERT) Training, Disaster Preparedness Awareness, emergency response planning and strategic development and public education events. The Bureau is responsible for the application of codes and standards including fire protection and suppression systems, hazardous materials inventory reporting, aboveground and underground storage of petroleum products and community fire education programs.





ACCOMPLISHMENTS

- Implemented a COVID-19 compliant inspection process and successfully continued to provide inspections and plan reviews.

GOALS

- Continue working with both cities' financial departments to develop inspection billing via their respective financial systems.
- Restore LPFD outreach programs that were paused during the COVID-19 pandemic, including the training of additional CERT members.

ADMINISTRATIVE & FIRE PREVENTION EXPENDITURES WITH FUNDING SOURCES

Expenditure Category	Existing FY 2020-21	Proposed FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23
Personnel	\$ 7,744	6,077	6,031	6,101
Services & Supplies	4,655,565	4,647,254	4,786,294	4,869,923
Total Expenditures	\$ 4,663,309	\$ 4,653,331	\$ 4,792,325	\$ 4,876,024
Funding Sources				
General Fund	4,639,109	4,629,131	4,768,125	4,851,824
Special Revenue Fund				
State Used Oil Grant	24,200	24,200	24,200	24,200
Total Funding Sources	\$ 4,663,309	\$ 4,653,331	\$ 4,792,325	\$ 4,876,024

ADMINISTRATIVE & FIRE PREVENTION PERSONNEL ALLOCATION

	Authorized Positions FY 2019-20	Authorized Positions FY 2020-21	Authorized Positions FY 2021-22	Authorized Positions FY 2022-23
Fire Chief	0.500	0.500	0.500	0.500
Deputy Chief	1.500	1.500	1.500	1.500
Battalion Chief	2.000	2.000	3.000	3.000
Assistant Fire Marshall	0.500	0.500	0.500	0.500
Emergency Preparedness Manager	0.500	0.500	0.500	0.500
Emergency Medical Services (EMS) Manager	0.500	0.500	0.500	0.500
Administrative Manager	0.500	0.500	0.500	0.500
Management Analyst	0.500	0.500	0.500	0.500
Fire Inspector	1.500	1.500	1.500	1.500
Hazardous Materials Inspector	1.500	1.500	1.500	1.500
Office Manager	0.500	0.500	0.500	0.500
Administrative Assistant	1.000	1.000	1.000	1.000
Office Assistant, Senior	0.500	0.500	0.500	0.500
Total	11.500	11.500	12.500	12.500



MISSION

The mission of the Livermore-Pleasanton Fire Department Emergency Operations Division is to provide exceptional public safety services that enhance the quality of life in our communities by protecting life, property, and the environment.

SERVICES PROVIDED

Emergency Operations prepares for, responds to, and provides all services related to emergency fire suppression; emergency medical service; traffic collisions; specialized rescue; and emergency hazardous materials response and property losses (i.e. water leaks, fallen trees, downed wires). Additionally, Emergency Operations also conducts fire safety inspections for businesses and public education.

Five of the department's ten fire companies are based in Livermore. Each station is strategically located to provide the best possible response time to emergency incidents. Each fire engine or truck is staffed with at least one paramedic, which allows the department to provide first responder advanced life support services to the community.

The Training Division is responsible for coordinating and conducting training for all department personnel. The Division's goals are to: 1) ensure all new and incumbent firefighters are fully trained to respond safely and effectively to emergency incidents; 2) conduct and/or coordinate in-house and contract training for suppression personnel to enhance skills and proficiencies; 3) ensure compliance with all Federal and State OSHA mandates and other regulations and certifications; 4) maintain emergency medical Basic and Advanced qualifications and certifications; and 5) align standards with the California State Fire Training Academy Accreditation standards. The Division also manages and maintains the Fire Training Center which is used by fire department personnel, and also employees from both sponsoring cities and several outside agencies.



ACCOMPLISHMENTS

- Response to the global COVID-19 pandemic including acquiring and incorporating appropriate personnel protection equipment, safe operating conditions and supporting EOC efforts.
- Response to lightning caused 'mega-fires' of 2020 including activation of the LPFD Community Emergency Response Team (CERT) to staff call center at base camp.
- Obtained a grant funded FLIR chemical warfare detection device.



GOALS

- With our partner agencies, implement Zonehaven, a communitywide emergency evacuation program.
- Replace self-contained breathing apparatus (SCBA), which have reached the end of their service life.

EMERGENCY OPERATIONS EXPENDITURES WITH FUNDING SOURCES

Expenditure Category	Existing FY 2020-21	Proposed FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23
Personnel	\$ -	\$ -	\$ -	\$ -
Services & Supplies	18,545,069	18,450,315	19,054,062	19,347,343
Total Expenditures	\$18,545,069	\$18,450,315	\$19,054,062	\$19,347,343
Funding Sources				
General Fund	18,545,069	18,450,315	19,054,062	19,347,343
Total Funding Sources	\$18,545,069	\$18,450,315	\$19,054,062	\$19,347,343

EMERGENCY OPERATIONS PERSONNEL ALLOCATION

	Authorized Positions FY 2019-20	Authorized Positions FY 2020-21	Authorized Positions FY 2021-22	Authorized Positions FY 2022-23
Fire Captain	15.000	15.000	15.000	15.000
Fire Engineer	15.000	15.000	15.000	15.000
Firefighter/Paramedic	15.000	15.000	15.000	15.000
Firefighter	6.000	6.000	6.000	6.000
Total	51.000	51.000	51.000	51.000





MISSION

General Services supports the operations of the City in order to maintain and enable efficient citywide management and administration.

SERVICES PROVIDED

General Services provides goods and services needed on a citywide basis, which is not provided for in a department. Examples of these services and contractual obligations include County property tax administration, a portion of property and casualty insurance not associated with a specific department, debt service payments related to long-term debt, contribution for maintenance and repairs of general government facilities to the Facilities Replacement Project Internal Service Fund, televised council meetings, media relations, community outreach, press releases, City publications, and employee communications and events.

GENERAL SERVICES EXPENDITURES WITH FUNDING SOURCES

	Existing FY 2020-21	Proposed FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23
Expenditure Category				
Personnel	\$ -	\$ 500,000	\$ -	\$ -
Services & Supplies	4,944,499	5,393,677	9,007,711	10,543,609
Total Expenditures	\$ 4,944,499	\$ 5,893,677	\$ 9,007,711	\$ 10,543,609
Funding Sources				
General Fund	\$ 3,313,638	\$ 3,814,378	\$ 3,569,999	\$ 3,601,224
Debt Service Fund	1,630,861	2,079,299	5,437,712	6,942,385
Total Funding Sources	\$ 4,944,499	\$ 5,893,677	\$ 9,007,711	\$ 10,543,609



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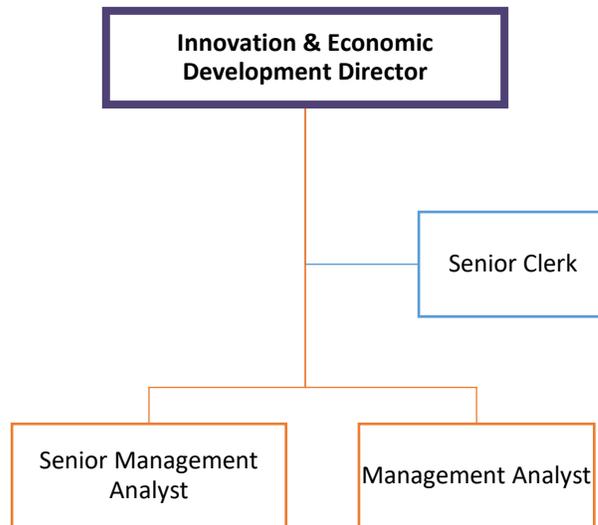


MISSION

The Innovation and Economic Development Department develops and implements programs to achieve City Council goals related to fostering a vibrant, innovation-driven business community. Specifically, the Department provides services that support and encourage the creation, growth, and attraction of diverse businesses that provide high quality employment opportunities; ensure long-term financial stability through sales tax generation, property value stability, and economic diversity and resiliency; and facilitate desirable private and public amenities and services for residents and visitors.

SERVICES PROVIDED

The Innovation and Economic Development is the City’s primary point of contact with the business community, assisting companies that wish to start, grow, or relocate in Livermore. In addition, the Innovation and Economic Development Department cultivates regional entrepreneurship for local start-up companies through the i-GATE Innovation Hub and its Downtown Livermore workspace, known as Daybreak Labs; staffs the Commission for the Arts and administers funds for the Art in Public Places Fund; administers economic incentive, tourism promotion, and small business assistance programs; assists with the development of local policies and regulations which may impact the City’s economic competitiveness; and partners with local and regional organizations to support economic development.





ACCOMPLISHMENTS

- Rapidly shifted focus to help Livermore businesses adjust to the Alameda County COVID-19 Shelter in Place Order including summarizing and distributing County and State Public Health Orders; staffing the Emergency Operations Center; drafting a three-phase Economic Recovery Plan; writing two emergency orders establishing moratoria on commercial and residential evictions and allowing penalty-free deferral of City water, sewer, business license and Transient Occupancy Taxes; creating websites simplifying information on small business resources and grant applications; administering \$2,000,000 in General Fund financial assistance for small business assistance programs, including the Citywide Small Business Assistance Grant Program, matching funds to the Alameda County CARES Act grant program, the Commercial Rent Abatement Matching Program, and the GIFT LIVERMORE eGift program to incentivize shopping locally; and exploring temporary street closures, longer-term fee reductions, and new food and retail incubator concepts.
- Completed the 2020-2025 Economic Development Strategic Plan which synthesized hundreds of stakeholder interviews and survey responses to create a departmental work plan with 3 top-level Goals, 10 supporting Objectives, 33 Key Results to measure progress and 6 long-range initiatives outlining a Vision to the Future.
- Absorbed the Commission for the Arts from the Community Development Department, including implementation of the Art in Public Places Program, staffing the Commission, soliciting and processing grant applications, commissioning new work, and connecting investments in the art community to broader economic development goals and successfully completed the 2020 Mural Festival.
- i-GATE completed a strategic planning process to shift the organization's focus toward life sciences and "hard tech" companies like those originating from Livermore's two national labs, as well as negotiating an exit from i-GATE's current facility to one that better serves the needs of this clientele.
- Continued to administer the City's Incentive Program, assisting five businesses which collectively brought \$7.2 million in sales tax revenue and have generated more than 3,300 jobs in Livermore in FY 2019-2020, award tourism, special event and partner grants to promote downtown, wine country and the entire Tri-Valley as a vibrant and innovation-driven business-friendly community.

GOALS

- Help businesses transition back to work as permitted by the Blueprint for a Safer Economy or to pivot to new markets in response to COVID-19.
- Create new job opportunities and increase local business resiliency to external shocks (power shutoffs, floods, business closures) to ensure the stability of City tax revenues.
- Create additional opportunities for industrial innovation within the City of Livermore by permitting the construction of new light industrial facilities.
- Initiate a Cultural Arts Vision to guide arts planning and spending over the next decade and build on the first such effort in 2007 which resulted in the Art in Public Places Program, the Bankhead Theatre and the Downtown Cultural Arts District.
- Grow the Tri-Valley start-up business community by building professional networks, supporting regional branding efforts, providing resources through i-GATE and attracting and developing resident companies at Daybreak Labs.
- Launch a Livermore Valley Made campaign to brand and encourage public support for products and services made locally.
- Improve regional transportation, local infrastructure, access to talent and other elements that make Livermore an attractive environment for companies to locate, expand and provide high quality jobs here. Specific examples include support for the implementation of Valley Link, development of transit-oriented housing at different price points, and adoption of the Isabel Neighborhood Specific Plan.
- Develop a strategy to support the long-term economic sustainability of wine country through the formation of a Wine Heritage District with the City of Livermore as lead agency and plan for possible new sanitary sewer connections, signage, and/or visitor-serving hotels and infrastructure to allow the region to compete as a wine destination.

INNOVATION AND ECONOMIC DEVELOPMENT DEPARTMENT



- Provide an experience rich environment for residents and visitors that contribute to Livermore's high quality of life and unique sense of place by helping to implement the Downtown Specific Plan, the Isabel Neighborhood Specific Plan, installing new public artworks, and seeking new arts, musical and/or community events.

INNOVATION & ECONOMIC DEVELOPMENT EXPENDITURES WITH FUNDING SOURCES

Expenditure Category	Existing FY 2020-21	Proposed FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23
Personnel	\$ 968,987	\$ 998,444	\$ 1,010,575	\$ 1,023,228
Services & Supplies	4,545,312	3,694,193	2,303,251	2,249,625
Capital Outlay	300,000	15,000	50,000	50,000
Total Expenditures	\$ 5,814,299	\$ 4,707,637	\$ 3,363,826	\$ 3,322,853
Funding Sources				
General Fund	\$ 5,294,702	\$ 4,584,406	\$ 3,066,986	\$ 3,117,460
Public Art	519,597	123,231	296,840	205,393
Total Funding Sources	\$ 5,814,299	\$ 4,707,637	\$ 3,363,826	\$ 3,322,853

INNOVATION & ECONOMIC DEVELOPMENT PERSONNEL ALLOCATION

	Authorized Positions FY 2019-20	Authorized Positions FY 2020-21	Authorized Positions FY 2021-22	Authorized Positions FY 2022-23
Innovation & Economic Development Directo	1.000	1.000	1.000	1.000
Senior Management Analyst	1.000	1.000	1.000	1.000
Management Analyst	1.000	1.000	1.000	1.000
Senior Clerk	1.000	1.000	1.000	1.000
Total	4.000	4.000	4.000	4.000





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MISSION

The Livermore Public Library connects all people with information, education, and inspiring experiences to support personal growth, enhance quality of life, and build community in Livermore.

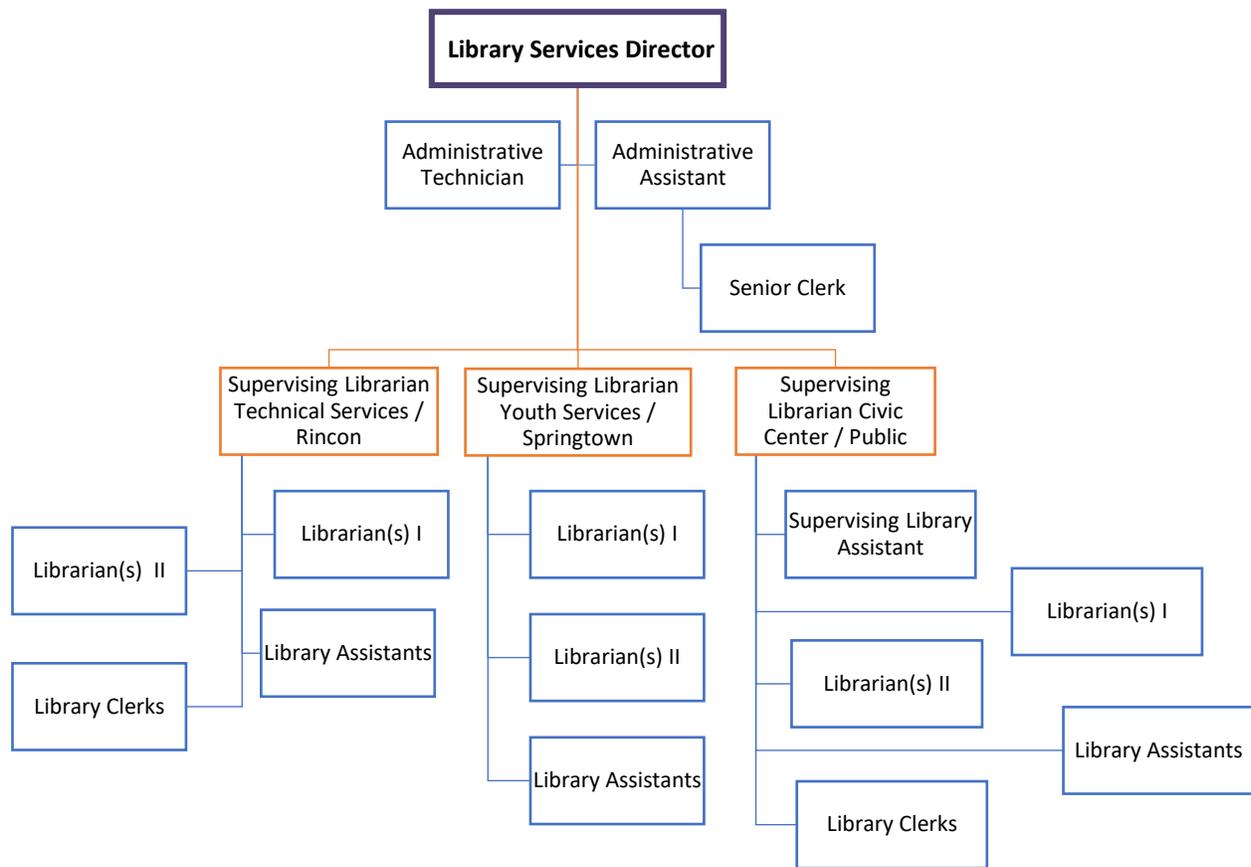
SERVICES PROVIDED

The Livermore Public Library is a vital community education resource, supported by the General Fund of the City of Livermore and valued by Livermore residents. The Library currently provides multiple points of service for the convenience of library users including the 56,000 square foot Main (Civic Center) Library and two branch libraries, one in the Rincon area of Livermore and another in Springtown. All locations offer books and audiovisual materials, public computers, wireless Internet access, and study spaces. The Civic Center Library also features a café, the Friends of the Livermore Library bookstore, and community rooms available for public use.

The Library utilizes technology to provide additional resources through the Digital Library, available online 24/7, and the Easy Access Library. Through the Digital Library, residents can access eBooks and magazines, downloadable audiobooks, informational databases, homework resources, consumer information, online classes, and more. Located inside the Springtown Branch Library, the Easy Access Library provides self-service access to library materials seven days a week through a secure key card system. Through self-service and staff-assisted options, the Livermore community can access a rich variety of electronic and print resources. The Library also provides the “Library of Things,” hands-on educational resources that can be checked out. This collection including microscopes, telescopes, programmable robots, educational toys, musical instruments, and more.

In addition to the many resources available for checkout, the Livermore Public Library provides educational and cultural events and classes including a literacy tutoring program, the Livermore Reads Together community event, the Authors and Arts cultural performance series, a popular summer reading program for all ages, workshops for teens, and the Homework Help Center at the Rincon Branch Library. Librarians also provide educational opportunities for residents of all ages, including computer assistance and eBook instruction sessions for adults, early learning classes for young children, STEM learning opportunities for older children, and research instruction for students in their local classrooms.

When the COVID-19 Pandemic prompted a public health emergency in March 2020, orders from the Alameda County Public Health Department led to all on-site programming to be cancelled, and library facilities closed to the public. These restrictions remained in place through the rest of the fiscal year, although staff pivoted to find new ways of providing library services to the community. This included creating a new curbside pickup service, expanding and enhancing the resources available through the Digital Library, and learning new software in order to begin offering programming that could be attended remotely.



ACCOMPLISHMENTS

- Facilitated over 700,000 uses of the total collection, 235,000 of uses were of the library's electronic content – a 13.5% increase over prior year
- Added 10,000 new library card registrations over the year
- Nearly 3,300 patrons used one-on-one educational services, a 38% increase over prior year
- Hosted 2,400 patrons via virtual programming between March and June 2020
- The Library Board of Trustees and City Council approved a plan to eliminate late fees on library materials, which took effect on July 1, 2019.
- Partnered with the Livermore Valley Joint Unified School District on the Student One Card program, giving all middle school and high school students access to library resources through their student ID.
- Added open hours at the Rincon Branch Library on Tuesday and Thursday afternoons, providing daily access to the library's Homework Help Center and resulting in an over 200% increase in use.
- Completed a Strategic Services Plan to guide library services for the coming years.



GOALS

- Promote literacy in all its forms to help people fulfill their life goals and be more active and engaged community members.
- Affirm equity and inclusion by reflecting the diverse local community in staffing, materials, and services offered.
- Enable all community members to participate in and benefit from library services by increasing their awareness of and accessibility to these resources.
- Create action plans throughout the year to support the Library's overarching goals. Each action plan will have measurable evaluation criteria and will be summarized and reported out in the Library's Annual Accomplishments Report. The specific library activities chosen to accomplish these goals may differ from previous years due to restrictions resulting from the COVID-19 pandemic, but the overarching goals remain.

LIBRARY EXPENDITURES WITH FUNDING SOURCES

Expenditure Category	Existing FY 2020-21	Proposed FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23
Personnel	\$ 4,794,567	\$ 4,505,493	\$ 4,715,777	\$ 4,768,606
Services & Supplies	1,650,491	1,561,364	1,724,085	1,733,981
Total Expenditures	\$ 6,445,058	\$ 6,066,857	\$ 6,439,862	\$ 6,502,587
Funding Sources				
General Fund	\$ 6,304,650	\$ 5,904,697	\$ 6,258,888	\$ 6,331,728
Special Revenue Funds:				
State/Federal Library Grants	24,422	25,818	29,247	29,252
Library Donations	115,986	136,342	151,727	141,607
Total Funding Sources	\$ 6,445,058	\$ 6,066,857	\$ 6,439,862	\$ 6,502,587

LIBRARY PERSONNEL ALLOCATION

	Authorized Positions FY 2019-20	Authorized Positions FY 2020-21	Authorized Positions FY 2021-22	Authorized Positions FY 2022-23
Library Services Director	1.000	1.000	1.000	1.000
Supervising Librarian	3.000	3.000	3.000	3.000
Supervising Library Assistant	1.000	1.000	1.000	1.000
Librarian I/Librarian II (Flexible Staffing)	8.500	8.500	8.500	8.500
Library Assistant	7.850	8.350	8.350	8.350
Library Clerk	3.000	2.500	2.500	2.500
Administrative Technician	1.000	1.000	1.000	1.000
Administrative Assistant	1.000	1.000	1.000	1.000
Senior Clerk	1.000	1.000	1.000	1.000
Total	27.350	27.350	27.350	27.350



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MISSION

The mission of the Livermore Police Department is “Service with Honor; Protection with Purpose”, and the Department takes pride in maintaining a high quality of life through a dynamic partnership with the community.

The Livermore Police Department is committed to serving the greater good in a spirit of service, justice, and fundamental fairness. The six pillars defining the culture, values and priorities of the organization include Public Safety and Crime Prevention, Accountability and Public Trust, Engaging Citizens through Community Policing, Quality Customer Service, Innovation and Best Practices, and Employee Development and Succession Planning.

The Department is supported by an annual operating budget of \$39.5 million. The Livermore Police Department staffing is comprised of 95 sworn and 50.75 professional staff members. The Department also benefits from the generous dedication of over 100 volunteers. The Livermore Police Department is organized amongst two divisions, Operations and Support Services.

Throughout the COVID-19 pandemic, the department continues to work according to City and State recommendations to protect Police Officers, Dispatchers, and professional staff. The department adjusted shifts to avoid overlaps in a way that would contain the virus in the event an officer or dispatcher was infected. This move was made to keep staff safe and provide the best service to the community. In addition, the department began briefing by conference calls, incorporated CDC recommendations regarding safety and began working with Neighborhood Preservation Unit to educate and mitigate violations of the Public Health Order. Those employees who are not first responders continue to work from home or a modified home and at work schedule. In addition to adjusting schedules, the department worked with the District Attorney’s Office to file cases in a secure, electronic way and increased communication with the community using social media platforms.

SERVICES PROVIDED

Support Services Division:

This division includes the Communications Center, Records, Animal Control, Professional Standards, Training, Crime Prevention, Business Services, Information Technology, Horizons Family Counseling and the Volunteer, Reserve Officer and Explorer programs.

- The Communications Center provides a vital communication link between those in the community who need help and personnel who provide emergency services.
- The Records Unit manages and maintains the integrity of department records. The unit provides information, assistance and other services to the public, police personnel and other governmental agencies.
- The Animal Control Unit enforces city ordinances and state laws regarding animals. The unit responds to calls involving both wild and domesticated animals.
- The Training Unit provides department wide training to include, range, pursuit driving, defensive tactics, reality-based training, legal update, and other mandated and non-mandated POST training.
- Business Services creates and monitors the department’s budget, administers grants, contracts, and other financial functions.
- The Information Technology Unit operates, manages and plans for technology systems and resources necessary to support the mission of the department. The unit is responsible for supporting 9-1-1 Computer Aided Dispatch (CAD), mobile and field reporting technologies, and Command Center/EOC readiness 24 hours a day, year-round.
- Reserve Officers are professionals who serve their community in ways that exceed typical volunteer opportunities. These commissioned individuals hold, at a minimum, California Peace Officer Standards and Training (POST) Level-II certifications, and volunteer more than 16 hours per month as sworn officers.
- The Explorer Unit is a worksite-based program for young men and women who have completed the eighth grade and are 14 years old, or who are between 15 and 21 years old. Law Enforcement Explorer posts help youth gain insight into a variety of programs that offer hands-on career activities.



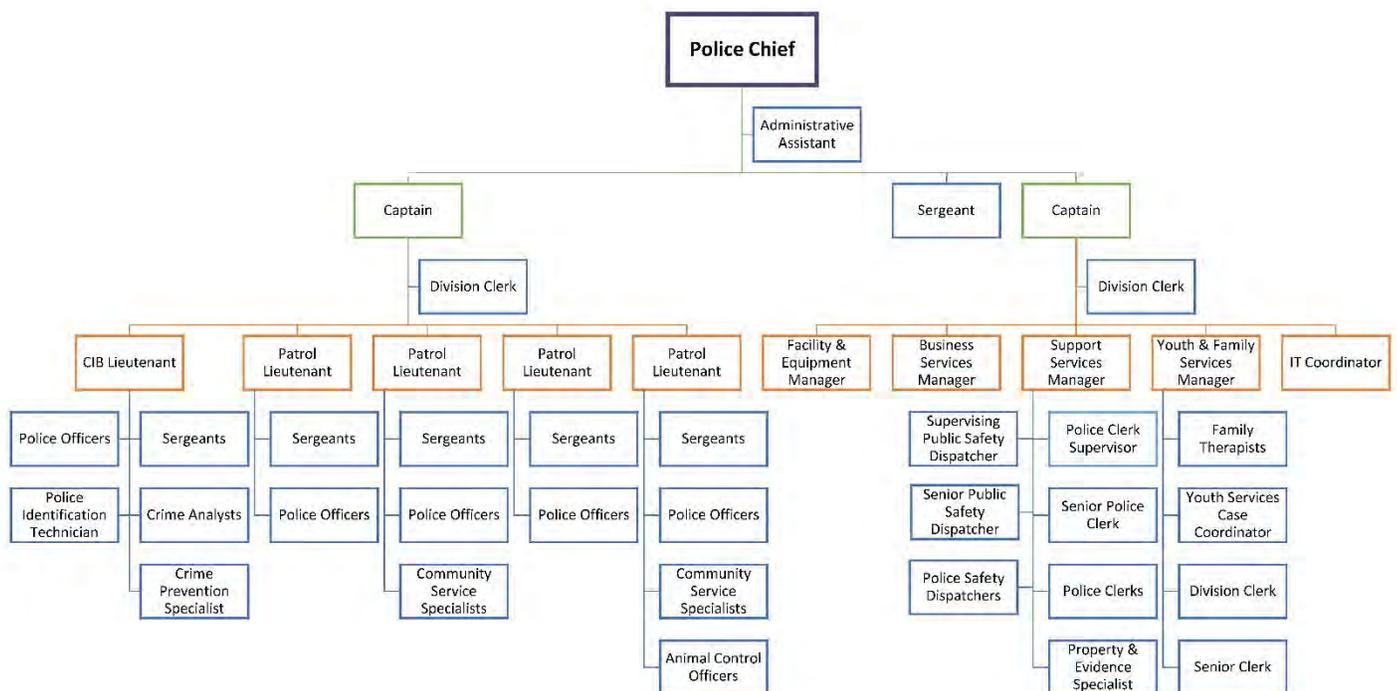
Operations Division:

The Operations Division consists of the Patrol Bureau, Traffic, Criminal Investigations Bureau (CIB), Special Operation Unit (SOU) and School Resource Officer (SRO). The Patrol Bureau, which is the largest division of the force, consists of the uniformed men and women who patrol the City of Livermore in traditional black-and-white police vehicles. In addition to primary assigned duties while on patrol, officers and supervisors also serve in a variety of supplemental duty assignments. Such assignments include the K-9 Unit, the Tactical Operations Unit, and the Force Options Unit.

- The Traffic Unit's primary mission is to increase traffic safety in the community. This is achieved through an outside-the-box global approach and application of the three "E"s of traffic safety: Education, Engineering, and Enforcement.
- The Criminal Investigations Bureau (CIB) investigates cases that include but are not limited to: crimes against persons such as forcible rape, aggravated assaults, robberies, homicide, and crimes against juveniles. CIB also investigates crimes against property such as burglaries, grand thefts, vehicle thefts, and high-tech crimes such as identity theft. The Special Operations Unit (SOU) is part of CIB and investigates gang and drug related crimes and provides assistance to CIB.
- The School Resource Officer (SRO) unit addresses juvenile crime and safety concerns in local schools. The program places police officers on campus at the schools where they are more accessible for both school administrators and students alike.
- The Crime Prevention Unit educates the public in areas of crime prevention, giving the citizen the power to protect themselves against crimes of opportunity and potential violent crimes. This unit also administers the Crime Free Multi-Housing program, the volunteer program, the neighborhood watch program and community events.

ACCOMPLISHMENTS

- Responded to more than 65,300 incidents including more than 22,600 calls for service and made approximately 1,700 property crime arrests.
- Implemented a Real Time Crime Center utilizing technology to identify and assist responding patrol officers during in progress crimes.





- Volunteers in Police Services (VIPS) volunteered over 11,500 hours of their time to the Police Department through working special events, residential security camera registration, vacation checks, and Neighborhood Watch meetings.
- Police volunteers and officers attended over 55 National Night Out parties.

GOALS

- Reduce crime through proactive public safety, technological innovation, and crime prevention.
- Increase community engagement through personal contact, community presentations, attendance at community watch group and organization meetings, and the area policing model.
- Increase participation in the Crime Free Multi-Housing Program and the Neighborhood Watch Program.
- Expand the Press Information Officer Unit to increase usage of social media to directly communicate with neighborhood groups for crime prevention and education and to facilitate regular communication to address current topics and crime trends.
- Maintain an aggressive recruitment team to proactively hire highly qualified candidates from a diverse pool of applicants by attending job fairs, veteran events, and other career day organized events.

The following tables reflect the combined totals for all divisions within this department

DEPARTMENTWIDE EXPENDITURES WITH FUNDING SOURCES

	Existing FY 2020-21	Proposed FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23
Expenditure Category				
Personnel	\$ 35,383,755	\$ 34,435,558	\$ 36,568,765	\$ 37,505,923
Services & Supplies	6,480,603	6,205,700	6,799,433	6,971,123
Capital Outlay	301,510	191,410	150,000	99,100
Total Expenditures	\$ 42,165,868	\$ 40,832,668	\$ 43,518,198	\$ 44,576,146
Funding Sources				
General Fund	\$ 40,041,469	\$ 38,979,110	\$ 41,631,320	\$ 43,019,382
Special Revenue Funds:				
Police Grant Funds	825,473	695,402	803,820	584,737
Horizons	1,298,926	1,158,156	1,083,058	972,027
Total Funding Sources	\$ 42,165,868	\$ 40,832,668	\$ 43,518,198	\$ 44,576,146

DEPARTMENTWIDE PERSONNEL ALLOCATION

	Authorized Positions FY 2019-20	Authorized Positions FY 2020-21	Authorized Positions FY 2021-22	Authorized Positions FY 2022-23
Police	139.500	140.500	140.500	140.500
Horizons	6.000	5.000	5.000	5.000
Total	145.500	145.500	145.500	145.500



POLICE EXPENDITURES WITH FUNDING SOURCES

Expenditure Category	Existing FY 2020-21	Proposed FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23
Personnel	\$ 34,222,831	\$ 33,380,086	\$ 35,591,978	\$ 36,638,668
Services & Supplies	6,342,601	6,103,016	6,693,162	6,866,351
Capital Outlay	301,510	191,410	150,000	99,100
Total Expenditures	\$ 40,866,942	\$ 39,674,512	\$ 42,435,140	\$ 43,604,119
Funding Sources				
General Fund	\$ 40,041,469	\$ 38,979,110	\$ 41,631,320	\$ 43,019,382
Special Revenue Funds:				
Police Grant Funds	825,473	695,402	803,820	584,737
Total Funding Sources	\$ 40,866,942	\$ 39,674,512	\$ 42,435,140	\$ 43,604,119

POLICE PERSONNEL ALLOCATION

	Authorized Positions FY 2019-20	Authorized Positions FY 2020-21	Authorized Positions FY 2021-22	Authorized Positions FY 2022-23
Police Chief	1.000	1.000	1.000	1.000
Police Captain	2.000	2.000	2.000	2.000
Police Lieutenant	5.000	5.000	5.000	5.000
Police Sergeant	14.000	14.000	14.000	14.000
Police Officer	71.000	71.000	71.000	71.000
Police Officer (Special Funded)	2.000	2.000	2.000	2.000
Police Support Services Manager	1.000	1.000	1.000	1.000
Information Technology Coordinator	1.000	1.000	1.000	1.000
Police Media & Communications Coord *	-	1.000	1.000	1.000
Police Facility & Equipment Manager	1.000	1.000	1.000	1.000
Police Business Services Manager	1.000	1.000	1.000	1.000
Crime Analyst	2.000	2.000	2.000	2.000
Crime Prevention Specialist	1.000	1.000	1.000	1.000
Property & Evidence Specialist, Supervising	-	1.000	1.000	1.000
Police Identification Technician	1.000	-	-	-
Property & Evidence Specialist	2.000	2.000	2.000	2.000
Community Service Specialists	2.500	2.500	2.500	2.500
Community Service Spec. - Limited Duration	1.000	1.000	1.000	1.000
Animal Control Officer	2.000	2.000	2.000	2.000
Supervising Public Safety Dispatcher	2.000	2.000	2.000	2.000
Senior Public Safety Dispatcher	3.000	3.000	3.000	3.000
Public Safety Dispatcher	14.000	14.000	14.000	14.000
Supervising Police Clerk	1.000	1.000	1.000	1.000
Senior Police Clerk	1.000	1.000	1.000	1.000
Police Clerk	5.000	5.000	5.000	5.000
Administrative Assistant	1.000	1.000	1.000	1.000
Division Clerk	2.000	2.000	2.000	2.000
Total	139.500	140.500	140.500	140.500

* - New Class



MISSION

The mission of City of Livermore Police Department Horizons Youth & Family Services (YFS), formerly known as Horizons Family Counseling, is to serve youth and families through counseling, education and support services so they become contributors to the community and find safety, hope, and success in life.

SERVICES PROVIDED

Horizons Youth & Family Services serves youth and families of the Tri-Valley by providing effective, strength-based counseling, crisis intervention and diversion services, parenting classes in English and Spanish, therapeutic/educational groups and counseling services in schools in the Livermore Valley Joint Unified School District (LVJUSD).

YFS has provided a significant number of youth/family centered services and programs for the residents of the Tri-Valley to better serve, reflect, and encompass the needs of the community. These include, but are not limited to family counseling, early crisis intervention, collaboration with LVJUSD and communities. In addition, to reduce the stigma regarding mental health in the community, YFS has participated actively in community outreach activities and providing case management services.

Due to primarily working with youth, YFS also provides on-site school-based individual and group counseling services at designated schools within LVJUSD. Working in collaboration with LVJUSD Student Services Department staff, along with site administrators and teachers, YFS can custom design Mental Health and Life Skills-based workshops that directly address the needs of the school and students. YFS also manages the Livermore Police Department Diversion Programs for juveniles. Lastly, if a youth or family has experienced a crime or tragedy, YFS is able to assist with receiving the necessary services such as Victim of Crime.



ACCOMPLISHMENTS

- Provided counseling services for 376 youth in the Tri-Valley (exceeded the required number of 342 for grant funding)
- Due to successfully completing a 3 year contract with Alameda County Probation Department, we received an additional 2 year extension which provides our agency \$620,000 per year
- Did not stop providing services for families during the pandemic. We modified and adjusted the delivery of service through Tele-health
- Increased the number of educational workshops for school personnel and parents
- Integrated a new Electronic Health Record system
- Improved collaboration with LPD School Resource Officers

GOALS

- Provide 342 youth with counseling, case management, and educational services
- Improve collaboration and integration with the School Resource Officers & LVJUSD
- Increase the number of mental health related workshops for youth and community members
- Provide on-site school counseling at designated LVJUSD school sites



- Restructure positions to meet the needs of the agency

YOUTH AND FAMILY SERVICES EXPENDITURES WITH FUNDING SOURCES

	Existing FY 2020-21	Proposed FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23
Expenditure Category				
Personnel	\$ 1,160,924	\$ 1,055,472	\$ 976,787	\$ 867,255
Services & Supplies	138,002	102,684	106,271	104,772
Total Expenditures	\$ 1,298,926	\$ 1,158,156	\$ 1,083,058	\$ 972,027
Funding Sources				
Special Revenue Funds:				
Horizons	\$ 1,298,926	\$ 1,158,156	\$ 1,083,058	\$ 972,027
Total Funding Sources	\$ 1,298,926	\$ 1,158,156	\$ 1,083,058	\$ 972,027

YOUTH AND FAMILY SERVICES PERSONNEL ALLOCATION

	Authorized Positions FY 2019-20	Authorized Positions FY 2020-21	Authorized Positions FY 2021-22	Authorized Positions FY 2022-23
Youth & Family Services Manager - Clinical	1.000	1.000	1.000	1.000
Youth & Family Services Manager - Programs	1.000	1.000	1.000	1.000
Family Therapist	1.750	1.750	1.750	1.750
Youth Services Case Coord - Ltd Duration	0.500	0.500	0.500	0.500
Division Clerk	1.000	-	-	-
Senior Clerk	0.750	0.750	0.750	0.750
Total	6.000	5.000	5.000	5.000



MISSION

The mission of the Public Works Department is to provide responsive, timely, and cost-effective services to customers. The Public Works Department is dedicated to enhancing the environment by protecting water resources and administering cutting-edge solid waste and recycling programs; and contributing to the civic vitality and economic growth of the City through exceptional airport operations and prudent management of assets by the Maintenance Division such as, landscaping, streets and signs, signals and streetlights, building facilities and fleet equipment.

SERVICES PROVIDED

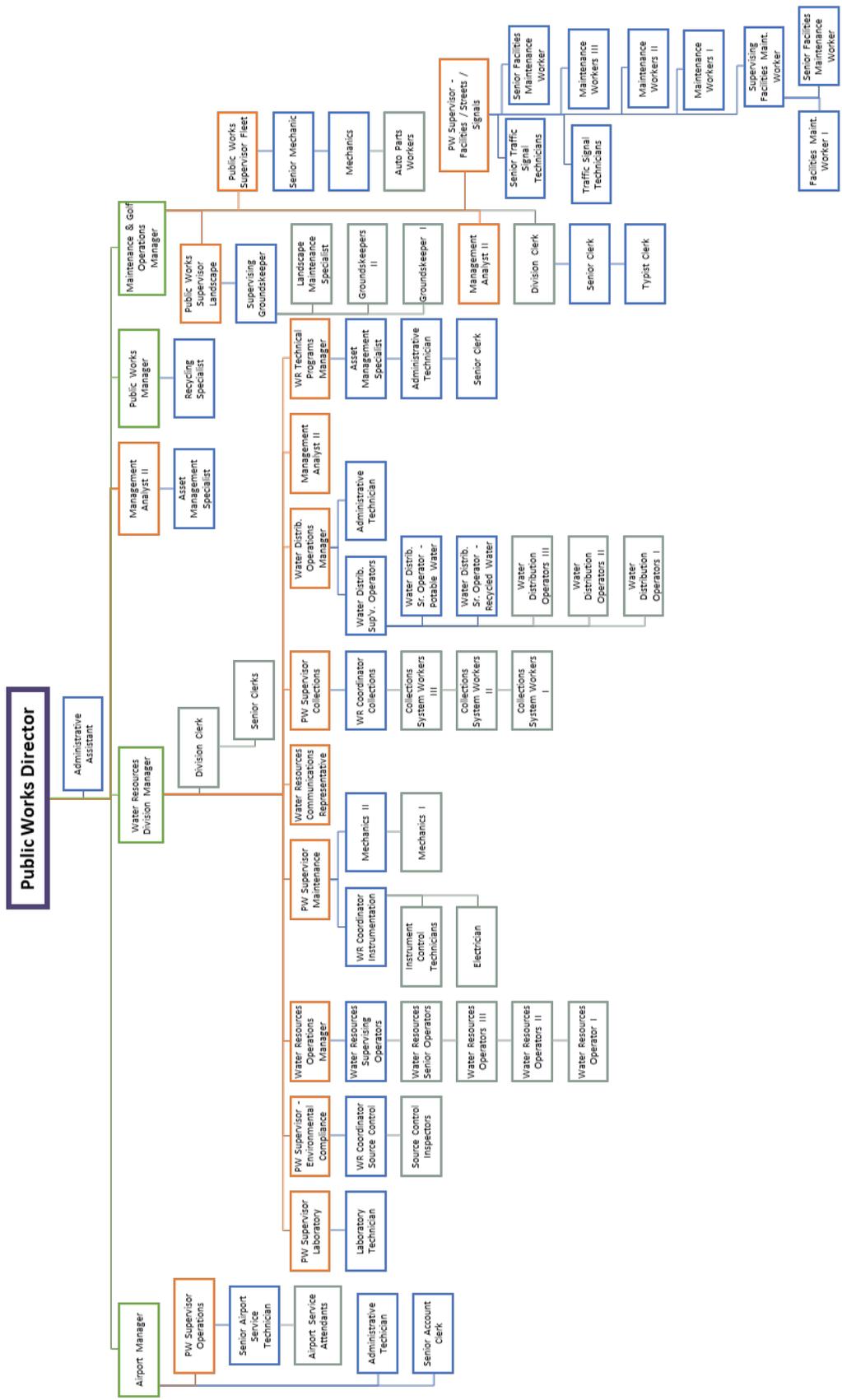
The Public Works Department maintains the City's streets, signs, traffic signals, streetlights; public landscaping; and oversees the golf course; the Municipal Airport; the municipal water supply system; the storm drain, sanitary sewer, and storm water systems. The Public Works Department also administers the franchise solid waste and recycling contract. Services provided to other City departments include maintenance of facilities and the vehicle and equipment fleet.

ACCOMPLISHMENTS

- Airport received a FAA grant of \$291,000 for AIP27 Geometry Improvement Design.
- Maintenance provided road closures and related services in support of downtown closures and re-openings.
- Environmental Services completed a ten-year contract extension with Livermore Sanitation to continue to provide cutting-edge environmental programs to the community at the best price.
- Tri-Valley Adopt a Creek Spot and Living Arroyos programs were recognized as the 2020 Outstanding Sustainable Stormwater Program/Project by the California Stormwater Quality Association.
- Asset Management revamped the CAMP Outreach Committee to focus on public outreach and produced a Communications and Outreach Strategy, brand identity, digital newsletter, online quiz, program website, community survey which received over 1,100 responses, all-ages asset geocache, and an animated educational video

GOALS

- Continue development of the Asset Management Program and continue to advance the collection of asset data across all infrastructure classes.
- Build on the Asset Management Outreach Program's existing momentum and continue to add digital and eventual in-person tools to create awareness and gather community feedback about infrastructure priorities.
- Focus on public outreach, organics collection, and contamination reduction to prepare for SB1383 implementation.
- Host two or more environmental education or solid waste diversion events for community annually.
- Draft an internal purchasing policy to institute a set of guidelines for procurement of eco-friendly items ranging from office supplies to irrigation of civic landscaping.
- Remain a regional leader in the utilization of recycled water for irrigation of public golf courses.
- Finalize the transition to NEXGEN, a new work order and asset management software system, and implement a comprehensive training program for staff, consultants, and developers.
- Continue integration of alternative fuel vehicles into the City's fleet.
- Continue to protect public health and the environment by meeting or exceeding all applicable regulatory requirements for potable water, recycled water, wastewater, and stormwater permits.
- Create an Airport Emergency Operations Center for the Airport, located in the Administration offices.





The following tables reflect the combined totals for all divisions within this department.

DEPARTMENTWIDE EXPENDITURES WITH FUNDING SOURCES

Expenditure Category	Existing FY 2020-21	Proposed FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23
Personnel	\$ 21,244,020	\$ 19,926,116	\$ 21,949,101	\$ 22,455,409
Services & Supplies	44,250,251	41,379,332	44,053,849	42,951,946
Capital Outlay	2,332,193	2,023,410	3,998,091	3,399,384
Total Expenditures	\$ 67,826,464	\$ 63,328,858	\$ 70,001,041	\$ 68,806,739
Funding Sources				
General Fund	\$ 9,500,909	\$ 8,126,510	\$ 9,082,280	\$ 8,848,326
Special Revenue Funds:				
Recycling	873,293	554,603	768,890	614,858
Beverage Container	28,518	22,000	22,000	22,000
Grants- Streets	456,225	445,255	222,190	41,275
Street Sweeping	736,912	688,054	711,249	715,766
Host Community Impact Fee	12,820	10,175	30,504	30,514
LMD	3,498,142	3,518,704	3,422,219	3,423,602
Enterprise Funds:				
Airport	3,169,761	3,285,258	3,522,309	3,525,484
Sewer	21,755,060	20,164,221	21,783,895	22,083,917
Water	17,430,599	16,967,354	17,552,295	17,745,089
Storm Water	3,413,889	3,113,942	3,944,970	3,675,327
Internal Services Fund:				
Facilities	2,721,467	2,630,495	2,839,825	2,786,372
Fleet	4,228,869	3,802,287	6,098,415	5,294,209
Total Funding Sources	\$ 67,826,464	\$ 63,328,858	\$ 70,001,041	\$ 68,806,739

DEPARTMENTWIDE PERSONNEL ALLOCATION

	Authorized Positions FY 2019-20	Authorized Positions FY 2020-21	Authorized Positions FY 2021-22	Authorized Positions FY 2022-23
Public Works Administration	6.000	6.000	6.000	6.000
Airport	8.500	8.500	8.500	8.500
Facility Services	3.000	3.000	3.000	3.000
Fleet & Equipment Services	8.000	8.000	8.000	8.000
Landscape Maintenance	12.000	12.000	12.000	12.000
Maintenance Services/Streets	16.500	16.500	16.500	16.500
Sewer	49.500	50.500	50.500	50.500
Water	11.000	10.000	10.000	10.000
Total	114.500	114.500	114.500	114.500



The following tables reflect the combined totals for Public Works Administration only

PUBLIC WORKS ADMINISTRATION EXPENDITURES WITH FUNDING SOURCES

Expenditure Category	Existing FY 2020-21	Proposed FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23
Personnel	\$ 1,429,823	\$ 1,386,829	\$ 1,451,680	\$ 1,468,640
Services & Supplies	1,722,345	1,131,721	1,322,996	1,141,731
Total Expenditures	\$ 3,152,168	\$ 2,518,550	\$ 2,774,676	\$ 2,610,371
Funding Sources				
General Fund	\$ 1,513,445	\$ 1,253,893	\$ 1,272,537	\$ 1,257,747
Special Revenue Funds:				
Recycling	1,610,205	1,242,657	1,480,139	1,330,624
Beverage Container	28,518	22,000	22,000	22,000
Total Funding Sources	\$ 3,152,168	\$ 2,518,550	\$ 2,774,676	\$ 2,610,371

PUBLIC WORKS ADMINISTRATION PERSONNEL ALLOCATION

	Authorized Positions FY 2019-20	Authorized Positions FY 2020-21	Authorized Positions FY 2021-22	Authorized Positions FY 2022-23
Director of Public Works	0.200	0.200	0.200	0.200
Public Works Manager	1.000	1.000	1.000	1.000
Management Analyst	1.000	1.000	1.000	1.000
Asset Management Specialist	1.000	1.000	1.000	1.000
Administrative Assistant	1.000	1.000	1.000	1.000
Recycling Specialist	1.000	1.000	1.000	1.000
Total	5.200	5.200	5.200	5.200





MISSION

The mission of the Livermore Municipal Airport (LVK) is to provide a safe, efficient, environmentally sensitive and economically self-sustaining airfield facility responsive to aviation and community needs; to foster viable economic development and to serve the community's disaster recovery needs.

SERVICES PROVIDED

The Livermore Municipal Airport has approximately 500 based aircraft, 393 aircraft hangars and 150 open area aircraft parking spaces. The Airport offers competitive rates for aircraft hangars and ramp parking and manages an Enterprise Fund which recovers all costs for administration, operations and development through a system of user fees, market value leases, concessions and agreements. The overall airfield infrastructure is maintained in accordance with Federal and State operational safety and maintenance regulations. The Federal Aviation Administration has reduced the published Air Traffic Control Tower coverage by six hours due to the COVID-19 pandemic. The FAA anticipates a return to normal operations once traffic rebounds.



ACCOMPLISHMENTS

- Received C.A.R.E.S. Act grant funding of \$69,000 from the FAA.
- Completed the exterior hangar and ramp upgrade to LED lighting.
- Opened Elevation LVK, the airport restaurant, in November 2019 under a soft opening.
- Awarded an FAA grant of \$291,000 for AIP27 Geometry Improvement Design.
- Awarded an FAA grant of \$147,214 for AIP 28 Pavement Management Project.

GOALS

- Continue to improve the community's perception of the Airport by reducing the impact aircraft noise has on neighboring residential areas through staff outreach to Airport users, urging them to adhere to noise abatement procedures and the Voluntary Restraint from Night Flying Policy. The desired outcome is to decrease the number of citizen noise complaints by 10% annually. Total noise complaints for 2020 was 128.
- Assist Five Rivers Aviation in the completion of the Phase 2 development of the full-service Fixed Base Operator (FBO) facility.
- Create an Airport Emergency Operations Center for the Airport, located in the Administration offices.
- Market and develop non-aeronautical parcels on the Airport.
- Obtain Airport Rescue and Firefighting equipment.
- Design of Geometry Study improvements.
- Painting of City owned hangars



AIRPORT EXPENDITURES WITH FUNDING SOURCES

Expenditure Category	Existing FY 2020-21	Proposed FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23
Personnel	\$ 1,416,694	\$ 1,629,010	\$ 1,725,618	\$ 1,747,796
Services & Supplies	1,753,067	1,656,248	1,796,691	1,777,688
Total Expenditures	\$ 3,169,761	\$ 3,285,258	\$ 3,522,309	\$ 3,525,484
Funding Sources				
Enterprise Funds:				
Airport	\$ 3,169,761	\$ 3,285,258	\$ 3,522,309	\$ 3,525,484
Total Funding Sources	\$ 3,169,761	\$ 3,285,258	\$ 3,522,309	\$ 3,525,484

AIRPORT PERSONNEL ALLOCATION

	Authorized Positions FY 2019-20	Authorized Positions FY 2020-21	Authorized Positions FY 2021-22	Authorized Positions FY 2022-23
Director of Public Works	0.080	0.080	0.080	0.080
Airport Manager	1.000	1.000	1.000	1.000
Public Works Supervisor	1.000	1.000	1.000	1.000
Senior Airport Service Attendant	1.000	1.000	1.000	1.000
Airport Service Attendant	3.500	3.500	3.500	3.500
Administrative Technician	1.000	1.000	1.000	1.000
Senior Account Clerk	1.000	1.000	1.000	1.000
Total	8.580	8.580	8.580	8.580



MISSION

The mission of the Maintenance Division is to provide a safe environment with a high quality of life for the current and future residents of Livermore by effectively and efficiently managing the City's assets.

SERVICES PROVIDED

The Maintenance Division maintains and repairs streets, landscaping, traffic signals, streetlights, traffic signs, City vehicles, equipment and buildings. Other maintenance services include: monthly street sweeping, concrete channel cleaning, leaf removal and weed abatement, pothole repair, graffiti cleanup, and special event support.



ACCOMPLISHMENTS

- Achieved "Tree City USA" designation.
- Maintained over 350 acres of public landscape area.
- Maintained over 90 Landscape Maintenance Districts and 3 Community Facilities Districts.
- Reviewed and processed approximately 200 tree removal permits.
- Provided road closures and related services in support of the downtown re-opening.

GOALS

- Provide essential preventive maintenance and repair services as scheduled in an efficient, safe, environmentally sensitive and economical manner.
- Provide priority response to reported maintenance safety concerns such as traffic signals, obstructed walkways, and irrigation problems.
- Continue to provide information and data to support the Asset Management Program.
- Continue integration of alternative fuel vehicles into the City's fleet.



MAINTENANCE EXPENDITURES WITH FUNDING SOURCES

Expenditure Category	Existing FY 2020-21	Proposed FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23
Personnel	6,492,328	\$ 6,117,134	\$ 6,660,665	\$ 6,719,390
Services & Supplies	10,850,336	9,603,989	10,184,140	9,677,777
Capital Outlay	1,562,323	1,558,410	3,578,091	2,769,384
Total Expenditures	\$ 18,904,987	\$ 17,279,533	\$ 20,422,896	\$ 19,166,551
Funding Sources				
General Fund	\$ 7,987,464	\$ 6,872,617	\$ 7,809,743	\$ 7,590,579
Special Revenue Funds:				
Grants- Streets	456,225	445,255	222,190	41,275
Host Community Impact Fee	12,820	10,175	30,504	30,514
LMD	\$ 3,498,142	3,518,704	3,422,219	3,423,602
Internal Service Funds:				
Fleet	4,228,869	3,802,287	6,098,415	5,294,209
Facilities	2,721,467	2,630,495	2,839,825	2,786,372
Total Funding Sources	\$ 18,904,987	\$ 17,279,533	\$ 20,422,896	\$ 19,166,551





MAINTENANCE PERSONNEL ALLOCATION

	Authorized Positions FY 2019-20	Authorized Positions FY 2020-21	Authorized Positions FY 2021-22	Authorized Positions FY 2022-23
Director of Public Works	0.110	0.110	0.110	0.110
Supervising Facilities Maintenance Worker	-	-	-	-
Senior Facilities Maintenance Worker	1.000	-	-	-
Facilities Maintenance Worker II	-	-	-	-
Facilities Maintenance Wrkr I/Trainee (Flex Staffing)	2.000	2.000	2.000	2.000
Subtotal	3.110	3.110	3.110	3.110
Fleet & Equipment Services				
Public Works Supervisor	1.000	1.000	1.000	1.000
Auto Parts Worker	1.000	1.000	1.000	1.000
Senior Mechanic	1.000	1.000	1.000	1.000
Mechanic	4.000	4.000	4.000	4.000
Typist Clerk	-	-	-	-
Subtotal	-	-	-	-
Landscape Maintenance				
Public Works Supervisor	1.000	1.000	1.000	1.000
Supervising Groundskeeper	1.000	1.000	1.000	1.000
Groundskeeper III	-	-	-	-
Groundskeeper II	5.000	4.000	4.000	4.000
Groundskeeper I	1.000	2.000	2.000	2.000
Subtotal	12.000	12.000	12.000	12.000
Maintenance Services/Streets				
Maintenance & Golf Operations Manager				
Public Works Supervisor	1.000	1.000	1.000	1.000
Management Analyst	1.000	1.000	1.000	1.000
Maintenance Worker III	2.000	2.000	2.000	2.000
Maintenance Worker II	2.000	2.000	2.000	2.000
Maintenance Worker I	4.000	4.000	4.000	4.000
Senior Facilities Maintenance Worker	1.000	1.000	1.000	1.000
Senior Traffic Signal Technician	1.000	1.000	1.000	1.000
Traffic Signal Technician/Trainee	2.000	2.000	2.000	2.000
Senior Clerk	1.000	1.000	1.000	1.000
Typist Clerk	0.500	0.500	0.500	0.500
Subtotal	16.500	16.500	16.500	16.500
Total	39.610	39.610	39.610	39.610



MISSION

The mission of the Water Resources Division is to protect public health and the environment by providing safe, effective and efficient potable and recycled water distribution; wastewater collection, treatment and disposal; and stormwater management.

SERVICES PROVIDED

The Water Resources Division is responsible for the operation, maintenance and periodic replacement of the City's water, recycled water, sewer, wastewater treatment, and storm drain systems. It operates and maintains the Livermore Water Reclamation Plant which provides wastewater treatment and disposal for residents and businesses and produces recycled water for landscape irrigation and other uses. The Division maintains over 500 miles of sewer collection piping and stormwater conveyances which carry wastewater to the treatment plant and floodwaters away from homes and businesses into local creeks and streams. The Water Resources Division also provides drinking water to about one-third of the City by operating and maintaining a water distribution system and a series of storage reservoirs located around the City.



ACCOMPLISHMENTS

- Issued 96 Wastewater Discharge Permits; implemented a 40 CFR 441 compliant dental program, issued permits to 47 dental facilities; conducted 96 pretreatment facility inspections; collected 108 compliance samples; conducted 74 stormwater facility inspections; investigated and resolved 28 reports of illegal discharges; conducted 34 operation/maintenance inspections of stormwater treatment systems; maintained City's compliance with Stormwater NPDES Permit (MRP 2) including the trash provision with a trash reduction of 86.10% , and maintained City's compliance with USEPA Pretreatment Program and Pollution Prevention Program requirements.
- Tri-Valley Adopt a Creek Spot and Living Arroyos programs were recognized as the 2020 Outstanding Sustainable Stormwater Program/Project by the California Stormwater Quality Association (CASQA).
- WRD staff distributed 1.9 billion gallons of potable water, treated 2 billion gallons of wastewater, and produced 805 million gallons of recycled water; operated the wastewater collection system with just five Sanitary Sewer Overflows (SSOs) totaling 4,992 gallons; maintained 100% compliance with all Regional Water Quality Control Board reporting requirements; received State certification of the Laboratory for an additional two years.
- Completed the replacement and upsizing of the Dalton Potable Water Reservoir.
- Started or completed a variety of non-CIP projects including NEXGEN asset management software updates and improvements; WRP Electronic Operations & Maintenance Manual; WRP Condition Assessment; Pump Station Condition Assessment; SCADA Master Plan; Recycled Water Permit Transition from Regional to State-wide permit; Storm Drain Master Plan; Sewer Flow Monitoring, and Urban Water Management Plan.



GOALS

- Continue to protect public health and the environment by ensuring compliance with all applicable regulations for potable water, recycled water, wastewater, and storm water.
- Continue to monitor and collaborate with other agencies on addressing upcoming regulations for potable water, recycled water, wastewater and stormwater.
- Renew the Livermore Water Reclamation Plant NPDES permit.
- Develop and exercise WRD Emergency and Crisis Communications Plans.
- Continue to collaborate with Tri-Valley water agencies to support technical studies and public education campaigns focused on improving water supply reliability and quality, and to provide coordinated water conservation outreach and education programs.
- Complete an update to the Livermore Municipal Water cost of service study.
- Complete a comprehensive review and update of the Livermore Municipal Water backflow prevention program.
- Continue to collaborate with Tri-Valley water agencies to provide coordinated water education and outreach.
- Continue to provide great customer service by responding to all customer service calls within one hour during business hours and two hours during evenings, weekends and holidays.
- Continue to refine the WRD asset management program, including improvement of the efficacy of workflows, computer maintenance management system (CMMS) and corresponding mobile devices to promote better service.

WATER RESOURCES EXPENDITURES WITH FUNDING SOURCES

	Existing FY 2020-21	Proposed FY 2020-21	Proposed FY 2021-22	Proposed FY 2022-23
Expenditure Category				
Personnel	\$ 11,905,175	\$ 10,793,143	\$ 12,111,138	\$ 12,519,583
Services & Supplies	29,924,503	28,987,374	30,750,022	30,354,750
Capital Outlay	769,870	465,000	420,000	630,000
Total Expenditures	\$ 42,599,548	\$ 40,245,517	\$ 43,281,160	\$ 43,504,333
Funding Sources				
Enterprise Funds:				
Sewer	\$ 21,755,060	\$ 20,164,221	\$ 21,783,895	\$ 22,083,917
Water	17,430,599	16,967,354	17,552,295	17,745,089
Storm Water	3,413,889	3,113,942	3,944,970	3,675,327
Total Funding Sources	\$ 42,599,548	\$ 40,245,517	\$ 43,281,160	\$ 43,504,333



WATER RESOURCES PERSONNEL ALLOCATION

	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Director of Public Works	0.620	0.620	0.620	0.620
Water				
Water Distribution Operations Manager	1.000	1.000	1.000	1.000
Water Distribution Supervising Operator	1.000	1.000	1.000	1.000
Water Distribution Senior Operator	2.000	2.000	2.000	2.000
Water Distribution Operator III	2.000	2.000	2.000	2.000
Accounting Technician	-	-	-	-
Senior Account Clerk	-	-	-	-
	Authorized Positions	Authorized Positions	Authorized Positions	Authorized Positions
	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Sewer				
Water Resources Division Manager	1.000	1.000	1.000	1.000
WR Operations Manager	1.000	1.000	1.000	1.000
Public Works Supervisor	4.000	4.000	4.000	4.000
WR Communications Representative	1.000	1.000	1.000	1.000
WR Coordinator	3.000	3.000	3.000	3.000
WR Regulatory Compliance Officer	-	-	-	-
WR Technical Programs Manager	1.000	1.000	1.000	1.000
Electrician	1.000	1.000	1.000	1.000
WR Lab Technician	2.000	2.000	2.000	2.000
WR Instrument Control Technician	3.000	3.000	3.000	3.000
WR Asset Management Specialist	1.000	1.000	1.000	1.000
WW Collection Systems Worker II/I/Trainee (Flex)	7.000	7.000	7.000	7.000
WR Mechanic I	3.000	3.000	3.000	3.000
WR Parts Worker *	-	1.000	1.000	1.000
WR Operator Trainee/Grade I/Grade II/Grade III	10.000	10.000	10.000	10.000
WR Supervising Operator	2.000	2.000	2.000	2.000
WR Source Control Inspector	3.000	3.000	3.000	3.000
WR Senior Source Control Inspector				
Administrative Technician	1.000	1.000	1.000	1.000
Senior Clerk	1.500	1.500	1.500	1.500
Division Clerk	1.000	1.000	1.000	1.000
Subtotal	49.500	50.500	50.500	50.500
Total	60.500	60.500	60.500	60.500



Revenue Sources by Fund

<u>Fund</u>	<u>Account No. & Description</u>	<u>FY 2019-20</u> <u>Actual</u>	<u>FY 2020-21</u> <u>Existing</u>	<u>FY 2020-21</u> <u>Projected</u>	<u>FY 2021-22</u> <u>Projected</u>	<u>FY 2022-23</u> <u>Projected</u>
General Fund Revenues						
<u>Property Taxes</u>						
001	30010 Current Year - Secured	\$ 45,686,009	\$ 46,858,440	\$ 48,225,000	\$ 51,020,000	\$ 53,061,000
001	30020 Current Year - Unsecured	1,709,702	1,765,030	1,765,030	1,800,340	1,836,350
001	30030 Prior Year - Secured	343,958	250,000	300,000	200,000	200,000
001	30040 Prior Year - Unsecured	(2,282)	-	63,000	-	-
001	30050 Unitary Utility Tax	-	-	100	100	100
001	30060 Supplemental Secured Roll Current	1,214,373	500,000	1,200,000	1,000,000	1,000,000
001	30080 ERAF	(11,356,568)	(11,799,470)	(11,859,117)	(12,333,490)	(12,826,830)
001	30090 RPTTF	(1,298,855)	(1,300,000)	(1,376,582)	(1,431,650)	(1,488,920)
001	30150 Aircraft Taxes	263,867	255,000	260,000	267,800	275,840
001	30210 Other Property Taxes	861,192	425,000	745,187	878,420	895,990
	Total Property Taxes	37,421,396	36,954,000	39,322,618	41,401,520	42,953,530
<u>Sales Taxes</u>						
001	30300 Sales & Use Tax	32,869,001	30,864,380	31,242,817	34,094,000	36,500,000
	Total Sales Taxes	32,869,001	30,864,380	31,242,817	34,094,000	36,500,000
<u>Franchise Taxes</u>						
001	30500 Franchise Tax - Electric	634,130	600,000	673,318	675,000	680,000
001	30510 Franchise Tax - Gas	278,974	280,000	286,172	290,000	295,000
001	30520 Franchise Tax - Cable TV	1,283,363	1,300,000	1,200,000	1,140,000	1,085,000
001	30530 Franchise Tax - Garbage	3,214,126	3,300,000	3,001,894	3,080,281	3,162,356
	Total Franchise Taxes	5,410,593	5,480,000	5,161,384	5,185,281	5,222,356
<u>Business License Taxes</u>						
001	30600 Business License Tax	5,883,946	5,615,000	5,534,390	5,836,285	6,011,374
001	306001 Business License Penalty	58,100	50,250	30,000	45,000	60,000
001	30602 Business License Registration	26,074	27,000	22,000	25,000	30,000
	Total Business License Taxes	5,968,120	5,692,250	5,586,390	5,906,285	6,101,374
<u>Other Taxes</u>						
001	30650 Real Property Transfer Tax	687,203	600,000	838,000	600,000	600,000
001	30670 Transient Occupancy Tax	2,798,604	2,800,000	1,800,000	2,650,000	3,650,000
001	30710 Business License Construction Tax	664,964	600,000	650,000	800,000	1,000,000
001	30720 Industrial Construction Tax	715,642	100,000	100,000	200,000	300,000
	Total Other Taxes	4,866,413	4,100,000	3,388,000	4,250,000	5,550,000
<u>Licenses And Permits</u>						
001	31010 Animal Licenses	17,030	20,000	26,000	32,000	33,000
001	31140 Building Permits	1,681,334	1,500,000	1,648,278	1,600,000	1,600,000
001	31150 Plumbing Gas Permits	127,203	110,000	140,000	130,000	130,000
001	31160 Electrical Permits	209,597	150,000	262,000	220,000	200,000
001	31170 Mechanical Permits	162,409	140,000	165,000	155,000	140,000
001	31300 Street And Curb Permits	82,584	52,000	150,000	150,000	150,000
001	31310 Transportation Permit	38,794	31,000	31,000	31,000	31,000
001	31460 Police Permits	49,943	65,000	65,000	65,000	65,000
001	31470 Fire Code Permits	14,234	104,040	105,000	107,100	109,242
001	31480 Hazmat Permits	25,354	104,040	104,040	106,120	108,245
	Total License And Permits	2,408,482	2,276,080	2,696,318	2,596,220	2,566,487



Revenue Sources by Fund

Fund	Account No. & Description	FY 2019-20 Actual	FY 2020-21 Existing	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected
<u>Fines And Forfeitures</u>						
001	32100 Vehicle Code Fines	347,675	250,000	210,000	250,000	250,000
001	32150 Parking Citations	133,039	130,000	75,000	120,000	130,000
	Total Fines And Forfeitures	480,714	380,000	285,000	370,000	380,000
<u>Use Of Money And Property</u>						
001	30200 Penalty & Interest On Delinquent Tax	168,028	50,000	50,000	50,000	50,000
001	33100 Interest Income	6,600,898	2,500,000	750,000	750,000	750,000
001	33400 Rental Of City Owned Prop	2,734,300	2,989,516	2,897,574	2,884,276	2,930,838
001	33410 Misc Rental Income	73,980	75,292	71,193	73,793	73,793
001	33430 Multi Services Center Rentals	33,739	40,000	27,312	27,312	27,312
001	33450 Cell Tower Rent	43,149	41,316	44,000	45,000	90,000
	Total Use Of Money And Property	9,654,094	5,696,124	3,840,079	3,830,381	3,921,943
<u>Intergovernmental Revenues</u>						
001	34150 State MVIL	72,053	40,000	67,375	67,500	67,500
001	34151 VLF Compensation Fund	8,890,946	9,068,760	9,312,098	9,731,142	10,071,732
001	34300 Homeowner Prop Tax Relief Reimbursement	207,118	207,370	197,602	203,530	207,601
001	34350 Public Safety Aug Fund	578,119	443,000	550,000	600,000	600,000
001	34390 State Highway Property Rental	838	500	425	425	425
001	34500 Grant Federal	-	-	4,867,363	4,867,363	-
001	34600 Grant State	14,848	645,000	310,000	374,000	224,000
001	34780 EMT Service Area	385,917	350,000	375,000	382,500	390,000
001	34860 Post Reimbursement	74,863	50,000	25,000	40,000	40,000
001	34870 State Mandated Costs Reimbursement	36,078	10,000	500	500	500
001	34880 Alameda County Alcohol Test Reimbursement	-	500	500	500	500
	Total Intergovernmental Revenues	10,260,780	10,815,130	15,705,863	16,267,460	11,602,258
<u>Other In-Lieu Taxes</u>						
001	34910 Housing Authority In Lieu Tax	7,981	8,100	7,989	7,980	7,980
	Total Other In-Lieu Taxes	7,981	8,100	7,989	7,980	7,980
<u>Charges For Current Services</u>						
001	35050 Use And Variance Permits	897,153	800,000	700,000	700,000	800,000
001	35051 Outdoor Dining Maintenance	87	700	-	600	600
001	35052 Tobacco License Registration	2,052	2,160	300	200	200
001	35053 Tobacco License Fee	55,233	59,303	61,500	61,500	62,000
001	35100 Sale Of Reports & Publication	808	900	300	300	300
001	35110 Residential Building Records Report	94,736	80,000	111,000	90,000	90,000
001	35200 Sale Of Police Reports	50,353	60,000	30,000	30,000	30,000
001	35210 Special Police Services	54,009	20,000	50,000	50,000	50,000
001	35225 Property & Evidence Fees	100	500	500	500	500
001	35230 Police Vehicle Fees	85,104	120,000	80,000	100,000	120,000
001	35235 Police Misc Fees	15,412	15,000	15,000	15,000	15,000
001	35240 Police Emergency Response	11,365	10,000	10,000	10,000	10,000
001	35300 Animal Shelter Fees & Charges	819	500	500	500	500
001	35350 Engineering Inspection Fees	1,034,272	650,000	700,000	700,000	700,000
001	35360 Engineering & Filing Fee	421,369	250,000	450,000	450,000	450,000
001	35450 Weed Abatement	17,010	5,202	6,500	6,630	6,765
001	35556 Urban Forestry Revenues	8,634	5,000	5,000	7,500	10,000
001	35590 Fire Inspection Fees	361,993	312,120	312,120	318,365	324,730
001	355901 Fire Plan Check Fees	1,177	2,081	2,000	2,040	2,080



Revenue Sources by Fund

<u>Fund</u>	<u>Account No. & Description</u>	<u>FY 2019-20</u> <u>Actual</u>	<u>FY 2020-21</u> <u>Existing</u>	<u>FY 2020-21</u> <u>Projected</u>	<u>FY 2021-22</u> <u>Projected</u>	<u>FY 2022-23</u> <u>Projected</u>
<u>Charges For Current Services</u>						
001	35600 Library Fees	29,317	30,000	5,000	30,000	30,000
001	35650 Plan Check Fees	657,236	525,000	535,000	500,000	485,000
001	35660 Interfund Charges	3,027,234	3,118,051	3,118,051	3,211,592	3,307,941
001	35700 Assessment District Administration Fee	112,045	107,615	110,000	110,000	110,000
001	35705 Bond Monitoring Fee	250	7,000	7,000	7,000	7,000
001	35890 Citation Revenue	1,400	1,000	1,800	2,000	2,000
001	36775 Admin Fee- RDA Dissolution	19,433	20,000	19,345	19,345	19,345
001	36780 Administrative Cost Recovery	1,118,809	200,000	440,000	400,000	400,000
001	36829 Fire VA Contract Services	547,905	1,099,137	1,099,137	1,121,120	1,143,542
001	36861 SB 1383 Fees	-	-	100,000	100,000	100,000
001	36915 EDD Art Admin Fee Contribution	5,603	10,000	7,500	17,000	19,000
001	38410 Electric Vehicle Chg Fee	905	500	1,500	2,000	2,500
Total Charges For Current Services		8,631,823	7,511,769	7,979,053	8,063,192	8,299,003
<u>Other Revenue</u>						
001	32420 Misc Donations	20	-	-	-	-
001	35620 Library Merchandise	267	500	200	500	500
001	36770 Police Arrest Recovery	-	500	500	500	500
001	36781 Damage To City Property- Streets	4,215	25,000	25,000	25,000	25,000
001	36782 Damage To City Property- Landscape	-	2,500	2,500	2,500	2,500
001	367901 Police Hosted Trainings	3,600	1,500	1,000	1,000	1,000
001	36800 Cash Over (Short)	(25)	-	-	-	-
001	36810 Sale Of Surplus Property	255	250	1,500	250	250
001	36860 Miscellaneous Revenue	25,443	15,000	15,000	15,000	15,000
001	36910 Contribution Outside Sources	36,737	-	3,025,000	25,000	25,000
001	36903 Housing Miscellaneous Income	-	-	1,500	-	-
001	36970 Police Miscellaneous Revenue	23,418	25,000	25,000	25,000	25,000
001	36971 Police Cardroom Revenue	362,520	370,000	368,277	375,000	380,000
Total Other Revenue		456,450	440,250	3,465,477	469,750	474,750
Total General Fund Revenue		\$ 118,435,847	\$ 110,218,083	\$ 118,680,988	\$ 122,442,069	\$ 123,579,681

Enterprise Funds

Airport

210	33100 Interest Income	153,559	10,000	21,346	21,346	21,346
210	33300 Interest Earned Trustee	5,558	6,087	-	-	-
210	33400 Rental Of Property	147,473	147,539	147,539	149,020	150,513
210	33440 Cattlemen's Lease Revenue	182,277	170,000	25,000	25,000	25,000
210	35880 Lighting Conversion Rebate	-	7,000	-	-	-
210	36811 Sale Of Surplus Vehicles	1,310	-	-	-	-
210	381001 Fuel Flowage Fee	85,641	75,000	75,000	75,000	75,000
210	38200 Tie Down Fees	23,595	20,980	16,550	16,550	16,550
210	38210 Tee Hangars & Shelters	2,458,568	2,464,970	2,464,980	2,489,980	2,515,040
210	38220 Transit Parking Fees	5,781	5,000	2,000	2,000	2,000
210	38230 Operational Use Fees	16,335	16,000	30,000	25,000	25,000
210	38300 Rental Of City Owned Prop	354,946	339,090	339,210	393,770	399,161
210	38400 F.B.O. Rent	384,372	387,520	384,370	391,340	395,190



Revenue Sources by Fund

Fund	Account No. & Description	FY 2019-20	FY 2020-21	FY 2020-21	FY 2021-22	FY 2022-23
		Actual	Existing	Projected	Projected	Projected
<u>Airport</u>						
210	38410 Electric Vehicle Chg Fee	1,136	500	700	700	700
210	38890 Lt Charges	6,877	4,000	-	2,000	2,000
210	38900 Miscellaneous	16,635	20,000	97,000	15,000	15,000
210	38950 Lease Of Airfield	144,752	274,810	275,240	278,010	280,790
	Total Airport	3,988,815	3,948,496	3,878,935	3,884,716	3,923,290
<u>Airport Grant Fund</u>						
212	34500 Grant Federal	127,598	1,589,000	99,000	430,000	8,145,000
	Total Airport Grant	127,598	1,589,000	99,000	430,000	8,145,000
<u>Storm Water</u>						
220	33100 Interest Income	46,248	13,710	-	-	-
220	35530 Urban Runoff	1,131,985	1,135,000	1,135,000	1,140,675	1,146,378
220	35890 Citation Revenue	-	500	500	500	500
220	36780 Administrative Cost Rvry	5,078	30,000	500	5,000	5,000
220	36860 Miscellaneous Revenue	-	-	5,520	-	-
	Total Storm Water	1,183,311	1,179,210	1,141,520	1,146,175	1,151,878
<u>Storm Drain</u>						
221	33100 Interest Income	221,060	51,506	24,680	24,680	24,680
221	36400 Off-Tract Drainage Fees	440,109	182,107	146,000	317,000	322,000
	Total Storm Drain	661,169	233,613	170,680	341,680	346,680
<u>FEMA Storm Drain Reimbursement</u>						
222	34500 Grant Federal	1,067,010	1,250,473	491,250	598,226	727,500
222	34600 Grant State	293,429	-	122,813	149,557	181,875
	Total FEMA Storm Drain Reimbursement	1,360,439	1,250,473	614,063	747,783	909,375
<u>Sewer</u>						
230	33100 Interest Income	577,957	113,492	80,491	80,491	80,491
230	33400 Rental Of Property	750	-	750	750	750
230	35490 Source Control Fees	133,816	170,000	170,000	173,606	197,564
230	35500 Swr Srvc Chg - Commercial	3,891,406	3,850,000	3,600,000	4,556,000	4,787,000
230	35505 Swr Srvc Chg -Residential	833,112	600,000	1,000,000	885,000	930,000
230	35510 Swr Svc Chg- Res Tax Roll	19,644,854	19,000,000	20,159,000	21,821,000	22,914,000
230	36780 Administrative Cost Recovery	23,741	30,000	30,000	25,000	25,000
230	36811 Sale Of Surplus Vehicles	6,668	-	-	-	-
230	36860 Miscellaneous Revenue	1,231	2,000	52,000	2,000	2,000
	Total Sewer	25,113,535	23,765,492	25,092,241	27,543,847	28,936,805
<u>Sewer Replacement</u>						
239	33100 Interest Income	819,147	195,123	107,623	107,623	107,623
	Total Sewer Replacement	819,147	195,123	107,623	107,623	107,623
<u>Sewer Connection Fees</u>						
241	33100 Interest Income	500,877	115,088	62,589	62,589	62,589
241	36100 Sewer Connection Fees	1,341,958	627,889	1,930,000	2,082,000	2,016,000
	Total Sewer Connection Fees	1,842,835	742,977	1,992,589	2,144,589	2,078,589



Revenue Sources by Fund

Fund	Account No. & Description	FY 2019-20 Actual	FY 2020-21 Existing	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected
<u>LAVWMA</u>						
242	33100 Interest Income	57,601	17,522	8,968	8,968	8,968
242	36901 Gain/Loss On Investment	445,399	-	-	-	-
	Total LAVWMA	503,000	17,522	8,968	8,968	8,968
<u>Water</u>						
250	33100 Interest Income	330,413	73,458	44,418	44,418	44,418
250	33450 Cell Tower Rent	39,334	36,200	37,500	39,900	39,900
250	36780 Administrative Cost Recovery	1,140	5,000	20,000	5,000	5,000
<u>Water</u>						
250	36860 Miscellaneous Revenue	3,960	5,000	5,000	5,000	5,000
250	37100 Sale Of Water	15,574,427	15,300,000	16,211,063	16,240,739	16,915,366
250	37110 Sale Of Water - Const	133,682	103,000	110,000	120,000	130,000
250	37120 Sale Of Water - Recycled	1,022,294	750,000	850,000	850,000	850,000
250	37600 Sale Of Water Mtr-Taxable	16,494	28,000	28,000	28,000	28,000
250	37610 Misc Sales-Taxable	5,975	2,200	5,000	5,000	5,000
	Total Water	17,127,719	16,302,858	17,310,981	17,338,057	18,022,684
<u>Water Connection Fees</u>						
251	33100 Interest Income	68,586	20,968	5,326	5,326	5,326
251	37700 Water Connection Fees	143,366	469,301	307,000	458,000	419,000
	Total Water Connection Fees	211,952	490,269	312,326	463,326	424,326
<u>Water Replacement</u>						
259	33100 Interest Income	632,705	156,187	80,937	80,937	80,937
	Total Water Replacement	632,705	156,187	80,937	80,937	80,937
	Total Enterprise Funds	53,572,225	49,871,220	50,809,863	54,237,701	64,136,155
Capital Project Funds						
<u>Other Budget Sources</u>						
003	36911 Participation By Others	-	2,925,000	-	-	-
	Total Other Budget Sources	-	2,925,000	-	-	-
<u>Developer Deposits</u>						
302	33100 Interest Income	-	10,371	6,176	6,176	6,176
302	36910 Contributions Outside Sources	-	200,000	200,000	-	-
	Total Developer Deposits	-	210,371	206,176	6,176	6,176
<u>Vasco/Ace Connector Rd</u>						
304	33300 Interest Earned Trustee	7,241	10,000	200	200	200
	Total Vasco/Ace Connector Rd	7,241	10,000	200	200	200
<u>Traffic Impact Fee</u>						
306	33100 Interest Income	665,067	150,225	95,249	95,249	95,249
306	35540 Interchange Improvement	3,543,182	1,412,783	908,000	4,593,000	2,554,000
	Total Traffic Impact Fee	4,208,249	1,563,008	1,003,249	4,688,249	2,649,249



Revenue Sources by Fund

<u>Fund</u>	<u>Account No. & Description</u>	<u>FY 2019-20</u> <u>Actual</u>	<u>FY 2020-21</u> <u>Existing</u>	<u>FY 2020-21</u> <u>Projected</u>	<u>FY 2021-22</u> <u>Projected</u>	<u>FY 2022-23</u> <u>Projected</u>
<u>2022 COP Construction Fund</u>						
320	36920 Proceeds from Debt	-	-	-	39,903,340	-
	Total Debt Construction Fund	-	-	-	39,903,340	-
<u>Tri Valley Transportation Council 20% Fee</u>						
321	33100 Interest Income	100,800	22,128	15,162	15,162	15,162
321	35560 TVTC 20% Fee	743,782	894,157	964,000	1,915,000	1,411,000
	Total Tri Valley Transportation Council 20% Fee	844,582	916,285	979,162	1,930,162	1,426,162
<u>Downtown Revitalization Fee</u>						
331	33100 Interest Income	-	-	-	-	-
331	35680 Downtown Revitalization Fee	-	260,884	6,000	552,000	303,000
	Total Downtown Revitalization Fee	-	260,884	6,000	552,000	303,000
<u>Human Services Facilities Fee</u>						
333	35690 HHS- Facilities Fee	411,856	120,000	120,000	120,000	120,000
	Total HHS- Human Services Facilities Fee	411,856	120,000	120,000	120,000	120,000
<u>Parking In Lieu Fee</u>						
335	35520 Parking In Lieu Fee	-	-	39,512	-	-
	Total Parking In Lieu Fee	-	-	39,512	-	-
<u>Park Fee- AB 1600</u>						
337	33100 Interest Income	309,896	73,801	32,571	32,571	32,571
337	35750 Park Fee - AB 1600	4,129,344	1,618,115	1,076,000	4,857,000	3,644,000
	Total Park Fee- AB 1600	4,439,240	1,691,916	1,108,571	4,889,571	3,676,571
<u>Transferable Development Credits</u>						
339	36202 Transferable Development Credits	-	2,084,876	-	2,780,876	-
	Total Transferable Development Credits	-	2,084,876	-	2,780,876	-
<u>El Charro Infrastructure Capital Fund</u>						
340	36780 Administrative Cost Recovery	47,535	50,000	24,780	21,468	15,000
	Total El Charro Infrastructure Capital Fund	47,535	50,000	24,780	21,468	15,000
<u>Solid Waste And Recycling Impact Fee</u>						
344	35555 SW&R Refuse Vehicle Impr	1,064,924	1,102,089	1,102,089	1,135,152	1,169,207
344	35557 SW&R Nbhd Prsvtn Prgm Support	178,058	183,934	183,934	189,452	195,135
	Total Solid Waste And Recycling Impact Fee	1,242,982	1,286,023	1,286,023	1,324,604	1,364,342
<u>Other Capital Projects</u>						
347	33300 Interest Earned Trustee	3,177	-	-	-	-
	Total Other Capital Projects	3,177	-	-	-	-
	Total Capital Project Funds	11,204,862	11,118,363	4,773,673	56,216,646	9,560,700



Revenue Sources by Fund

<u>Fund</u>	<u>Account No. & Description</u>	<u>FY 2019-20</u> <u>Actual</u>	<u>FY 2020-21</u> <u>Existing</u>	<u>FY 2020-21</u> <u>Projected</u>	<u>FY 2021-22</u> <u>Projected</u>	<u>FY 2022-23</u> <u>Projected</u>
Debt Service Funds						
<u>2020 COP Series A</u>						
416	36920 Proceeds from Debt	7,465,000	-	-	-	-
416	36920 Proceeds Note Sales - Premium	1,413,613	-	-	-	-
	Total 2020 COP Series A	8,878,613	-	-	-	-
<u>2020 COP Series B</u>						
417	36920 Proceeds from Debt	35,467,418	-	-	-	-
417	36920 Proceeds Note Sales - Premium	6,508,667	-	-	-	-
	Total 2020 COP Series B	41,976,085	-	-	-	-
Debt Service Funds						
<u>2022 COP Series B</u>						
422	36920 Proceeds from Debt	-	-	-	511,660	-
	Total 2022 COP	-	-	-	511,660	-
	Total Debt Service Funds	50,871,090	-	-	511,660	-
Permanent Fund						
<u>Doolan Canyon Preserved Endowment</u>						
500	33300 Interest Earned Trustee	5,070	25,000	66,244	66,244	66,244
	Total Doolan Canyon Preserved Endowment	5,070	25,000	66,244	66,244	66,244
	Total Permanent Fund	5,070	25,000	66,244	66,244	66,244
Special Revenue Funds						
<u>Host Community Impact Fee</u>						
600	33100 Interest Income	14,396	-	-	-	-
600	38700 HCIF - Altamont	454,349	460,000	430,000	440,000	450,000
600	38705 HCIF - Vasco	96,022	112,000	76,000	78,000	80,000
	Total Host Community Impact Fee	564,767	572,000	506,000	518,000	530,000
<u>City Street Sweeping</u>						
602	35550 Street Sweeping Fee	640,000	661,120	661,120	680,954	701,382
602	35870 MSC Use By LARPD	227	-	500	500	500
	Total City Street Sweeping	640,227	661,120	661,620	681,454	701,882
<u>Cop Ahead AB3229 Grant</u>						
603	33100 Interest Income	-	3,294	2,725	2,725	2,725
603	34600 Police- Grant State Cops Ahead AB 3229	215,700	220,000	220,000	250,000	280,000
	Total LPD - Cop Ahead AB3229 Grant	215,700	223,294	222,725	252,725	282,725
<u>State Grant Fund</u>						
607	34600 Grant State	808,453	630,926	670,356	693,895	192,395
	Total State Grant Fund	808,453	630,926	670,356	693,895	192,395
<u>Public Art Fee</u>						
608	34935 Public Art Fee- Other In Lieu Taxes	47,424	160,000	75,000	170,000	190,000
	Total Public Art Fee	47,424	160,000	75,000	170,000	190,000



Revenue Sources by Fund

<u>Fund</u>	<u>Account No. & Description</u>	<u>FY 2019-20</u> <u>Actual</u>	<u>FY 2020-21</u> <u>Existing</u>	<u>FY 2020-21</u> <u>Projected</u>	<u>FY 2021-22</u> <u>Projected</u>	<u>FY 2022-23</u> <u>Projected</u>
Special Revenue Funds						
<u>Housing Successor Agency</u>						
609	33100 Interest Income	63,683	14,662	9,629	9,629	9,629
609	33300 Interest Earned Trustee	4,705	47,000	35,000	35,000	35,000
609	34960 Loan Payments	3,335	109,121	105,000	105,000	105,000
	Total Housing Successor Agency	71,723	170,783	149,629	149,629	149,629
<u>Horizons Youth Services</u>						
610	34500 Grant Federal	167,375	71,000	50,000	50,000	50,000
610	34600 Grant State CCF	581,749	580,000	500,000	580,000	580,000
610	35241 Donations	4,327	3,000	3,000	3,000	3,000
610	36410 Counseling 601 Services	7,586	5,000	10,000	10,000	10,000
610	36420 Contribution 602	510	1,500	1,500	1,500	1,500
610	36910 Contribution Outside Srcs	44,714	15,000	15,000	15,000	15,000
610	369106 Contribution Outside Srcs	1,134	3,000	3,000	3,000	3,000
	Total LPD-Horizons	807,395	678,500	582,500	662,500	662,500
<u>Low Income Housing Fund</u>						
611	33100 Interest Income	297,150	67,005	41,838	41,838	41,838
611	33300 Int Earned Trustee	129,564	40,500	150,000	50,000	50,000
611	33400 Rntl Of City Owned Property	10,213	5,200	5,200	5,200	5,200
611	34960 Loan Payment	292,732	15,752	100,000	100,000	100,000
611	36360 Low Income Housing Fee	659,912	323,401	500,000	1,000,000	1,000,000
611	36860 Miscellaneous Revenue	(6,793)	-	202,000	10,000	10,000
611	36901 Gain/Loss on Investments	878,912	-	-	-	-
611	36910 Low Income Housing Contr Outside	80,295	38,300	25,727	-	-
	Total Low Income Housing Fund	2,341,985	490,158	1,024,765	1,207,038	1,207,038
<u>Alameda County - Measure D</u>						
612	33100 Interest Income	6,374	1,416	999	999	999
612	36250 Measure D Revenue	291,249	316,000	280,000	285,000	290,000
	Total Alameda County - Measure D	297,623	317,416	280,999	285,999	290,999
<u>Community Development Block Grant (CDBG)</u>						
613	33300 Interest Earned Trustee	1,425	1,425	1,425	2,394	2,459
613	33400 Rental Of Property	55,458	60,000	60,000	60,000	60,000
613	34500 Grant Federal	422,803	436,653	801,161	437,337	628,223
613	36780 Admin Cost Recovery	6,491	-	-	-	-
	Total Community Dev Block Grant (CDBG)	487,752	499,653	864,208	501,353	692,304
<u>Landscape Maintenance Districts</u>						
614	33100 Interest Income	-	-	33,299	33,299	33,299
614	36200 LMD- Special Assessments	3,462,782	3,050,000	3,577,965	3,427,452	3,427,452
	Total Landscape Maintenance Districts	3,462,782	3,050,000	3,611,264	3,460,751	3,460,751
<u>COVID-19 Federal Grant</u>						
615	33100 Interest Income	-	-	1,134,220	-	-
	Total Federal Grant	-	-	1,134,220	-	-



Revenue Sources by Fund

<u>Fund</u>	<u>Account No. & Description</u>	<u>FY 2019-20</u> <u>Actual</u>	<u>FY 2020-21</u> <u>Existing</u>	<u>FY 2020-21</u> <u>Projected</u>	<u>FY 2021-22</u> <u>Projected</u>	<u>FY 2022-23</u> <u>Projected</u>
<u>Special Project Commitment</u>						
616	33100 Interest Income	-	520	-	-	-
	Total Special Project Commitment	-	520	-	-	-
<u>Used Oil Recycling Grant</u>						
617	34600 Used Oil Recycling State Grant	16,277	24,200	24,200	24,200	24,200
	Total Used Oil Recycling Grant	16,277	24,200	24,200	24,200	24,200
Asset Seizure - Adjudicated						
619	33100 Police- Interest Income	35,977	7,730	7,367	7,367	7,367
619	34500 Grants Federal	113,808	50,000	25,000	25,000	25,000
619	36910 Contribution Outside Sources	6,527	25,000	330,000	25,000	25,000
	Total LPD - Asset Seizure - Adjudicated	156,312	82,730	362,367	57,367	57,367
<u>Social Opportunity Endowment</u>						
620	33100 HHS- SOEF Interest Income	8,204	2,025	885	885	885
	Total HHS-Social Opportunity Endowment	8,204	2,025	885	885	885
<u>Bullet Proof Vest Reimbursement Grant</u>						
621	34500 Grant Federal	9,536	14,000	15,000	15,000	15,000
	Total BJA - Bullet Proof Vest Reimbursement Grant	9,536	14,000	15,000	15,000	15,000
<u>CalHOME Reuse Grant</u>						
622	33300 Interest Earned Trustee	2,556	2,000	3,200	3,200	3,200
622	34960 Loan Payment	294	300	40,000	40,000	40,000
	Total Calhome Reuse Grant	2,850	2,300	43,200	43,200	43,200
<u>CHFA Homebuyer Assistance</u>						
624	34650 Grant Local Government	-	-	75,000	-	120,000
624	36910 Contribution Outside Sources	-	-	16,000	-	-
	Total HHS-CHFA Homebuyer Assistance	-	-	91,000	-	120,000
<u>CHFA Homebuyer Assistance</u>						
626	33300 Interest Earned Trustee	279	300	100	100	100
626	34960 Loan Payment	-	-	1,000	1,000	1,000
	Total HHS-CHFA Homebuyer Assistance	279	300	1,100	1,100	1,100
<u>Mortgage Assistance</u>						
628	33300 Interest Earned Trustee	18,769	17,000	5,000	5,000	5,000
628	34960 Loan Payment	122,822	50,000	10,000	10,000	10,000
	Total HHS-Mortgage Assistance	141,591	67,000	15,000	15,000	15,000
<u>CA Beverage Container Grant</u>						
630	34600 Beverage Container State Grant	12,819	22,000	22,000	22,000	22,000
	Total Ca Beverage Container Grant	12,819	22,000	22,000	22,000	22,000
<u>LPD - Federal Grants</u>						
633	33300 Interest Earned Trustee	380	-	200	200	200
633	34960 Loan Payment	820	-	500	500	500
	Total HHS-Hud EDI Special Grant Federal	1,200	-	700	700	700



Revenue Sources by Fund

Fund	Account No. & Description	FY 2019-20 Actual	FY 2020-21 Existing	FY 2020-21 Projected	FY 2021-22 Projected	FY 2022-23 Projected
<u>LPD - Federal Grants</u>						
635	34500 Grant Federal	177,523	220,179	226,070	38,634	60,000
635	36910 Contribution Outside Source	-	2,000	2,000	2,000	2,000
635	369106 Outside Contribution-Every 15 Min	6,000	10,000	5,000	10,000	10,000
	Total LPD- Federal Grants	183,523	232,179	233,070	50,634	72,000
<u>California Begin Program</u>						
637	33300 Interest Earned Trustee	12,775	-	-	15,000	15,000
637	34960 Loan Payment	30,000	-	-	30,000	30,000
	Total HHS-California Begin Program	42,775	-	-	45,000	45,000
<u>Vehicle Impound Program</u>						
641	35230 Vehicle Impound Prgm Fees	36,720	35,000	35,000	35,000	35,000
	Total LPD - Vehicle Impound Program	36,720	35,000	35,000	35,000	35,000
<u>Open Space</u>						
642	33100 Interest Income	71,061	15,552	10,350	10,350	10,350
642	36810 Sale Of Surplus Property	135,000	455,000	-	6,150,000	-
642	36910 Contribution from Outside Sources	1,000,000	-	-	-	-
	Total Open Space	1,206,061	470,552	10,350	6,160,350	10,350
<u>CASP Certificate & Training</u>						
645	30604 Earned Rev SB1186 ADA	14,560	14,000	9,500	15,500	15,500
	Total CASP Cert & Training	14,560	14,000	9,500	15,500	15,500
<u>Gas Taxes</u>						
650	33100 Interest Income	100,350	23,339	14,989	14,989	14,989
650	34190 State Gas Tax - 2105	464,398	496,560	475,000	475,000	475,000
650	34200 State Gas Tax - 2106	273,590	295,190	277,000	277,000	277,000
650	34210 State Gas Tax - 2107	586,390	602,535	600,000	600,000	600,000
650	34220 State Gas Tax - 2107.5	7,500	7,500	7,500	7,500	7,500
650	34230 State Gas Tax- 2103	627,747	724,005	665,000	665,000	665,000
	Total Gas Taxes	2,059,975	2,149,129	2,039,489	2,039,489	2,039,489
<u>Gas Tax-SB1</u>						
651	34195 State Gas Tax- 2107-SB1	1,693,895	1,892,830	1,660,000	1,660,000	1,660,000
651	34220 State Gas Tax - 2107.5	-	-	-	-	-
	Total Gas Tax-SB1	1,693,895	1,892,830	1,660,000	1,660,000	1,660,000
<u>Federal Street Grants</u>						
656	34500 Grant Federal Streets	100,000	1,381,900	1,382,000	-	-
	Total Federal Street Grants	100,000	1,381,900	1,382,000	-	-
<u>PEG Capital Fees</u>						
665	36902 PEG Capital Fee- Cable TV	251,115	250,000	222,000	220,000	218,000
	Total Peg Capital Fees	251,115	250,000	222,000	220,000	218,000
<u>Solid Waste & Recycling</u>						
667	34600 Grant State	-	100,000	-	-	-
667	35551 SW&R Monitor & Enforcement	-	-	236,486	244,290	252,352
	Total Solid Waste & Recycling	-	100,000	236,486	244,290	252,352



Revenue Sources by Fund

<u>Fund</u>	<u>Account No. & Description</u>	<u>FY 2019-20</u> <u>Actual</u>	<u>FY 2020-21</u> <u>Existing</u>	<u>FY 2020-21</u> <u>Projected</u>	<u>FY 2021-22</u> <u>Projected</u>	<u>FY 2022-23</u> <u>Projected</u>
Federal Home Grant Program						
671	33300 Interest Earned Trustee	-	-	-	-	-
671	34500 Grant Federal	-	-	137,639	139,428	139,428
671	34960 Loan Payment	-	-	-	-	-
	Total HHS-Federal Home Grant Program	-	-	137,639	139,428	139,428
<u>Library Donations Fund</u>						
672	35630 Library- Gift Donation Fund	50,601	80,000	150,000	80,000	80,000
	Total Library Donations Fund	50,601	80,000	150,000	80,000	80,000
<u>Library Foundation Grant</u>						
673	34600 Grant State	39,422	40,000	40,000	40,000	40,000
673	35640 Library- PLP Revenue	9,492	10,000	10,000	10,000	10,000
	Total Library Foundation Grant	48,914	50,000	50,000	50,000	50,000
<u>MTC - Federal TDA</u>						
674	34600 Grant State	-	600,000	-	180,000	50,000
	Total Mtc - Federal TDA	-	600,000	-	180,000	50,000
<u>Livermore's Promise Grant</u>						
676	34600 Grant State	156,125	160,000	-	160,000	160,000
	Total Livermore's Promise Grant	156,125	160,000	-	160,000	160,000
<u>Measure B-Bike/Pedestrian</u>						
677	33100 Interest Income	29,101	6,437	3,007	3,007	3,007
677	34980 Bike & Pedestrian Path Revenue	295,863	300,000	275,000	300,000	300,000
	Total Measure B-Bike/Pedestrian	324,964	306,437	278,007	303,007	303,007
<u>Measure B-Local Streets and Roads</u>						
678	33100 Interest Income	76,493	17,327	7,948	7,948	7,948
678	36950 Local Streets and Roads	1,124,087	1,160,000	1,000,000	1,120,000	1,120,000
	Total Measure B-Local Streets and Roads	1,200,580	1,177,327	1,007,948	1,127,948	1,127,948
<u>Measure B-Isabel Interchange</u>						
679	36950 Local Streets and Roads	-	90,350	-	-	-
	Total Measure B-Isabel Interchange	-	90,350	-	-	-
<u>State Street Grants</u>						
680	34600 Grant State	888,479	650,000	966,548	640,000	740,000
	Total State Street Grants	888,479	650,000	966,548	640,000	740,000
<u>Local Vehicle Registration Fee</u>						
681	33100 Interest Income	11,352	3,338	1,927	1,927	1,927
681	34750 Local Vehicle Registration Fee	408,241	375,000	375,000	400,000	400,000
	Total Local Vehicle Registration Fee	419,593	378,338	376,927	401,927	401,927
<u>Police Donations Fund</u>						
683	32410 Police- Pal Program	-	3,000	-	-	-
683	32420 Police- Misc Donations	4,210	3,500	2,500	2,500	2,500
683	32440 Police- Occupant Protection	2,134	2,500	1,000	1,000	1,000



Revenue Sources by Fund

<u>Fund</u>	<u>Account No. & Description</u>	<u>FY 2019-20</u> <u>Actual</u>	<u>FY 2020-21</u> <u>Existing</u>	<u>FY 2020-21</u> <u>Projected</u>	<u>FY 2021-22</u> <u>Projected</u>	<u>FY 2022-23</u> <u>Projected</u>
<u>Police Donations Fund</u>						
683	32450 K-9 Donation	10,248	2,500	500	500	500
683	32460 CPA Alumni Assoc Donation	4,000	5,000	1,000	1,000	1,000
683	32470 Youth Programs Donation	-	500	500	500	500
683	32480 CPA Donation	-	-	-	-	-
683	32490 Strike Night Dinner	-	1,000	500	500	500
	Total Police Donations Fund	20,592	18,000	6,000	6,000	6,000
<u>Measure BB-Bike/Pedestrian</u>						
687	33100 Interest Income	21,909	5,142	2,608	2,608	2,608
687	34980 Bike/Pedestrian Path Revenue	240,880	252,000	225,000	250,000	250,000
	Total Measure BB-Bike/Pedestrian	262,789	257,142	227,608	252,608	252,608
<u>Measure BB-Local Streets And Roads</u>						
688	33100 Interest Income	54,613	15,422	7,708	7,708	7,708
688	36950 Measure BB Local Streets And Roads	1,006,585	1,000,000	925,000	1,000,000	1,000,000
		1,061,198	1,015,422	932,708	1,007,708	1,007,708
<u>El Charro Maintenance CFD2012-1</u>						
696	36200 Speical Assessments	-	290,000	290,000	438,189	438,189
	Total El Charro Maint CFD2012-1	-	290,000	290,000	438,189	438,189
<u>Other Maintenance CFD's</u>						
697	36200 Speical Assessments	-	370,000	370,000	277,946	277,946
	Total Other Maint CFD's	-	370,000	370,000	277,946	277,946
<u>Surplus Ad Closeout</u>						
698	36910 Contribution Outside Services	9,044	9,044	9,044	9,044	9,044
	Total Surplus Ad Closeout	9,044	9,044	9,044	9,044	9,044
	Special Revenue Funds	\$ 20,126,402	\$ 19,646,575	\$ 20,989,062	\$ 24,306,864	\$ 18,051,171
Internal Service Funds						
<u>Risk Management - Liability</u>						
700	36880 Claims Settlement	181,355	-	-	-	-
700	36960 Interdepartmental Revenue	2,353,000	3,091,447	3,150,000	3,150,000	3,150,000
	Total Risk Management - Liability	2,534,355	3,091,447	3,150,000	3,150,000	3,150,000
<u>Risk Management - Workers Comp Insurance</u>						
710	36780 Administrative Cost Recovery	2,422	-	-	-	-
710	36860 Miscellaneous Revenue	59,368	-	-	-	-
710	36880 Claims Settlement	-	-	5,000	5,000	5,000
710	36960 Interdepartmental Revenue	1,614,503	1,375,747	1,327,106	827,089	830,631
	Total Risk Management - Workers Comp Insurance	1,676,293	1,375,747	1,332,106	832,089	835,631
<u>Information Technology</u>						
720	35710 GIS Service Chg Recovery	377,780	578,387	420,000	420,000	420,000
720	36960 Interdepartmental Revenue	5,000,000	2,970,000	3,000,000	3,005,000	3,009,000
	Total Information Technology	5,377,780	3,548,387	3,420,000	3,425,000	3,429,000



Revenue Sources by Fund

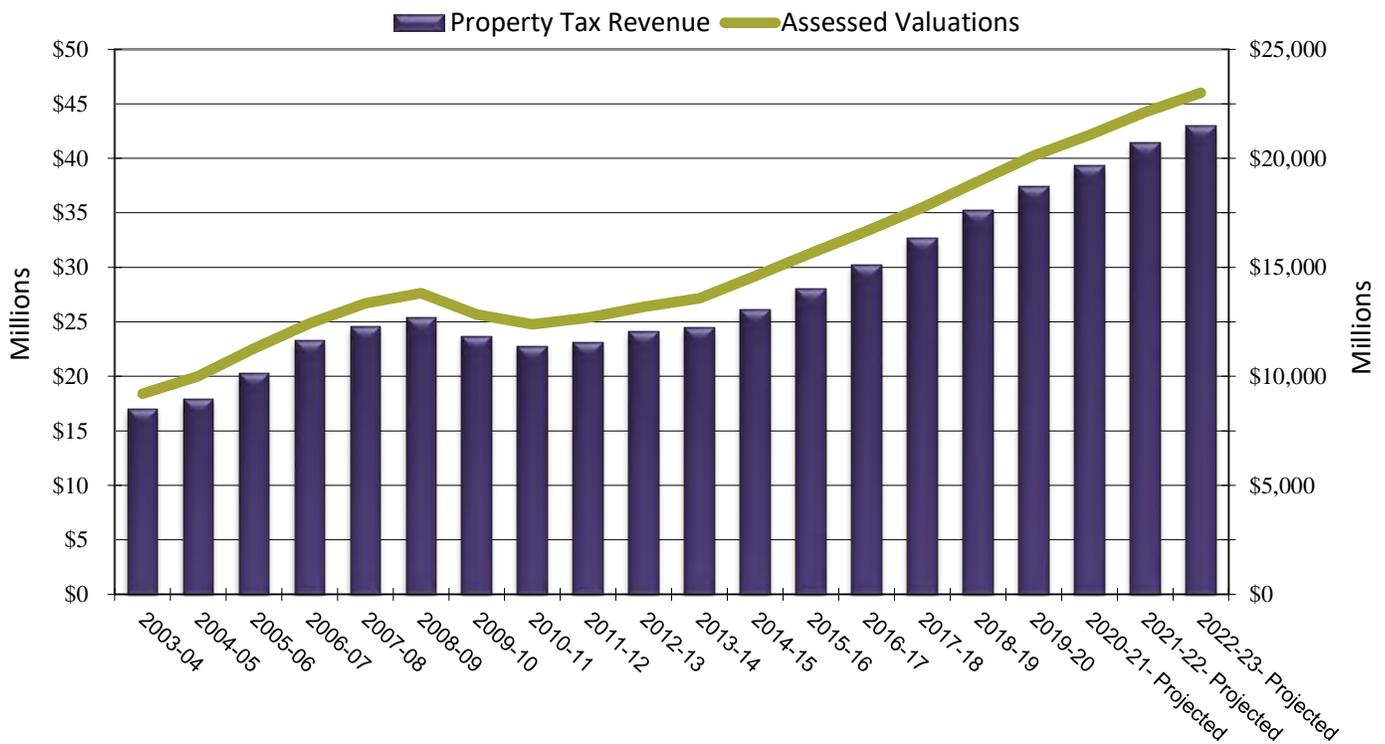
<u>Fund</u>	<u>Account No. & Description</u>	<u>FY 2019-20</u> <u>Actual</u>	<u>FY 2020-21</u> <u>Existing</u>	<u>FY 2020-21</u> <u>Projected</u>	<u>FY 2021-22</u> <u>Projected</u>	<u>FY 2022-23</u> <u>Projected</u>
<u>Cyber Security</u>						
725	36960 Interdepartmental Revenue	-	-	520,000	520,000	520,000
	Total Cybersecurity	-	-	520,000	520,000	520,000
<u>Fleet & Equipment Services</u>						
730	36780 Administrative Cost Rvry	-	-	100	100	100
730	36783 Fleet- Damage To City Prop	267,043	2,500	2,500	2,500	2,500
730	36810 Sale Of Surplus Property	1,819	1,000	1,000	1,000	1,000
730	36811 Sale of Surplus Vehicles	76,663	40,000	45,000	40,000	40,000
730	36840 Fleet- Outside Billing	372,472	350,000	350,000	350,000	350,000
730	36860 Miscellaneous Revenue	-	250	250	250	250
730	36960 Interdepartmental Revenue	3,722,188	3,799,221	3,701,968	3,953,264	4,052,039
730	38100 Sale Of Gasoline	387,643	400,000	350,000	400,000	400,000
	Total Fleet & Equipment Services	4,827,828	4,592,971	4,450,818	4,747,114	4,845,889
<u>Facilities Rehabilitation Program</u>						
740	35715 Energy Saving Prog Recovery	431,156	867,256	552,963	625,831	553,268
740	35717 Contra Revenue	(259,460)	(552,962)	(552,963)	(625,831)	(553,268)
740	35870 MSC Use By LARPD	103,554	50,000	60,760	161,500	376,000
740	36960 Interdepartmental Revenue	3,835,000	1,835,000	1,835,000	2,000,000	2,000,000
	Total Facilities Rehab Program	4,110,250	2,199,294	1,895,760	2,161,500	2,376,000
	Total Internal Service Funds	18,526,506	14,807,846	14,768,684	14,835,703	15,156,520
	Total Revenue All Funds	272,742,002	205,687,087	210,088,514	272,616,887	230,550,471
	Less Internal Service Funds	18,526,506	14,807,846	14,768,684	14,835,703	15,156,520
	Net City Revenue	\$ 254,215,496	\$ 190,879,241	\$ 195,319,830	\$ 257,781,184	\$ 215,393,951



PROPERTY TAX

Property tax has historically been one of the top two largest revenue sources for the City's General Fund, along with sales tax revenue. During FY 2012-13, the local real estate market started to rebound from the recession resulting in an increase in property tax and assessed valuation. In FY 2016-17 and FY 2017-18, property tax revenues grew mainly due to the improved real estate market, additional development, and recapture of remaining assessed valuation reductions experienced during the economic downturn. In FY 2018-19 and FY 2019-20, property tax revenue grew due to development and rising home prices as housing demand exceeded available inventory. The City has projected increases of 5.3% for FY 2021-22 and 3.7% for FY 2022-23 based upon estimates provided by the County Assessor. Property tax projections include Affected Taxing Entity (ATE) payments from the former Redevelopment Agency (RDA). As a result of the dissolution of the RDA, ATE payments are received by the City as part of the Recognized Obligations Payment Schedule (ROPS) process. The ATE payments are the City's proportionate share of funds remaining in the Redevelopment Property Tax Trust Fund (RPTTF) after ROPS requirements have been met.

Property Tax Revenue vs. Assessed Valuations



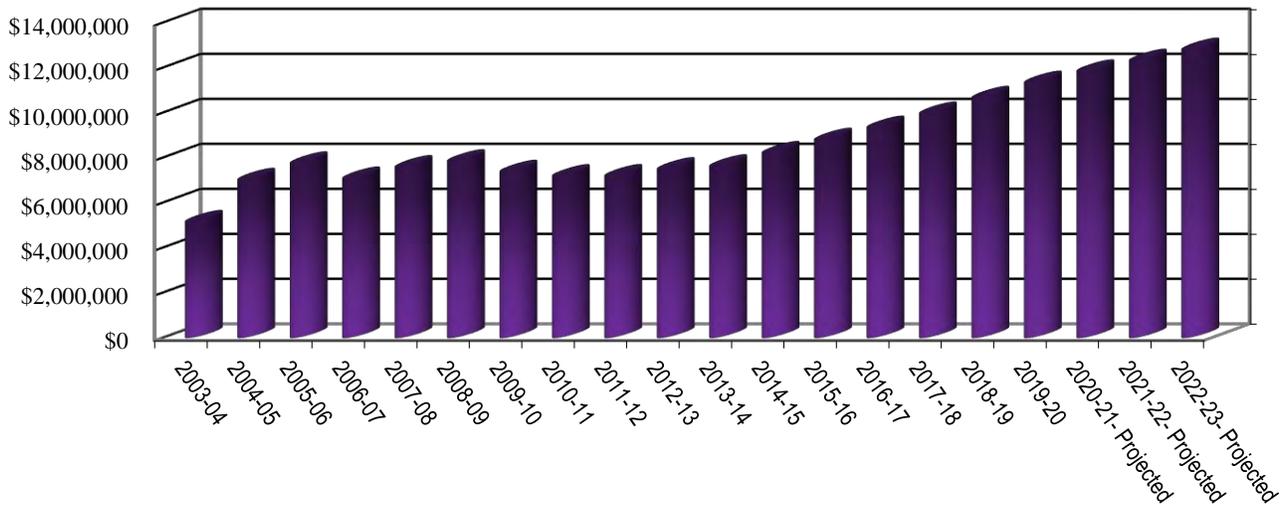


EDUCATIONAL REVENUE AUGMENTATION FUND (ERAF) LOSS HISTORY

State's statutory requirement to fund education. The City is anticipating additional ERAF losses of between \$11.9 million and \$12.8 million in each of the fiscal years covered in the current Financial Plan. The cumulative loss of property tax revenue to the City of Livermore since the inception of ERAF in fiscal year 1992-93 is a staggering \$165.9 million through FY 2019-20 with additional ERAF losses of the former Redevelopment Agency totaling an additional \$2.7 million.

ERAF Takeaways by the State

■ Combined City ERAF Losses

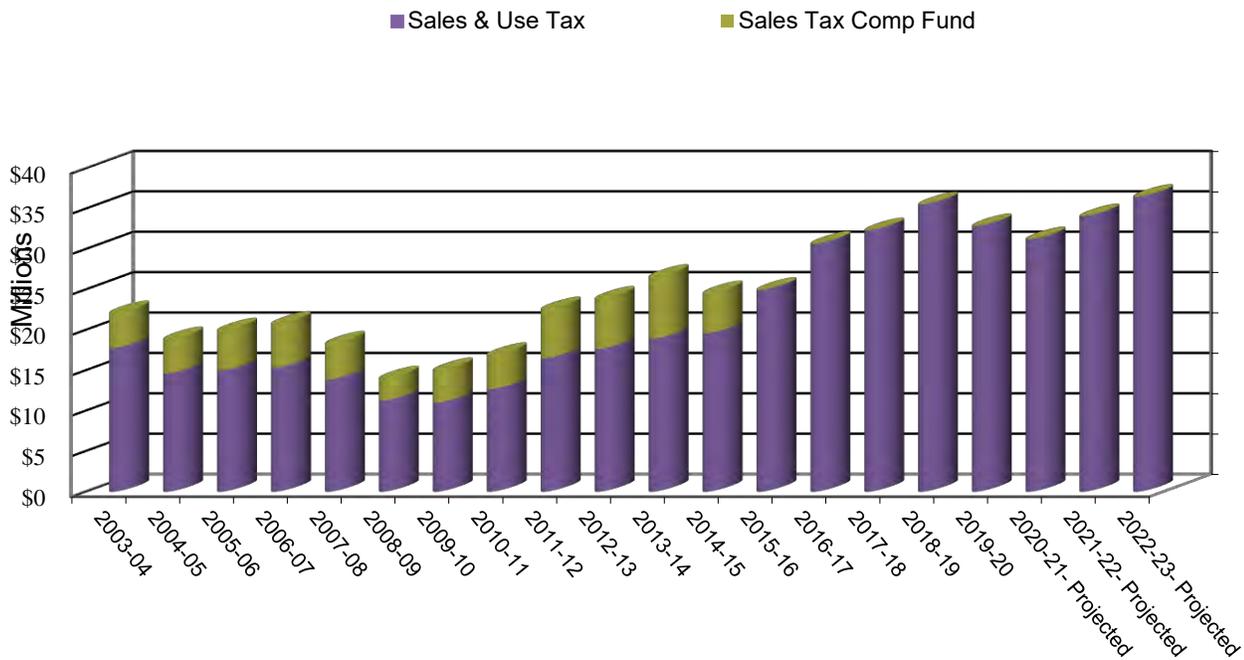




SALES TAX

Sales tax has historically been one of the top two largest revenue sources for the City's General Fund, along with property tax revenue. Sales tax revenue is volatile and fluctuates with economic trends. The City receives a 1% share of all taxable sales generated within its borders. Sales taxes are imposed on the total retail price of tangible personal property and are authorized under the Constitution, Article XIII §29, Cal. §7200, §37101. The California Department of Tax and Fee Administration, under the 1955 Bradley-Burns Uniform Local Sales and Use Tax Law, administers sales taxes. On March 2, 2004, California voters approved Prop 57, the California Economic Recovery Bond Act. The measure authorized \$15 billion in state bonds, which were to be repaid without any increase in taxes. This was implemented via the "Triple Flip" of sales taxes and reduced the City's sales tax rate by 1/4 of one cent as of July 1, 2004. In turn, these monies were returned to the City by Alameda County through the Sales and Use Tax Compensation Fund (SUTCF). The state bonds were paid off in full in FY 2015-16 that eliminated the "Triple Flip" sales tax for property tax exchange. Sales tax growth in FY 2016-17 reflects the restoration of the full 1% rate on taxable sales with the conclusion of the "Triple Flip" in FY 2015-16. The City experienced a decline of 7.6% in sales tax revenue for FY 2019-20 due to the statewide shelter-in-place directive in response to the COVID-19 pandemic. An additional 4.9% decrease is projected for FY 2020-21 as the pandemic caused continued business restrictions. As restrictions are lifted and the economy recovers, sales tax revenue is projected to grow by 9.1% in FY 2021-22 and 7.1% in FY 2022-23.

Sales and Use Tax and Sales Tax Comp Fund Revenues

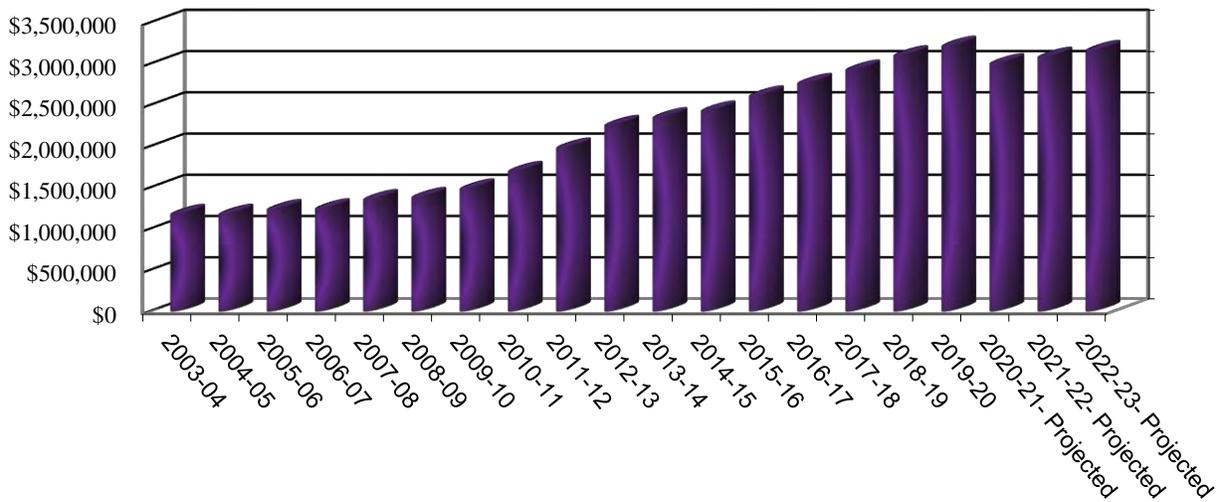




GARBAGE FRANCHISE FEE

Franchise fee revenues are based on franchisee gross revenues, which are largely a function of rates and customer usage. With an increased focus on recycling, new revenue growth will likely be coming primarily from fee increases and new development adding to the customer base. Waste Management, also known as the Livermore Dublin Disposal Company, was the City's service provider through June 2010. The City received 10% of gross revenues. In July 1, 2010 the City entered into a new franchise agreement with Livermore Sanitation Inc. The new agreement increased franchise fees from 10% to 11% of gross revenue in FY 2010-11. In addition, the relatively high post-recession growth in this revenue source is attributed to the rate increase, new development, and expansion of customer base. Revenue is projected to be flat during this budget cycle.

Garbage Franchise Revenue

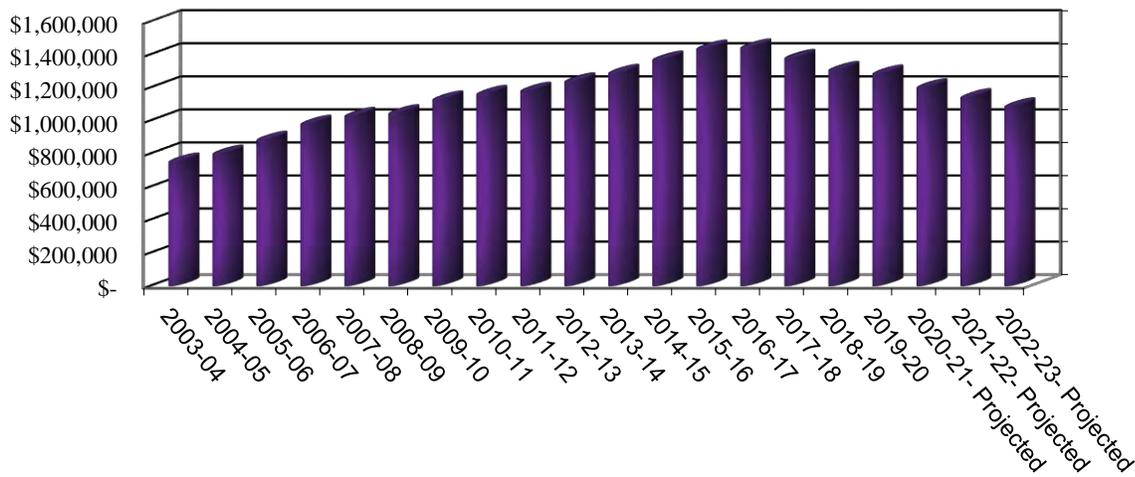




CABLE TELEVISION FRANCHISE FEE

Franchise fee revenues are based on franchisee gross revenues, which are largely a function of rates and customer usage. With more alternatives available for the cable television new revenue growth will likely be coming primarily from increases in the rates and customer base. Prior to January 2007, the City of Livermore was the local franchising authority for cable television. With the passage of the Digital Infrastructure and Video Competition Act of 2006 (DIVCA), the California Public Utilities Commission became the sole cable television franchising authority. AT&T and Comcast both now hold franchise agreements for City of Livermore cable television services with the state. DIVCA still requires both franchise holders to pay the City 5% of their gross revenues on a quarterly basis for providing services in the City. FY 2000-01 contains a one-time adjustment of \$403,170 to reflect GASB 33 revenues for the January – June 2001 period. This revenue source has been declining since FY 2017-18 due to an increase in entertainment options afforded by changes in technology and that trend is projected to continue by an average of 5% per year during this budget cycle.

Cable Franchise Revenue



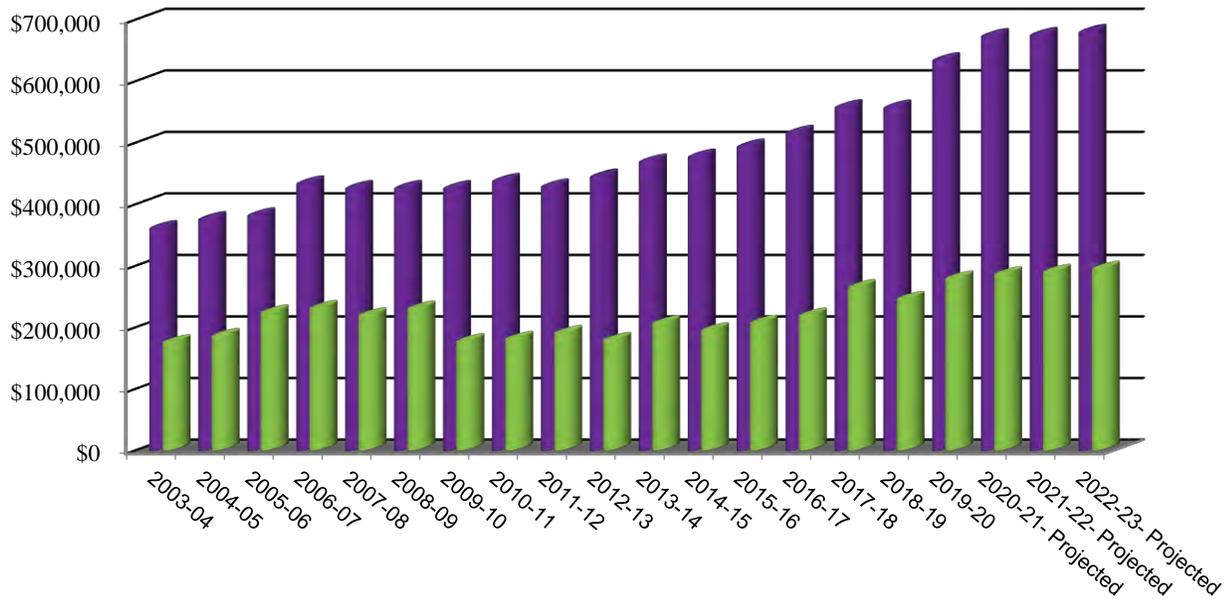


ELECTRIC AND GAS FRANCHISE TAXES

For general law cities, the Broughton Act restricts city collection of franchise payments to 2% of gross annual receipts. The Franchise Act of 1937 has a 2% cap, but includes a minimum fee of .5% for electric franchises or 1% for gas franchises operating within the city limits. Pacific Gas and Electric (PG&E) is the City of Livermore service provider. These Franchise Taxes remain a stable revenue source for the City's General Fund.

Electric and Gas Franchise Revenues

■ Electric ■ Gas

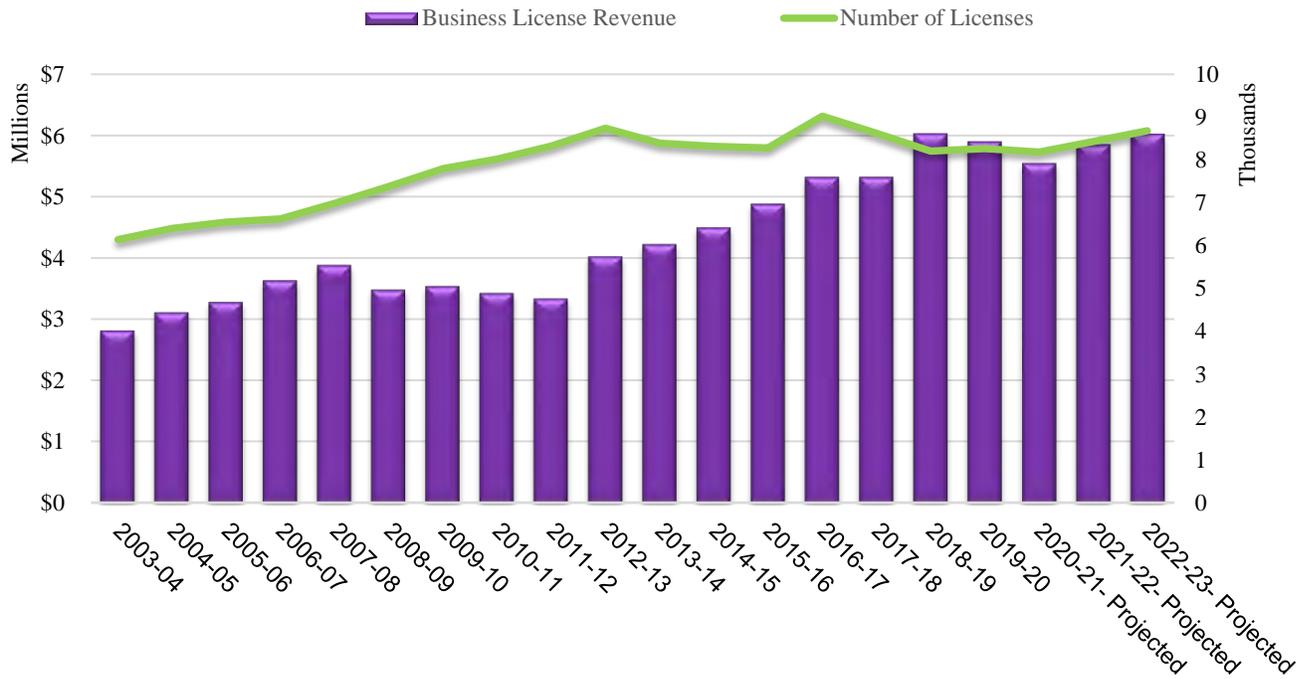




BUSINESS LICENSE TAX

The recession had a negative impact on business license tax revenue beginning in fiscal year 2008-09 which lasted five years. Additionally, fiscal year 2011-12 was impacted by the loss of one of the City's traditionally larger business license tax generators which moved outside of the City. Business license revenues began to recover beginning in FY 2012-13 but then declined during the budget cycle due to the shelter-in-place directive in response to the COVID-19 pandemic.

Business License Revenue vs. Number of Licenses



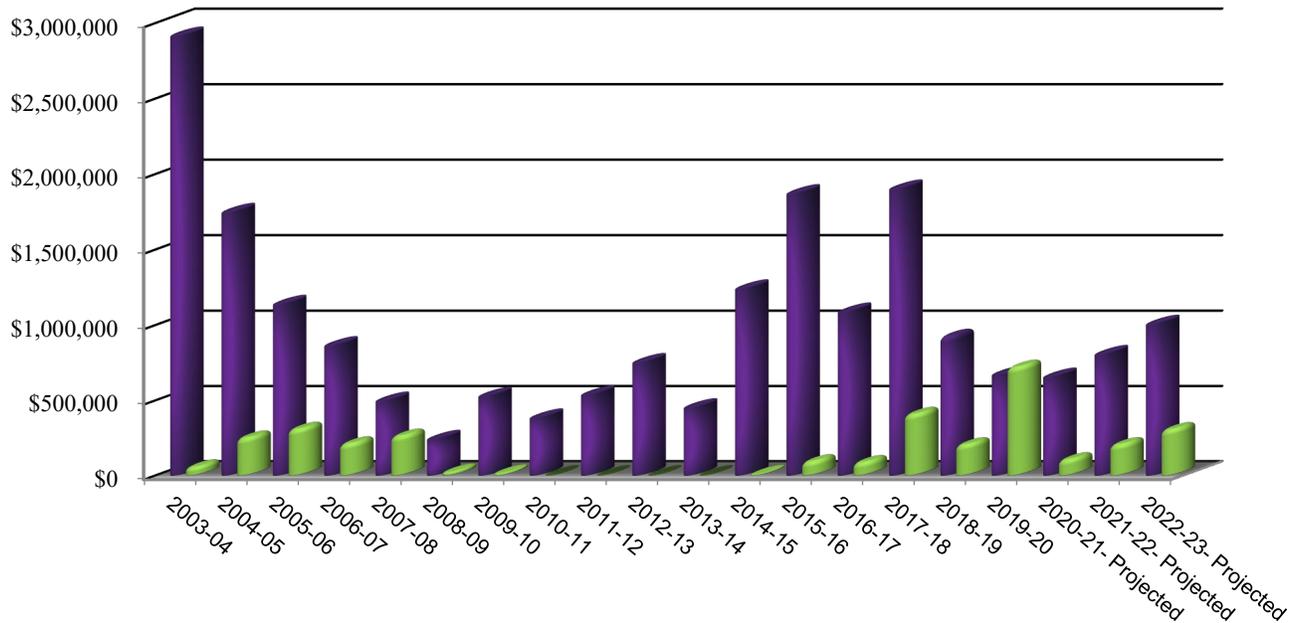


TAX ON RESIDENTIAL CONSTRUCTION (TORC) / INDUSTRIAL CONSTRUCTION (TOIC)

In 1982, the TORC tax was imposed under LMC § 3.08.640 upon the construction of residential units in the city. The tax rate is 1.75% of the cost of construction and not less than \$650/unit. In 1995 a refund of four prior years of revenues was made in the amount of \$1,428,887 in settlement of a lawsuit by developers based on violations of the special tax provisions of the California Constitution. In 1984, the TOIC tax was imposed under LMC § 3.08.750 upon the construction of industrial units in the city. The tax rate is 1.75% of the cost of construction. Starting FY 2005-06, development of residential and industrial properties was severely impacted by the economy resulting in much lower revenue levels since the height of the real estate market. Development increased starting FY 2014-15 and revenues increased again during that time, although they still fluctuated year to year. During the current budget cycle, the City anticipates a fluctuation in revenues due to development activities and softening of the economy.

Tax on Residential (TORC) / Industrial Construction Revenue (TOIC)

● TORC ■ TOIC

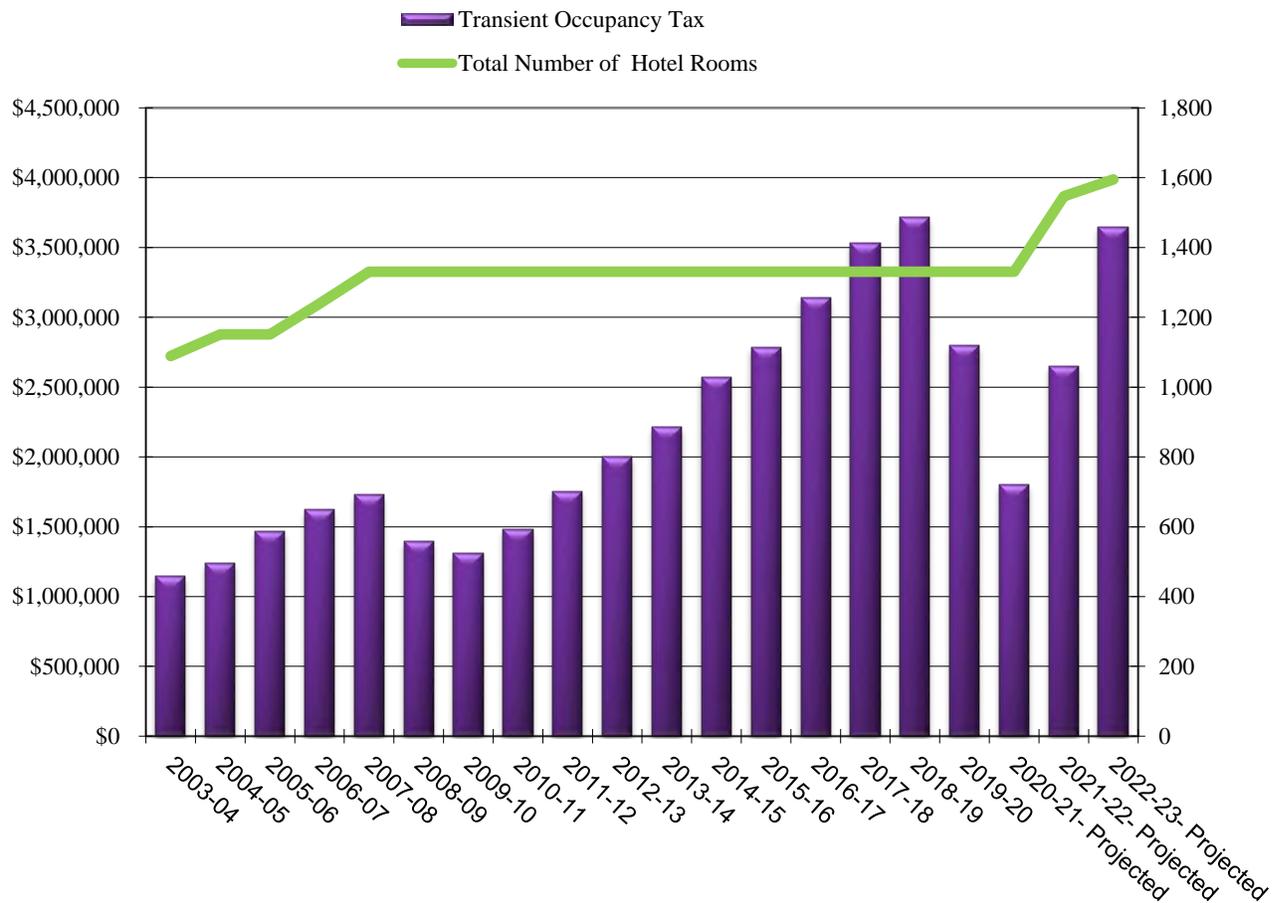




TRANSIENT OCCUPANCY TAX (TOT)

Transient Occupancy Tax is imposed on persons staying 30 days or less in a lodging facility. The tax is authorized under Revenue and Taxation Code §7280-7281. The tax rate in Livermore is 8% and was changed from 6.5% on October 1, 1983. The recession economic recovery, fueled by commercial and residential development began in 2012-2013, had a positive impact on hotel room stays. Revenue growth was trending steadily upward due to a combination of higher occupancy levels and higher room rates until FY 2019-20. Sharp declines were experienced in FY 2019-20 and are projected for the current fiscal year due to the statewide shelter-in-place directive in response to the COVID-19 pandemic. Gradual revenue recovery to the FY 2018-19 level is projected for the remainder of the budget cycle due to a combination of the opening of two new hotels in the fall of 2020 and loosening of COVID-19 pandemic restrictions.

Transient Occupancy Tax Revenues vs Total Number of Hotel Rooms

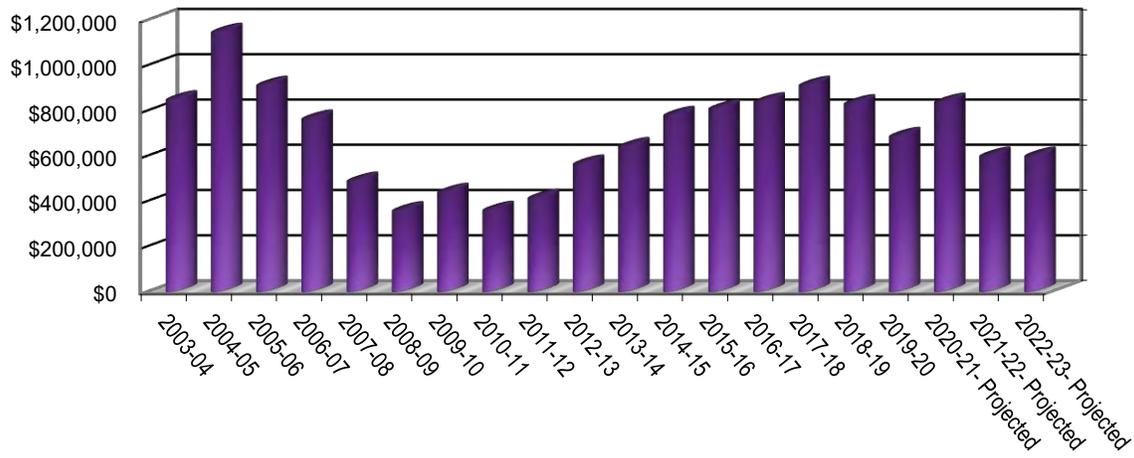




DOCUMENTARY TRANSFER TAX

The Documentary Transfer Tax is imposed on any real estate transfer of ownership and is authorized under the Revenue and Taxation Code §11911-11929. These taxes are collected by Alameda County at the rate of \$1.10 per \$1,000 of valuation. As a general law city, Livermore receives one-half of the amounts collected and the County keeps the other half. The large increase in FY 2004-05 was due to the California housing boom occurring at that time, and also includes the effects of increased local building, as well as increased sales prices of existing properties. This revenue source has fluctuated during recent years and that trend is projected to continue during the budget cycle as low housing inventory reduces the number of transactions while home sales prices have soared.

Documentary Transfer Tax Revenue

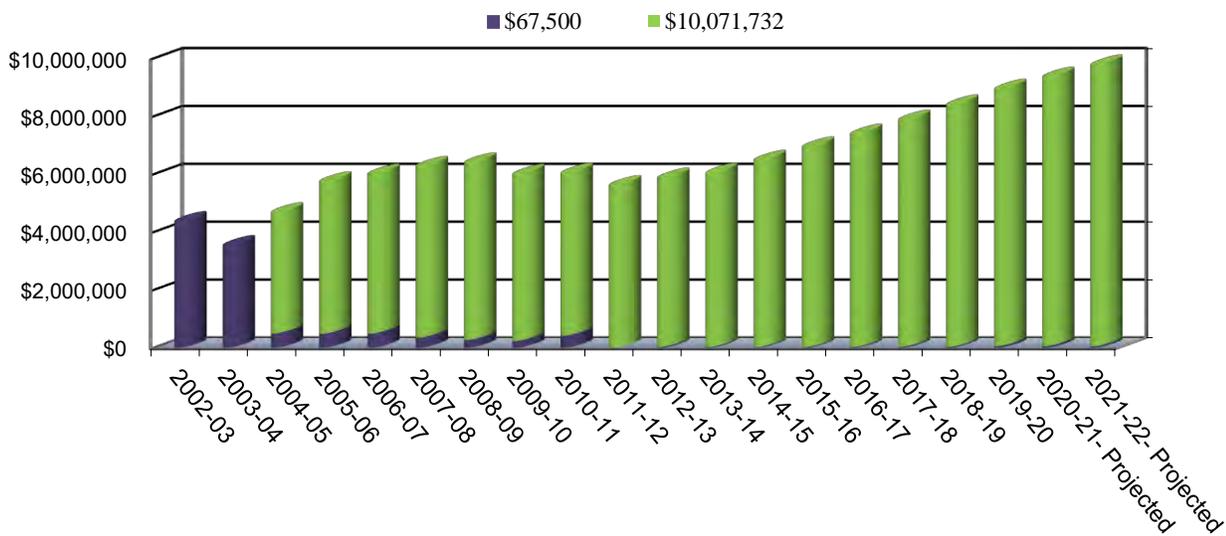




MOTOR VEHICLE LICENSE FEE

The State Revenue and Taxation code imposes an annual license fee of 2% of the market value of motor vehicles in lieu of a local motor vehicle property tax. Due to the State budget act of 2004, the timing of the payments and the method of calculation has changed dramatically. The majority of Motor Vehicle In-Lieu Tax revenue was replaced by Property Tax In-Lieu of Vehicle License Fee revenue, although for reporting purposes, it is still considered Motor Vehicle In-Lieu Tax revenue. In an effort to balance their budget, the State of California passed SB89 which, effective July 1, 2011, eliminates the allocation of the non-Property Tax In-Lieu portion of Vehicle License Fee revenue to Cities. This results in a reduction of revenue for the City of approximately \$450,000 per year.

Vehicle License Fee (VLF) and VLF Comp Fund Revenues

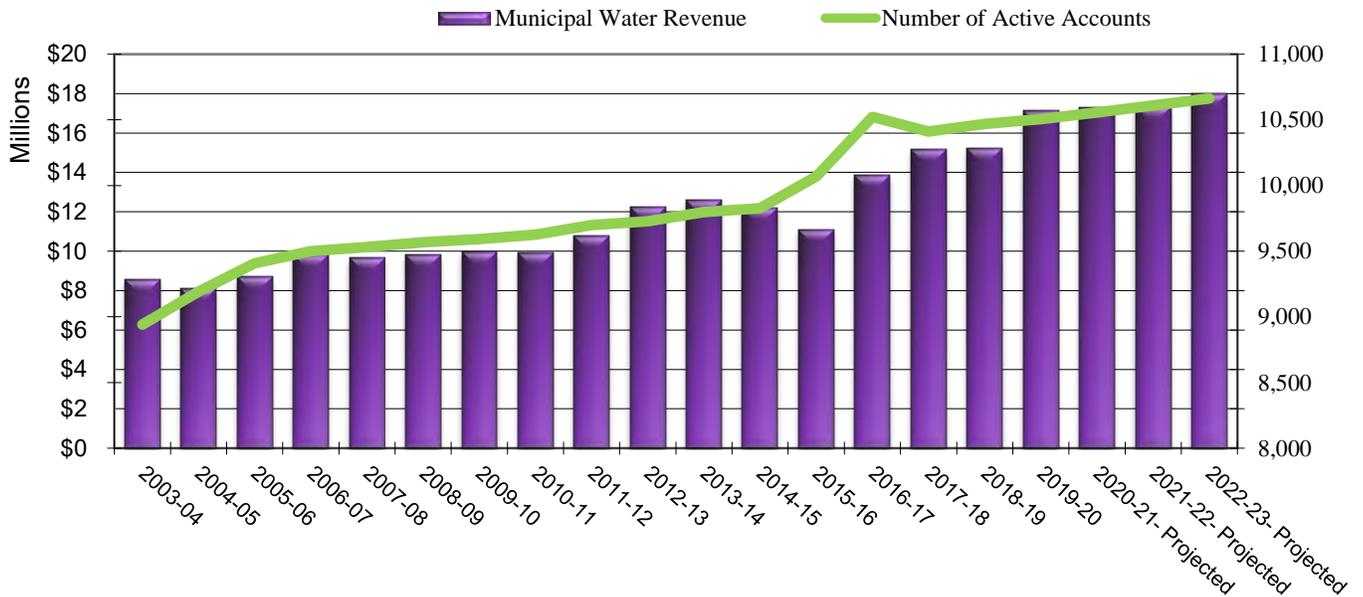




WATER REVENUE

Water services for the entire City of Livermore are provided by two water retailers. The Livermore Municipal Water (LMW) utility serves approximately one-third of the City and the California Water Service Company serves the balance of the City. The LMW utility purchases treated potable water from wholesaler Zone 7 Water Agency, and then distributes the water to customers in the LMW service area. LMW has a combined residential and commercial customer base of just over 10,550 accounts. Each potable water bill consists of the following components: a flat rate City meter service charge (based on the size of meter), a City consumption charge (based on the amount of water used), a pass-through Zone 7 meter charge, and a pass-through Zone 7 consumption charge. Effective January 1, 2017, the wholesale rate structure was changed by Zone 7 to include fixed and volume-based components. The LMW utility passes through both the wholesale fixed charge to customers according to size of meter on their property, and the wholesale volume-based rate. LMW residential customers are billed for consumption based on two tiers, while the commercial accounts are billed for consumption based on a uniform unit charge. The LMW utility also provides recycled water that is used for irrigation, fire protection, and for some dual-plumbed domestic uses (toilets). This recycled water is produced at the City's Water Reclamation Plant and therefore recycled customers do not pay any Zone 7 charges. Recycled water customers are billed the same meter charge as potable customers.

Municipal Water Revenue vs. Number of Active Accounts

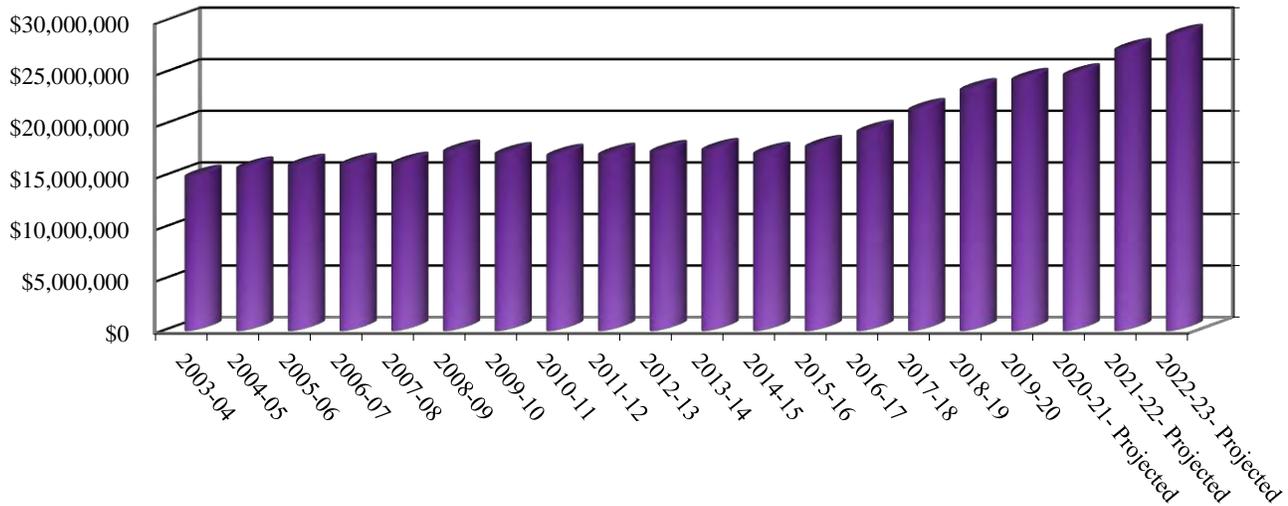




SEWER REVENUES

Sewer revenues are generated for the collection, treatment, and disposal of wastewater. The City of Livermore Sewer Enterprise serves all residential and business customers within the City Limits. All service charges are based on the strength and quantity of sewage generated by the customer. Commercial accounts are billed monthly based on the amount of water used and their industrial classification. Residential customers are billed annually via the Alameda County Property Tax Roll. Residential charges are based on expected usage and strength of sewage of the class as a whole and customers pay a “flat rate” each year. Starting on July 1, 2021 Single Family Residential property owners pay \$742.56 per year which equates to \$61.88 per month. Multiple Family Residential and Condominium property owners pay \$607.56 per year which equates to \$50.63 per month. Commercial accounts pay a fixed monthly service charge of \$28.00 plus a rate based on the amount of water consumed which ranges from \$4.67 per CCF (100 cubic feet) to \$10.55 per CCF depending on the industrial classification. In addition to these rates, the City also collects fees from customers that need special discharge permits, such as the Lawrence Livermore National Laboratory.

Sewer Revenue

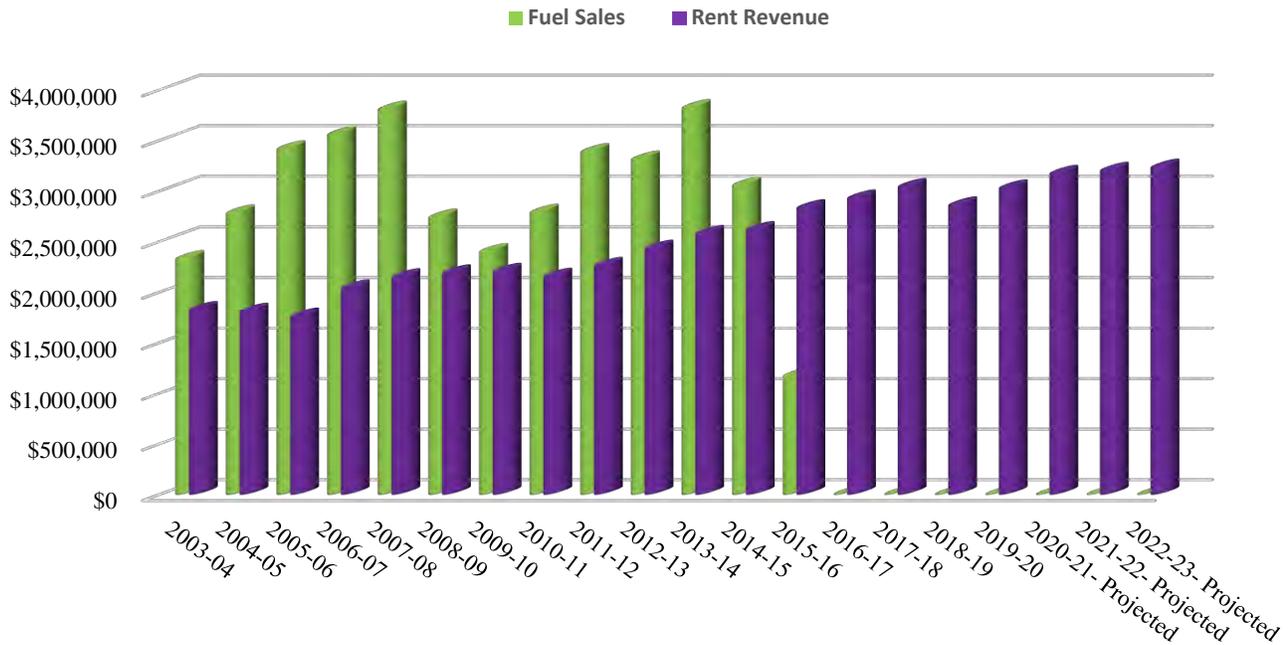




AIRPORT REVENUES

Airport Rent revenues are primarily comprised of short and medium term hangar and tie-down space rents as well as Fixed Base Operator (FBO) ground rent. Approximately 22% of lease revenue is received from non-aviation businesses located on Airport property. The Airport leases 393 hangar units and has approximately 150 aircraft tie-down spaces available. Approximately 480 aircraft are currently based at the Airport and all hangar units are occupied. Due to demand for hangar space, staff maintains a hangar waiting list. When the full-service FBO took over fuel sales in mid FY 2015-16, the Airport started collecting Fuel Flowage Fees, which account for approximately 2% of revenues.

Airport Revenues

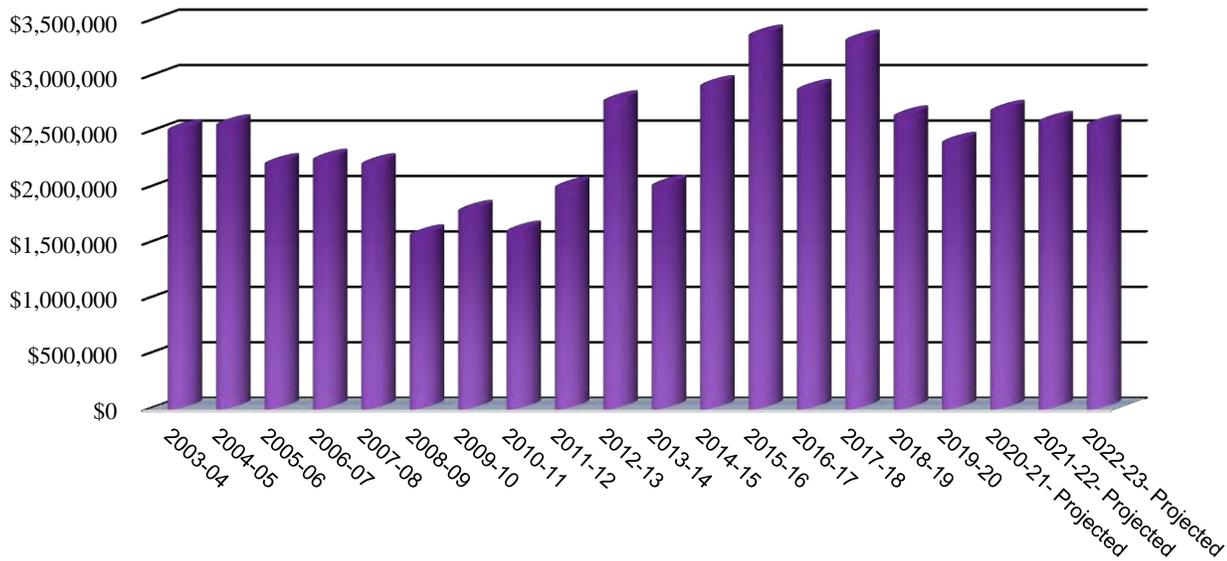




LICENSES & PERMITS

The California Constitution gives cities authority to charge for license and permit fees as a means of recovering the cost from regulation. The fees that make up the Licenses & Permits are as follows: Animal Licenses, Building Permits, Plumbing Permits, Electrical Permits, Mechanical Permits, Street and Curb Permits, Transportation Permits, Police Permits, Fire Code Permits, and Hazmat Permits. For the City, the Building Permits makes up about 60% of License and Permit revenue collected. Revenues grew from FY 2014-15 to FY 2017-18 as the economy came out of the Great Recession and both residential and commercial development surged. The ensuing years are fairly flat due to a slowdown in development activity.

Licenses and Permits

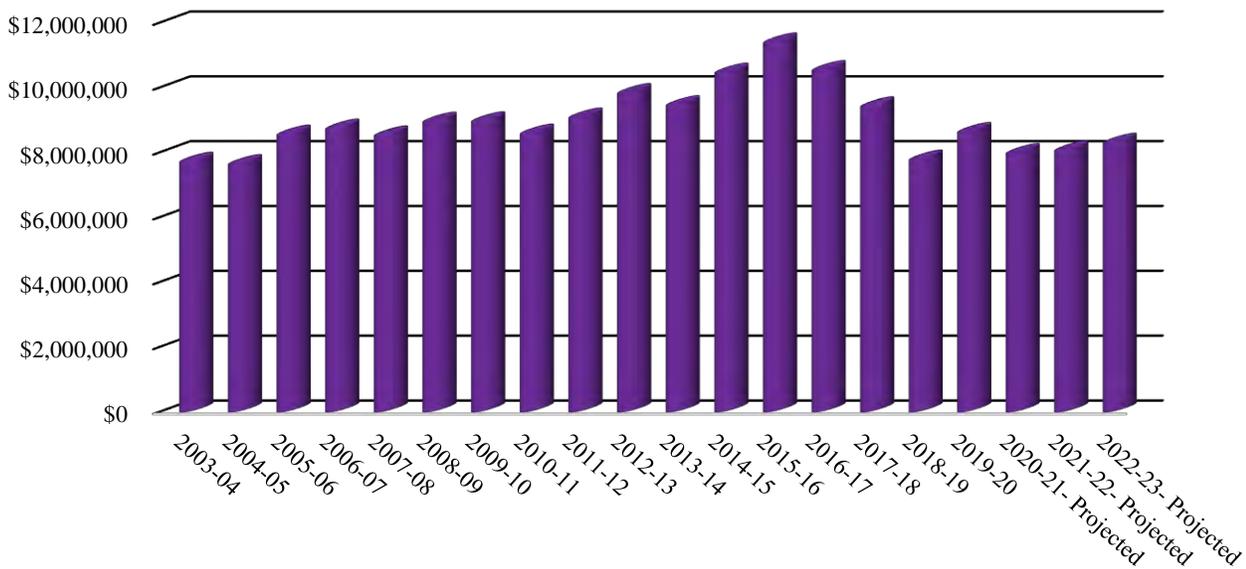




CHARGES FOR CURRENT SERVICES

Charges for services are revenues that arise from charges to customers or applicants who purchase, use, or directly benefit from the goods, services, or privileges provided. The fees are usually set through a cost recovery study done by the City. The majority of the City's charges for current services are from the following categories: Use and Variance Permits, Engineering Inspection & Filing fees, Fire Inspection fees, Plan Check Fees, Administrative Cost Recovery, Fire Contract Services, and Interfund Charges for CIP projects. The increase in revenue in FY 2015-16 is primarily composed of increases in Engineering Inspection & Filing fees, planning and permit fees related to the residential and commercial development surge. Since FY 2017-18, the City experienced a drop in revenues as the economy started to slow.

Charges for Current Services

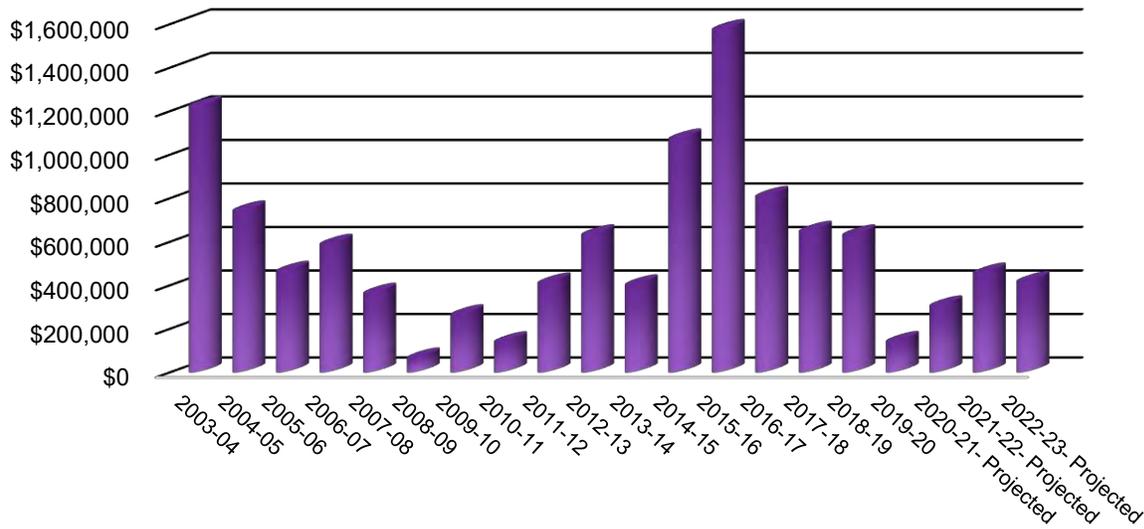




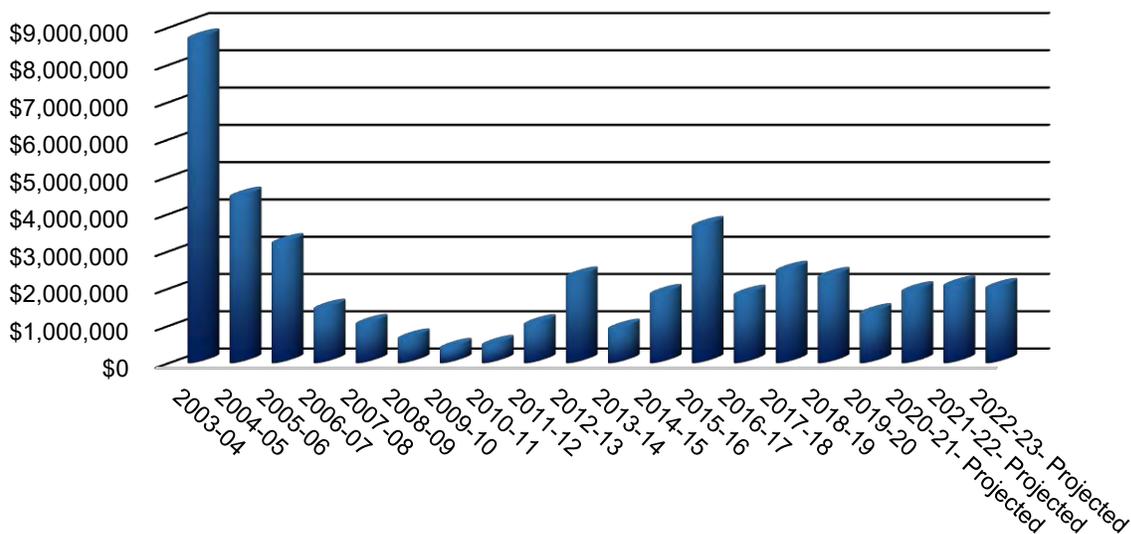
WATER AND SEWER CONNECTION FEES

The Water connection fees provide water storage facilities and transmission system improvements that are needed to serve new developments and connections to the potable or recycled water system of the City. Fees are charged based on the size of the meter being installed. Fees are developed during the utility master planning process. The Sewer connection fees provide for the construction and expansion of the City's wastewater system, inclusive of the treatment plant, disposal system and collection system trunk lines. It includes treatment for wastewater to recycled water as well as treatment for disposal. Fees are charged based on a single family, multiple family or commercial building. Annual growth rates for both water and sewer connection fees are subject to the cyclical nature of development and the economy.

Water Connection



Sewer Connection

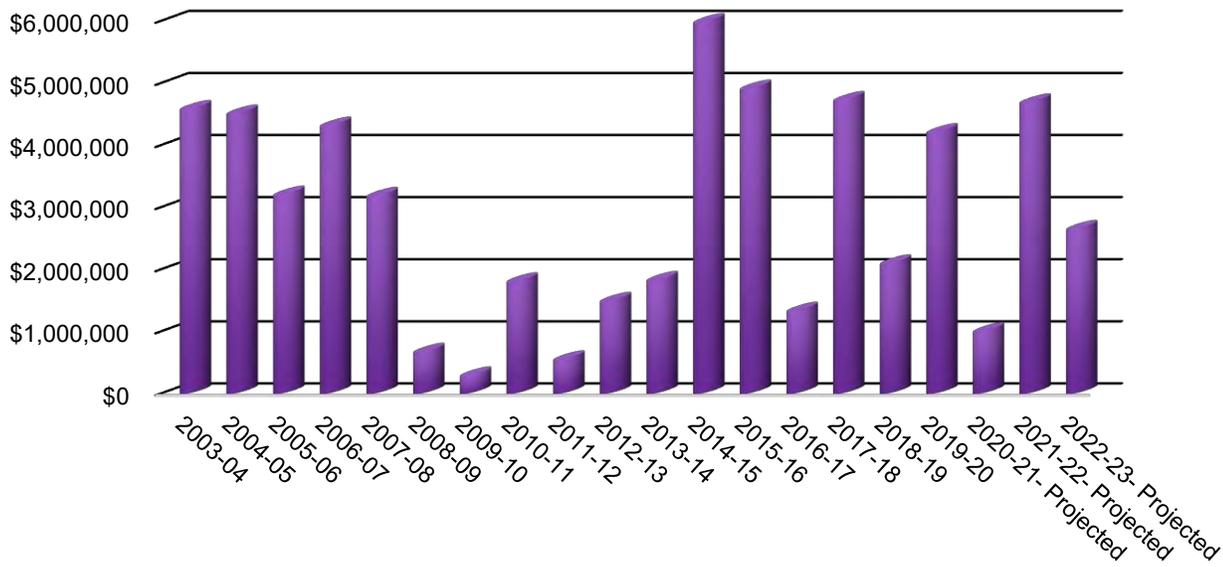




TRAFFIC IMPACT FEE

Established to account for construction of interchange and local street improvement projects identified in the City's Traffic Impact Fee Study. Rates are charged to developers on new construction and vary by type of project. The projected revenues are based on how many units the City expects to be built in the upcoming years per the Engineering Department. In FY 2021-22, revenue is projected to increase due to planned residential multi-family housing, hotel and commercial development projects.

Traffic Impact Fee

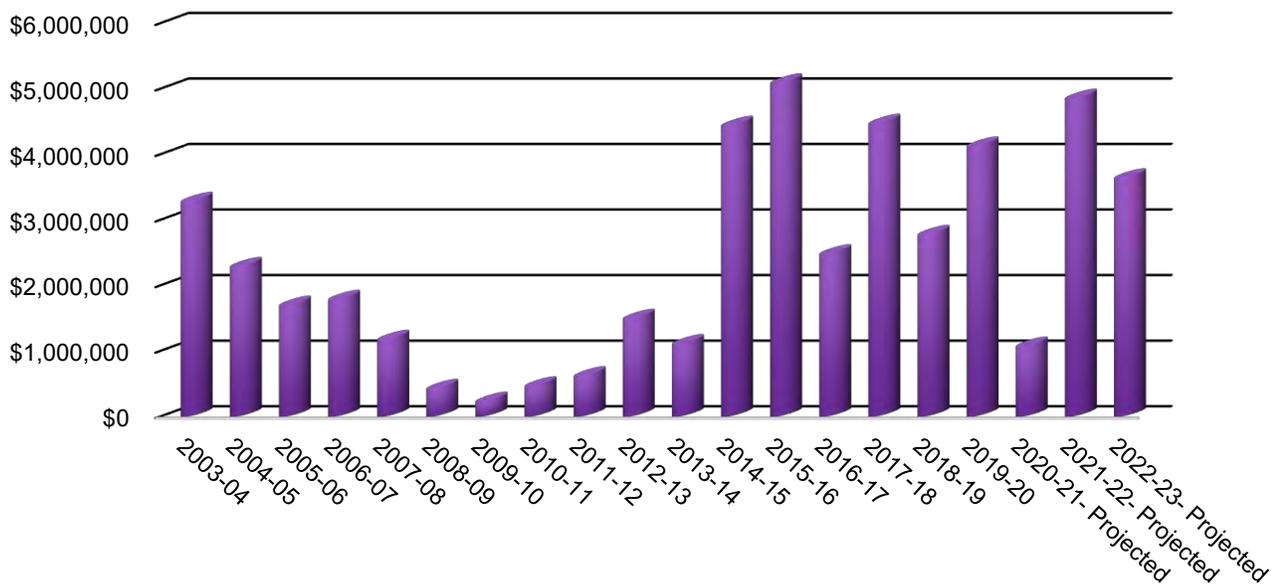




PARK FEE – AB 1600

Established to account for acquisition and construction of trail and park facilities necessary to accommodate new development. Projects are included in the City’s General Plan, City and LARPD Trails Master Plan, and LARPD’s Park Master Plan. The revenue is generated from fees charged to developers. Fees vary based on type of project that is being constructed. Annual growth rates are subject to the cyclical nature of development and the economy.

Park Fee - AB1600

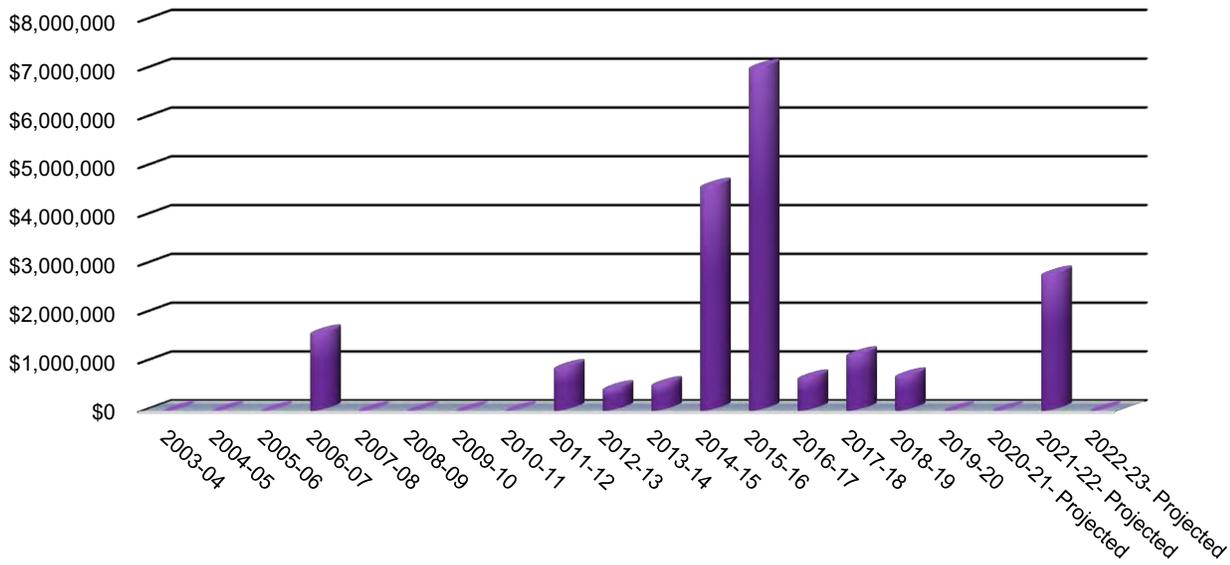




TRANSFERABLE DEVELOPMENT CREDITS

A revenue fund established in 2003 per Livermore Municipal code 3.27 to account for in lieu fees paid by residential developers. The in-lieu fees finance open space acquisition in fee title or conservation easement for permanent protection of agriculture and other open space lands in the north Livermore area.

Transferable Development Credits

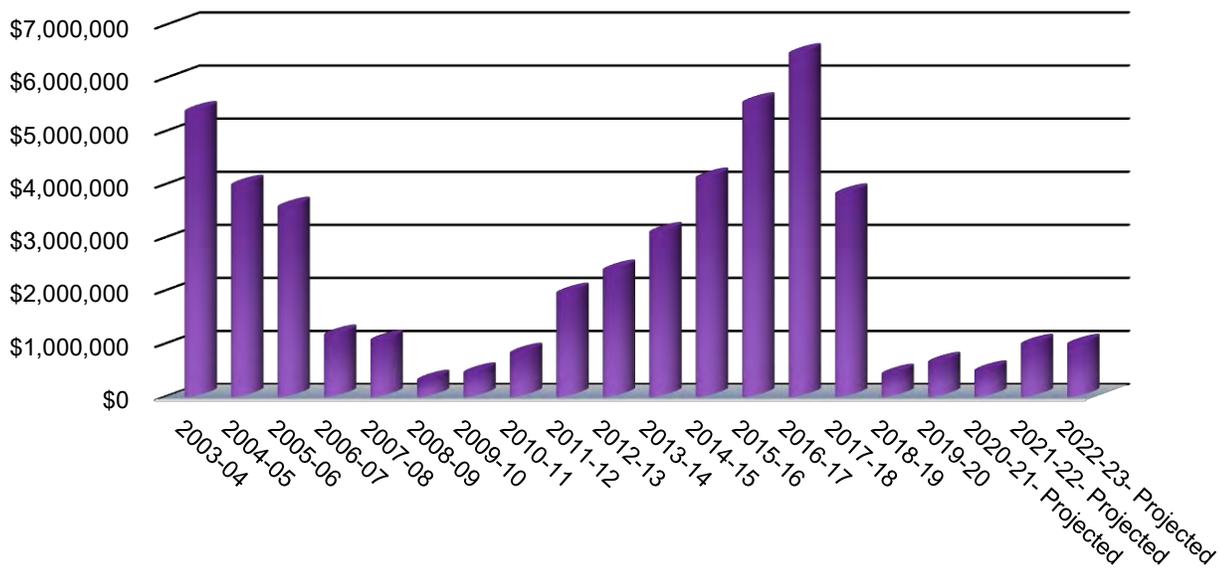




LOW INCOME HOUSING FUND

Established to account for the receipt and disbursement of fees collected from developers and other community housing projects. The fee provides for land acquisition, construction and acquisition of residential units which shall be affordable to low-income households. The fees are collected from developers during construction of residential and commercial projects. Fees vary based on type of project that is being constructed. Annual growth rates are subject to cyclical nature of development and the economy.

Low Income Housing Fee

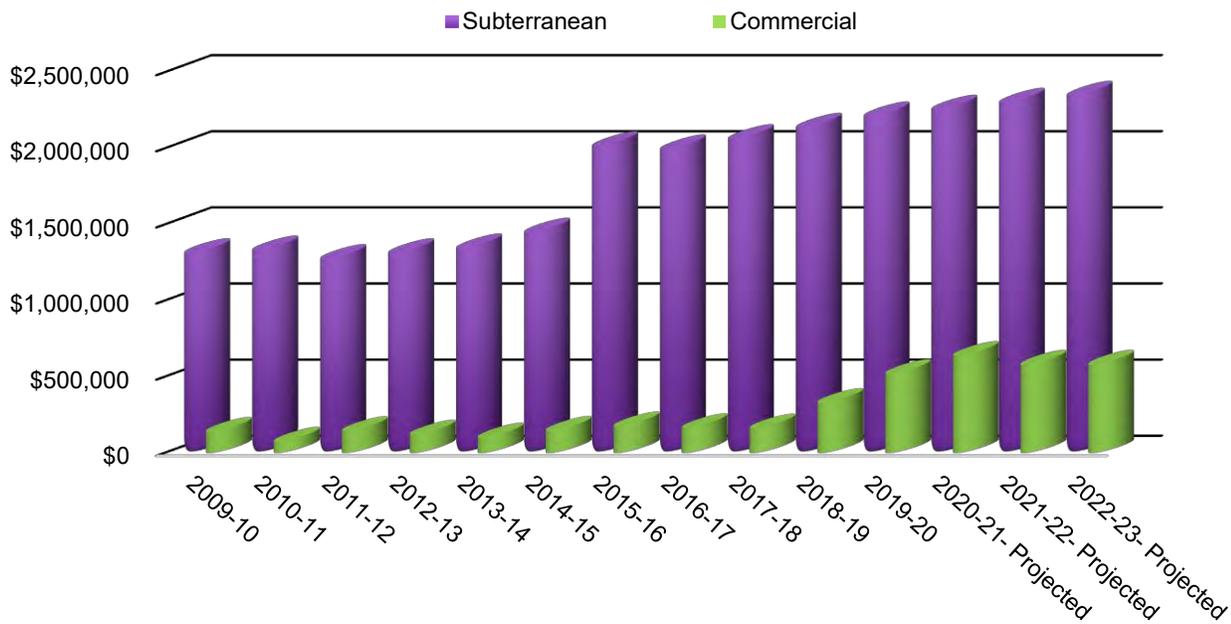




RENTAL OF CITY OWNED PROPERTY

Over 90% of the revenue comes from subterranean property use. The General Fund is charging the utilities (Water and Sewer) a rent for the cost of the City of Livermore's right of way (ROW) applicable to the City's underground utilities based upon a study done in July 2009 by MGT of American, Inc. The rents are adjusted annually by the CPI. The remaining revenue comes from monthly rental income from commercial properties that the City owns.

Subterranean and Commercial Rent



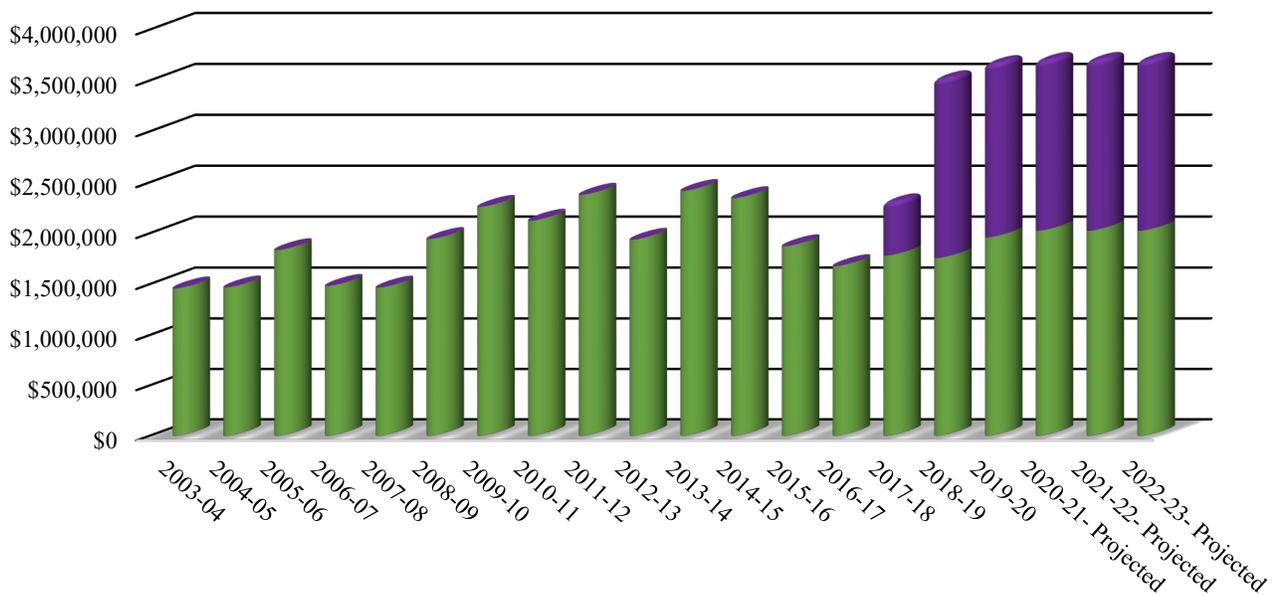


STATE GAS TAX

Gas Tax Revenue is from the State, and is apportioned to the City. It can be used for local street/road construction and maintenance. The State sets the Gas Tax rates and imposes per-gallon excise taxes on gasoline and diesel fuel, sales taxes on gasoline and diesel fuel and registration taxes on motor vehicles with allocations dedicated to transportation purposes. The City has authority to decide which projects to use the money for, as long as it meets the general criteria set out by the State. The revenue must be accounted for in special funds based on the type of Gas Tax received, and the money is subject to audit by the State at any time.

Gas Tax Revenue

■ Gas Tax ■ SB1



General Fund Expenditures

Department, Division and Budget Unit (Short Key)	FY 2019-20 Actual	FY 2020-21 Existing	FY 2020-21 Updated	FY 2021-22 Adopted	FY 2022-23 Adopted
CITY COUNCIL					
1101 CITY COUNCIL	\$ 146,051	\$ 177,444	\$ 356,074	\$ 190,327	\$ 201,364
CITY COUNCIL TOTAL	146,051	177,444	356,074	190,327	201,364
CITY MANAGER DEPARTMENT					
1103 CITY MANAGER ADMIN	1,554,194	1,673,177	1,746,337	1,756,668	1,795,412
1107 EMERGENCY OPERATIONS	291,193	408,360	305,442	419,037	385,642
CITY MANAGER TOTAL	1,845,387	2,081,537	2,051,779	2,175,705	2,181,054
CITY ATTORNEY DEPARTMENT					
1201 CITY ATTORNEY ADMIN	1,750,603	2,049,549	2,068,589	2,214,168	2,180,504
CITY ATTORNEY TOTAL	1,750,603	2,049,549	2,068,589	2,214,168	2,180,504
ADMINISTRATIVE SERVICES DEPARTMENT					
1801 ADMINISTRATIVE SVCS ADMIN	572,495	586,283	595,946	597,334	604,393
ADMINISTRATIVE SERVICES ADMIN TOTAL	572,495	586,283	595,946	597,334	604,393
1301 CITY CLERK	745,993	1,049,702	1,167,298	1,303,429	1,322,888
1302 RECORDS MANAGEMENT	-	-	193,321	263,351	279,919
1303 CITY ELECTIONS	377,952	280,021	352,236	99,809	331,091
CITY CLERK DIVISION TOTAL	1,123,945	1,329,723	1,712,855	1,666,589	1,933,898
1403 GENERAL ACCOUNTING	1,648,521	1,963,110	1,771,908	2,164,130	2,141,677
1404 BUSINESS LICENSES	192,544	214,097	225,059	229,114	232,493
1405 PAYROLL SERVICES	314,527	314,491	327,700	335,889	339,722
1406 ACCOUNTS PAYABLE	301,206	325,920	328,342	338,400	343,884
1409 PURCHASING	367,075	398,025	401,749	411,355	416,577
FINANCE DIVISION TOTAL	2,823,873	3,215,643	3,054,758	3,478,888	3,474,353
1701 HUMAN RESOURCES	1,232,486	1,462,402	1,493,590	1,533,253	1,521,400
HUMAN RESOURCES DIVISION TOTAL	1,232,486	1,462,402	1,493,590	1,533,253	1,521,400
ADMINISTRATIVE SERVICES DEPARTMENT TOTAL	5,752,798	6,594,051	6,857,149	7,276,064	7,534,044
GENERAL SERVICES DEPARTMENT					
1450 GENERAL SERVICES	7,069,467	3,313,638	3,814,378	3,569,999	3,601,224
GENERAL SERVICES DEPARTMENT TOTAL	7,069,467	3,313,638	3,814,378	3,569,999	3,601,224
LIBRARY DEPARTMENT					
1901 LIBRARY ADMINISTRATION	1,775,326	1,962,933	1,646,294	1,719,721	1,713,183
1902 LIBRARY PUBLIC SERVICES	2,317,544	2,469,780	2,434,256	2,542,813	2,571,510
1903 TECHNICAL SERVICES	1,296,159	1,365,467	1,374,761	1,430,593	1,464,850
1904 SPRINGTOWN BRANCH	45,748	69,439	32,101	60,083	60,164
1905 RINCON BRANCH	399,509	437,031	417,285	505,678	522,021
LIBRARY DEPARTMENT TOTAL	5,834,286	6,304,650	5,904,697	6,258,888	6,331,728
COMMUNITY DEVELOPMENT DEPARTMENT					
2001 COMMUNITY DEVELOPMNT ADM	915,009	1,066,737	1,001,481	1,050,163	1,059,410
8055 SB 1186 CASP SERVICES	6,000	-	-	-	-
COMMUNITY DEVELOPMENT ADMIN TOTAL	921,009	1,066,737	1,001,481	1,050,163	1,059,410
2002 COMMNTY DVLPMNT HOUSING	1,412,490	1,944,141	4,674,111	2,181,829	1,578,316
2004 LVRMR VLLG MAINTENANCE	11,291	11,802	30,117	30,097	20,343
5010 MULTISERVICE CENTER	199,187	349,125	334,651	265,371	317,108
HOUSING & HUMAN SERVICES DIVISION TOTAL	1,622,968	2,305,068	5,038,879	2,477,297	1,915,767
8050 BUILDING ADMINISTRATION	962,118	990,621	961,695	1,049,079	1,092,338
8051 INSPECTION & ENFORCEMENT	972,429	1,016,829	1,017,762	1,048,894	1,061,387
8052 PERMIT PROC & PLAN REVW	902,916	985,088	897,512	939,747	952,792
8053 NEIGHBORHOOD PRESERVATION	606,232	630,492	641,813	640,707	644,267
BUILDING DIVISION TOTAL	3,443,695	3,623,030	3,518,782	3,678,427	3,750,784
8150 PLANNING ADMINISTRATION	1,030,023	1,110,422	1,055,170	1,094,793	1,121,834
8151 CURRENT PLANNING	796,664	948,399	1,026,652	964,306	976,699
8152 ADVANCE PLANNING	1,779,766	1,999,866	1,436,541	2,766,441	2,728,404
PLANNING DIVISION TOTAL	3,606,453	4,058,687	3,518,363	4,825,540	4,826,937

General Fund Expenditures

Department, Division and Budget Unit (Short Key)	FY 2019-20 Actual	FY 2020-21 Existing	FY 2020-21 Updated	FY 2021-22 Adopted	FY 2022-23 Adopted
8101 ENGINEERING ADMIN	1,195,587	1,286,496	1,243,562	1,242,536	1,245,455
8103 TRAFFIC OPS & BIKE PED	659,238	715,760	701,460	725,107	733,148
8104 BART JPA & REGIONAL TRANS	309,558	397,321	492,804	412,243	416,774
8105 DESIGN ENGINEERING	570,914	998,514	1,072,224	1,066,500	1,070,900
8107 CONSTRUCTION ENGINEERING	470,821	672,953	684,068	735,054	736,214
8108 DEVELOPMENTAL ENGINEERING	1,183,402	1,634,665	940,083	1,108,698	1,111,056
8109 WATER ENGINEERING	165,916	185,636	192,227	197,291	199,889
8110 WATER RES. ENGINEERING	170,001	189,726	196,547	201,663	204,314
ENGINEERING DIVISION TOTAL	4,725,436	6,081,071	5,522,975	5,689,092	5,717,750
TOTAL COMMUNITY DEVELOPMENT DEPARTMENT	14,319,562	17,134,593	18,600,480	17,720,519	17,270,648
INNOVATION & ECONOMIC DEVELOPMENT DEPARTMENT					
5001 ECONOMIC DEVELOPMENT	2,468,246	4,827,853	4,122,887	2,592,418	2,639,670
5002 I-GATE	326,215	350,422	349,184	350,876	352,336
5003 CULTURAL ARTS	31,568	116,427	112,335	123,692	125,454
INNOVATION & ECONOMIC DEV DEPARTMENT TOTAL	2,826,030	5,294,702	4,584,406	3,066,986	3,117,460
POLICE DEPARTMENT					
6001 MANAGEMENT SUPPORT SVCS	3,576,444	3,996,154	3,674,540	4,157,450	4,274,551
6002 COMMUNICATIONS	3,386,467	3,511,849	3,574,004	3,862,748	3,919,596
6003 RECORDS & SUPPORT	1,038,570	1,123,803	1,016,344	965,436	976,002
6004 PROPERTY & EVIDENCE	369,971	449,326	471,550	505,876	509,656
6006 POLICE EMRGNCY RSPNS	22,075	13,064	-	-	-
6007 TRAFFIC	1,677,757	1,620,934	1,670,318	1,753,999	1,828,582
6008 PATROL	18,623,994	20,747,717	21,164,896	22,638,121	23,310,646
6009 SPECIAL OPERATIONS	1,340,428	1,542,247	1,151,298	1,146,935	1,191,736
6010 POLICE INFORMATION TECH	1,307,514	1,553,776	1,573,948	1,620,210	1,880,520
6011 VEHICLE ABATEMENT	162,514	161,968	164,236	168,964	170,465
6012 ANIMAL CONTROL	721,890	843,524	804,424	860,968	864,198
6014 SCHOOL RELATED - POLICE	610,760	1,082,264	348,418	536,645	566,661
6015 CRIMINAL INVESTIGATIONS	3,355,440	3,394,843	3,365,134	3,413,968	3,526,769
POLICE DEPARTMENT TOTAL	36,193,824	40,041,469	38,979,110	41,631,320	43,019,382
PUBLIC WORKS DEPARTMENT					
7201 PUBLIC WORKS ADMIN	684,312	327,451	313,964	321,768	324,883
7202 ENERGY/ENVIRONMENTAL PGM	-	-	77,063	102,063	102,063
7203 ASSET MANAGEMENT	246,342	967,158	816,455	781,385	776,942
7408 LPGC	159,489	151,597	17,545	17,579	17,811
8201 SPRINGTOWN OPEN SPACE	33,010	67,239	28,866	49,742	36,048
PUBLIC WORKS ADMIN TOTAL	1,123,153	1,513,445	1,253,893	1,272,537	1,257,747
7102 LANDSCAPE AREA MAINTENANCE	2,047,514	2,686,747	2,346,652	2,418,391	2,477,397
7103 STREET TREE MAINTENANCE	267,722	690,578	549,779	864,534	565,107
7301 STREET LIGHTING	1,461,126	1,958,560	1,633,967	1,836,418	1,804,420
7401 MAINTENANCE ADMIN	924,126	1,017,048	910,386	1,000,709	1,012,804
7402 STREET MAINTENANCE	1,233,268	1,317,475	1,298,466	1,528,430	1,566,124
7403 TRAFFIC CONTROL	264,588	317,056	133,367	161,261	164,727
MAINTENANCE DIVISION TOTAL	6,198,344	7,987,464	6,872,617	7,809,743	7,590,579
TOTAL PUBLIC WORKS DEPARTMENT	7,321,497	9,500,909	8,126,510	9,082,280	8,848,326
FIRE DEPARTMENT					
8001 FIRE ADMINISTRATION	3,239,927	3,317,962	3,309,538	3,409,860	3,470,865
8002 FIRE INSPECTION	1,157,370	1,321,147	1,319,593	1,358,265	1,380,959
8003 EMERGENCY MEDICAL SVCS	105,555	130,355	128,634	132,456	135,901
8005 FIRE SUPPRESSION	17,453,893	18,414,714	18,321,681	18,921,606	19,211,442
FIRE DEPARTMENT TOTAL	21,956,744	23,184,178	23,079,446	23,822,187	24,199,167
TOTAL GENERAL FUND	\$ 105,016,248	\$ 115,676,720	\$ 114,422,618	\$ 117,008,443	\$ 118,484,901

Citywide Expenditures

Fund	Short Key	FY 2019-20 Actual	FY 2020-21 Existing	FY 2020-21 Updated	FY 2021-22 Adopted	FY 2022-23 Adopted
001	001 GENERAL FUND	105,016,248	115,676,720	114,422,618	117,008,443	118,484,901
	TOTAL GENERAL FUND	105,016,248	115,676,720	114,422,618	117,008,443	118,484,901
210	2109 AIRPORT DEBT SVC - COP	249,587	173,599	182,055	306,917	305,829
210	2110 AIRPORT ADMINISTRATION	1,334,769	1,433,821	1,509,935	1,553,222	1,571,092
210	2120 AIRFIELD & FACILITIES MNT	742,712	928,698	935,371	972,011	952,857
210	2130 PRODUCT EXPENSE	75,181	9,998	11,593	27,141	27,461
210	2140 HANGAR & TIEDOWN	560,175	623,645	646,304	663,018	668,245
	TOTAL AIRPORT FUND	2,962,424	3,169,761	3,285,258	3,522,309	3,525,484
220	2200 STORM WATER ADMIN	1,555,917	2,060,422	1,899,750	2,274,434	2,375,920
220	2210 STORMWATER MNTNC	297,348	860,298	626,191	892,503	614,461
220	2221 STREAM MAINTENANCE	469,250	221,289	280,722	723,352	672,740
	TOTAL STORM WATER FUND	2,322,514	3,142,009	2,806,663	3,890,289	3,663,121
221	2211 STORM DRAIN OPERATING	43,277	271,880	307,279	54,681	12,206
	TOTAL STORM DRAIN FUND	43,277	271,880	307,279	54,681	12,206
230	2300 SEWER ADMIN	4,852,555	5,043,485	4,805,745	4,944,598	4,952,980
230	2310 COLLECTION SYS MAINT	2,629,901	1,981,185	2,056,960	2,098,335	2,122,966
230	2321 SEWER CUSTOMER ACCOUNTS	512,699	571,690	585,806	602,612	616,638
230	2322 WRP OPERATIONS	4,213,259	4,831,453	4,727,150	5,415,774	5,036,943
230	2323 PLANT MAINTENANCE	2,322,209	3,037,480	2,404,790	2,802,612	2,871,096
230	2324 RECYCLED WATER PRODUCTION	242,476	311,779	355,924	349,698	360,822
230	2330 SOURCE CONTROL	338,262	624,660	346,566	479,595	545,918
230	2340 WRP LABORATORY	632,130	709,680	661,701	673,921	683,853
	TOTAL SEWER FUND	15,743,491	17,111,412	15,944,642	17,367,145	17,191,216
239	2391 RENWL & REPLCMT- MAINT	154,614	554,647	259,610	203,513	493,468
239	2392 RENWL & REPLCMT - COLLECT	183,681	458,857	391,729	528,736	579,773
	TOTAL SEWER REPLACEMENT FUND	338,295	1,013,504	651,339	732,249	1,073,241
241	2411 SEWER CONNECTION OPS	6,880	41,511	24,002	24,020	56,020
	TOTAL SEWER CONNECTION FEE FUND	6,880	41,511	24,002	24,020	56,020
242	2420 LAVWMA	3,534,752	3,588,633	3,544,238	3,660,481	3,763,440
	TOTAL LAVWMA FUND	3,534,752	3,588,633	3,544,238	3,660,481	3,763,440
250	2500 ADMINISTRATIVE & GEN EXP	1,652,056	3,263,312	2,818,653	2,909,510	2,865,641
250	2509 WATER DEBT SVC- COP	76,197	87,625	135,690	341,895	342,362
250	2510 SOURCE OF WATER SUPPLY	9,276,893	10,175,791	10,129,509	10,039,160	10,579,517
250	2520 WATER PUMPING	324,987	336,990	533,851	466,305	385,091
250	2530 WATER TRANS & DIST	1,980,975	2,248,707	2,012,780	2,215,382	2,145,830
250	2540 WATER CUSTOMER ACCOUNTS	677,181	708,248	745,598	761,823	772,929
	TOTAL WATER FUND	13,988,288	16,820,673	16,376,081	16,734,075	17,091,370
251	2511 WATER CONNECTION OPS	4,590	15,974	2,743	227,967	63,266
	TOTAL WATER CONNECTION FEES FUND	4,590	15,974	2,743	227,967	63,266
259	2591 RENWL&REPLCMT-WATER	259,332	593,952	588,530	590,253	590,453
	TOTAL WATER REPLCEMENT FUND	259,332	593,952	588,530	590,253	590,453
306	3061 TAFFIC IMPACT FEE OPS NON CIP	3,001	-	-	-	-
	TOTAL TRAFFIC IMPACT FEE FUND	3,001	-	-	-	-
320	3201 2022 COP CONSTRUCTION FUND	-	-	-	350,000	-
	TOTAL 2022 COP CONSTRUCTION FUND	-	-	-	350,000	-
321	3211 TVTC OPS NON CIP	12,033	-	-	-	-
	TOTAL TVTC FUND	12,033	-	-	-	-
322	3221 ISABEL INTERCHANGE OPS NON CIP	7,107	-	-	-	-
	TOTAL ISABEL INTERCHANGE FUND	7,107	-	-	-	-

Citywide Expenditures

Fund	Short Key	FY 2019-20 Actual	FY 2020-21 Existing	FY 2020-21 Updated	FY 2021-22 Adopted	FY 2022-23 Adopted
337	3371 PARK FEE OPERATING PARK FEE-AB1600 FUND	1,063 1,063	-	-	-	-
347	3471 OTHER CAPITAL PROJECTS OPERATING TOTAL OTHER CAPITAL PROJECTS FUND	- -	-	543 543	-	-
411	4119 2011 LCPFA COP TOTAL LCPFA 2011 COP DS FUND	12,277,101 12,277,101	-	-	-	-
414	4140 2014A COP DEBT SERVICE TOTAL 2014 COP SERIES A DS FUND	9,083,202 9,083,202	-	-	-	-
415	4150 2014B COP DEBT SERVICE TOTAL 2014 COP SERIES B DS FUND	34,383,167 34,383,167	-	-	-	-
416	4160 2020 COP SERIES A TOTAL 2020 COP SERIES A FUND	72,623 72,623	277,080 277,080	358,689 358,689	475,000 475,000	490,250 490,250
417	4170 2020 COP SERIES B TOTAL 2020 COP SERIES DS FUND	335,558 335,558	1,353,781 1,353,781	1,720,610 1,720,610	3,879,489 3,879,489	3,881,509 3,881,509
422	4221 2022 COP DEBT SERVICE TOTAL 2022 COP DS FUND	- -	-	-	1,083,223 1,083,223	2,570,626 2,570,626
500	5030 DOOLAN CANYON PRESERVE ENDOWMENT TOTAL DOOLAN CANYON PRESERVE ENDOWMENT FUND	23,864 23,864	27,000 27,000	32,000 32,000	26,000 26,000	26,000 26,000
600	6990 HOST COMMUNITY IMPACT FEE TOTAL HOST COMMUNITY IMPACT FEE FUND	47,458 47,458	12,820 12,820	10,175 10,175	30,504 30,504	30,514 30,514
602	6020 CITY STREET SWEEPING TOTAL CITY STREET SWEEPING FUND	512,553 512,553	736,912 736,912	688,054 688,054	711,249 711,249	715,766 715,766
603	6013 COPS AHEAD GRANT AB3229 TOTAL COPS AHEAD GRANT AB 3229 FUND	39,506 39,506	142,835 142,835	116,109 116,109	314,119 314,119	230,058 230,058
607	6071 HSG - HEAP GRANT - LOCAL	392,593	203,000	216,061	-	-
607	6072 HSG - HEAP GRANT POOL	268,809	258,870	254,353	-	-
607	6073 PD - CA DOJ TOBACCO GRANT	147,052	169,056	181,182	182,635	192,385
607	6074 CALTRANS GRANT TOTAL STATE GRANT FUND	- 808,453	130,000 760,926	18,750 670,346	111,250 293,885	- 192,385
608	6081 PUBLIC ART PROJECTS	34,443	469,031	99,204	246,574	155,115
608	6082 OUTREACH PROGRAMS	5,212	34,287	19,027	34,266	34,278
608	6083 MINIGRANTS TOTAL PUBLIC ART FEE FUND	1,195 40,850	16,279 519,597	5,000 123,231	16,000 296,840	16,000 205,393
609	6091 SUCCESSOR L/M ACTIVITIES TOTAL HOUSING SUCCESSOR AGENCY FUND	584 584	25 25	636 636	636 636	610 610
610	61101 YOUTH SVCS - GRANT	540,367	580,000	14,500	14,500	14,500
610	61102 YOUTH SVCS - CITY	658,329	715,926	1,143,656	1,068,558	957,527
610	61111 CASE MGMNT - GRANT	37,156	-	-	-	-
610	6114 HORIZON-DONATION PGMS TOTAL HORIZONS FUND	19,127 1,254,979	3,000 1,298,926	- 1,158,156	- 1,083,058	- 972,027

Citywide Expenditures

Fund	Short Key	FY 2019-20 Actual	FY 2020-21 Existing	FY 2020-21 Updated	FY 2021-22 Adopted	FY 2022-23 Adopted
611	6119 PROPERTY MANAGEMENT	19,688	10,785	10,785	10,778	10,782
611	61120 HSG ACQUIS SERVICE	151,818	188,732	214,179	158,112	158,166
611	61123 TVH DOMESTIC VIOL SHELTER	25,000	25,436	-	-	-
611	61124 TVH HOMELESS SHELTER	70,068	356,098	361,205	-	-
611	61125 SENIOR HOUSING REHAB SVC	45,239	215,185	38,044	-	-
611	61126 HOUSING COUNSELING	23,924	30,523	21,197	21,183	21,190
611	61127 HSG RENTAL ASSISTANCE	6,527	16,279	20,350	20,336	20,343
611	61128 LOAN ACQUISITION	2,993,122	2,923,725	5,656,673	4,704,735	783,202
611	61130 HOMELESS SERVICES	111,657	61,045	-	-	-
	TOTAL LOW INCOME HOUSING FUND FUND	3,447,044	3,827,808	6,322,433	4,915,144	993,683
612	6120 MEASURE D	256,122	431,850	266,452	445,557	337,548
	TOTAL WASTE MANAGEMENT FUND	256,122	431,850	266,452	445,557	337,548
613	61301 ADMIN EXP FOR CDBG PROG	45,271	134,184	141,885	312,654	316,626
613	61302 SECTION 108 LOAN REPAYMT	356,126	464,985	447,076	315,964	309,381
613	61303 HSG REHAB PROG HOMEOWNERS	66,096	871,755	471,744	165,487	65,487
	TOTAL CDBG GRANT FUND	467,494	1,470,924	1,060,705	794,105	691,494
614	61408 LANDSCAPE DISTRICTS	864,131	946,303	929,332	904,538	921,765
614	61410 DOWNTOWN LMD	295,578	312,094	308,944	323,026	327,794
614	999999 LMD BUDGET	1,549,738	1,612,045	1,640,178	1,600,244	1,600,791
	TOTAL LMD FUND	2,709,446	2,870,442	2,878,454	2,827,808	2,850,350
615	6150 CARES ACT RELIEF GRANT	1,489,276	-	-	-	-
615	6151 FEMA	-	-	197,900	-	-
615	61511 CITY BUILDING REOPENING	58,744	-	-	-	-
615	61512 DOWNTOWN REOPENING	109,160	-	-	-	-
615	61513 PPE & SANITATION	29,818	-	-	-	-
615	61514 MASS SHELTER	21,600	-	-	-	-
615	61516 RECOVERY	12,409	-	-	-	-
615	61517 RLCC VACCINE POD	-	-	2,100	-	-
	TOTAL COVID-19 FEDERAL GRANT FUND	1,721,007	-	200,000	-	-
617	8007 USED OIL RECYCLING	6,656	24,200	24,200	24,200	24,200
	TOTAL USED OIL RECYCLING GRANT FUND	6,656	24,200	24,200	24,200	24,200
619	6030 FED ASSET SEIZURE ADJDCD	-	75,000	100,000	100,000	-
619	6031 NON FED ASSET SEZR ADJUD	-	100,000	-	101,680	101,715
	TOTAL ASSET SEIZURE FUND	-	175,000	100,000	201,680	101,715
620	6200 SOEF	66,779	81,394	81,398	81,344	71,071
	SOCIAL OPPORTUNITY ENDOWMENT FUND	66,779	81,394	81,398	81,344	71,071
621	6210 BLTPRF VEST REIMB	5,147	14,000	15,000	15,000	15,000
	BULLETPROOF VEST GRANT FUND	5,147	14,000	15,000	15,000	15,000
622	6162 CALHOME STATE GRANT	436	350	600	600	600
622	6172 CALHOME REUSE	66,690	136,334	142,447	142,352	80,548
	CALHOME REUSE GRANT FUND	67,126	136,684	143,047	142,952	81,148
626	6170 FIRST TIME HOME HOMEBUYERS ASSISTANCE	222	305	305	305	305
	TOTAL HOMEBUYER ASSISTANCE FUND	222	305	305	305	305
628	6280 HHS - MGE ASST - DPA LOAN	3,150	257,408	207,057	125,575	125,618
	TOTAL MORTGAGE ASSISTANCE FUND	3,150	257,408	207,057	125,575	125,618
630	6129 BEVERAGE CONTAINER	12,819	28,518	22,000	22,000	22,000
	TOTAL CA BEVERAGE CONTAINER GRANT FUND	12,819	28,518	22,000	22,000	22,000
633	6331 HHS-EDI GRANT DPA	148	76,473	20,100	58,594	700
633	6333 HHS-NSP ADMINISTRATION	11,832	-	-	-	-
	TOTAL HUD EDI SPECIAL GRANT FUND	11,980	76,473	20,100	58,594	700

Citywide Expenditures

Fund	Short Key	FY 2019-20 Actual	FY 2020-21 Existing	FY 2020-21 Updated	FY 2021-22 Adopted	FY 2022-23 Adopted
635	6350 PD - CHP - EVRY 15 MIN	3,711	5,000	-	15,000	-
635	6351 PD-OTS MOTORCYCLE SAFETY	-	111,600	78,800	1,345	-
635	63510 STOP GRANT (COPS)	47,703	-	-	-	-
635	6352 PD - OTS - AVOID THE 21	43,242	43,242	43,877	-	-
635	63531 PD-JAG 2017	18,779	-	-	10,160	-
635	63532 PD-JAG 2018	15,700	-	-	-	-
635	63533 PD-JAG 2019	-	12,079	-	12,079	-
635	6354 PD-STEP FY 2020-21	-	60,490	56,175	15,231	-
635	6356 STEP GRANT PT19058	36,078	-	-	-	9,000
635	6357 PD-STEP FY 2019-20	21,004	20,260	22,686	-	-
635	6359 STOP GRANT (BJA)	38,260	16,520	24,700	-	-
	TOTAL LPD - FEDERAL GRANTS FUND	224,476	269,191	226,238	53,815	9,000
637	6714 CALIF BEGIN PROGRAM	179	10,100	30,100	30,100	10,100
	TOTAL CALIF BEGIN PROGRAM FUND	179	10,100	30,100	30,100	10,100
641	6410 PD-VEHICLE IMPOUND (VIP)	22,943	35,510	35,508	15,218	15,218
	TOTAL VEHICLE IMPOUND PROGRAM FUND	22,943	35,510	35,508	15,218	15,218
642	6420 ALTMNT OPEN SPACE	177,777	-	-	23,000	23,000
	TOTAL OPEN SPACE ACQUISITION & MAINTENCE FUND	177,777	-	-	23,000	23,000
645	6450 CASP CERT & TRAINING FUND	8,213	14,000	5,000	11,000	11,000
	TOTAL CASP FUND	8,213	14,000	5,000	11,000	11,000
650	6511 GAS TAXES OPERATING	164,181	70,000	30,000	260,000	132,000
	TOTAL GAS TAXES FUND	164,181	70,000	30,000	260,000	132,000
665	6651 COMMUNITY TELEVISION	47,821	45,784	45,787	45,756	45,772
	TOTAL PEG CAPITAL FEES FUND	47,821	45,784	45,787	45,756	45,772
666	6124 IMPORT MITIGATION	-	58,570	9,157	49,413	-
	TOTAL IMPORT MITIGATION FUND	-	58,570	9,157	49,413	-
667	6125 SW&RECYCLING CNTRCT MGMT	306,381	382,873	278,994	273,920	277,310
	TOTAL SOLID WASTE & RECYCLING FUND	306,381	382,873	278,994	273,920	277,310
671	6710 ECHO HOMELESS - HOME	126,226	142,420	142,020	144,813	144,862
	TOTAL FEDERAL HOME PROGRAM FUND	126,226	142,420	142,020	144,813	144,862
672	6738 LIBRARY GIFT BOOKS	52,784	115,986	136,342	151,727	141,607
	TOTAL LIBRARY DONATIONS FUND FUND	52,784	115,986	136,342	151,727	141,607
673	6732 PUBLIC LIBRARY FUND	2,881	10,000	11,396	14,825	14,830
673	6733 STATE LITERACY	6,851	14,422	14,422	14,422	14,422
	TOTAL LIBRARY FOUNDATION GRANT FUND	9,732	24,422	25,818	29,247	29,252
676	6760 LIVERMORES PROMISE	156,125	160,000	-	160,000	160,000
	TOTAL LIVERMORE'S PROMISE GRANT FUND	156,125	160,000	-	160,000	160,000
677	6771 MEASURE B - BIKE AND PEDESTRIAN	71,839	430,625	389,640	151,565	20,650
	TOTAL MEASURE B-BIKE/PEDESTRIAN FUND	71,839	430,625	389,640	151,565	20,650
678	6781 MEAS B PASS THRU	82,064	25,600	55,615	70,625	20,625
	TOTAL MEASURE B-2000 PASS THRU FUND	82,064	25,600	55,615	70,625	20,625
681	6811 LOCAL VEHICLE REG FEE	951	955	1,660	1,700	1,700
	TOTAL LOCAL VEHICLE REG FEE FUND	951	955	1,660	1,700	1,700
683	6830 POLICE - PAL PROGRAM	-	3,093	-	-	-
683	6831 POLICE - MISC DONATIONS	4,814	5,087	5,087	5,084	5,086
683	6833 POLICE - OCCUPANT PROTECT	-	2,544	1,017	1,017	1,017
683	6834 POLICE - K-9	10,379	2,544	5,087	5,084	5,086
683	6835 POLICE - CPA ALUMNI	5,357	5,087	5,087	5,084	5,086
683	6836 POLICE - YOUTH PROGRAMS	-	509	5,087	5,084	5,086
683	6838 POLICE-STRIKE NGT DINNER	-	1,017	-	-	-
	TOTAL POLICE DONATIONS FUND FUND	20,550	19,881	21,365	21,353	21,361

Citywide Expenditures

Fund	Short Key	FY 2019-20 Actual	FY 2020-21 Existing	FY 2020-21 Updated	FY 2021-22 Adopted	FY 2022-23 Adopted
687	6871 MBB BIKE/PED - OPERATING	159	160	280	300	300
	TOTAL MEASURE BB-BIKE/PEDESTRIAN FUND	159	160	280	300	300
688	6881 MBB STREET/RD - OPERATING	679	145,180	57,800	109,375	50,725
	TOTAL MEASURE BB-LOCAL STREET & ROAD FUND	679	145,180	57,800	109,375	50,725
696	6960 - 2012-1EL CHARRO CFD MAINT	-	-	1,699	1,698	1,699
696	6961 - ROAD A MEDIAN/PLANTERS	-	13,490	13,726	13,893	13,897
696	69610 - JACKLONDBLVD-BOX CULVERTS	-	18,046	18,361	9,412	9,415
696	69611 - JACKLONDBLVD-ROAD SWALES	-	17,532	17,838	16,485	5,811
696	69612 - MULTI-USE TRAILS	-	14,828	15,087	17,776	7,102
696	69613 - INTERCHANGE LANDSCAPING	-	6,899	7,020	5,967	5,969
696	69614 - JACKLOND RD MEDIANPLANTER	-	6,911	7,032	4,583	4,584
696	69615 - MITIGATION DITCH	-	12,395	12,612	11,459	11,463
696	69616 - ENTRY FEATURES JLB ELCHAR	-	191	194	2,131	2,132
696	6962 - ROAD B MEDIAN/PLANTERS	-	11	11	86	86
696	6963 - PARK AROUND HMP BASIN 2	-	38,531	39,204	37,119	37,132
696	6964 - NO BANK LANDSCAPING&SWALE	-	21,206	21,577	20,876	20,883
696	6965 - MITIGATION CREEK BUFFER	-	40,865	41,579	86,187	86,216
696	6966 - HMP OUTFALLS	-	6,143	6,250	3,730	3,731
696	6967 - HMP BASIN 1	-	37,418	38,072	68,676	68,699
696	6968 - HMP BASIN 2	-	60,305	61,359	59,816	59,837
696	6969 - SOUTHERN CONVEYANCE FACIL	-	33,604	34,191	35,680	35,692
	TOTAL EL CHARRO MAINTENCE CFD FUND	-	328,375	335,812	395,574	374,348
697	6971 - BRISA 2015-1 MAINT CFD	-	142,535	144,242	103,418	103,453
697	6972 - SAGE 2016-1 MAINT CFD	-	156,789	158,497	93,721	93,752
697	69731 - AUB GROVE MAINT CFD PHS1	-	-	1,699	1,698	1,699
	TOTAL OTHER MAINTENANCE CFDS FUND	-	299,324	304,438	198,837	198,904
700	7710 RISK MANAGEMENT	2,751,495	3,663,879	3,207,319	4,130,763	5,035,350
	TOTAL RISK MANAGEMENT-LIABILITY FUND	2,751,495	3,663,879	3,207,319	4,130,763	5,035,350
710	7720 WORKERS COMPENSATION	1,987,421	2,281,929	3,439,398	2,552,485	2,773,819
	TOTAL RISK MANAGEMENT-W/C INSUR FUND	1,987,421	2,281,929	3,439,398	2,552,485	2,773,819
720	7760 INFORMATION TECHNOLOGY	3,053,648	3,487,018	3,639,888	3,656,623	3,697,626
720	7761 GIS	374,627	608,050	604,520	609,928	612,949
	TOTAL INFORMATION TECHNOLOGY FUND	3,428,275	4,095,068	4,244,408	4,266,551	4,310,575
725	7250 CYBER SECURITY	-	226,709	246,849	638,095	641,800
	TOTAL CYBERSECURITY FUND	-	226,709	246,849	638,095	641,800
730	7771 FLEET & EQT SERVICES	5,853,407	3,909,399	3,546,289	5,833,284	5,018,817
730	7772 OUTSIDE AG FLEET & EQ SVC	238,520	319,470	255,998	265,131	275,392
	TOTAL FLEET & EQT SERVICES FUND	6,091,927	4,228,869	3,802,287	6,098,415	5,294,209
740	7791 FACILITIES REHAB	851,143	1,865,867	1,735,205	1,951,833	1,871,917
740	7792 CITY BUILDING MAINTENANCE	569,769	525,244	657,958	592,693	608,457
740	7793 MAINTENANCE SERVICE CNTR	239,673	224,341	186,611	231,322	239,385
740	7794 DOWNTOWN PARKNG STRUCTURE	60,912	106,015	50,721	63,977	66,613
	TOTAL FACILITIES REHAB PROGRAM FUND	1,721,498	2,721,467	2,630,495	2,839,825	2,786,372
	TOTAL ALL FUNDS	\$229,351,883	\$195,767,814	\$193,875,423	\$204,733,651	\$202,674,547

General Fund Expense by Major Category FY 2019-20 Actual

Department/ Division	Personnel Cost	Supplemental Personnel Cost	Services & Supplies	Capital Outlay	Total Expenditures
City Council Department					
1101 CITY COUNCIL	\$ 69,240	\$ 5,703	\$ 71,108	\$ -	\$ 146,051
CITY COUNCIL DEPARTMENT TOTAL	69,240	5,703	71,108	-	146,051
City Manager Department					
1103 CITY MANAGER ADMIN	841,157	599,711	113,326	-	1,554,194
1107 EMERGENCY OPERATIONS	127,604	79,500	84,089	-	291,193
CITY MANAGER DEPARTMENT TOTAL	968,761	679,210	197,415	-	1,845,387
City Attorney Department					
1201 CITY ATTORNEY ADMIN	782,050	532,713	435,839	-	1,750,603
CITY ATTORNEY DEPARTMENT TOTAL	782,050	532,713	435,839	-	1,750,603
Administrative Services Department					
Administrative Services Admin					
1801 ADMINISTRATIVE SVCS ADMIN	316,767	218,661	37,067	-	572,495
ADMINISTRATIVE SERVICES ADMIN TOTAL	316,767	218,661	37,067	-	572,495
City Clerk Division					
1301 CITY CLERK	325,428	272,850	147,715	-	745,993
1302 RECORDS MANAGEMENT	-	-	-	-	-
1303 CITY ELECTIONS	-	-	377,952	-	377,952
CITY CLERK DIVISION TOTAL	325,428	272,850	525,667	-	1,123,945
Finance Division					
1402 SPECIAL ASSESSMENT	-	-	-	-	-
1403 GENERAL ACCOUNTING	665,351	514,925	468,244	-	1,648,521
1404 BUSINESS LICENSES	26,617	47,863	118,064	-	192,544
1405 PAYROLL SERVICES	164,052	144,029	6,446	-	314,527
1406 ACCOUNTS PAYABLE	164,856	131,437	4,913	-	301,206
1409 PURCHASING	187,943	167,125	12,007	-	367,075
FINANCE DIVISION TOTAL	1,208,820	1,005,380	609,672	-	2,823,873
Human Resources					
1701 HUMAN RESOURCES	561,303	480,517	190,666	-	1,232,486
1702 TEMPORARY EMPLOYEES	-	-	-	-	-
HUMAN RESOURCES DIVISION TOTAL	561,303	480,517	190,666	-	1,232,486
ADMINISTRATIVE SERVICES DEPARTMENT TOTAL	2,412,318	1,977,407	1,363,073	-	5,752,798
General Services Department					
1450 GENERAL SERVICES	-	-	7,069,017	450	7,069,467
GENERAL SERVICES TOTAL	-	-	7,069,017	450	7,069,467
Library Department					
1901 LIBRARY ADMINISTRATION	691,424	421,291	662,611	-	1,775,326
1902 LIBRARY PUBLIC SERVICES	1,224,447	1,054,087	39,010	-	2,317,544
1903 LIBRARY TECHNICAL SVCS	430,683	368,837	496,639	-	1,296,159
1904 SPRINGTOWN BRANCH	-	2	45,745	-	45,748
1905 RINCON BRANCH	170,722	153,017	75,770	-	399,509
LIBRARY DEPARTMENT TOTAL	2,517,276	1,997,234	1,319,776	-	5,834,286
Community Development Department					
Community Development Admin					
2001 COMMUNITY DEVELOPMNT ADM	493,693	326,213	95,104	-	915,009
COMMUNITY DEVELOPMENT TOTAL	493,693	326,213	95,104	-	915,009
Housing & Human Services Division					
2002 COMMNTY DVLPMNT HOUSING	601,868	462,135	348,487	-	1,412,490
2003 HS FOOD EDUCATION PROGRAM	-	-	-	-	-
2004 LVRMR VLLG MAINTENANCE	-	-	11,291	-	11,291
5010 MULTISERVICE CENTER	54,004	40,497	104,686	-	199,187
HOUSING & HUMAN SERVICES DIVISION TOTAL	655,872	502,632	464,464	-	1,622,968



General Fund Expense by Major Category FY 2019-20 Actual

Department/ Division	Personnel Cost	Supplemental Personnel Cost	Services & Supplies	Capital Outlay	Total Expenditures
<u>Building Division</u>					
8050 BUILDING ADMINISTRATION	329,969	245,603	386,546	-	962,118
8051 INSPECTION & ENFORCEMENT	516,695	403,082	52,652	-	972,429
8052 PERMIT PROC & PLAN REVW	431,438	358,594	112,885	-	902,916
8053 NEIGHBORHOOD PRESERVATION	320,017	262,700	23,516	-	606,232
8055 SB 1186 CASP SERVICES	-	-	6,000	-	6,000
BUILDING DIVISION TOTAL	1,598,119	1,269,978	581,598	-	3,449,695
<u>Planning Division</u>					
8150 PLANNING ADMINISTRATION	366,351	265,252	398,420	-	1,030,023
8151 CURRENT PLANNING	440,839	328,566	27,259	-	796,664
8152 ADVANCE PLANNING	703,895	411,211	664,660	-	1,779,766
PLANNING DIVISION TOTAL	1,511,086	1,005,028	1,090,339	-	3,606,453
<u>Engineering Division</u>					
8101 ENGINEERING ADMIN	318,472	246,156	630,959	-	1,195,587
8103 TRAFFIC OPS & BIKE PED	260,239	283,212	115,787	-	659,238
8104 BART JPA & REGIONAL TRANS	39,092	218,050	52,416	-	309,558
8105 DESIGN ENGINEERING	(244,896)	641,922	173,888	-	570,914
8107 CONSTRUCTION ENGINEERING	(58,978)	476,888	52,911	-	470,821
8108 DEVELOPMENTAL ENGINEERING	283,093	352,394	547,915	-	1,183,402
8109 WATER ENGINEERING	99,646	64,286	1,984	-	165,916
8110 WATER RES. ENGINEERING	99,645	68,322	2,033	-	170,001
ENGINEERING DIVISION TOTAL	796,313	2,351,231	1,577,893	-	4,725,436
COMMUNITY DEVELOPMENT DEPARTMENT TOTAL	5,055,083	5,455,081	3,809,398	-	14,319,562
<u>Innovation & Economic Development Department</u>					
5001 ECONOMIC DEVELOPMENT	456,946	336,991	1,674,309	-	2,468,246
5002 I-GATE	59,173	47,054	219,989	-	326,215
5003 CULTURAL ARTS	14,182	14,487	2,899	-	31,568
INNOVATION & ECONOMIC DEV DEPARTMENT TOTAL	530,302	398,531	1,897,196	-	2,826,030
<u>Police</u>					
6001 MANAGEMENT SUPPORT SVCS	1,602,362	1,143,856	830,226	-	3,576,444
6002 COMMUNICATIONS	1,927,475	1,317,607	141,385	-	3,386,467
6003 RECORDS & SUPPORT	582,599	440,125	15,846	-	1,038,570
6004 PROPERTY & EVIDENCE	149,544	146,124	74,303	-	369,971
6006 POLICE EMRGNCY RSPNS	14,632	-	659	6,784	22,075
6007 TRAFFIC	938,108	584,579	155,070	-	1,677,757
6008 PATROL	9,654,625	7,087,843	1,845,570	35,957	18,623,994
6009 SPECIAL OPERATIONS	824,476	462,916	53,037	-	1,340,428
6010 POLICE INFORMATION TECH	-	-	1,307,514	-	1,307,514
6011 VEHICLE ABATEMENT	90,948	69,635	1,932	-	162,514
6012 ANIMAL CONTROL	178,641	153,174	390,075	-	721,890
6014 SCHOOL RELATED - POLICE	266,395	218,099	126,267	-	610,760
6015 CRIMINAL INVESTIGATIONS	1,863,921	1,320,314	171,204	-	3,355,440
POLICE DEPARTMENT TOTAL	18,093,726	12,944,271	5,113,087	42,741	36,193,824
<u>Public Works Department</u>					
<u>Public Works Admin</u>					
7201 PUBLIC WORKS ADMIN	354,186	278,624	51,502	-	684,312
7202 ASSET MANAGEMENT	-	-	-	-	-
7203 ASSET MANAGEMENT	83,113	57,381	105,848	-	246,342
7407 EMERGENCY RESPONSE	-	-	-	-	-
7408 LPGC	8,811	5,945	144,733	-	159,489
8201 SPRINGTOWN OPEN SPACE	-	-	33,010	-	33,010
PUBLIC WORKS ADMIN TOTAL	446,111	341,949	335,094	-	1,123,153



**General Fund Expense by Major Category
FY 2019-20 Actual**

<u>Department/ Division</u>	<u>Personnel Cost</u>	<u>Supplemental Personnel Cost</u>	<u>Services & Supplies</u>	<u>Capital Outlay</u>	<u>Total Expenditures</u>
<u>Maintenance Division</u>					
7102 LANDSCAPE AREA MAINT	382,501	340,118	1,324,895	-	2,047,514
7103 STREET TREE MAINTENANCE	47,307	56,991	163,423	-	267,722
7108 LANDSCAPE DISTRICTS	-	-	-	-	-
7301 STREET LIGHTING	237,063	199,338	1,001,532	23,194	1,461,126
7401 MAINTENANCE ADMIN	425,670	379,778	118,677	-	924,126
7402 STREET MAINTENANCE	461,299	375,439	396,530	-	1,233,268
7403 TRAFFIC CONTROL	89,730	103,110	71,748	-	264,588
MAINTENANCE DIVISION TOTAL	1,643,570	1,454,775	3,076,806	23,194	6,198,344
PUBLIC WORKS DEPARTMENT TOTAL	2,089,680	1,796,724	3,411,899	23,194	7,321,497
<u>Fire Department</u>					
8001 FIRE ADMINISTRATION	-	6,000	3,233,927	-	3,239,927
8002 FIRE INSPECTION	-	-	1,157,370	-	1,157,370
8003 EMERGENCY MEDICAL SVCS	-	-	105,555	-	105,555
8005 FIRE SUPPRESSION	-	-	17,453,893	-	17,453,893
FIRE DEPARTMENT TOTAL	-	6,000	21,950,744	-	21,956,744
TOTAL GENERAL FUND	\$ 32,518,437	\$ 25,792,874	\$ 46,638,553	\$ 66,385	\$ 105,016,248

General Fund Expense by Major Category FY 2020-21 Adopted

Department/ Division	Personnel Cost	Supp Personnel Cost	Services & Supplies	Capital Outlay	Total Expenditures
<u>City Council Department</u>					
1101 CITY COUNCIL	\$ 69,240	\$ 14,890	\$ 271,944	\$ -	\$ 356,074
CITY COUNCIL DEPARTMENT TOTAL	69,240	14,890	271,944	-	356,074
<u>City Manager Department</u>					
1103 CITY MANAGER ADMIN	913,012	695,086	138,239	-	1,746,337
1107 EMERGENCY OPERATIONS	129,852	81,621	93,969	-	305,442
CITY MANAGER DEPARTMENT TOTAL	1,042,864	776,707	232,208	-	2,051,779
<u>City Attorney Department</u>					
1201 CITY ATTORNEY ADMIN	1,055,177	689,443	323,969	-	2,068,589
CITY ATTORNEY DEPARTMENT TOTAL	1,055,177	689,443	323,969	-	2,068,589
<u>Administrative Services Department</u>					
<u>Administrative Services Admin</u>					
1801 ADMINISTRATIVE SVCS ADMIN	317,588	235,427	42,931	-	595,946
ADMINISTRATIVE SERVICES ADMIN TOTAL	317,588	235,427	42,931	-	595,946
<u>City Clerk Division</u>					
1301 CITY CLERK	437,660	425,847	303,791	-	1,167,298
1302 RECORDS MANAGEMENT	-	-	193,321	-	193,321
1303 CITY ELECTIONS	-	-	352,236	-	352,236
CITY CLERK DIVISION TOTAL	437,660	425,847	849,348	-	1,712,855
<u>Finance Division</u>					
1402 SPECIAL ASSESSMENT	-	-	-	-	-
1403 GENERAL ACCOUNTING	696,255	505,306	570,347	-	1,771,908
1404 BUSINESS LICENSES	-	20,918	204,141	-	225,059
1405 PAYROLL SERVICES	159,513	157,705	10,482	-	327,700
1406 ACCOUNTS PAYABLE	174,210	143,274	10,858	-	328,342
1409 PURCHASING	201,078	184,417	16,254	-	401,749
FINANCE DIVISION TOTAL	1,231,056	1,011,620	812,082	-	3,054,758
<u>Human Resources</u>					
1701 HUMAN RESOURCES	689,910	533,976	269,704	-	1,493,590
1702 TEMPORARY EMPLOYEES	-	-	-	-	-
HUMAN RESOURCES DIVISION TOTAL	689,910	533,976	269,704	-	1,493,590
ADMINISTRATIVE SERVICES DEPARTMENT TOTAL	2,676,214	2,206,870	1,974,065	-	6,857,149
<u>General Services Department</u>					
1450 GENERAL SERVICES	-	500,000	3,314,378	-	3,814,378
GENERAL SERVICES TOTAL	-	500,000	3,314,378	-	3,814,378
<u>Library Department</u>					
1901 LIBRARY ADMINISTRATION	485,877	472,185	688,232	-	1,646,294
1902 LIBRARY PUBLIC SERVICES	1,225,572	1,130,301	78,383	-	2,434,256
1903 LIBRARY TECHNICAL SVCS	454,415	402,554	517,792	-	1,374,761
1904 SPRINGTOWN BRANCH	-	-	32,101	-	32,101
1905 RINCON BRANCH	154,705	179,884	82,696	-	417,285
LIBRARY DEPARTMENT TOTAL	2,320,569	2,184,924	1,399,204	-	5,904,697
<u>Community Development Department</u>					
<u>Community Development Admin</u>					
2001 COMMUNITY DEVELOPMNT ADM	518,568	373,982	108,931	-	1,001,481
COMMUNITY DEVELOPMENT TOTAL	518,568	373,982	108,931	-	1,001,481
<u>Housing & Human Services Division</u>					
2002 COMMNTY DVLPMT HOUSING	711,909	518,812	3,443,390	-	4,674,111
2003 HS FOOD EDUCATION PROGRAM	-	-	-	-	-
2004 LVRMR VLLG MAINTENANCE	-	-	30,117	-	30,117
5010 MULTISERVICE CENTER	56,001	40,958	237,692	-	334,651
HOUSING & HUMAN SERVICES DIVISION TOTAL	767,910	559,770	3,711,199	-	5,038,879

General Fund Expense by Major Category FY 2020-21 Adopted

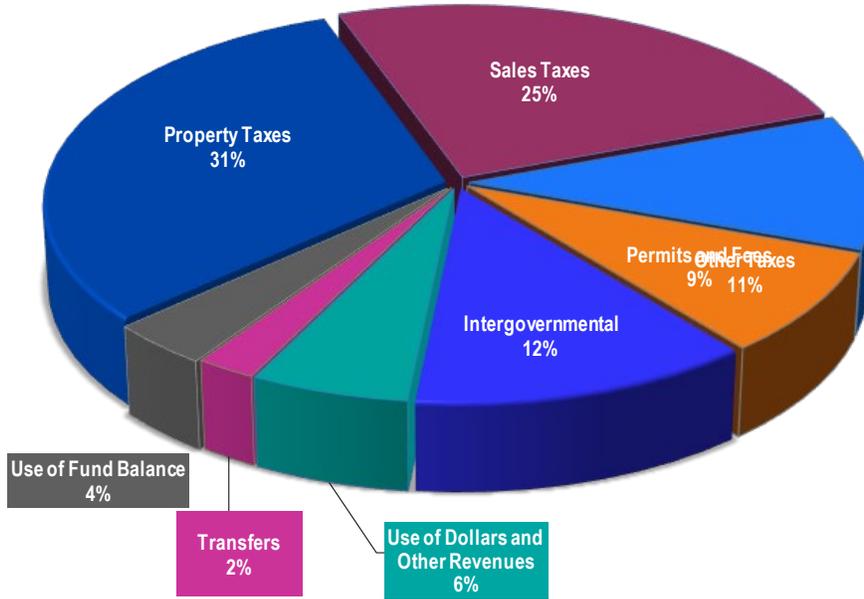
Department/ Division	Personnel Cost	Supplemental Personnel Cost	Services & Supplies	Capital Outlay	Total Expenditures
<u>Building Division</u>					
8050 BUILDING ADMINISTRATION	334,800	247,418	379,477	-	961,695
8051 INSPECTION & ENFORCEMENT	541,745	421,712	54,305	-	1,017,762
8052 PERMIT PROC & PLAN REVW	471,499	391,499	34,514	-	897,512
8053 NEIGHBORHOOD PRESERVATION	341,909	271,214	28,690	-	641,813
8055 SB 1186 CASP SERVICES	-	-	-	-	-
BUILDING DIVISION TOTAL	1,689,953	1,331,843	496,986	-	3,518,782
<u>Planning Division</u>					
8150 PLANNING ADMINISTRATION	382,638	282,117	390,415	-	1,055,170
8151 CURRENT PLANNING	538,123	437,686	50,843	-	1,026,652
8152 ADVANCE PLANNING	637,893	358,804	439,844	-	1,436,541
PLANNING DIVISION TOTAL	1,558,654	1,078,607	881,102	-	3,518,363
<u>Engineering Division</u>					
8101 ENGINEERING ADMIN	311,119	329,483	602,960	-	1,243,562
8103 TRAFFIC OPS & BIKE PED	390,977	293,458	17,025	-	701,460
8104 BART JPA & REGIONAL TRANS	190,098	290,256	12,450	-	492,804
8105 DESIGN ENGINEERING	173,500	755,876	142,848	-	1,072,224
8107 CONSTRUCTION ENGINEERING	37,082	551,353	95,633	-	684,068
8108 DEVELOPMENTAL ENGINEERING	195,090	345,438	374,616	24,939	940,083
8109 WATER ENGINEERING	114,475	73,398	4,354	-	192,227
8110 WATER RES. ENGINEERING	114,475	77,644	4,428	-	196,547
ENGINEERING DIVISION TOTAL	1,526,816	2,716,906	1,254,314	24,939	5,522,975
COMMUNITY DEVELOPMENT DEPARTMENT TOTAL	6,061,901	6,061,108	6,452,532	24,939	18,600,480
<u>Innovation & Economic Development Department</u>					
5001 ECONOMIC DEVELOPMENT	438,276	332,804	3,351,807	-	4,122,887
5002 I-GATE	69,468	49,247	230,469	-	349,184
5003 CULTURAL ARTS	57,696	50,953	3,686	-	112,335
INNOVATION & ECONOMIC DEV DEPARTMENT TOTAL	565,440	433,004	3,585,962	-	4,584,406
<u>Police</u>					
6001 MANAGEMENT SUPPORT SVCS	1,486,407	1,275,427	912,706	-	3,674,540
6002 COMMUNICATIONS	1,981,680	1,388,332	203,992	-	3,574,004
6003 RECORDS & SUPPORT	526,068	401,070	64,206	25,000	1,016,344
6004 PROPERTY & EVIDENCE	160,535	158,812	152,203	-	471,550
6006 POLICE EMRGNCY RSPNS	-	-	-	-	-
6007 TRAFFIC	872,111	611,948	186,259	-	1,670,318
6008 PATROL	11,246,057	7,771,898	2,102,031	44,910	21,164,896
6009 SPECIAL OPERATIONS	699,891	414,770	36,637	-	1,151,298
6010 POLICE INFORMATION TECH	-	-	1,573,948	-	1,573,948
6011 VEHICLE ABATEMENT	86,268	73,905	4,063	-	164,236
6012 ANIMAL CONTROL	182,395	156,226	465,803	-	804,424
6014 SCHOOL RELATED - POLICE	152,854	138,789	56,775	-	348,418
6015 CRIMINAL INVESTIGATIONS	1,843,498	1,327,358	194,278	-	3,365,134
POLICE DEPARTMENT TOTAL	19,237,764	13,718,535	5,952,901	69,910	38,979,110
<u>Public Works Department</u>					
<u>Public Works Admin</u>					
7201 PUBLIC WORKS ADMIN	132,539	134,814	46,611	-	313,964
7202 ASSET MANAGEMENT	75,000	2,063	-	-	77,063
7203 ASSET MANAGEMENT	248,140	163,106	405,209	-	816,455
7407 EMERGENCY RESPONSE	-	-	-	-	-
7408 LPGC	8,957	6,556	2,032	-	17,545
8201 SPRINGTOWN OPEN SPACE	-	-	28,866	-	28,866
PUBLIC WORKS ADMIN TOTAL	464,636	306,539	482,718	-	1,253,893



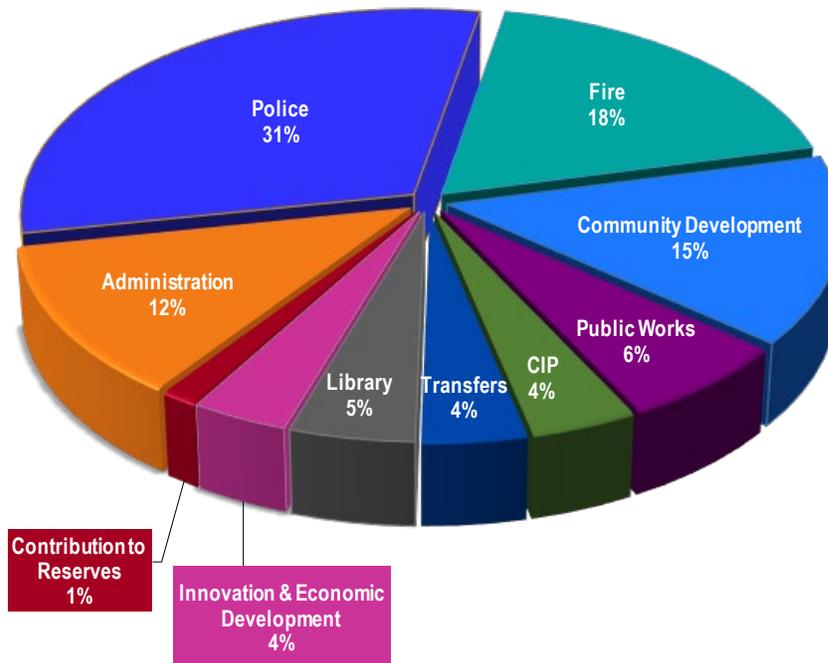
**General Fund Expense by Major Category
FY 2020-21 Adopted**

<u>Department/ Division</u>	<u>Personnel Cost</u>	<u>Supplemental Personnel Cost</u>	<u>Services & Supplies</u>	<u>Capital Outlay</u>	<u>Total Expenditures</u>
<u>Maintenance Division</u>					
7102 LANDSCAPE AREA MAINT	347,581	341,461	1,657,610	-	2,346,652
7103 STREET TREE MAINTENANCE	167,052	161,987	220,740	-	549,779
7108 LANDSCAPE DISTRICTS	-	-	-	-	-
7301 STREET LIGHTING	221,050	206,738	1,206,179	-	1,633,967
7401 MAINTENANCE ADMIN	421,509	389,932	98,945	-	910,386
7402 STREET MAINTENANCE	454,783	430,470	413,213	-	1,298,466
7403 TRAFFIC CONTROL	22,531	47,093	63,743	-	133,367
MAINTENANCE DIVISION TOTAL	<u>1,634,506</u>	<u>1,577,681</u>	<u>3,660,430</u>	<u>-</u>	<u>6,872,617</u>
PUBLIC WORKS DEPARTMENT TOTAL	<u>2,099,142</u>	<u>1,884,220</u>	<u>4,143,148</u>	<u>-</u>	<u>8,126,510</u>
<u>Fire Department</u>					
8001 FIRE ADMINISTRATION	-	6,077	3,303,461	-	3,309,538
8002 FIRE INSPECTION	-	-	1,319,593	-	1,319,593
8003 EMERGENCY MEDICAL SVCS	-	-	128,634	-	128,634
8005 FIRE SUPPRESSION	-	-	18,321,681	-	18,321,681
FIRE DEPARTMENT TOTAL	<u>-</u>	<u>6,077</u>	<u>23,073,369</u>	<u>-</u>	<u>23,079,446</u>
TOTAL GENERAL FUND	<u>\$ 35,128,311</u>	<u>\$ 28,475,778</u>	<u>\$ 50,723,680</u>	<u>\$ 94,849</u>	<u>\$ 114,422,618</u>

**General Fund Sources By Category
FY 2020-21 Projected**



**General Fund Budget Use Categories
FY 2020-21 Adopted**



General Fund Expense by Major Category FY 2021-22 Adopted

Department/ Division	Personnel Cost	Supplemental Personnel Cost	Services & Supplies	Capital Outlay	Total Expenditures
City Council Department					
1101 CITY COUNCIL	\$ 69,240	\$ 15,736	\$ 105,351	\$ -	\$ 190,327
CITY COUNCIL DEPARTMENT TOTAL	69,240	15,736	105,351	-	190,327
City Manager Department					
1103 CITY MANAGER ADMIN	926,521	685,289	144,858	-	1,756,668
1107 EMERGENCY OPERATIONS	131,800	85,604	201,633	-	419,037
CITY MANAGER DEPARTMENT TOTAL	1,058,321	770,893	346,491	-	2,175,705
City Attorney Department					
1201 CITY ATTORNEY ADMIN	1,091,827	730,536	391,805	-	2,214,168
CITY ATTORNEY DEPARTMENT TOTAL	1,091,827	730,536	391,805	-	2,214,168
Administrative Services Department					
Administrative Services Admin					
1801 ADMINISTRATIVE SVCS ADMIN	321,822	231,528	43,984	-	597,334
ADMINISTRATIVE SERVICES ADMIN TOTAL	321,822	231,528	43,984	-	597,334
City Clerk Division					
1301 CITY CLERK	529,751	442,124	331,554	-	1,303,429
1302 RECORDS MANAGEMENT	-	-	263,351	-	263,351
1303 CITY ELECTIONS	-	-	99,809	-	99,809
CITY CLERK DIVISION TOTAL	529,751	442,124	694,714	-	1,666,589
Finance Division					
1402 SPECIAL ASSESSMENT	-	-	-	-	-
1403 GENERAL ACCOUNTING	878,304	594,889	690,937	-	2,164,130
1404 BUSINESS LICENSES	-	21,186	207,928	-	229,114
1405 PAYROLL SERVICES	161,739	163,014	11,136	-	335,889
1406 ACCOUNTS PAYABLE	176,652	148,706	13,042	-	338,400
1409 PURCHASING	203,895	189,557	17,903	-	411,355
FINANCE DIVISION TOTAL	1,420,590	1,117,352	940,946	-	3,478,888
Human Resources					
1701 HUMAN RESOURCES	700,516	547,569	285,168	-	1,533,253
1702 TEMPORARY EMPLOYEES	-	-	-	-	-
HUMAN RESOURCES DIVISION TOTAL	700,516	547,569	285,168	-	1,533,253
ADMINISTRATIVE SERVICES DEPARTMENT TOTAL	2,972,679	2,338,573	1,964,812	-	7,276,064
General Services Department					
1450 GENERAL SERVICES	-	-	3,569,999	-	3,569,999
GENERAL SERVICES TOTAL	-	-	3,569,999	-	3,569,999
Library Department					
1901 LIBRARY ADMINISTRATION	601,575	383,592	734,554	-	1,719,721
1902 LIBRARY PUBLIC SERVICES	1,286,229	1,148,208	108,376	-	2,542,813
1903 LIBRARY TECHNICAL SVCS	460,782	410,407	559,404	-	1,430,593
1904 SPRINGTOWN BRANCH	-	-	60,083	-	60,083
1905 RINCON BRANCH	216,532	208,452	80,694	-	505,678
LIBRARY DEPARTMENT TOTAL	2,565,118	2,150,659	1,543,111	-	6,258,888
Community Development Department					
Community Development Admin					
2001 COMMUNITY DEVELOPMNT ADM	542,495	386,435	121,233	-	1,050,163
COMMUNITY DEVELOPMENT TOTAL	542,495	386,435	121,233	-	1,050,163
Housing & Human Services Division					
2002 COMMNTY DVLPMT HOUSING	730,771	530,336	920,722	-	2,181,829
2003 HS FOOD EDUCATION PROGRAM	-	-	-	-	-
2004 LVRMR VLLG MAINTENANCE	-	-	30,097	-	30,097
5010 MULTISERVICE CENTER	76,806	43,240	145,325	-	265,371
HOUSING & HUMAN SERVICES DIVISION TOTAL	807,577	573,576	1,096,144	-	2,477,297

General Fund Expense by Major Category FY 2021-22 Adopted

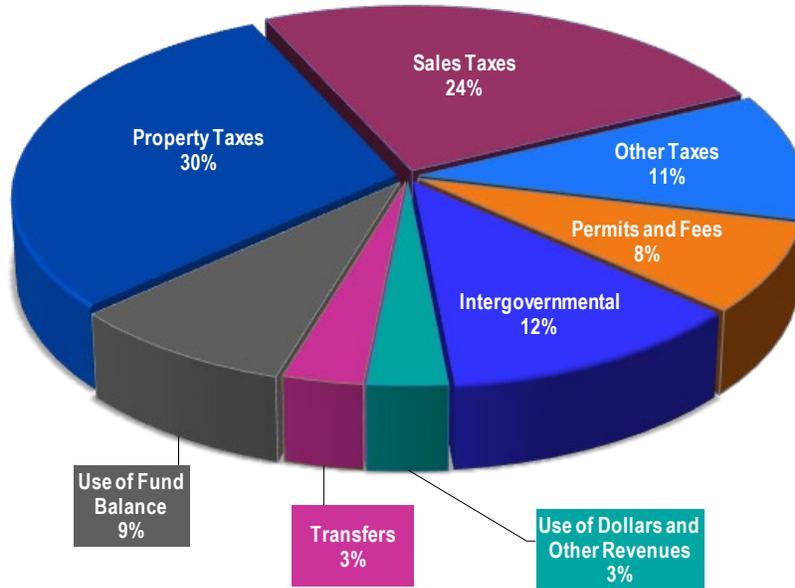
Department/ Division	Personnel Cost	Supplemental Personnel Cost	Services & Supplies	Capital Outlay	Total Expenditures
<u>Building Division</u>					
8050 BUILDING ADMINISTRATION	365,516	253,686	429,877	-	1,049,079
8051 INSPECTION & ENFORCEMENT	549,260	435,492	64,142	-	1,048,894
8052 PERMIT PROC & PLAN REVW	478,314	398,274	63,159	-	939,747
8053 NEIGHBORHOOD PRESERVATION	333,444	274,529	32,734	-	640,707
8055 SB 1186 CASP SERVICES	-	-	-	-	-
BUILDING DIVISION TOTAL	1,726,534	1,361,981	589,912	-	3,678,427
<u>Planning Division</u>					
8150 PLANNING ADMINISTRATION	391,548	289,240	414,005	-	1,094,793
8151 CURRENT PLANNING	522,279	399,409	42,618	-	964,306
8152 ADVANCE PLANNING	641,159	375,733	1,749,549	-	2,766,441
PLANNING DIVISION TOTAL	1,554,986	1,064,382	2,206,172	-	4,825,540
<u>Engineering Division</u>					
8101 ENGINEERING ADMIN	328,363	305,984	608,189	-	1,242,536
8103 TRAFFIC OPS & BIKE PED	398,969	306,181	19,957	-	725,107
8104 BART JPA & REGIONAL TRANS	147,061	251,822	13,360	-	412,243
8105 DESIGN ENGINEERING	138,848	769,206	158,446	-	1,066,500
8107 CONSTRUCTION ENGINEERING	38,438	575,147	121,469	-	735,054
8108 DEVELOPMENTAL ENGINEERING	200,983	363,954	543,761	-	1,108,698
8109 WATER ENGINEERING	116,047	76,961	4,283	-	197,291
8110 WATER RES. ENGINEERING	116,047	81,261	4,355	-	201,663
ENGINEERING DIVISION TOTAL	1,484,756	2,730,516	1,473,820	-	5,689,092
COMMUNITY DEVELOPMENT DEPARTMENT TOTAL	6,116,348	6,116,890	5,487,281	-	17,720,519
<u>Innovation & Economic Development Department</u>					
5001 ECONOMIC DEVELOPMENT	444,826	334,102	1,813,490	-	2,592,418
5002 I-GATE	70,510	50,116	230,250	-	350,876
5003 CULTURAL ARTS	58,465	52,556	12,671	-	123,692
INNOVATION & ECONOMIC DEV DEPARTMENT TOTAL	573,801	436,774	2,056,411	-	3,066,986
<u>Police</u>					
6001 MANAGEMENT SUPPORT SVCS	1,765,501	1,367,828	1,024,121	-	4,157,450
6002 COMMUNICATIONS	2,126,642	1,502,490	233,616	-	3,862,748
6003 RECORDS & SUPPORT	509,905	415,937	39,594	-	965,436
6004 PROPERTY & EVIDENCE	161,761	165,339	178,776	-	505,876
6006 POLICE EMRGNCY RSPNS	-	-	-	-	-
6007 TRAFFIC	899,869	667,603	186,527	-	1,753,999
6008 PATROL	12,082,211	8,352,741	2,203,169	-	22,638,121
6009 SPECIAL OPERATIONS	668,378	440,485	38,072	-	1,146,935
6010 POLICE INFORMATION TECH	-	-	1,620,210	-	1,620,210
6011 VEHICLE ABATEMENT	87,400	77,550	4,014	-	168,964
6012 ANIMAL CONTROL	183,578	162,566	514,824	-	860,968
6014 SCHOOL RELATED - POLICE	182,312	149,501	204,832	-	536,645
6015 CRIMINAL INVESTIGATIONS	1,833,146	1,379,632	201,190	-	3,413,968
POLICE DEPARTMENT TOTAL	20,500,703	14,681,672	6,448,945	-	41,631,320
<u>Public Works Department</u>					
<u>Public Works Admin</u>					
7201 PUBLIC WORKS ADMIN	134,386	139,848	47,534	-	321,768
7202 ASSET MANAGEMENT	75,000	2,063	25,000	-	102,063
7203 ASSET MANAGEMENT	252,712	170,340	358,333	-	781,385
7407 EMERGENCY RESPONSE	-	-	-	-	-
7408 LPGC	9,091	6,470	2,018	-	17,579
8201 SPRINGTOWN OPEN SPACE	-	-	49,742	-	49,742
PUBLIC WORKS ADMIN TOTAL	471,189	318,721	482,627	-	1,272,537



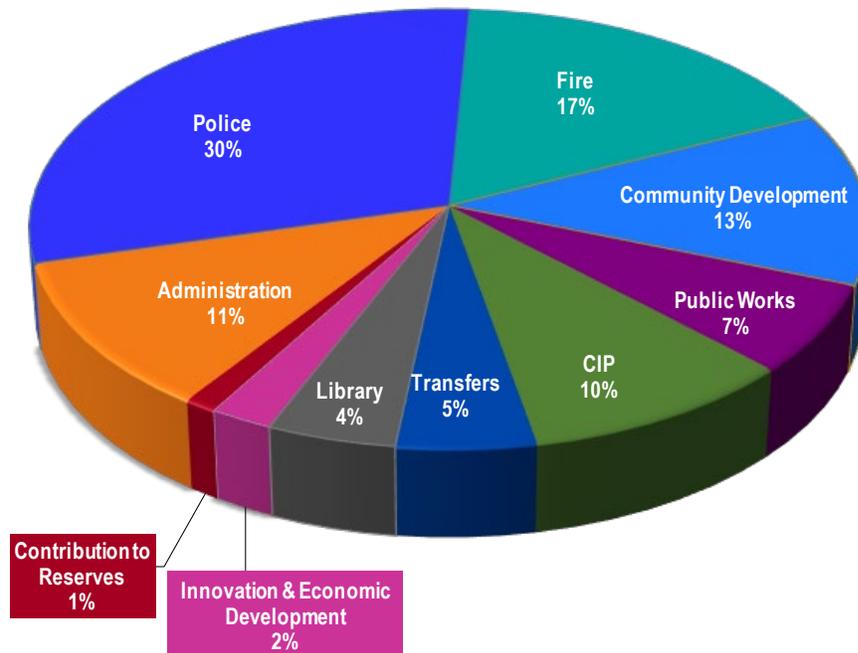
**General Fund Expense by Major Category
FY 2021-22 Adopted**

<u>Department/ Division</u>	<u>Personnel Cost</u>	<u>Supplemental Personnel Cost</u>	<u>Services & Supplies</u>	<u>Capital Outlay</u>	<u>Total Expenditures</u>
<u>Maintenance Division</u>					
7102 LANDSCAPE AREA MAINT	364,822	336,351	1,717,218	-	2,418,391
7103 STREET TREE MAINTENANCE	185,171	175,798	503,565	-	864,534
7108 LANDSCAPE DISTRICTS	-	-	-	-	-
7301 STREET LIGHTING	285,855	267,637	1,282,926	-	1,836,418
7401 MAINTENANCE ADMIN	446,066	403,777	150,866	-	1,000,709
7402 STREET MAINTENANCE	595,040	491,185	442,205	-	1,528,430
7403 TRAFFIC CONTROL	23,565	45,049	92,647	-	161,261
MAINTENANCE DIVISION TOTAL	1,064,671	940,011	685,718	-	2,690,400
PUBLIC WORKS DEPARTMENT TOTAL	1,535,860	1,258,732	1,168,345	-	3,962,937
<u>Fire Department</u>					
8001 FIRE ADMINISTRATION	-	6,031	3,403,829	-	3,409,860
8002 FIRE INSPECTION	-	-	1,358,265	-	1,358,265
8003 EMERGENCY MEDICAL SVCS	-	-	132,456	-	132,456
8005 FIRE SUPPRESSION	-	-	18,921,606	-	18,921,606
FIRE DEPARTMENT TOTAL	-	6,031	23,816,156	-	23,822,187
TOTAL GENERAL FUND	\$ 36,483,897	\$ 28,506,496	\$ 46,898,707	\$ -	\$ 111,889,100

**General Fund Sources By Category
FY 2021-22 Projected**



**General Fund Budget Use Categories
FY 2021-22 Adopted**



General Fund Expense by Major Category FY 2022-23 Adopted

Department/ Division	Personnel Cost	Supplemental Personnel Cost	Services & Supplies	Capital Outlay	Total Expenditures
City Council Department					
1101 CITY COUNCIL	\$ 69,240	\$ 16,380	\$ 115,744	\$ -	\$ 201,364
CITY COUNCIL DEPARTMENT TOTAL	69,240	16,380	115,744	-	201,364
City Manager Department					
1103 CITY MANAGER ADMIN	927,422	707,951	160,039	-	1,795,412
1107 EMERGENCY OPERATIONS	131,930	88,303	165,409	-	385,642
CITY MANAGER DEPARTMENT TOTAL	1,059,352	796,254	325,448	-	2,181,054
City Attorney Department					
1201 CITY ATTORNEY ADMIN	1,092,903	753,132	334,469	-	2,180,504
CITY ATTORNEY DEPARTMENT TOTAL	1,092,903	753,132	334,469	-	2,180,504
Administrative Services Department					
Administrative Services Admin					
1801 ADMINISTRATIVE SVCS ADMIN	322,137	237,956	44,300	-	604,393
ADMINISTRATIVE SERVICES ADMIN TOTAL	322,137	237,956	44,300	-	604,393
City Clerk Division					
1301 CITY CLERK	530,268	454,734	337,886	-	1,322,888
1302 RECORDS MANAGEMENT	-	-	279,919	-	279,919
1303 CITY ELECTIONS	-	-	331,091	-	331,091
CITY CLERK DIVISION TOTAL	530,268	454,734	948,896	-	1,933,898
Finance Division					
1402 SPECIAL ASSESSMENT	-	-	-	-	-
1403 GENERAL ACCOUNTING	878,851	612,421	650,405	-	2,141,677
1404 BUSINESS LICENSES	-	21,431	211,062	-	232,493
1405 PAYROLL SERVICES	161,897	166,493	11,332	-	339,722
1406 ACCOUNTS PAYABLE	176,826	153,811	13,247	-	343,884
1409 PURCHASING	204,096	194,353	18,128	-	416,577
FINANCE DIVISION TOTAL	1,421,670	1,148,509	904,174	-	3,474,353
Human Resources					
1701 HUMAN RESOURCES	701,200	560,095	260,105	-	1,521,400
1702 TEMPORARY EMPLOYEES	-	-	-	-	-
HUMAN RESOURCES DIVISION TOTAL	701,200	560,095	260,105	-	1,521,400
ADMINISTRATIVE SERVICES DEPARTMENT TOTAL	2,975,275	2,401,294	2,157,475	-	7,534,044
General Services Department					
1450 GENERAL SERVICES	-	-	3,601,224	-	3,601,224
GENERAL SERVICES TOTAL	-	-	3,601,224	-	3,601,224
Library Department					
1901 LIBRARY ADMINISTRATION	601,926	392,737	718,520	-	1,713,183
1902 LIBRARY PUBLIC SERVICES	1,287,494	1,174,313	109,703	-	2,571,510
1903 LIBRARY TECHNICAL SVCS	461,236	420,857	582,757	-	1,464,850
1904 SPRINGTOWN BRANCH	-	-	60,164	-	60,164
1905 RINCON BRANCH	216,745	213,298	91,978	-	522,021
LIBRARY DEPARTMENT TOTAL	2,567,401	2,201,205	1,563,122	-	6,331,728
Community Development Department					
Community Development Admin					
2001 COMMUNITY DEVELOPMNT ADM	543,027	396,696	119,687	-	1,059,410
COMMUNITY DEVELOPMENT TOTAL	543,027	396,696	119,687	-	1,059,410
Housing & Human Services Division					
2002 COMMNTY DVLPMT HOUSING	731,445	544,222	302,649	-	1,578,316
2003 HS FOOD EDUCATION PROGRAM	-	-	-	-	-
2004 LVRMR VLLG MAINTENANCE	-	-	20,343	-	20,343
5010 MULTISERVICE CENTER	76,861	44,371	195,876	-	317,108
HOUSING & HUMAN SERVICES DIVISION TOTAL	808,306	588,593	518,868	-	1,915,767

General Fund Expense by Major Category FY 2022-23 Adopted

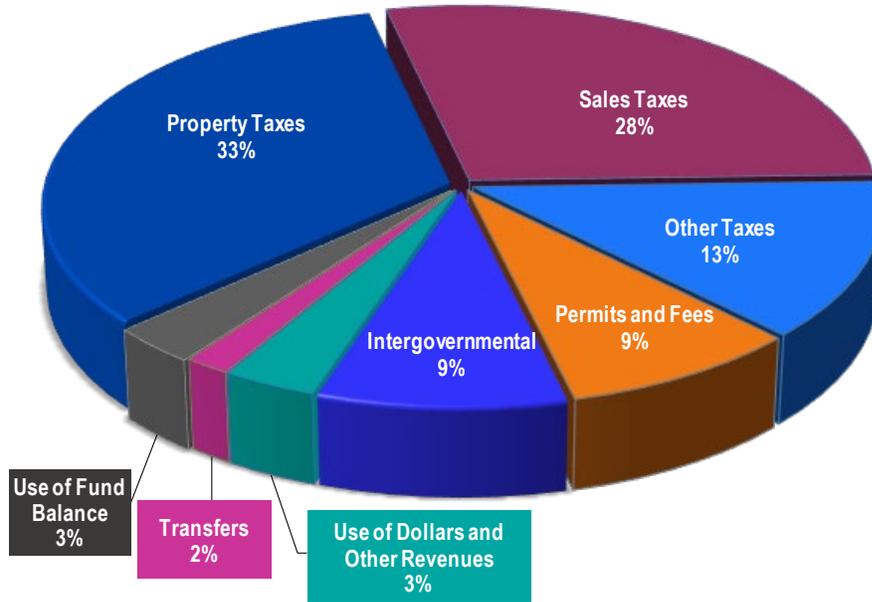
Department/ Division	Personnel Cost	Supplemental Personnel Cost	Services & Supplies	Capital Outlay	Total Expenditures
Building Division					
8050 BUILDING ADMINISTRATION	365,850	261,184	465,304	-	1,092,338
8051 INSPECTION & ENFORCEMENT	549,800	445,334	66,253	-	1,061,387
8052 PERMIT PROC & PLAN REVW	478,784	409,318	64,690	-	952,792
8053 NEIGHBORHOOD PRESERVATION	329,767	280,973	33,527	-	644,267
8055 SB 1186 CASP SERVICES	-	-	-	-	-
BUILDING DIVISION TOTAL	1,724,201	1,396,809	629,774	-	3,750,784
Planning Division					
8150 PLANNING ADMINISTRATION	391,888	299,554	430,392	-	1,121,834
8151 CURRENT PLANNING	522,783	410,770	43,146	-	976,699
8152 ADVANCE PLANNING	641,674	387,301	1,699,429	-	2,728,404
PLANNING DIVISION TOTAL	1,556,345	1,097,625	2,172,967	-	4,826,937
Engineering Division					
8101 ENGINEERING ADMIN	327,194	315,177	603,084	-	1,245,455
8103 TRAFFIC OPS & BIKE PED	398,817	313,999	20,332	-	733,148
8104 BART JPA & REGIONAL TRANS	143,938	259,264	13,572	-	416,774
8105 DESIGN ENGINEERING	120,159	791,872	158,869	-	1,070,900
8107 CONSTRUCTION ENGINEERING	25,745	589,670	120,799	-	736,214
8108 DEVELOPMENTAL ENGINEERING	194,146	372,742	544,168	-	1,111,056
8109 WATER ENGINEERING	116,161	79,336	4,392	-	199,889
8110 WATER RES. ENGINEERING	116,161	83,686	4,467	-	204,314
ENGINEERING DIVISION TOTAL	1,442,321	2,805,746	1,469,683	-	5,717,750
COMMUNITY DEVELOPMENT DEPARTMENT TOTAL	6,074,200	6,285,469	4,910,979	-	17,270,648
Innovation & Economic Development Department					
5001 ECONOMIC DEVELOPMENT	445,264	343,608	1,850,798	-	2,639,670
5002 I-GATE	70,579	51,365	230,392	-	352,336
5003 CULTURAL ARTS	58,521	53,891	13,042	-	125,454
INNOVATION & ECONOMIC DEV DEPARTMENT TOTAL	574,364	448,864	2,094,232	-	3,117,460
Police					
6001 MANAGEMENT SUPPORT SVCS	1,780,582	1,409,873	1,084,096	-	4,274,551
6002 COMMUNICATIONS	2,134,805	1,545,574	239,217	-	3,919,596
6003 RECORDS & SUPPORT	509,864	426,045	40,093	-	976,002
6004 PROPERTY & EVIDENCE	162,004	168,713	178,939	-	509,656
6006 POLICE EMRGNCY RSPNS	-	-	-	-	-
6007 TRAFFIC	929,152	708,061	191,369	-	1,828,582
6008 PATROL	12,495,013	8,624,574	2,177,959	13,100	23,310,646
6009 SPECIAL OPERATIONS	690,648	462,394	38,694	-	1,191,736
6010 POLICE INFORMATION TECH	-	-	1,844,520	36,000	1,880,520
6011 VEHICLE ABATEMENT	87,482	78,887	4,096	-	170,465
6012 ANIMAL CONTROL	183,913	166,125	514,160	-	864,198
6014 SCHOOL RELATED - POLICE	188,067	158,274	220,320	-	566,661
6015 CRIMINAL INVESTIGATIONS	1,874,464	1,441,493	210,812	-	3,526,769
POLICE DEPARTMENT TOTAL	21,035,994	15,190,013	6,744,275	49,100	43,019,382
Public Works Department					
Public Works Admin					
7201 PUBLIC WORKS ADMIN	134,516	142,672	47,695	-	324,883
7202 ASSET MANAGEMENT	75,000	2,063	25,000	-	102,063
7203 ASSET MANAGEMENT	252,960	175,464	348,518	-	776,942
7407 EMERGENCY RESPONSE	-	-	-	-	-
7408 LPGC	9,100	6,683	2,028	-	17,811
8201 SPRINGTOWN OPEN SPACE	-	-	36,048	-	36,048
PUBLIC WORKS ADMIN TOTAL	471,576	326,882	459,289	-	1,257,747



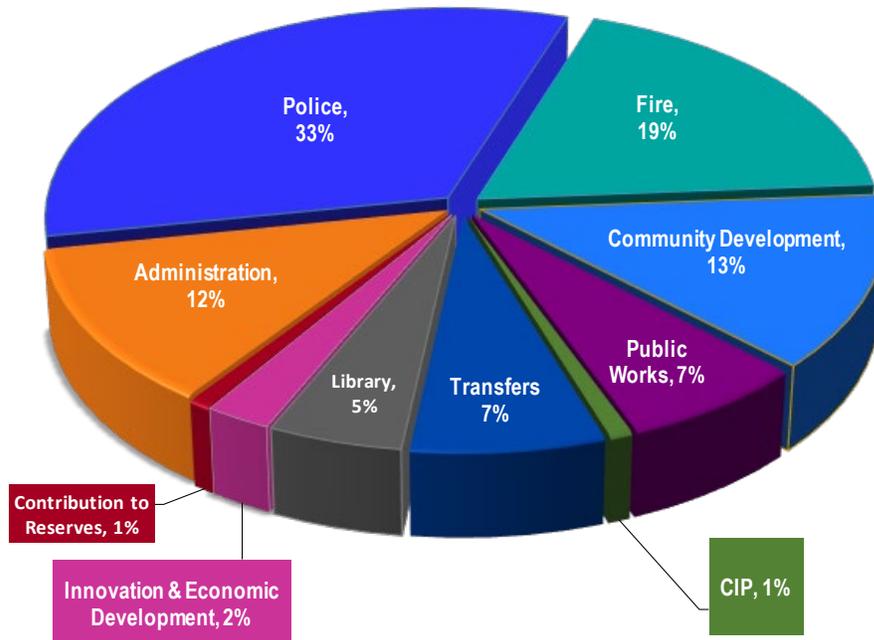
**General Fund Expense by Major Category
FY 2022-23 Adopted**

Department/ Division	Personnel Cost	Supplemental Personnel Cost	Services & Supplies	Capital Outlay	Total Expenditures
	0				
<u>Maintenance Division</u>					
7102 LANDSCAPE AREA MAINT	365,667	344,730	1,767,000	-	2,477,397
7103 STREET TREE MAINTENANCE	185,344	180,156	199,607	-	565,107
7108 LANDSCAPE DISTRICTS	-	-	-	-	-
7301 STREET LIGHTING	289,995	244,037	1,270,388	-	1,804,420
7401 MAINTENANCE ADMIN	446,554	413,723	152,527	-	1,012,804
7402 STREET MAINTENANCE	596,596	503,901	465,627	-	1,566,124
7403 TRAFFIC CONTROL	23,787	45,880	95,060	-	164,727
MAINTENANCE DIVISION TOTAL	1,907,943	1,732,427	3,950,209	-	7,590,579
PUBLIC WORKS DEPARTMENT TOTAL	2,379,519	2,059,309	4,409,498	-	8,848,326
<u>Fire Department</u>					
8001 FIRE ADMINISTRATION	-	6,101	3,464,764	-	3,470,865
8002 FIRE INSPECTION	-	-	1,380,959	-	1,380,959
8003 EMERGENCY MEDICAL SVCS	-	-	135,901	-	135,901
8005 FIRE SUPPRESSION	-	-	19,211,442	-	19,211,442
FIRE DEPARTMENT TOTAL	-	6,101	24,193,066	-	24,199,167
TOTAL GENERAL FUND	\$ 37,828,248	\$ 30,158,021	\$ 50,449,532	\$ 49,100	\$ 118,484,901

General Fund Sources By Category FY 2022-23 Projected



General Fund Budget Use Categories FY 2022-23 Adopted





Citywide Expenditures by Major Category FY 2019-20 Actual

	Personnel Cost	Supp Personnel Cost	Services & Supplies	Capital Outlay	Total Expenditures
<u>General Government</u>					
001 GENERAL FUND	\$ 32,518,437	\$ 25,792,874	\$ 46,638,553	\$ 66,385	\$ 105,016,248
<u>Enterprise Funds</u>					
210 AIRPORT	809,851	608,550	1,544,023	-	2,962,424
220 STORM WATER	278,788	183,456	1,860,269	-	2,322,514
221 STORM DRAIN	-	-	43,277	-	43,277
230 SEWER	4,318,456	3,250,826	7,757,349	416,860	15,743,491
239 SEWER REPLACEMENT	-	-	189,709	148,587	338,295
241 SEWER CONNECTION FEES	-	-	6,880	-	6,880
242 LAVWMA	-	-	3,534,752	-	3,534,752
250 WATER	1,169,354	867,068	11,823,699	128,167	13,988,288
251 WATER CONNECTION FEES	-	-	4,590	-	4,590
259 WATER REPLACEMENT	-	-	252,781	6,551	259,332
Total Enterprise Funds	6,576,449	4,909,900	27,017,329	700,165	39,203,843
<u>Special Revenue Funds</u>					
320 2022 COP CONSTRUCTION FUND	-	-	-	-	-
306 TRAFFIC IMPACT FEE (TIF)	-	-	3,001	-	3,001
321 TVTC 20% FEE	-	-	12,033	-	12,033
322 ISABEL INTERCHANGE	-	-	7,107	-	7,107
337 PARK FEE - AB 1600	-	-	1,063	-	1,063
347 OTHER CAPITAL PROJECTS	-	-	-	-	-
600 HOST COMMUNITY IMPACT FEE	-	-	47,458	-	47,458
602 CITY STREET SWEEPING	124,740	122,647	265,166	-	512,553
603 LPD - COPS AHEAD AB 3229	36,727	2,779	-	-	39,506
607 STATE GRANT	80,042	67,010	661,402	-	808,453
608 PUBLIC ART FEE	-	-	40,850	-	40,850
609 HOUSING SUCCESSOR AGENCY	-	-	584	-	584
610 LPD - HORIZONS	620,320	490,340	144,319	-	1,254,979
611 LOW INCOME HOUSING FUND	-	-	3,447,044	-	3,447,044
612 ALAMEDA CO - MSR D	99,258	64,375	92,488	-	256,122
613 HHS-HCD CDBG	20,396	17,826	429,272	-	467,494
614 MAINTENANCE DISTRICT L&LD	540,821	428,533	1,740,093	-	2,709,447
615 FEMA GRANT FUNDING	1,489,276	-	224,411	7,320	1,721,007
617 USED OIL RECYCLING GRANT	-	-	6,656	-	6,656
619 LPD - ASST SZR - ADJDCTD	-	-	-	-	-
620 HHS-SOCIAL OP. ENDOWMT	-	-	66,779	-	66,779
621 BJA - BLLTPRF VEST REIMB	-	-	5,147	-	5,147
622 HHS-CALHOME REUSE	-	-	67,126	-	67,126
626 HHS-CHFA HOME BYR ASST	-	-	222	-	222
628 HHS-MORTGAGE ASSITANCE	-	-	3,150	-	3,150
630 CA BEVERAGE CONTAINER GRT	964	97	11,758	-	12,819

Citywide Expenditures by Major Category FY 2019-20 Actual

	Personnel Cost	Supp Personnel Cost	Services & Supplies	Capital Outlay	Total Expenditures
633 HHS-HUD EDI SPCL GRNT FED	-	-	11,980	-	11,980
635 LPD - FEDERAL GRANTS	94,999	-	129,477	-	224,476
637 HHS - CALIF BEGIN PROGRAM	-	-	179	-	179
641 PD-VEHICLE IMPOUND PROG	22,943	-	-	-	22,943
642 ALTMNT OPEN SPACE	-	-	177,777	-	177,777
645 CASP CERT & TRAINING FUND	-	-	8,213	-	8,213
650 GAS TAXES	-	-	164,181	-	164,181
665 PEG CAPITAL FEES	-	-	47,821	-	47,821
666 IMPORT MITIGATION	-	-	-	-	-
667 SOLID WASTE & RECYCLING	136,529	101,397	68,455	-	306,381
671 HHS-FEDERAL HOME PRGM	-	-	126,226	-	126,226
672 LIBRARY DONATIONS FUND	-	-	52,784	-	52,784
673 LIBRARY FOUNDATION GRANT	-	-	9,732	-	9,732
676 LIVERMORE'S PROMISE GRANT	-	-	156,125	-	156,125
677 MEASURE B-BIKE/PEDESTRIAN	-	-	71,839	-	71,839
678 MEASURE B-2000 PASS-THRU	-	-	82,064	-	82,064
681 LOCAL VEHICLE REG FEE	-	-	951	-	951
683 POLICE DONATIONS FUND	-	-	10,171	10,379	20,550
687 MEASURE BB-BIKE/PED	-	-	159	-	159
688 MEASURE BB-LOCAL ST & RD	-	-	679	-	679
696 EL CHARRO MAINT CFD2012-1	-	-	-	-	-
697 OTHER MAINT CFD'S	-	-	-	-	-
Total Special Revenue Funds	3,267,015	1,295,004	8,395,942	17,698	12,975,660
Permanent Funds					
500 DOOLN CNYN PRESRV ENDWMNT	-	-	23,864	-	23,864
Total Permanent Funds	-	-	23,864	-	23,864
Debt Service Funds					
411 LCPFA 2011 COP	-	-	12,277,101	-	12,277,101
414 2014 COP SERIES A	-	-	9,083,202	-	9,083,202
415 2014 COP SERIES B	-	-	34,383,167	-	34,383,167
416 2020 COP SERIES A	-	-	72,623	-	72,623
417 2020 COP SERIES B	-	-	335,558	-	335,558
422 2022 COP	-	-	-	-	-
Total Debt Service Funds	-	-	56,151,651	-	56,151,651
Total of All Funds Except Internal Service Funds	42,361,901	31,997,779	138,227,339	784,248	213,371,266
Internal Service Funds					
700 RISK MANAGEMENT-LIABILITY	183,432	148,670	2,419,393	-	2,751,495
710 RISK MANAGEMENT-W/C INSUR	162,533	116,109	1,708,780	-	1,987,421
720 INFORMATION TECHNOLOGY	1,008,042	711,039	1,566,654	142,539	3,428,275
725 CYBER SECURITY	-	-	-	-	-
730 FLEET & EQT SERVICES	745,298	532,440	1,690,176	3,124,014	6,091,928
740 FACILITIES REHAB PGM	310,725	250,815	1,159,958	-	1,721,498
Total of Internal Service Funds	2,410,030	1,759,073	8,544,961	3,266,553	15,980,617
Total of All Funds	\$ 44,771,931	\$ 33,756,852	\$ 146,772,300	\$ 4,050,801	\$ 229,351,883



**Citywide Expenditures by Major Category
FY 2020-21 Updated**

	Personnel Cost	Supp Personnel Cost	Services & Supplies	Capital Outlay	Total Expenditures
<u>General Government</u>					
001 GENERAL FUND	\$ 35,128,311	\$ 28,475,778	\$ 50,723,680	\$ 94,849	\$ 114,422,618
<u>Enterprise Funds</u>					
210 AIRPORT	891,315	737,695	1,656,248	-	3,285,258
220 STORM WATER	445,886	308,368	2,007,409	45,000	2,806,663
221 STORM DRAIN	-	-	307,279	-	307,279
230 SEWER	4,057,149	3,133,750	8,708,743	45,000	15,944,642
239 SEWER REPLACEMENT	-	-	356,339	295,000	651,339
241 SEWER CONNECTION FEES	-	-	24,002	-	24,002
242 LAVWMA	-	-	3,544,238	-	3,544,238
250 WATER	1,606,401	1,241,589	13,528,091	-	16,376,081
251 WATER CONNECTION FEES	-	-	2,743	-	2,743
259 WATER REPLACEMENT	-	-	508,530	80,000	588,530
Total Enterprise Funds	7,000,751	5,421,402	30,643,622	465,000	43,530,775
<u>Special Revenue Funds</u>					
320 2022 COP CONSTRUCTION FUND	-	-	-	-	-
306 TRAFFIC IMPACT FEE (TIF)	-	-	-	-	-
321 TVTC 20% FEE	-	-	-	-	-
322 ISABEL INTERCHANGE	-	-	-	-	-
337 PARK FEE - AB 1600	-	-	-	-	-
347 OTHER CAPITAL PROJECTS	-	-	543	-	543
600 HOST COMMUNITY IMPACT FEE	-	-	10,175	-	10,175
602 CITY STREET SWEEPING	101,643	98,379	488,032	-	688,054
603 LPD - COPS AHEAD AB 3229	88,670	2,439	25,000	-	116,109
607 STATE GRANT	99,806	81,376	489,164	-	670,346
608 PUBLIC ART FEE	-	-	108,231	15,000	123,231
609 HOUSING SUCCESSOR AGENCY	-	-	636	-	636
610 LPD - HORIZONS	591,244	464,228	102,684	-	1,158,156
611 LOW INCOME HOUSING FUND	-	-	6,322,433	-	6,322,433
612 ALAMEDA CO - MSR D	98,911	64,332	103,209	-	266,452
613 HHS-HCD CDBG	79,200	55,785	925,720	-	1,060,705
614 MAINTENANCE DISTRICT L&LD	554,841	445,086	1,878,527	-	2,878,454
615 FEMA GRANT FUNDING	-	-	200,000	-	200,000
617 USED OIL RECYCLING GRANT	-	-	24,200	-	24,200
619 LPD - ASST SZR - ADJDCID	-	-	50,000	50,000	100,000
620 HHS-SOCIAL OP. ENDOWMT	-	-	81,398	-	81,398
621 BJA - BLLTPRF VEST REIMB	-	-	15,000	-	15,000
622 HHS-CALHOME REUSE	-	-	143,047	-	143,047
626 HHS-CHFA HOMEBYR ASST	-	-	305	-	305
628 HHS-MORTGAGE ASSITANCE	-	-	207,057	-	207,057
630 CA BEVERAGE CONTAINER GRT	-	-	22,000	-	22,000



Citywide Expenditures by Major Category FY 2020-21 Updated

	Personnel Cost	Supp Personnel Cost	Services & Supplies	Capital Outlay	Total Expenditures
633 HHS-HUD EDI SPCL GRNT FED	-	-	20,100	-	20,100
635 LPD - FEDERAL GRANTS	114,330	1,658	38,750	71,500	226,238
637 HHS - CALIF BEGIN PROGRAM	-	-	30,100	-	30,100
641 PD-VEHICLE IMPOUND PROG	35,000	508	-	-	35,508
642 ALTMNT OPEN SPACE	-	-	-	-	-
645 CASP CERT & TRAINING FUND	-	-	5,000	-	5,000
650 GAS TAXES	-	-	30,000	-	30,000
665 PEG CAPITAL FEES	-	-	45,787	-	45,787
666 IMPORT MITIGATION	-	-	9,157	-	9,157
667 SOLID WASTE & RECYCLING	138,936	113,453	26,605	-	278,994
671 HHS-FEDERAL HOME PRGM	-	-	142,020	-	142,020
672 LIBRARY DONATIONS FUND	-	-	136,342	-	136,342
673 LIBRARY FOUNDATION GRANT	-	-	25,818	-	25,818
676 LIVERMORE'S PROMISE GRANT	-	-	-	-	-
677 MEASURE B-BIKE/PEDESTRIAN	-	-	389,640	-	389,640
678 MEASURE B-2000 PASS-THRU	-	-	55,615	-	55,615
681 LOCAL VEHICLE REG FEE	-	-	1,660	-	1,660
683 POLICE DONATIONS FUND	-	-	21,365	-	21,365
687 MEASURE BB-BIKE/PED	-	-	280	-	280
688 MEASURE BB-LOCAL ST & RD	-	-	57,800	-	57,800
696 EL CHARRO MAINT CFD2012-1	-	-	335,812	-	335,812
697 OTHER MAINT CFD'S	-	-	304,438	-	304,438
Total Special Revenue Funds	1,902,581	1,327,244	12,873,650	136,500	16,239,975
Permanent Funds					
500 DOOLN CNYN PRESRV ENDWMNT	-	-	32,000	-	32,000
Total Permanent Funds	-	-	32,000	-	32,000
Debt Service Funds					
411 LCPFA 2011 COP	-	-	-	-	-
414 2014 COP SERIES A	-	-	-	-	-
415 2014 COP SERIES B	-	-	-	-	-
416 2020 COP SERIES A	-	-	358,689	-	358,689
417 2020 COP SERIES B	-	-	1,720,610	-	1,720,610
422 2022 COP	-	-	-	-	-
Total Debt Service Funds	-	-	2,079,299	-	2,079,299
Total of All Funds Except Internal Service Funds	44,031,643	35,224,424	96,352,251	696,349	176,304,667
Internal Service Funds					
700 RISK MANAGEMENT-LIABILITY	195,973	168,144	2,843,202	-	3,207,319
710 RISK MANAGEMENT-W/C INSUR	171,683	128,545	3,139,170	-	3,439,398
720 INFORMATION TECHNOLOGY	969,992	720,386	2,105,335	448,695	4,244,408
725 CYBER SECURITY	103,208	74,471	69,170	-	246,849
730 FLEET & EQT SERVICES	787,931	588,198	1,136,158	1,290,000	3,802,287
740 FACILITIES REHAB PGM	275,409	253,482	1,833,194	268,410	2,630,495
Total of Internal Service Funds	2,504,196	1,933,226	11,126,229	2,007,105	17,570,756
Total of All Funds	\$ 46,535,839	\$ 37,157,650	\$ 107,478,480	\$ 2,703,454	\$ 193,875,423



Citywide Expenditures by Major Category FY 2021-22 Adopted

	Personnel Cost	Supp Personnel Cost	Services & Supplies	Capital Outlay	Total Expenditures
<u>General Government</u>					
001 GENERAL FUND	\$ 37,319,745	\$ 29,286,282	\$ 50,402,416	\$ -	\$ 117,008,443
<u>Enterprise Funds</u>					
210 AIRPORT	966,784	758,834	1,796,691	-	3,522,309
220 STORM WATER	550,096	384,061	2,941,132	15,000	3,890,289
221 STORM DRAIN	-	-	54,681	-	54,681
230 SEWER	4,563,849	3,547,835	9,210,461	45,000	17,367,145
239 SEWER REPLACEMENT	-	-	452,249	280,000	732,249
241 SEWER CONNECTION FEES	-	-	24,020	-	24,020
242 LAVWMA	-	-	3,660,481	-	3,660,481
250 WATER	1,759,482	1,305,815	13,668,778	-	16,734,075
251 WATER CONNECTION FEES	-	-	227,967	-	227,967
259 WATER REPLACEMENT	-	-	510,253	80,000	590,253
Total Enterprise Funds	7,840,211	5,996,545	32,546,713	420,000	46,803,469
<u>Special Revenue Funds</u>					
320 2022 COP CONSTRUCTION FUND	-	-	-	350,000	350,000
306 TRAFFIC IMPACT FEE (TIF)	-	-	-	-	-
321 TVTC 20% FEE	-	-	-	-	-
322 ISABEL INTERCHANGE	-	-	-	-	-
337 PARK FEE - AB 1600	-	-	-	-	-
347 OTHER CAPITAL PROJECTS	-	-	-	-	-
600 HOST COMMUNITY IMPACT FEE	-	-	30,504	-	30,504
602 CITY STREET SWEEPING	103,052	99,775	508,422	-	711,249
603 LPD - COPS AHEAD AB 3229	193,790	5,329	65,000	50,000	314,119
607 STATE GRANT	91,796	90,839	111,250	-	293,885
608 PUBLIC ART FEE	-	-	246,840	50,000	296,840
609 HOUSING SUCCESSOR AGENCY	-	-	636	-	636
610 LPD - HORIZONS	543,424	433,363	106,271	-	1,083,058
611 LOW INCOME HOUSING FUND	-	-	4,915,144	-	4,915,144
612 ALAMEDA CO - MSR D	142,988	68,339	234,230	-	445,557
613 HHS-HCD CDBG	179,238	125,516	489,351	-	794,105
614 MAINTENANCE DISTRICT L&LD	556,599	435,404	1,835,805	-	2,827,808
615 FEMA GRANT FUNDING	-	-	-	-	-
617 USED OIL RECYCLING GRANT	-	-	24,200	-	24,200
619 LPD - ASST SZR - ADJDCITD	-	-	101,680	100,000	201,680
620 HHS-SOCIAL OP. ENDOWMT	-	-	81,344	-	81,344
621 BJA - BLLTPRF VEST REIMB	-	-	15,000	-	15,000
622 HHS-CALHOME REUSE	-	-	142,952	-	142,952
626 HHS-CHFA HOME BYR ASST	-	-	305	-	305
628 HHS-MORTGAGE ASSITANCE	-	-	125,575	-	125,575
630 CA BEVERAGE CONTAINER GRT	-	-	22,000	-	22,000



Citywide Expenditures by Major Category FY 2021-22 Adopted

	Personnel Cost	Supp Personnel Cost	Services & Supplies	Capital Outlay	Total Expenditures
633 HHS-HUD EDI SPCL GRNT FED	-	-	58,594	-	58,594
635 LPD - FEDERAL GRANTS	12,450	181	41,184	-	53,815
637 HHS - CALIF BEGIN PROGRAM	-	-	30,100	-	30,100
641 PD-VEHICLE IMPOUND PROG	15,000	218	-	-	15,218
642 ALTMNT OPEN SPACE	-	-	23,000	-	23,000
645 CASP CERT & TRAINING FUND	-	-	11,000	-	11,000
650 GAS TAXES	-	-	260,000	-	260,000
665 PEG CAPITAL FEES	-	-	45,756	-	45,756
666 IMPORT MITIGATION	-	-	49,413	-	49,413
667 SOLID WASTE & RECYCLING	141,020	106,596	26,304	-	273,920
671 HHS-FEDERAL HOME PRGM	-	-	144,813	-	144,813
672 LIBRARY DONATIONS FUND	-	-	151,727	-	151,727
673 LIBRARY FOUNDATION GRANT	-	-	29,247	-	29,247
676 LIVERMORE'S PROMISE GRANT	-	-	160,000	-	160,000
677 MEASURE B-BIKE/PEDESTRIAN	-	-	151,565	-	151,565
678 MEASURE B-2000 PASS-THRU	-	-	70,625	-	70,625
681 LOCAL VEHICLE REG FEE	-	-	1,700	-	1,700
683 POLICE DONATIONS FUND	-	-	21,353	-	21,353
687 MEASURE BB-BIKE/PED	-	-	300	-	300
688 MEASURE BB-LOCAL ST & RD	-	-	109,375	-	109,375
696 EL CHARRO MAINT CFD2012-1	-	-	395,574	-	395,574
697 OTHER MAINT CFD'S	-	-	198,837	-	198,837
Total Special Revenue Funds	1,979,357	1,365,560	11,036,976	550,000	14,931,893
<u>Permanent Funds</u>					
500 DOOLN CNYN PRESRV ENDW/MNT	-	-	26,000	-	26,000
Total Permanent Funds	-	-	26,000	-	26,000
<u>Debt Service Funds</u>					
411 LCPFA 2011 COP	-	-	-	-	-
414 2014 COP SERIES A	-	-	-	-	-
415 2014 COP SERIES B	-	-	-	-	-
416 2020 COP SERIES A	-	-	475,000	-	475,000
417 2020 COP SERIES B	-	-	3,879,489	-	3,879,489
422 2022 COP	-	-	1,083,223	-	1,083,223
Total Debt Service Funds	-	-	5,437,712	-	5,437,712
Total of All Funds Except Internal Service Funds	47,139,313	36,648,387	99,449,817	970,000	184,207,517
<u>Internal Service Funds</u>					
700 RISK MANAGEMENT-LIABILITY	198,912	172,541	3,759,310	-	4,130,763
710 RISK MANAGEMENT-W/C INSUR	174,259	131,858	2,246,368	-	2,552,485
720 INFORMATION TECHNOLOGY	1,015,105	746,963	2,138,483	366,000	4,266,551
725 CYBER SECURITY	157,134	101,178	379,783	-	638,095
730 FLEET & EQT SERVICES	800,033	611,469	1,388,822	3,298,091	6,098,415
740 FACILITIES REHAB PGM	348,910	287,934	1,922,981	280,000	2,839,825
Total of Internal Service Funds	2,694,353	2,051,943	11,835,747	3,944,091	20,526,134
Total of All Funds	\$49,833,666	\$38,700,330	\$111,285,564	\$ 4,914,091	\$204,733,651



**Citywide Expenditures by Major Category
FY 2022-23 Adopted**

	Personnel Cost	Supp Personnel Cost	Services & Supplies	Capital Outlay	Total Expenditures
<u>General Government</u>					
001 GENERAL FUND	\$ 37,828,248	\$ 30,158,021	\$ 50,449,532	\$ 49,100	\$ 118,484,901
<u>Enterprise Funds</u>					
210 AIRPORT	967,715	780,081	1,777,688	-	3,525,484
220 STORM WATER	596,335	414,642	2,637,144	15,000	3,663,121
221 STORM DRAIN	-	-	12,206	-	12,206
230 SEWER	4,697,393	3,704,233	8,744,590	45,000	17,191,216
239 SEWER REPLACEMENT	-	-	583,241	490,000	1,073,241
241 SEWER CONNECTION FEES	-	-	56,020	-	56,020
242 LAVWMA	-	-	3,763,440	-	3,763,440
250 WATER	1,764,044	1,342,936	13,984,390	-	17,091,370
251 WATER CONNECTION FEES	-	-	63,266	-	63,266
259 WATER REPLACEMENT	-	-	510,453	80,000	590,453
Total Enterprise Funds	8,025,487	6,241,892	32,132,438	630,000	47,029,817
<u>Special Revenue Funds</u>					
320 2022 COP CONSTRUCTION FUND	-	-	-	-	-
306 TRAFFIC IMPACT FEE (TIF)	-	-	-	-	-
321 TVTC 20% FEE	-	-	-	-	-
322 ISABEL INTERCHANGE	-	-	-	-	-
337 PARK FEE - AB 1600	-	-	-	-	-
347 OTHER CAPITAL PROJECTS	-	-	-	-	-
600 HOST COMMUNITY IMPACT FEE	-	-	30,514	-	30,514
602 CITY STREET SWEEPING	103,152	102,863	509,751	-	715,766
603 LPD - COPS AHEAD AB 3229	199,570	5,488	25,000	-	230,058
607 STATE GRANT	95,118	97,267	-	-	192,385
608 PUBLIC ART FEE	-	-	155,393	50,000	205,393
609 HOUSING SUCCESSOR AGENCY	-	-	610	-	610
610 LPD - HORIZONS	470,430	396,825	104,772	-	972,027
611 LOW INCOME HOUSING FUND	-	-	993,683	-	993,683
612 ALAMEDA CO - MSR D	143,085	70,224	124,239	-	337,548
613 HHS-HCD CDBG	179,414	129,312	382,768	-	691,494
614 MAINTENANCE DISTRICT L&LD	557,947	445,692	1,846,711	-	2,850,350
615 FEMA GRANT FUNDING	-	-	-	-	-
617 USED OIL RECYCLING GRANT	-	-	24,200	-	24,200
619 LPD - ASST SZR - ADJDCD	-	-	51,715	50,000	101,715
620 HHS-SOCIAL OP. ENDOWMT	-	-	71,071	-	71,071
621 BJA - BLLTPRF VEST REIMB	-	-	15,000	-	15,000
622 HHS-CALHOME REUSE	-	-	81,148	-	81,148
626 HHS-CHFA HOMEBYR ASST	-	-	305	-	305
628 HHS-MORTGAGE ASSITANCE	-	-	125,618	-	125,618
630 CA BEVERAGE CONTAINER GRT	-	-	22,000	-	22,000



Citywide Expenditures by Major Category FY 2022-23 Adopted

	Personnel Cost	Supp Personnel Cost	Services & Supplies	Capital Outlay	Total Expenditures
633 HHS-HUD EDI SPCL GRNT FED	-	-	700	-	700
635 LPD - FEDERAL GRANTS	-	-	9,000	-	9,000
637 HHS - CALIF BEGIN PROGRAM	-	-	10,100	-	10,100
641 PD-VEHICLE IMPOUND PROG	15,000	218	-	-	15,218
642 ALTMNT OPEN SPACE	-	-	23,000	-	23,000
645 CASP CERT & TRAINING FUND	-	-	11,000	-	11,000
650 GAS TAXES	-	-	132,000	-	132,000
665 PEG CAPITAL FEES	-	-	45,772	-	45,772
666 IMPORT MITIGATION	-	-	-	-	-
667 SOLID WASTE & RECYCLING	141,159	109,699	26,452	-	277,310
671 HHS-FEDERAL HOME PRGM	-	-	144,862	-	144,862
672 LIBRARY DONATIONS FUND	-	-	141,607	-	141,607
673 LIBRARY FOUNDATION GRANT	-	-	29,252	-	29,252
676 LIVERMORE'S PROMISE GRANT	-	-	160,000	-	160,000
677 MEASURE B-BIKE/PEDESTRIAN	-	-	20,650	-	20,650
678 MEASURE B-2000 PASS-THRU	-	-	20,625	-	20,625
681 LOCAL VEHICLE REG FEE	-	-	1,700	-	1,700
683 POLICE DONATIONS FUND	-	-	21,361	-	21,361
687 MEASURE BB-BIKE/PED	-	-	300	-	300
688 MEASURE BB-LOCAL ST & RD	-	-	50,725	-	50,725
696 EL CHARRO MAINT CFD2012-1	-	-	374,348	-	374,348
697 OTHER MAINT CFD'S	-	-	198,904	-	198,904
Total Special Revenue Funds	1,904,875	1,357,588	5,986,856	100,000	9,349,319
Permanent Funds					
500 DOOLN CNYN PRESRV ENDWMNT	-	-	26,000	-	26,000
Total Permanent Funds	-	-	26,000	-	26,000
Debt Service Funds					
411 LCPFA 2011 COP	-	-	-	-	-
414 2014 COP SERIES A	-	-	-	-	-
415 2014 COP SERIES B	-	-	-	-	-
416 2020 COP SERIES A	-	-	490,250	-	490,250
417 2020 COP SERIES B	-	-	3,881,509	-	3,881,509
422 2022 COP	-	-	2,570,626	-	2,570,626
Total Debt Service Funds	-	-	6,942,385	-	6,942,385
Total of All Funds Except Internal Service Funds	47,758,610	37,757,501	95,537,211	779,100	181,832,422
Internal Service Funds					
700 RISK MANAGEMENT-LIABILITY	199,108	176,912	4,659,330	-	5,035,350
710 RISK MANAGEMENT-W/C INSUR	174,430	135,436	2,463,953	-	2,773,819
720 INFORMATION TECHNOLOGY	1,016,061	767,833	2,160,681	366,000	4,310,575
725 CYBER SECURITY	157,289	104,452	380,059	-	641,800
730 FLEET & EQT SERVICES	800,755	630,334	1,373,736	2,489,384	5,294,209
740 FACILITIES REHAB PGM	348,751	295,541	1,862,080	280,000	2,786,372
Total of Internal Service Funds	2,696,394	2,110,508	12,899,839	3,135,384	20,842,125
Total of All Funds	\$50,455,004	\$39,868,009	\$108,437,050	\$3,914,484	\$202,674,547



**Available Funds, Uses of Funds, and Fund Balances
FY 2019-20 Actual
Summary**

		<u>Available Funds</u>			
Fund Number	Fund Name	Fund Balance /	Incoming		Total
		Working Capital	Revenue	Transfers	Available
		7/1/19			
001	General Fund	\$ 16,290,548	\$ 118,435,845	\$ 691,026	\$ 135,417,418
500	Permanent Fund	537,789	5,070	13,846	556,704
	Enterprise Funds	116,327,876	53,572,223	33,189,881	203,089,980
	Special Revenue Funds	59,599,909	20,126,404	604,305	80,330,618
	Capital Improvement Program Funds	52,151,507	11,204,861	497,416	63,853,784
	Debt Service Funds	874,464	50,871,094	54,874,348	106,619,906
City Operating and Capital Improvement		\$ 245,782,093	\$ 254,215,496	\$ 89,870,822	\$ 589,868,411
Internal Service Funds					
700	Risk Management - Liability	\$ 3,849,341	\$ 2,534,355	\$ -	\$ 6,383,696
710	Risk Management - W/C Insurance	9,296,360	1,676,293	-	10,972,653
720	Information Technology	4,067,741	5,377,780	-	9,445,521
725	Cyber Security	-	-	-	-
730	Fleet & Eqt Services	6,103,547	4,827,829	-	10,931,376
740	Facilities Rehab Program	7,762,318	4,110,250	-	11,872,568
Internal Service Funds		\$ 31,079,307	\$ 18,526,507	\$ -	\$ 49,605,814
Total Operating and Capital Improvement		\$ 276,861,400	\$ 272,742,004	\$ 89,870,822	\$ 639,474,226
Less: Internal Service Funds		(31,079,307)	(18,526,507)	-	(49,605,814)
Net City Total		\$ 245,782,093	\$ 254,215,496	\$ 89,870,822	\$ 589,868,411

		<u>Available Funds</u>			
Fund Number	Fund Name	Fund Balance /	Incoming		Total
		Working Capital	Revenue	Transfers	Available
		7/1/19			
Enterprise Funds					
210	Airport	\$ 5,071,530	\$ 3,988,814	\$ -	\$ 9,060,344
212	Airport Grant Fund	-	127,598	14,177	141,774
220	Storm Water	(18,892,453)	1,183,311	21,179,349	3,470,206
221	Storm Drain	27,608,230	661,169	-	28,269,399
222	FEMA Storm Reimbursement	2,217,925	1,360,439	329,882	3,908,246
230	Sewer	15,711,181	25,113,535	1,011,919	41,836,635
239	Sewer Replacement	28,055,672	819,147	4,000,000	32,874,819
241	Sewer Connection Fees	17,043,248	1,842,835	-	18,886,083
242	LAVWMA	4,045,070	503,000	3,828,455	8,376,525
250	Water	9,699,873	17,127,719	326,101	27,153,692
251	Water Connection Fees	3,271,550	211,952	-	3,483,501
259	Water Replacement	22,496,050	632,705	2,500,000	25,628,755
Total Enterprise Funds		\$ 116,327,876	\$ 53,572,223	\$ 33,189,881	\$ 203,089,980



Uses of Funds

Operating Expenditures	Capital Expenditures	Outgoing Transfers	Reserves	Total Uses	Fund Balance / Working Capital 6/30/20
\$ 105,016,248	\$ 4,107,766	\$ 5,045,980	\$ -	\$ 114,169,993	\$ 21,247,425
23,864	-	-	-	23,864	532,840
39,203,843	15,112,927	32,866,092	-	87,182,862	115,907,118
12,952,455	6,974,497	1,259,273	-	21,186,225	59,144,393
23,205	10,593,676	250,228	-	10,867,108	52,986,676
56,151,651	-	50,449,250	-	106,600,901	19,005
\$ 213,371,266	\$ 36,788,866	\$ 89,870,822	\$ -	\$ 340,030,954	\$ 249,837,457
\$ 2,751,495	\$ -	\$ -	\$ -	\$ 2,751,495	3,632,201
1,987,421	-	-	-	1,987,421	8,985,232
3,428,275	-	-	-	3,428,275	6,017,246
-	-	-	-	-	-
6,091,928	-	-	-	6,091,928	4,839,448
1,721,498	969,717	-	-	2,691,215	9,181,353
\$ 15,980,617	\$ 969,717	\$ -	\$ -	\$ 16,950,334	\$ 32,655,480
\$ 229,351,883	\$ 37,758,583	\$ 89,870,822	\$ -	\$ 356,981,289	\$ 282,492,937
(15,980,617)	(969,717)	-	-	(16,950,334)	(32,655,480)
\$ 213,371,266	\$ 36,788,866	\$ 89,870,822	\$ -	\$ 340,030,954	\$ 249,837,457

Uses of Funds

Operating Expenditures	Capital Expenditures	Outgoing Transfers	Reserves	Total Uses	Fund Balance / Working Capital 6/30/20
\$ 2,962,424	\$ 901,538	\$ 19,570	\$ -	\$ 3,883,531	\$ 5,176,813
-	141,774	-	-	141,774	-
2,322,514	990,988	62,248	-	3,375,750	94,456
43,277	-	21,101,455	-	21,144,732	7,124,667
-	759,259	-	-	759,259	3,148,987
15,743,491	-	6,500,000	-	22,243,491	19,593,144
338,295	4,473,657	-	-	4,811,952	28,062,867
6,880	1,259,043	2,340,374	-	3,606,297	15,279,786
3,534,752	-	-	-	3,534,752	4,841,773
13,988,288	-	2,516,344	-	16,504,632	10,649,060
4,590	1,917,985	224,866	-	2,147,441	1,336,060
259,332	4,668,684	101,234	-	5,029,250	20,599,505
\$ 39,203,843	\$ 15,112,927	\$ 32,866,092	\$ -	\$ 87,182,862	\$ 115,907,118



**Available Funds, Uses of Funds, and Fund Balances
FY 2019-20 Actual**

Fund Number	Fund Name	Available Funds			Total Available
		Fund Balance / Working Capital 7/1/19	Revenue	Incoming Transfers	
Special Revenue Funds					
600	Host Community Impact Fee	\$ 873,603	\$ 564,767	\$ -	\$ 1,438,370
602	City Street Sweeping	3,614	640,227	-	643,841
603	LPD-COPS Ahead AB 3229 Grant	430,116	215,700	-	645,816
604	South Livermore Valley Specific Plan	340,389	-	-	340,389
607	State Grant	-	808,453	-	808,453
608	Public Art Fee	911,581	47,424	-	959,005
609	Housing Successor Agency	2,893,425	71,722	-	2,965,147
610	LPD-Horizons	(31,545)	807,395	482,484	1,258,334
611	Low Income Housing Fund	21,083,286	2,341,985	189	23,425,461
612	Alameda County-Measure D	247,246	297,623	-	544,869
613	HHS-HCD Comm. Dev. Block Grant (CDBG)	548,977	487,752	-	1,036,729
614	Maintenance District L&LD	8,027,396	3,462,782	121,632	11,611,811
615	Federal Grants FEMA	0	-	-	0
617	Used Oil Recycling Grant	(3,130)	16,277	-	13,147
619	LPD-Asset Seizure-Adjudicated	1,142,839	156,312	-	1,299,151
620	HHS-Social Opportunity Endowment	289,733	8,204	-	297,937
621	BJA-Bulletproof Vest Reimb Grant	(2,728)	9,536	-	6,808
622	HHS-CalHome Reuse Grant	302,012	2,850	-	304,862
624	HHS-Housing Acq Admin	-	-	-	-
626	HHS-CHFA Homebuyer Assistance	55,023	279	-	55,302
628	HHS-Mortgage Assitance	926,927	141,591	-	1,068,518
629	HHS-CHFA Grant Help Funds	115,679	-	-	115,679
630	Calif Beverage Container Grant	-	12,819	-	12,819
633	HHS-HUD EDI Special Grant Fed	88,074	1,200	-	89,274
635	LPD-Federal Grants	83,763	183,523	-	267,286
637	HHS-Calif BEGIN Grant Program	18,126	42,775	-	60,901
641	LPD-Vehicle Impound Prog	140,064	36,720	-	176,784
642	Altamount Open Space Grant	1,583,505	1,206,061	-	2,789,566
645	CASp Certification and Training Fund	-	14,560	-	14,560
650	Gas Taxes	2,966,599	2,059,975	-	5,026,574
651	Gas Tax - SB1	1,826,821	1,693,895	-	3,520,716
656	Federal Street Grants	(100,000)	100,000	-	-
665	PEG Capital Fees	662,783	251,115	-	913,898
666	Import Mitigation	58,570	-	-	58,570
667	Solid Waste & Recycling	451,363	-	-	451,363
671	HHS-Federal HOME Grant Program	192,000	-	-	192,000
672	Library Donations Fund	221,243	50,601	-	271,844
673	Library Foundation Grant	63,415	48,914	-	112,329
674	MTC-TDA Grant	-	-	-	-
676	Livermore's Promise Grant	-	156,125	-	156,125
677	Measure B-Bike/Pedestrian	906,885	324,964	-	1,231,849
678	Measure B-Streets & Roads	2,448,957	1,200,580	-	3,649,537

FUND BALANCES



Uses of Funds

					Fund Balance /	
Operating	Capital	Outgoing			Total	Working Capital
Expenditures	Expenditures	Transfers	Reserves	Uses	Uses	6/30/20
\$ 47,458	\$ -	\$ 290,239	\$ -	\$ 337,697	\$ 1,100,673	
512,553	-	-	-	512,553	131,288	
39,506	-	-	-	39,506	606,310	
-	-	-	-	-	340,389	
808,453	-	-	-	808,453	-	
40,850	83,334	-	-	124,184	834,821	
584	-	-	-	584	2,964,563	
1,254,979	-	-	-	1,254,979	3,355	
3,447,044	-	226,786	-	3,673,830	19,751,631	
256,122	-	-	-	256,122	288,747	
467,494	-	36,791	-	504,285	532,444	
2,709,447	-	202,968	-	2,912,415	8,699,396	
1,721,007	-	-	-	1,721,007	(1,721,007)	
6,656	-	6,491	-	13,147	-	
-	99,755	-	-	99,755	1,199,396	
66,779	-	-	-	66,779	231,158	
5,147	-	1,661	-	6,808	-	
67,126	-	189	-	67,315	237,547	
-	-	-	-	-	-	
222	-	-	-	222	55,080	
3,150	-	-	-	3,150	1,065,368	
-	-	-	-	-	115,679	
12,819	-	-	-	12,819	-	
11,980	-	-	-	11,980	77,294	
224,476	-	-	-	224,476	42,810	
179	-	-	-	179	60,722	
22,943	-	-	-	22,943	153,841	
177,777	-	13,846	-	191,623	2,597,943	
8,213	-	6,347	-	14,560	-	
164,181	323,776	120,998	-	608,954	4,417,620	
-	1,461,487	-	-	1,461,487	2,059,229	
-	-	-	-	-	-	
47,821	2,662	-	-	50,483	863,415	
-	-	-	-	-	58,570	
306,381	-	-	-	306,381	144,982	
126,226	-	15,732	-	141,958	50,042	
52,784	-	-	-	52,784	219,060	
9,732	-	32,571	-	42,303	70,026	
-	-	-	-	-	-	
156,125	-	-	-	156,125	-	
71,839	219,164	-	-	291,003	940,846	
82,064	1,687,008	-	-	1,769,073	1,880,464	



**Available Funds, Uses of Funds, and Fund Balances
FY 2019-20 Actual**

Fund Number	Fund Name	Available Funds			Total Available
		Fund Balance / Working Capital 7/1/19	Revenue	Incoming Transfers	
Special Revenue Funds					
679	Measure B Isabel Interchange Grant	304,653	-	-	304,653
680	State Street Grants	(126,094)	888,479	-	762,384
681	Local Vehicle Registration Fee	618,767	419,593	-	1,038,360
683	Police Donations Fund	46,781	20,592	-	67,373
687	Measure BB-Bike/Pedestrian	722,255	262,789	-	985,044
688	Measure BB-Local St & Rd	2,281,758	1,061,198	-	3,342,956
696	El Charro Maint CFD 2012-1	1,896,538	-	-	1,896,538
697	Other Maint CFD's	1,336,231	-	-	1,336,231
698	Surplus AD Closeout	2,752,410	9,044	-	2,761,454
Total Special Revenue Funds		\$ 59,599,909	\$ 20,126,404	\$ 604,305	\$ 80,330,618
Capital Improvement Program Funds					
302	Developers' Deposit	\$ -	\$ -	\$ -	\$ -
303	Public Utility Undergrounding	788,475	-	-	788,475
304	Vasco/Ace-Connector Rd	61,720	7,241	-	68,961
306	Traffic Impact Fee (TIF)	20,310,287	4,208,249	-	24,518,536
320	2022 COP Construction Fund	-	-	-	-
321	Tri-Valley Transp Council 20% Fee	2,918,702	844,582	-	3,763,284
322	Isabel/I-580 Interchange	(306,159)	-	420,567	114,408
331	Downtown Revitalization Fee	(3,880,245)	-	-	(3,880,245)
333	HHS-Human Services Facilities Fee	2,264,583	411,856	-	2,676,439
335	Parking In Lieu Fee	122,553	-	-	122,553
336	Former Rte 84-Repair Funds	469,654	-	-	469,654
337	Park Fee-AB 1600	10,712,779	4,439,240	-	15,152,018
339	Transferable Development Credits	14,557,752	-	-	14,557,752
340	El Charro Infrastructure Construction Fund	-	47,535	76,849	124,384
341	El Charro Specific Plan Funding	544,175	-	-	544,175
344	Solid Waste & Recycling Impact Fee	1,886,507	1,242,981	-	3,129,488
347	Other Capital Projects	1,700,725	3,177	-	1,703,902
Total Capital Improvement Program Funds		\$ 52,151,507	\$ 11,204,861	\$ 497,416	\$ 63,853,784
Debt Service Funds					
411	LCPFA 2011 COP Debt Service	\$ 854,214	\$ 16,392	\$ 11,406,495	\$ 12,277,101
414	2014 COP Series A	5,944	1	9,077,258	9,083,202
415	2014 COP Series B	14,305	4	34,368,858	34,383,167
416	2020 COP Series A	0	8,878,613	-	8,878,613
417	2020 COP Series B	1	41,976,085	21,737	41,997,823
422	2022 COP Debt Service	-	-	-	-
Total Debt Service Funds		\$ 874,464	\$ 50,871,094	\$ 54,874,348	\$ 106,619,906

FUND BALANCES



Uses of Funds

Operating Expenditures	Capital Expenditures	Outgoing Transfers	Reserves	Total Uses	Fund Balance / Working Capital 6/30/20
-	-	304,653	-	304,653	-
-	798,932	-	-	798,932	(36,548)
951	621,905	-	-	622,856	415,504
20,550	-	-	-	20,550	46,823
159	175,337	-	-	175,496	809,548
679	1,501,136	-	-	1,501,815	1,841,141
-	-	-	-	-	1,896,538
-	-	-	-	-	1,336,231
-	-	-	-	-	2,761,454
\$ 12,952,455	\$ 6,974,497	\$ 1,259,273	\$ -	\$ 21,186,225	\$ 59,144,393
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	788,475
-	-	-	-	-	68,961
3,001	723,967	173,379	-	900,347	23,618,189
-	-	-	-	-	-
12,033	20,929	-	-	32,962	3,730,322
7,107	107,301	-	-	114,408	-
-	-	-	-	-	(3,880,245)
-	-	-	-	-	2,676,439
-	-	-	-	-	122,553
-	469,654	-	-	469,654	-
1,063	7,165,708	-	-	7,166,771	7,985,247
-	-	-	-	-	14,557,752
-	124,384	-	-	124,384	-
-	-	76,849	-	76,849	467,326
-	281,728	-	-	281,728	2,847,760
-	1,700,005	-	-	1,700,005	3,897
\$ 23,205	\$ 10,593,676	\$ 250,228	\$ -	\$ 10,867,108	\$ 52,986,676
\$ 12,277,101	\$ -	\$ -	\$ -	\$ 12,277,101	\$ -
9,083,202	-	-	-	9,083,202	-
34,383,167	-	-	-	34,383,167	-
72,623	-	8,805,000	-	8,877,623	990
335,558	-	41,644,250	-	41,979,808	18,015
-	-	-	-	-	-
\$ 56,151,651	\$ -	\$ 50,449,250	\$ -	\$ 106,600,901	\$ 19,005

**Available Funds, Uses of Funds, and Fund Balances
FY 2020-21 Projected
Summary**

		Available Funds			
Fund Number	Fund Name	Projected Fund Balance /		Incoming Transfers	Total Available
		Working Capital 7/1/20	Projected Revenue		
001	General Fund	\$ 21,247,425	\$ 118,680,988	\$ 2,767,749	\$ 142,696,162
500	Permanent Fund	532,840	66,244	-	599,084
	Enterprise Funds	115,907,118	50,809,863	16,275,402	182,992,383
	Special Revenue Funds	59,144,393	20,989,062	1,479,088	81,612,543
	Capital Improvement Program Funds	52,986,676	4,773,673	467,326	58,227,675
	Debt Service Funds	19,005	-	2,063,827	2,082,832
City Operating and Capital Improvement		\$ 249,837,457	\$ 195,319,830	\$ 23,053,392	\$ 468,210,679
Internal Service Funds					
700	Risk Management - Liability	\$ 3,632,201	\$ 3,150,000	\$ -	\$ 6,782,201
710	Risk Management - W/C Insurance	8,985,232	1,332,106	-	10,317,338
720	Information Technology	6,017,246	3,420,000	-	9,437,246
725	Cyber Security	-	520,000	-	520,000
730	Fleet & Eqt Services	4,839,448	4,450,818	-	9,290,266
740	Facilities Rehab Program	9,181,353	1,895,760	-	11,077,113
Internal Service Funds		\$ 32,655,480	\$ 14,768,684	\$ -	\$ 47,424,164
Total Operating and Capital Improvement		\$ 282,492,937	\$ 210,088,514	\$ 23,053,392	\$ 515,634,843
Less: Internal Service Funds		(32,655,480)	(14,768,684)	-	(47,424,164)
Net City Total		\$ 249,837,457	\$ 195,319,830	\$ 23,053,392	\$ 468,210,679

		Available Funds			
Fund Number	Fund Name	Projected Fund Balance /		Incoming Transfers	Total Available
		Working Capital 7/1/20	Projected Revenue		
Enterprise Funds					
210	Airport	\$ 5,176,813	\$ 3,878,935	\$ -	\$ 9,055,748
212	Airport Grant Fund	-	99,000	11,000	110,000
220	Storm Water	94,456	1,141,520	2,300,000	3,535,976
221	Storm Drain	7,124,667	170,680	-	7,295,347
222	FEMA Storm Reimbursement	3,148,987	614,063	40,937	3,803,987
230	Sewer	19,593,144	25,092,241	-	44,685,385
239	Sewer Replacement	28,062,867	107,623	8,000,000	36,170,490
241	Sewer Connection Fees	15,279,786	1,992,589	-	17,272,375
242	LAVWMA	4,841,773	8,968	3,828,455	8,679,196
250	Water	10,649,060	17,310,981	95,010	28,055,051
251	Water Connection Fees	1,336,060	312,326	-	1,648,386
259	Water Replacement	20,599,505	80,937	2,000,000	22,680,442
Total Enterprise Funds		\$ 115,907,118	\$ 50,809,863	\$ 16,275,402	\$ 182,992,383

FUND BALANCES

Uses of Funds					Projected Fund
Adopted	Adopted Capital	Outgoing		Total	Balance /
Operating	Expenditures	Transfers	Reserves	Uses	Working Capital
Expenditures	Expenditures	Transfers	Reserves	Uses	6/30/21
\$ 114,422,618	\$ 5,032,000	\$ 4,951,979	\$ 1,715,038	\$ 126,121,635	\$ 16,574,527
32,000	-	-	-	32,000	567,084
43,530,775	11,344,316	15,508,039	-	70,383,130	112,609,253
16,239,432	6,580,069	1,845,937	-	24,665,438	56,947,105
543	5,270,422	747,437	(6,000)	6,012,402	52,215,273
2,079,299	-	-	-	2,079,299	3,533
<u>\$ 176,304,667</u>	<u>\$ 28,226,807</u>	<u>\$ 23,053,392</u>	<u>\$ 1,709,038</u>	<u>\$ 229,293,904</u>	<u>\$ 238,916,775</u>
\$ 3,207,319	\$ -	\$ -	\$ -	\$ 3,207,319	\$ 3,574,882
3,439,398	-	-	-	3,439,398	6,877,940
4,244,408	-	-	-	4,244,408	5,192,838
246,849	-	-	-	246,849	273,151
3,802,287	-	-	-	3,802,287	5,487,979
2,630,495	654,000	-	-	3,284,495	7,792,618
<u>\$ 17,570,756</u>	<u>\$ 654,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 18,224,756</u>	<u>\$ 29,199,408</u>
\$ 193,875,423	\$ 28,880,807	\$ 23,053,392	\$ 1,709,038	\$ 247,518,660	\$ 268,116,183
(17,570,756)	(654,000)	-	-	(18,224,756)	(29,199,408)
<u>\$ 176,304,667</u>	<u>\$ 28,226,807</u>	<u>\$ 23,053,392</u>	<u>\$ 1,709,038</u>	<u>\$ 229,293,904</u>	<u>\$ 238,916,775</u>

Uses of Funds					Projected Fund
Adopted	Adopted Capital	Outgoing		Total	Balance /
Operating	Expenditures	Transfers	Reserves	Uses	Working Capital
Expenditures	Expenditures	Transfers	Reserves	Uses	6/30/21
\$ 3,285,258	\$ 470,000	\$ 11,000	\$ -	\$ 3,766,258	\$ 5,289,490
-	110,000	-	-	110,000	-
2,806,663	287,000	40,937	-	3,134,600	401,376
307,279	-	-	-	307,279	6,988,068
-	655,000	1,000,000	-	1,655,000	2,148,987
15,944,642	-	11,032,637	-	26,977,279	17,708,106
651,339	6,740,500	-	-	7,391,839	28,778,651
24,002	2,411,500	1,328,455	-	3,763,957	13,508,418
3,544,238	-	-	-	3,544,238	5,134,958
16,376,081	-	2,000,000	-	18,376,081	9,678,970
2,743	117,000	95,010	-	214,753	1,433,633
588,530	553,316	-	-	1,141,846	21,538,596
<u>\$ 43,530,775</u>	<u>\$ 11,344,316</u>	<u>\$ 15,508,039</u>	<u>\$ -</u>	<u>\$ 70,383,130</u>	<u>\$ 112,609,253</u>



**Available Funds, Uses of Funds, and Fund Balances
FY 2020-21 Projected**

Fund Number	Fund Name	Available Funds			Total Available
		Projected Fund Balance / Working Capital 7/1/20	Projected Revenue	Incoming Transfers	
Special Revenue Funds					
600	Host Community Impact Fee	\$ 1,100,673	\$ 506,000	\$ -	\$ 1,606,673
602	City Street Sweeping	131,288	661,620	-	792,908
603	LPD-COPS Ahead AB 3229 Grant	606,310	222,725	-	829,035
604	South Livermore Valley Specific Plan	340,389	-	-	340,389
607	State Grant	-	670,356	-	670,356
608	Public Art Fee	834,821	75,000	-	909,821
609	Housing Successor Agency	2,964,563	149,629	-	3,114,192
610	LPD-Horizons	3,355	582,500	572,301	1,158,156
611	Low Income Housing Fund	19,751,631	1,024,765	-	20,776,396
612	Alameda County-Measure D	288,747	280,999	-	569,746
613	HHS-HCD Comm. Dev. Block Grant (CDBG)	532,444	864,208	-	1,396,652
614	Maintenance District L&LD	8,699,396	3,611,264	120,000	12,430,660
615	Federal Grants FEMA	(1,721,007)	1,134,220	786,787	200,000
617	Used Oil Recycling Grant	-	24,200	-	24,200
619	LPD-Asset Seizure-Adjudicated	1,199,396	362,367	-	1,561,763
620	HHS-Social Opportunity Endowment	231,158	885	-	232,043
621	BJA-Bulletproof Vest Reimb Grant	-	15,000	-	15,000
622	HHS-CalHome Reuse Grant	237,547	43,200	-	280,747
624	HHS-Housing Acq Admin	-	91,000	-	91,000
626	HHS-CHFA Homebuyer Assistance	55,080	1,100	-	56,180
628	HHS-Mortgage Assitance	1,065,368	15,000	-	1,080,368
629	HHS-CHFA Grant Help Funds	115,679	-	-	115,679
630	Calif Beverage Container Grant	-	22,000	-	22,000
633	HHS-HUD EDI Special Grant Fed	77,294	700	-	77,994
635	LPD-Federal Grants	42,810	233,070	-	275,880
637	HHS-Calif BEGIN Grant Program	60,722	-	-	60,722
641	LPD-Vehicle Impound Prog	153,841	35,000	-	188,841
642	Altamount Open Space Grant	2,597,943	10,350	-	2,608,293
645	CASp Certification and Training Fund	-	9,500	-	9,500
650	Gas Taxes	4,417,620	2,039,489	-	6,457,109
651	Gas Tax - SB1	2,059,229	1,660,000	-	3,719,229
656	Federal Street Grants	-	1,382,000	-	1,382,000
665	PEG Capital Fees	863,415	222,000	-	1,085,415
666	Import Mitigation	58,570	-	-	58,570
667	Solid Waste & Recycling	144,982	236,486	-	381,468
671	HHS-Federal HOME Grant Program	50,042	137,639	-	187,681
672	Library Donations Fund	219,060	150,000	-	369,060
673	Library Foundation Grant	70,026	50,000	-	120,026
674	MTC-TDA Grant	-	-	-	-
676	Livermore's Promise Grant	-	-	-	-
677	Measure B-Bike/Pedestrian	940,846	278,007	-	1,218,853
678	Measure B-Streets & Roads	1,880,464	1,007,948	-	2,888,412

FUND BALANCES



Uses of Funds					Projected Fund
Adopted Operating Expenditures	Adopted Capital Expenditures	Outgoing Transfers	Reserves	Total Uses	Balance / Working Capital 6/30/21
\$ 10,175	\$ -	\$ 358,299	\$ -	\$ 368,474	\$ 1,238,199
688,054	-	-	-	688,054	104,854
116,109	150,000	-	-	266,109	562,926
-	-	-	-	-	340,389
670,346	-	-	-	670,346	10
123,231	41,666	-	-	164,897	744,924
636	-	-	-	636	3,113,556
1,158,156	-	-	-	1,158,156	-
6,322,433	20,000	239,671	-	6,582,104	14,194,292
266,452	-	-	-	266,452	303,294
1,060,705	42,385	-	-	1,103,090	293,562
2,878,454	-	228,000	-	3,106,454	9,324,206
200,000	-	-	-	200,000	-
24,200	-	-	-	24,200	-
100,000	163,245	-	-	263,245	1,298,518
81,398	-	-	-	81,398	150,645
15,000	-	-	-	15,000	-
143,047	-	-	-	143,047	137,700
-	91,000	-	-	91,000	-
305	-	-	-	305	55,875
207,057	-	-	-	207,057	873,311
-	-	-	-	-	115,679
22,000	-	-	-	22,000	-
20,100	-	-	-	20,100	57,894
226,238	-	-	-	226,238	49,642
30,100	-	-	-	30,100	30,622
35,508	-	-	-	35,508	153,333
-	-	-	-	-	2,608,293
5,000	-	4,500	-	9,500	-
30,000	433,000	990,467	-	1,453,467	5,003,642
-	500,000	-	-	500,000	3,219,229
-	1,382,000	-	-	1,382,000	-
45,787	-	-	-	45,787	1,039,628
9,157	-	-	-	9,157	49,413
278,994	-	-	-	278,994	102,474
142,020	-	-	-	142,020	45,661
136,342	-	-	-	136,342	232,718
25,818	-	25,000	-	50,818	69,208
-	-	-	-	-	-
-	-	-	-	-	-
389,640	487,773	-	-	877,413	341,440
55,615	670,000	-	-	725,615	2,162,797

Available Funds, Uses of Funds, and Fund Balances FY 2020-21 Projected

Fund Number	Fund Name	Available Funds			Total Available
		Projected Fund Balance / Working Capital 7/1/20	Projected Revenue	Incoming Transfers	
Special Revenue Funds					
679	Measure B Isabel Interchange Grant	-	-	-	-
680	State Street Grants	(36,548)	966,548	-	930,000
681	Local Vehicle Registration Fee	415,504	376,927	-	792,431
683	Police Donations Fund	46,823	6,000	-	52,823
687	Measure BB-Bike/Pedestrian	809,548	227,608	-	1,037,156
688	Measure BB-Local St & Rd	1,841,141	932,708	-	2,773,849
696	El Charro Maint CFD 2012-1	1,896,538	290,000	-	2,186,538
697	Other Maint CFD's	1,336,231	370,000	-	1,706,231
698	Surplus AD Closeout	2,761,454	9,044	-	2,770,498
Total Special Revenue Funds		\$ 59,144,393	\$ 20,989,062	\$ 1,479,088	\$ 81,612,543
Capital Improvement Program Funds					
302	Developers' Deposit	\$ -	\$ 206,176	\$ -	\$ 206,176
303	Public Utility Undergrounding	788,475	-	-	788,475
304	Vasco/Ace-Connector Rd	68,961	200	-	69,161
306	Traffic Impact Fee (TIF)	23,618,189	1,003,249	-	24,621,438
320	2022 COP Construction Fund	-	-	-	-
321	Tri-Valley Transp Council 20% Fee	3,730,322	979,162	-	4,709,484
322	Isabel/I-580 Interchange	-	-	-	-
331	Downtown Revitalization Fee	(3,880,245)	6,000	-	(3,874,245)
333	HHS-Human Services Facilities Fee	2,676,439	120,000	-	2,796,439
335	Parking In Lieu Fee	122,553	39,512	-	162,065
336	Former Rte 84-Repair Funds	-	-	-	-
337	Park Fee-AB 1600	7,985,247	1,108,571	-	9,093,818
339	Transferable Development Credits	14,557,752	-	-	14,557,752
340	El Charro Infrastructure Construction Fund	-	24,780	467,326	492,106
341	El Charro Specific Plan Funding	467,326	-	-	467,326
344	Solid Waste & Recycling Impact Fee	2,847,760	1,286,023	-	4,133,783
347	Other Capital Projects	3,897	-	-	3,897
Total Capital Improvement Program Funds		\$ 52,986,676	\$ 4,773,673	\$ 467,326	\$ 58,227,675
Debt Service Funds					
411	LCPFA 2011 COP Debt Service	\$ -	\$ -	\$ -	\$ -
414	2014 COP Series A	-	-	-	-
415	2014 COP Series B	-	-	-	-
416	2020 COP Series A	990	-	358,299	359,289
417	2020 COP Series B	18,015	-	1,705,528	1,723,543
422	2022 COP L Street Debt Srvc	-	-	-	-
Total Debt Service Funds		\$ 19,005	\$ -	\$ 2,063,827	\$ 2,082,832

FUND BALANCES



Uses of Funds					Projected Fund
Adopted Operating Expenditures	Adopted Capital Expenditures	Outgoing Transfers	Reserves	Total Uses	Balance / Working Capital 6/30/21
-	-	-	-	-	-
-	930,000	-	-	930,000	-
1,660	-	-	-	1,660	790,771
21,365	-	-	-	21,365	31,458
280	696,000	-	-	696,280	340,876
57,800	565,000	-	-	622,800	2,151,049
335,812	-	-	-	335,812	1,850,726
304,438	-	-	-	304,438	1,401,793
-	408,000	-	-	408,000	2,362,498
<u>\$ 16,239,432</u>	<u>\$ 6,580,069</u>	<u>\$ 1,845,937</u>	<u>\$ -</u>	<u>\$ 24,665,438</u>	<u>\$ 56,947,105</u>
\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000	\$ 6,176
-	-	-	-	-	788,475
-	-	-	-	-	69,161
-	1,116,962	60,913	-	1,177,875	23,443,563
-	-	-	-	-	-
-	-	-	-	-	4,709,484
-	-	-	-	-	-
-	-	6,000	(6,000)	-	(3,874,245)
-	245,000	-	-	245,000	2,551,439
-	-	-	-	-	162,065
-	-	-	-	-	-
-	2,165,000	-	-	2,165,000	6,928,818
-	-	-	-	-	14,557,752
-	492,106	-	-	492,106	-
-	-	467,326	-	467,326	-
-	1,048,000	213,198	-	1,261,198	2,872,585
543	3,354	-	-	3,897	-
<u>\$ 543</u>	<u>\$ 5,270,422</u>	<u>\$ 747,437</u>	<u>\$ (6,000)</u>	<u>\$ 6,012,402</u>	<u>\$ 52,215,273</u>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-
-	-	-	-	-	-
358,689	-	-	-	358,689	600
1,720,610	-	-	-	1,720,610	2,933
-	-	-	-	-	-
<u>\$ 2,079,299</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 2,079,299</u>	<u>\$ 3,533</u>

**Available Funds, Uses of Funds, and Fund Balances
FY 2021-22 Projected
Summary**

		Available Funds			
Fund Number	Fund Name	Projected Fund Balance /		Incoming Transfers	Total Available
		Working Capital 7/1/21	Projected Revenue		
001	General Fund	\$ 16,574,527	\$ 122,442,069	\$ 4,278,135	\$ 143,294,731
500	Permanent Fund	567,084	66,244	-	633,328
	Enterprise Funds	112,609,253	54,237,701	16,417,698	183,264,652
	Special Revenue Funds	56,947,105	24,306,864	540,558	81,794,527
	Capital Improvement Program Funds	52,215,273	56,216,646	-	108,431,919
	Debt Service Funds	3,533	511,660	4,927,158	5,442,351
City Operating and Capital Improvement		\$ 238,916,775	\$ 257,781,184	\$ 26,163,549	\$ 522,861,508
Internal Service Funds					
700	Risk Management - Liability	\$ 3,574,882	\$ 3,150,000	\$ -	\$ 6,724,882
710	Risk Management - W/C Insurance	6,877,940	832,089	-	7,710,029
720	Information Technology	5,192,838	3,425,000	-	8,617,838
725	Cyber Security	273,151	520,000	-	793,151
730	Fleet & Eqt Services	5,487,979	4,747,114	-	10,235,093
740	Facilities Rehab Program	7,792,618	2,161,500	-	9,954,118
Internal Service Funds		\$ 29,199,408	\$ 14,835,703	\$ -	\$ 44,035,111
Total Operating and Capital Improvement		\$ 268,116,183	\$ 272,616,887	\$ 26,163,549	\$ 566,896,619
Less: Internal Service Funds		(29,199,408)	(14,835,703)	-	(44,035,111)
Net City Total		\$ 238,916,775	\$ 257,781,184	\$ 26,163,549	\$ 522,861,508

		Available Funds			
Fund Number	Fund Name	Projected Fund Balance /		Incoming Transfers	Total Available
		Working Capital 7/1/21	Projected Revenue		
Enterprise Funds					
210	Airport	\$ 5,289,490	\$ 3,884,716	\$ -	\$ 9,174,206
212	Airport Grant Fund	-	430,000	-	430,000
220	Storm Water	401,376	1,146,175	2,800,000	4,347,551
221	Storm Drain	6,988,068	341,680	-	7,329,748
222	FEMA Storm Reimbursement	2,148,987	747,783	49,852	2,946,622
230	Sewer	17,708,106	27,543,847	-	45,251,953
239	Sewer Replacement	28,778,651	107,623	8,000,000	36,886,274
241	Sewer Connection Fees	13,508,418	2,144,589	-	15,653,007
242	LAVWMA	5,134,958	8,968	3,328,455	8,472,381
250	Water	9,678,970	17,338,057	239,391	27,256,418
251	Water Connection Fees	1,433,633	463,326	-	1,896,959
259	Water Replacement	21,538,596	80,937	2,000,000	23,619,533
Total Enterprise Funds		\$ 112,609,253	\$ 54,237,701	\$ 16,417,698	\$ 183,264,652



Uses of Funds					Projected Fund
Proposed Operating Expenditures	Proposed Capital Expenditures	Outgoing Transfers	Reserves	Total Uses	Balance / Working Capital 6/30/22
\$ 117,008,443	\$ 13,387,000	\$ 6,759,479	\$ 1,599,556	\$ 138,754,478	\$ 4,540,253
26,000	-	-	-	26,000	607,328
46,803,469	7,347,635	16,577,721	-	70,728,825	112,535,827
14,581,893	14,451,337	1,998,716	-	31,031,946	50,762,581
350,000	14,751,059	827,633	(552,000)	15,376,692	93,055,227
5,437,712	-	-	-	5,437,712	4,639
\$ 184,207,517	\$ 49,937,031	\$ 26,163,549	\$ 1,047,556	\$ 261,355,653	\$ 261,505,855
\$ 4,130,763	\$ -	\$ -	\$ -	\$ 4,130,763	\$ 2,594,119
2,552,485	-	-	-	2,552,485	5,157,544
4,266,551	-	-	-	4,266,551	4,351,287
638,095	-	-	-	638,095	155,056
6,098,415	-	-	-	6,098,415	4,136,678
2,839,825	3,643,024	-	-	6,482,849	3,471,269
\$ 20,526,134	\$ 3,643,024	\$ -	\$ -	\$ 24,169,158	\$ 19,865,953
\$ 204,733,651	\$ 53,580,055	\$ 26,163,549	\$ 1,047,556	\$ 285,524,811	\$ 281,371,808
(20,526,134)	(3,643,024)	-	-	(24,169,158)	(19,865,953)
\$ 184,207,517	\$ 49,937,031	\$ 26,163,549	\$ 1,047,556	\$ 261,355,653	\$ 261,505,855

Uses of Funds					Projected Fund
Proposed Operating Expenditures	Proposed Capital Expenditures	Outgoing Transfers	Reserves	Total Uses	Balance / Working Capital 6/30/22
\$ 3,522,309	\$ 855,000	\$ -	\$ -	\$ 4,377,309	\$ 4,796,897
-	430,000	-	-	430,000	-
3,890,289	80,000	49,852	-	4,020,141	327,410
54,681	-	-	-	54,681	7,275,067
-	797,635	1,927,386	-	2,725,021	221,601
17,367,145	-	11,032,637	-	28,399,782	16,852,171
732,249	3,794,000	-	-	4,526,249	32,360,025
24,020	921,000	1,328,455	-	2,273,475	13,379,532
3,660,481	-	-	-	3,660,481	4,811,900
16,734,075	-	2,000,000	-	18,734,075	8,522,343
227,967	180,000	239,391	-	647,358	1,249,601
590,253	290,000	-	-	880,253	22,739,280
\$ 46,803,469	\$ 7,347,635	\$ 16,577,721	\$ -	\$ 70,728,825	\$ 112,535,827

Available Funds, Uses of Funds, and Fund Balances FY 2021-22 Projected

Fund Number	Fund Name	Available Funds			Total Available
		Projected Fund Balance / Working Capital 7/1/21	Projected Revenue	Incoming Transfers	
Special Revenue Funds					
600	Host Community Impact Fee	\$ 1,238,199	\$ 518,000	\$ -	\$ 1,756,199
602	City Street Sweeping	104,854	681,454	-	786,308
603	LPD-COPS Ahead AB 3229 Grant	562,926	252,725	-	815,651
604	South Livermore Valley Specific Plan	340,389	-	-	340,389
607	State Grant	10	693,895	-	693,905
608	Public Art Fee	744,924	170,000	-	914,924
609	Housing Successor Agency	3,113,556	149,629	-	3,263,185
610	LPD-Horizons	-	662,500	420,558	1,083,058
611	Low Income Housing Fund	14,194,292	1,207,038	-	15,401,330
612	Alameda County-Measure D	303,294	285,999	-	589,293
613	HHS-HCD Comm. Dev. Block Grant (CDBG)	293,562	501,353	-	794,915
614	Maintenance District L&LD	9,324,206	3,460,751	120,000	12,904,957
615	Federal Grants FEMA	-	-	-	-
617	Used Oil Recycling Grant	-	24,200	-	24,200
619	LPD-Asset Seizure-Adjudicated	1,298,518	57,367	-	1,355,885
620	HHS-Social Opportunity Endowment	150,645	885	-	151,530
621	BJA-Bulletproof Vest Reimb Grant	-	15,000	-	15,000
622	HHS-CalHome Reuse Grant	137,700	43,200	-	180,900
624	HHS-Housing Acq Admin	-	-	-	-
626	HHS-CHFA Homebuyer Assistance	55,875	1,100	-	56,975
628	HHS-Mortgage Assitance	873,311	15,000	-	888,311
629	HHS-CHFA Grant Help Funds	115,679	-	-	115,679
630	Calif Beverage Container Grant	-	22,000	-	22,000
633	HHS-HUD EDI Special Grant Fed	57,894	700	-	58,594
635	LPD-Federal Grants	49,642	50,634	-	100,276
637	HHS-Calif BEGIN Grant Program	30,622	45,000	-	75,622
641	LPD-Vehicle Impound Prog	153,333	35,000	-	188,333
642	Altamount Open Space Grant	2,608,293	6,160,350	-	8,768,643
645	CASp Certification and Training Fund	-	15,500	-	15,500
650	Gas Taxes	5,003,642	2,039,489	-	7,043,131
651	Gas Tax - SB1	3,219,229	1,660,000	-	4,879,229
656	Federal Street Grants	-	-	-	-
665	PEG Capital Fees	1,039,628	220,000	-	1,259,628
666	Import Mitigation	49,413	-	-	49,413
667	Solid Waste & Recycling	102,474	244,290	-	346,764
671	HHS-Federal HOME Grant Program	45,661	139,428	-	185,089
672	Library Donations Fund	232,718	80,000	-	312,718
673	Library Foundation Grant	69,208	50,000	-	119,208
674	MTC-TDA Grant	-	180,000	-	180,000
676	Livermore's Promise Grant	-	160,000	-	160,000
677	Measure B-Bike/Pedestrian	341,440	303,007	-	644,447
678	Measure B-Streets & Roads	2,162,797	1,127,948	-	3,290,745

FUND BALANCES



Uses of Funds					Projected Fund
Proposed Operating Expenditures	Proposed Capital Expenditures	Outgoing Transfers	Reserves	Total Uses	Balance / Working Capital 6/30/22
\$ 30,504	\$ -	\$ 475,600	\$ -	\$ 506,104	\$ 1,250,095
711,249	-	-	-	711,249	75,059
314,119	345,000	-	-	659,119	156,532
-	-	-	-	-	340,389
293,885	400,000	-	-	693,885	20
296,840	125,000	-	-	421,840	493,084
636	-	-	-	636	3,262,549
1,083,058	-	-	-	1,083,058	-
4,915,144	270,000	249,340	-	5,434,484	9,966,846
445,557	-	-	-	445,557	143,736
794,105	-	-	-	794,105	810
2,827,808	-	234,000	-	3,061,808	9,843,149
-	-	-	-	-	-
24,200	-	-	-	24,200	-
201,680	620,000	-	-	821,680	534,205
81,344	-	-	-	81,344	70,186
15,000	-	-	-	15,000	-
142,952	-	-	-	142,952	37,948
-	-	-	-	-	-
305	-	-	-	305	56,670
125,575	-	-	-	125,575	762,736
-	-	-	-	-	115,679
22,000	-	-	-	22,000	-
58,594	-	-	-	58,594	-
53,815	-	-	-	53,815	46,461
30,100	-	-	-	30,100	45,522
15,218	-	-	-	15,218	173,115
23,000	-	-	-	23,000	8,745,643
11,000	-	4,500	-	15,500	-
260,000	800,000	1,010,276	-	2,070,276	4,972,855
-	2,562,000	-	-	2,562,000	2,317,229
-	-	-	-	-	-
45,756	56,337	-	-	102,093	1,157,535
49,413	-	-	-	49,413	-
273,920	-	-	-	273,920	72,844
144,813	-	-	-	144,813	40,276
151,727	-	-	-	151,727	160,991
29,247	-	25,000	-	54,247	64,961
-	180,000	-	-	180,000	-
160,000	-	-	-	160,000	-
151,565	325,000	-	-	476,565	167,882
70,625	2,594,000	-	-	2,664,625	626,120

Available Funds, Uses of Funds, and Fund Balances FY 2021-22 Projected

Fund Number	Fund Name	Available Funds			
		Projected Fund Balance / Working Capital 7/1/21	Projected Revenue	Incoming Transfers	Total Available
Special Revenue Funds					
679	Measure B Isabel Interchange Grant	-	-	-	-
680	State Street Grants	-	640,000	-	640,000
681	Local Vehicle Registration Fee	790,771	401,927	-	1,192,698
683	Police Donations Fund	31,458	6,000	-	37,458
687	Measure BB-Bike/Pedestrian	340,876	252,608	-	593,484
688	Measure BB-Local St & Rd	2,151,049	1,007,708	-	3,158,757
696	El Charro Maint CFD 2012-1	1,850,726	438,189	-	2,288,915
697	Other Maint CFD's	1,401,793	277,946	-	1,679,739
698	Surplus AD Closeout	2,362,498	9,044	-	2,371,542
Total Special Revenue Funds		\$ 56,947,105	\$ 24,306,864	\$ 540,558	\$ 81,794,527
Capital Improvement Program Funds					
302	Developers' Deposit	\$ 6,176	\$ 6,176	\$ -	\$ 12,352
303	Public Utility Undergrounding	788,475	-	-	788,475
304	Vasco/Ace-Connector Rd	69,161	200	-	69,361
306	Traffic Impact Fee (TIF)	23,443,563	4,688,249	-	28,131,812
320	2022 COP Construction Fund	-	39,903,340	-	39,903,340
321	Tri-Valley Transp Council 20% Fee	4,709,484	1,930,162	-	6,639,646
322	Isabel/I-580 Interchange	-	-	-	-
331	Downtown Revitalization Fee	(3,874,245)	552,000	-	(3,322,245)
333	HHS-Human Services Facilities Fee	2,551,439	120,000	-	2,671,439
335	Parking In Lieu Fee	162,065	-	-	162,065
336	Former Rte 84-Repair Funds	-	-	-	-
337	Park Fee-AB 1600	6,928,818	4,889,571	-	11,818,389
339	Transferable Development Credits	14,557,752	2,780,876	-	17,338,628
340	El Charro Infrastructure Construction Fund	-	21,468	-	21,468
341	El Charro Specific Plan Funding	-	-	-	-
344	Solid Waste & Recycling Impact Fee	2,872,585	1,324,604	-	4,197,189
347	Other Capital Projects	-	-	-	-
Total Capital Improvement Program Funds		\$ 52,215,273	\$ 56,216,646	\$ -	\$ 108,431,919
Debt Service Funds					
411	LCPFA 2011 COP Debt Service	\$ -	\$ -	\$ -	\$ -
414	2014 COP Series A	-	-	-	-
415	2014 COP Series B	-	-	-	-
416	2020 COP Series A	600	-	475,600	476,200
417	2020 COP Series B	2,933	-	3,879,995	3,882,928
422	2022 COP Debt Service	-	511,660	571,563	1,083,223
Total Debt Service Funds		\$ 3,533	\$ 511,660	\$ 4,927,158	\$ 5,442,351

FUND BALANCES



Uses of Funds

Proposed Operating Expenditures	Proposed Capital Expenditures	Outgoing Transfers	Reserves	Total Uses	Projected Fund Balance / Working Capital 6/30/22
-	-	-	-	-	-
-	640,000	-	-	640,000	-
1,700	1,010,000	-	-	1,011,700	180,998
21,353	-	-	-	21,353	16,105
300	560,000	-	-	560,300	33,184
109,375	2,684,000	-	-	2,793,375	365,382
395,574	-	-	-	395,574	1,893,341
198,837	-	-	-	198,837	1,480,902
-	1,280,000	-	-	1,280,000	1,091,542
<u>\$ 14,581,893</u>	<u>\$ 14,451,337</u>	<u>\$ 1,998,716</u>	<u>\$ -</u>	<u>\$ 31,031,946</u>	<u>\$ 50,762,581</u>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,352
-	-	-	-	-	788,475
-	-	-	-	-	69,361
-	1,969,000	62,435	-	2,031,435	26,100,377
350,000	1,335,000	-	-	1,685,000	38,218,340
-	2,261,000	-	-	2,261,000	4,378,646
-	-	-	-	-	-
-	-	552,000	(552,000)	-	(3,322,245)
-	399,591	-	-	399,591	2,271,848
-	110,000	-	-	110,000	52,065
-	-	-	-	-	-
-	7,905,000	-	-	7,905,000	3,913,389
-	-	-	-	-	17,338,628
-	21,468	-	-	21,468	-
-	-	-	-	-	-
-	750,000	213,198	-	963,198	3,233,991
-	-	-	-	-	-
<u>\$ 350,000</u>	<u>\$ 14,751,059</u>	<u>\$ 827,633</u>	<u>\$ (552,000)</u>	<u>\$ 15,376,692</u>	<u>\$ 93,055,227</u>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-
-	-	-	-	-	-
475,000	-	-	-	475,000	1,200
3,879,489	-	-	-	3,879,489	3,439
1,083,223	-	-	-	1,083,223	-
<u>\$ 5,437,712</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 5,437,712</u>	<u>\$ 4,639</u>



**Available Funds, Uses of Funds, and Fund Balances
FY 2022-23 Projected
Summary**

		Available Funds			
Fund Number	Fund Name	Projected Fund Balance / Working Capital		Incoming Transfers	Total Available
		7/1/22	Projected Revenue		
001	General Fund	\$ 4,540,253	\$ 123,579,681	\$ 2,132,599	\$ 130,252,533
500	Permanent Fund	607,328	66,244	-	673,572
	Enterprise Funds	112,535,827	64,136,155	17,428,798	194,100,780
	Special Revenue Funds	50,762,581	18,051,171	429,527	69,243,279
	Capital Improvement Program Funds	93,055,227	9,560,700	-	102,615,927
	Debt Service Funds	4,639	-	6,943,491	6,948,130
City Operating and Capital Improvement		\$ 261,505,855	\$ 215,393,951	\$ 26,934,415	\$ 503,834,221
Internal Service Funds					
700	Risk Management - Liability	\$ 2,594,119	\$ 3,150,000	\$ -	\$ 5,744,119
710	Risk Management - W/C Insurance	5,157,544	835,631	-	5,993,175
720	Information Technology	4,351,287	3,429,000	-	7,780,287
725	Cyber Security	155,056	520,000	-	675,056
730	Fleet & Eqt Services	4,136,678	4,845,889	-	8,982,567
740	Facilities Rehab Program	3,471,269	2,376,000	-	5,847,269
Internal Service Funds		\$ 19,865,953	\$ 15,156,520	\$ -	\$ 35,022,473
Total Operating and Capital Improvement		\$ 281,371,808	\$ 230,550,471	\$ 26,934,415	\$ 538,856,694
Less: Internal Service Funds		(19,865,953)	(15,156,520)	-	(35,022,473)
Net City Total		\$ 261,505,855	\$ 215,393,951	\$ 26,934,415	\$ 503,834,221

		Available Funds			
Fund Number	Fund Name	Projected Fund Balance / Working Capital		Incoming Transfers	Total Available
		7/1/22	Projected Revenue		
Enterprise Funds					
210	Airport	\$ 4,796,897	\$ 3,923,290	\$ -	\$ 8,720,187
212	Airport Grant Fund	-	8,145,000	-	8,145,000
220	Stormwater	327,410	1,151,878	2,800,000	4,279,288
221	Storm Drain	7,275,067	346,680	-	7,621,747
222	FEMA Storm Reimbursement	221,601	909,375	60,625	1,191,601
230	Sewer	16,852,171	28,936,805	-	45,788,976
239	Sewer Replacement	32,360,025	107,623	9,000,000	41,467,648
241	Sewer Connection Fees	13,379,532	2,078,589	-	15,458,121
242	LA VWMA	4,811,900	8,968	3,328,455	8,149,323
250	Water	8,522,343	18,022,684	239,718	26,784,745
251	Water Connection Fees	1,249,601	424,326	-	1,673,927
259	Water Replacement	22,739,280	80,937	2,000,000	24,820,217
Total Enterprise Funds		\$ 112,535,827	\$ 64,136,155	\$ 17,428,798	\$ 194,100,780



Uses of Funds

					Projected Fund
					Balance /
Proposed Operating Expenditures	Proposed Capital Expenditures	Outgoing Transfers	Reserves	Total Uses	Working Capital 6/30/23
\$ 118,484,901	\$ 1,090,000	\$ 9,182,168	\$ 1,043,263	\$ 129,800,332	\$ 452,201
26,000	-	-	-	26,000	647,572
47,029,817	36,836,350	15,128,798	-	98,994,965	95,105,815
9,349,319	7,275,000	2,043,256	-	18,667,575	50,575,704
-	50,664,750	580,193	(303,000)	50,941,943	51,673,984
6,942,385	-	-	-	6,942,385	5,745
\$ 181,832,422	\$ 95,866,100	\$ 26,934,415	\$ 740,263	\$ 305,373,200	\$ 198,461,021
\$ 5,035,350	\$ -	\$ -	\$ -	\$ 5,035,350	\$ 708,769
2,773,819	-	-	-	2,773,819	3,219,356
4,310,575	-	-	-	4,310,575	3,469,712
641,800	-	-	-	641,800	33,256
5,294,209	-	-	-	5,294,209	3,688,358
2,786,372	3,010,000	-	-	5,796,372	50,897
\$ 20,842,125	\$ 3,010,000	\$ -	\$ -	\$ 23,852,125	\$ 11,170,348
\$ 202,674,547	\$ 98,876,100	\$ 26,934,415	\$ 740,263	\$ 329,225,325	\$ 209,631,369
(20,842,125)	(3,010,000)	-	-	(23,852,125)	(11,170,348)
\$ 181,832,422	\$ 95,866,100	\$ 26,934,415	\$ 740,263	\$ 305,373,200	\$ 198,461,021

Uses of Funds

					Projected Fund
					Balance /
Proposed Operating Expenditures	Proposed Capital Expenditures	Outgoing Transfers	Reserves	Total Uses	Working Capital 6/30/23
\$ 3,525,484	\$ 1,269,350	\$ -	\$ -	\$ 4,794,834	\$ 3,925,353
-	8,145,000	-	-	8,145,000	-
3,663,121	30,000	60,625	-	3,753,746	525,542
12,206	-	-	-	12,206	7,609,541
-	970,000	-	-	970,000	221,601
17,191,216	-	11,500,000	-	28,691,216	17,097,760
1,073,241	18,647,000	-	-	19,720,241	21,747,407
56,020	5,119,000	1,328,455	-	6,503,475	8,954,646
3,763,440	-	-	-	3,763,440	4,385,883
17,091,370	-	2,000,000	-	19,091,370	7,693,375
63,266	535,000	239,718	-	837,984	835,943
590,453	2,121,000	-	-	2,711,453	22,108,764
\$ 47,029,817	\$ 36,836,350	\$ 15,128,798	\$ -	\$ 98,994,965	\$ 95,105,815

Available Funds, Uses of Funds, and Fund Balances FY 2022-23 Projected

Fund Number	Fund Name	Available Funds			
		Projected Fund Balance / Working Capital 7/1/22	Projected Revenue	Incoming Transfers	Total Available
Special Revenue Funds					
600	Host Community Impact Fee	\$ 1,250,095	\$ 530,000	\$ -	\$ 1,780,095
602	City Street Sweeping	75,059	701,882	-	776,941
603	LPD-COPS Ahead AB 3229 Grant	156,532	282,725	-	439,257
604	South Livermore Valley Specific Plan	340,389	-	-	340,389
607	State Grant	20	192,395	-	192,415
608	Public Art Fee	493,084	190,000	-	683,084
609	Housing Successor Agency	3,262,549	149,629	-	3,412,178
610	LPD-Horizons	-	662,500	309,527	972,027
611	Low Income Housing Fund	9,966,846	1,207,038	-	11,173,884
612	Alameda County-Measure D	143,736	290,999	-	434,735
613	HHS-HCD Comm. Dev. Block Grant (CDBG)	810	692,304	-	693,114
614	Maintenance District L&LD	9,843,149	3,460,751	120,000	13,423,900
615	Federal Grants FEMA	-	-	-	-
617	Used Oil Recycling Grant	-	24,200	-	24,200
619	LPD-Asset Seizure-Adjudicated	534,205	57,367	-	591,572
620	HHS-Social Opportunity Endowment	70,186	885	-	71,071
621	BJA-Bulletproof Vest Reimb Grant	-	15,000	-	15,000
622	HHS-CalHome Reuse Grant	37,948	43,200	-	81,148
624	HHS-Housing Acq Admin	-	120,000	-	120,000
626	HHS-CHFA Homebuyer Assistance	56,670	1,100	-	57,770
628	HHS-Mortgage Assitance	762,736	15,000	-	777,736
629	HHS-CHFA Grant Help Funds	115,679	-	-	115,679
630	Calif Beverage Container Grant	-	22,000	-	22,000
633	HHS-HUD EDI Special Grant Fed	-	700	-	700
635	LPD-Federal Grants	46,461	72,000	-	118,461
637	HHS-Calif BEGIN Grant Program	45,522	45,000	-	90,522
641	LPD-Vehicle Impound Prog	173,115	35,000	-	208,115
642	Altamont Open Space Grant	8,745,643	10,350	-	8,755,993
645	CASp Certification and Training Fund	-	15,500	-	15,500
650	Gas Taxes	4,972,855	2,039,489	-	7,012,344
651	Gas Tax - SBI	2,317,229	1,660,000	-	3,977,229
656	Federal Street Grants	-	-	-	-
665	PEG Capital Fees	1,157,535	218,000	-	1,375,535
666	Import Mitigation	-	-	-	-
667	Solid Waste & Recycling	72,844	252,352	-	325,196
671	HHS-Federal HOME Grant Program	40,276	139,428	-	179,704
672	Library Donations Fund	160,991	80,000	-	240,991
673	Library Foundation Grant	64,961	50,000	-	114,961
674	MTC-TDA Grant	-	50,000	-	50,000
676	Livermore's Promise Grant	-	160,000	-	160,000
677	Measure B-Bike/Pedestrian	167,882	303,007	-	470,889
678	Measure B-Streets & Roads	626,120	1,127,948	-	1,754,068

FUND BALANCES



Uses of Funds					Projected Fund
Proposed Operating Expenditures	Proposed Capital Expenditures	Outgoing Transfers	Reserves	Total Uses	Balance / Working Capital 6/30/23
\$ 30,514	\$ -	\$ 490,850	\$ -	\$ 521,364	\$ 1,258,731
715,766	-	-	-	715,766	61,175
230,058	-	-	-	230,058	209,199
-	-	-	-	-	340,389
192,385	-	-	-	192,385	30
205,393	125,000	-	-	330,393	352,691
610	-	-	-	610	3,411,568
972,027	-	-	-	972,027	-
993,683	760,000	252,424	-	2,006,107	9,167,777
337,548	-	-	-	337,548	97,187
691,494	-	-	-	691,494	1,620
2,850,350	-	240,000	-	3,090,350	10,333,550
-	-	-	-	-	-
24,200	-	-	-	24,200	-
101,715	-	-	-	101,715	489,857
71,071	-	-	-	71,071	-
15,000	-	-	-	15,000	-
81,148	-	-	-	81,148	-
-	-	-	-	-	120,000
305	-	-	-	305	57,465
125,618	-	-	-	125,618	652,118
-	-	-	-	-	115,679
22,000	-	-	-	22,000	-
700	-	-	-	700	-
9,000	-	-	-	9,000	109,461
10,100	-	-	-	10,100	80,422
15,218	-	-	-	15,218	192,897
23,000	-	-	-	23,000	8,732,993
11,000	-	4,500	-	15,500	-
132,000	1,465,000	1,030,482	-	2,627,482	4,384,862
-	960,000	-	-	960,000	3,017,229
-	-	-	-	-	-
45,772	-	-	-	45,772	1,329,763
-	-	-	-	-	-
277,310	-	-	-	277,310	47,886
144,862	-	-	-	144,862	34,842
141,607	-	-	-	141,607	99,384
29,252	-	25,000	-	54,252	60,709
-	50,000	-	-	50,000	-
160,000	-	-	-	160,000	-
20,650	400,000	-	-	420,650	50,239
20,625	1,245,000	-	-	1,265,625	488,443

Available Funds, Uses of Funds, and Fund Balances FY 2022-23 Projected

Fund Number	Fund Name	Available Funds			Total Available
		Projected Fund Balance / Working Capital 7/1/22	Projected Revenue	Incoming Transfers	
Special Revenue Funds					
679	Measure B Isabel Interchange Grant	-	-	-	-
680	State Street Grants	-	740,000	-	740,000
681	Local Vehicle Registration Fee	180,998	401,927	-	582,925
683	Police Donations Fund	16,105	6,000	-	22,105
687	Measure BB-Bike/Pedestrian	33,184	252,608	-	285,792
688	Measure BB-Local St & Rd	365,382	1,007,708	-	1,373,090
696	El Charro Maint CFD 2012-1	1,893,341	438,189	-	2,331,530
697	Other Maint CFD's	1,480,902	277,946	-	1,758,848
698	Surplus AD Closeout	1,091,542	9,044	-	1,100,586
Total Special Revenue Funds		\$ 50,762,581	\$ 18,051,171	\$ 429,527	\$ 69,243,279
Capital Improvement Program Funds					
302	Developers' Deposit	\$ 12,352	\$ 6,176	\$ -	\$ 18,528
303	Public Utility Undergrounding	788,475	-	-	788,475
304	Vasco/Ace-Connector Rd	69,361	200	-	69,561
306	Traffic Impact Fee (TIF)	26,100,377	2,649,249	-	28,749,626
320	2022 COP Construction Fund	38,218,340	-	-	38,218,340
321	Tri-Valley Transp Council 20% Fee	4,378,646	1,426,162	-	5,804,808
322	Isabel/I-580 Interchange	-	-	-	-
331	Downtown Revitalization Fee	(3,322,245)	303,000	-	(3,019,245)
333	HHS-Human Services Facilities Fee	2,271,848	120,000	-	2,391,848
335	Parking In Lieu Fee	52,065	-	-	52,065
336	Former Rte 84-Repair Funds	-	-	-	-
337	Park Fee-AB 1600	3,913,389	3,676,571	-	7,589,960
339	Transferable Development Credits	17,338,628	-	-	17,338,628
340	El Charro Infrastructure Construction Fund	-	15,000	-	15,000
341	El Charro Specific Plan Funding	-	-	-	-
344	Solid Waste & Recycling Impact Fee	3,233,991	1,364,342	-	4,598,333
347	Other Capital Projects	-	-	-	-
Total Capital Improvement Program Funds		\$ 93,055,227	\$ 9,560,700	\$ -	\$ 102,615,927
Debt Service Funds					
411	LCPFA 2011 COP	\$ -	\$ -	\$ -	\$ -
414	2014 COP Series A	-	-	-	-
415	2014 COP Series B	-	-	-	-
416	2020 COP Series A	1,200	-	490,850	492,050
417	2020 COP Series B	3,439	-	3,882,015	3,885,454
422	2022 COP	-	-	2,570,626	2,570,626
Total Debt Service Funds		\$ 4,639	\$ -	\$ 6,943,491	\$ 6,948,130

FUND BALANCES



Uses of Funds					
Proposed Operating Expenditures	Proposed Capital Expenditures	Outgoing Transfers	Reserves	Total Uses	Projected Fund Balance / Working Capital 6/30/23
-	-	-	-	-	-
-	740,000	-	-	740,000	-
1,700	150,000	-	-	151,700	431,225
21,361	-	-	-	21,361	744
300	280,000	-	-	280,300	5,492
50,725	-	-	-	50,725	1,322,365
374,348	-	-	-	374,348	1,957,182
198,904	-	-	-	198,904	1,559,944
-	1,100,000	-	-	1,100,000	586
<u>\$ 9,349,319</u>	<u>\$ 7,275,000</u>	<u>\$ 2,043,256</u>	<u>\$ -</u>	<u>\$ 18,667,575</u>	<u>\$ 50,575,704</u>
-	-	-	-	-	18,528
-	-	-	-	-	788,475
-	-	-	-	-	69,561
-	3,523,500	63,995	-	3,587,495	25,162,131
-	34,890,000	-	-	34,890,000	3,328,340
-	1,521,250	-	-	1,521,250	4,283,558
-	-	-	-	-	-
-	-	303,000	(303,000)	-	(3,019,245)
-	-	-	-	-	2,391,848
-	50,000	-	-	50,000	2,065
-	-	-	-	-	-
-	7,490,000	-	-	7,490,000	99,960
-	-	-	-	-	17,338,628
-	15,000	-	-	15,000	-
-	-	-	-	-	-
-	3,175,000	213,198	-	3,388,198	1,210,135
-	-	-	-	-	-
<u>\$ -</u>	<u>\$ 50,664,750</u>	<u>\$ 580,193</u>	<u>\$ (303,000)</u>	<u>\$ 50,941,943</u>	<u>\$ 51,673,984</u>
-	-	-	-	-	-
-	-	-	-	-	-
490,250	-	-	-	490,250	1,800
3,881,509	-	-	-	3,881,509	3,945
2,570,626	-	-	-	2,570,626	-
<u>\$ 6,942,385</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 6,942,385</u>	<u>\$ 5,745</u>



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EXECUTIVE SUMMARY AND ANALYSIS

The Capital Improvement Plan (CIP) budget is differentiated from the Operating budget in that it involves property acquisition, developer reimbursements, design and construction of major infrastructure such as roadways, storm, water and sewer systems, transportation infrastructure, public buildings, and other City infrastructure.

This document provides a 20-year Capital Improvement Plan (CIP) with specific appropriations for Fiscal Years (FY) 2021-22 and 2022-23 and lays a foundation for the future two-year appropriations in Fiscal Year 2023-24 and Fiscal Year 2024-25. The CIP identifies over \$1.2 billion in project needs over the next 20 years. The proposed 2021-23 CIP Plan includes \$152,456,155 in appropriations to cover 83 projects over the funded two-year period. Six projects are programmed as contingency projects that will only be accomplished if adequate resources are available in terms of both funding and staffing. The 2021-23 Plan includes \$83.7 million in expansion or enhancement (EE) projects and \$64.7 million in rehabilitation or replacement (RR) projects. The estimated added annual operations and maintenance costs for the new projects proposed in this 2-year budget is approximately \$850,000.

This CIP lists all anticipated capital projects necessary to support our existing General Plan, Downtown Specific Plan, El Charro Specific Plan and Neighborhood Plan areas. It also includes key projects identified in the City's infrastructure master plans as needed for development under the General Plan. Funding needs for long term rehabilitation and replacement of the City's infrastructure are identified through the City's Asset Management Program rather than this CIP.

As required by State law, the Planning Commission reviews the Capital Improvement Plan for consistency with the City's General Plan. This 20-year Capital Improvement Plan is a planning tool for the City Council and should be used to set capital priorities over the next several years. Over the twenty-year life of the document, it is anticipated that priorities and projects will change, particularly in later years of the Plan. Funding sources will need to be identified for some projects identified in the later years of the Plan. Funding will depend on available fiscal resources and other cyclical factors that are difficult to predict far in advance. The 20-year Capital Improvement Plan is a blueprint for the future, but it is flexible enough for change as the Council reviews it every other year.

To guide planning of the CIP, this budget document looks at three different time frames. Immediate priorities are reflected through appropriation of funding for projects in the first two-year time frame. Intermediate range priorities are reflected in the third and fourth year, which will serve as a guide for the next two-year Capital Improvement Program budget. Long-range planning priorities comprise the remaining sixteen-year balance of the 20-year Capital Improvement Plan. Revenues and expenditures shown in the immediate, intermediate and long-range time frame of the Capital Improvement Program are based on present year value estimates. Project estimates for the immediate two-year time frame are adjusted to the midpoint of construction using the Engineering News Record San Francisco Bay Area 20 City Construction Cost index.

For Government funds, the budget is prepared on a modified accrual basis consistent with Generally Accepted Accounting Principles. Enterprise and Internal service funds are budgeted on an accrual basis of accounting with the exception of capital assets, which are budgeted on a modified accrual basis of accounting. The City's Debt, Accounting and Budget Policies are included in the Appendix of this budget document.

DISCUSSION

Appropriations for the updated FY 2021-23 Capital Improvement Plan projects total \$152,456,155. The revised amount for Fiscal Year 2020-21 is \$28,880,887 and represents a decrease of about \$25 million from the June 2020 update to the Fiscal Year 2020-21 budget estimate. A number of factors led to several large projects being delayed. The CIP was affected by Covid-19 Shelter in Place Orders during FY 2020-21, which created economic uncertainty resulting in a delay to the I-Street Garage, Downtown Streetscape Phase 2, and other capital projects. In addition, the 2020 Street Resurfacing project has been delayed until the City can obtain an encroachment permit from Caltrans. The Livermorium Plaza project was delayed due to a non-responsive contractor.

The 2021-2023 CIP is divided into 14 Programs as follows:



Airport

The City operates a general aviation airport located southwest of State Route 84, Airway Boulevard, and I-580. The airport is operated as an independent enterprise fund. Airport projects in the 2021-23 Capital Improvement Program include a variety of projects to comply with environmental regulations, to enhance Airport safety and operations and to rehabilitate existing facilities. These projects include demolition of the old Airport Terminal Building and removal of the Airport's underground fuel tanks, installation of Terminal Building back-up generator, construction of the airfield improvements outlined in the Airfield Geometry Study, painting and re-roofing the north and south hangars, airport pavement maintenance, preparing a Pavement Maintenance and Management Program, and flood proofing the FBO Building.

Airport Project expenditures are approximately 7% of the total proposed CIP budget with \$10.7 million in Fiscal Year 2021-22 and 2022-23. Major projects include the Airport Geometry Study Improvements.

Airport projects are derived from the 2014 Airport Layout Plan. Funding for airport projects is provided from airport operating revenues and Federal Aviation Administration construction grants. The City will be taking advantage of additional grant funding being provided as part of the federal stimulus package through the CARES program.

Projects listed herein comply with the current Airport Layout Plan, and the City's General Plan.

Downtown Revitalization Projects

The purpose of Downtown Revitalization Projects is to enhance the downtown economically and aesthetically through land acquisition, design and construction of public infrastructures including those which support the Downtown Core Plan approved by City Council in January 2017.

Downtown Revitalization projects are the largest source of expenditures with approximately 42% of the total proposed CIP budget or \$64.8 million over Fiscal Years 2021-22 and 2022-23. Some of the major expenditures include the I Street Parking Garage; Veterans Park, Livermorium Plaza at Mills Square Park; Livermore Village Parking Garage, Livermore Village Infrastructure, and Downtown Eastside Public Improvements.

Projects included in this programmatic area are consistent with the City's General Plan and Downtown Specific Plan. Projects are funded primarily through General Fund, park fees, federal grants, affordable housing funds, and public/private partnerships.

Golf Course

The City owns the Las Positas Golf Course north of the airport and recently reprogrammed the Springtown Golf Course on Bluebell Drive as open space. The City operates Las Positas Golf Course through private contracts for services. According to the lease agreement signed February 1, 2019, the City is not responsible for capital improvements, except certain ADA requirements, at the Las Positas Golf Course during the term of lease.

Other than repairs associated with the 2017 Flood Damage shown in the Storm Water category, there are no expenditures included in this 2021-23 Capital Improvement Plan for the Las Positas Golf Course.

Parks and Beautification

The objective of the Parks and Beautification programmatic areas is to improve, renovate, and enhance existing City owned or maintained park areas, public spaces, roadways, walls, and medians. Although the Livermore Area Recreation and Park District (LARPD) is the responsible agency for maintaining the park system in Livermore, there are several City owned properties as well as streetscapes that are constructed and maintained by the City. Projects that are funded in the 2021-23 Capital Improvement Program include citywide decorative wall replacement.

Parks and Beautification Projects account for approximately 4% of the total proposed CIP expenditures or \$5.8 million in Fiscal Years 2021-22 and 2022-23. Expenditures include Park Facilities Reimbursements to LARPD, Doolan Park

Landscape Rehabilitation, Citywide Sculptures, and Decorative Wall Replacement Citywide, which includes the Holmes Street Wall Phase 3 Project. Livermorium Plaza and Veterans Park are listed in the Downtown Revitalization category.

Projects in future years of the 20-year Capital Improvement Plan include the upgrade of irrigation systems, landscape rehabilitation, median rehabilitation, fountain renovation, and improvements to the City owned parcel along the Arroyo Mocho near Holmes Street. The Beautification Committee, the Planning Commission, the City Council, LARPD, neighborhood groups, and City staff suggest projects. The primary funding source for Parks and Beautification projects is Park in Lieu fees, and General Fund with augmentation by grant programs.

Projects listed herein comply with the goals and policies of the City's General Plan and Downtown Specific Plan and the Park Facilities Fee Study.

Public Buildings

A variety of Public Building projects, both rehabilitation and new building, are included in the 2021-23 Capital Improvement Program. They include completion of the new Civic Center Meeting Hall, with enhanced Emergency Operations Center capabilities, rehabilitation of building exteriors, epoxy coating of the fleet shop floor to provide a safe work area, carpet replacement for heavily traveled areas at City Hall and the Police building, Multi-Service ADA Improvements, City Hall HVAC replacement and upgrades, and replacement of the existing fuel dispensers.

Public Buildings expenditures are approximately 5% of the total proposed CIP budget with \$7.9 million in Fiscal Year 2021-22 and 2022-23. Major projects include the City Hall HVAC & Central Plant Chiller Replacement, and Multi-Service Center Improvements.

Future public buildings proposed to be constructed, improved, or modified in the 20-year Capital Improvement Plan include Police Facility renovation and expansion, Hagemann Farm renovations, electric vehicle charging stations, seismic retrofitting at the City owned TVHOC building, repairs and upgrades to the Bankhead Theater building, City Hall water wall retrofit, Ravenswood historical site and building improvements, Carnegie Library building repairs, and renovations and upgrades to the Springtown Branch Library. Project funding for this category is primarily from General Fund (F001) or general fund set asides such as the facility rehabilitation program fund (F740).

Projects listed herein comply with the goals and policies of the City's General Plan and Downtown Specific Plan and the City's Asset Management Program. Improvements to buildings operated by Enterprise Funds such as the Airport, municipal golf course, and the Water Reclamation Plant are shown in the programmatic area for those facilities.

Public Safety Projects

The goal of this programmatic area is to enhance public safety through acquisition of major Police Department and Livermore/Pleasanton Fire Department equipment, public safety systems, and through construction of safety projects throughout the community.

Over \$1.1 million or roughly 1% of the proposed CIP budget is for Police and Fire Facilities and Infrastructure in Fiscal Years 2021-22 and 2022-23. Projects include the Real Time Awareness Center, Paving and restriping the Police Building back parking lot, and Generator Replacement at Fire Station No. 6.

Projects in the 20-year Capital Improvement Plan are primarily funded by State grants, the Facility Rehabilitation funds, asset seizures and through City Certificates of Participation. Projects listed herein comply with the goals and policies of the City's General Plan and the City's Asset Management Program.

Flood Control and Storm Water Projects

The City maintains a storm water system that includes drainage pipes, streams, culverts, detention and retention facilities, and certain channel improvements. Zone 7 is the Flood Control Agency for the Tri-Valley; however, they only own and operate 1/3 of the total stream systems. The City owns and operates another 1/3, while the remaining

1/3 is under private ownership. This program is chronically underfunded and unfunded mandates for water quality improvements continue to be required by the state.

Over \$4.5 million or roughly 3% of the proposed CIP budget is for Flood Control and Stormwater projects. The most notable projects are Grenada Channel Pipe Replacement at UPRR, and Arroyo Las Positas Desilting through Las Positas Golf Course, 2018-19 Permanent Storm Damage Repairs; the Stream Management Permit Annual Project and the Altamont Creek Mitigation.

The 20-year Capital Improvement Plan also plans for projects needed to complete major storm drain trunk line upgrades, and sedimentation removal and improvement work on City and privately-owned arroyos and channels. Improvements in future years will be needed to maintain and improve the Arroyo Las Positas, Altamont Creek, the Arroyo Mocho and tributaries of all three arroyos. Funding for these projects primarily derives from the City's storm water user fee, the impervious surface development impact fee, Zone 7 contributions, and from FEMA reimbursement funds. The City is discussing long term operational strategies with Zone 7 to consolidate ownership and maintenance of these facilities.

Proposed Improvements are consistent with the City's 2009 Storm Drain Master Plan Update, the 2010 Storm Drain Connection Fee Study, Zone 7 Stream Management Master Plan and with the City's General Plan and Downtown Specific Plan.

Street Maintenance

This program area provides for the preservation of existing transportation and pedestrian infrastructure throughout the City. Projects in this category include annual preventative maintenance such as slurry seal and micro surfacing, rehabilitative street overlays, annual sidewalk repair, ADA access ramp installations, curb and gutter replacement, median rehabilitation, and miscellaneous street infrastructure rehabilitation. Bike lane striping upgrades, such as converting standard bike lanes to buffered bike lanes, are considered as streets are resurfaced.

Street Maintenance expenditures make up approximately 6% of the total proposed CIP budget or nearly \$9.7 million in Fiscal Years 2021-22 and 2022-23. Projects include the annual Street Resurfacing and Slurry Seal programs, Bluebell Dr. Bridge Repair at Altamont Creek, and ADA Access Ramps. Projects are consistent with the City's General Plan and Active Transportation Plan.

The cost of preventative maintenance on streets is approximately 10% of the cost of street replacement, and the cost of rehabilitative maintenance is approximately 50% of the cost of street replacement. Without a preventative maintenance and rehabilitative program, the useful life of streets is typically less than 15 years. Following a regularly scheduled preventative maintenance and rehabilitative maintenance schedule on streets extends the useful life of the street. Depending on the frequency of preventative maintenance, street life can be extended for decades.

The primary funding sources for this program includes gas taxes, Measure B and Measure BB funds, Refuse Vehicle Impact Fees, Federal/State Grants, and local vehicle registration fees. In April 2017, the Road Repair and Accountability Act of 2017 (SB1) was approved by the State. SB1 increased gas and diesel fuel sales tax as well as raising vehicle registration fees and including new vehicle registration fees for zero emission vehicles. Projects within this category all occur within the existing public right of way and are rehabilitative in nature and are consistent with the City's Asset Management Program.

Traffic Control

Traffic control projects in the 2021-23 Capital Improvement Plan provide for the safe and efficient movement of vehicles, bicycles, and pedestrians on the City's street network. Traffic signals, master traffic signal control system, traffic signal controller upgrades, video detection upgrades, downtown street lighting enhancements, upgrading and installing new streetlights, traffic signal modifications and emergency vehicle preemption equipment are included in this program. The 20-year Capital Improvement Plan also plans for miscellaneous projects such as traffic signal reconstruction, traffic striping and signing, battery back-up system improvements, electronic incident management, pedestrian and trail crossings.

Traffic Control expenditures are approximately 0.2% of the total proposed CIP budget with \$370,000 in Fiscal Year 2021-22 and 2022-23 for improvements to the Iron Horse Trail crossing at Stanley/Isabel, Crosswalk Safety Improvements 2022, and signing and striping upgrades and rehabilitation.

Projects are funded primarily from gas taxes, Measure B and Measure BB funding, and the Traffic Impact Fee. Projects are consistent with the City's General Plan, Active Transportation Plan, Downtown Specific Plan and the City's Asset Management Program. Implementation of these projects will provide for a safer street system and will improve mobility within Livermore.

Trail, Bike, and Miscellaneous Street Projects

Projects in the Trail, Bike, and Miscellaneous Street Projects program will improve pedestrian and bicycle mobility and safety within Livermore. These projects provide or enhance trail and bike connections leading to commercial centers, transit routes, schools, parks, and residential areas. They also provide recreational opportunities for Livermore citizens. Additionally, projects in this programmatic area fund maintenance of bikeway and trail facilities.

Trail, Bike, and Miscellaneous Street expenditures are approximately 4% of the total proposed CIP budget with approximately \$5.8 million in Fiscal Year 2021-22 and 2022-23. Major projects include the Las Colinas Trail (T-6), Arroyo Rd. Trail (T-13), and East Avenue Corridor Improvements.

Projects in this category have been historically funded by, Measure B and BB funds, Park in Lieu Fees, and Regional, State and Federal grants. Projects included in the 2020-23 Capital Improvement Program are consistent with the City's Bikeways and Trails Master Plan, Active Transportation Plan, General Plan, Downtown Specific Plan, and El Charro Specific Plan.

Transportation Infrastructure

Transportation infrastructure projects in the 20-year Capital Improvement Plan include a variety of projects to address transportation mobility and capacity needs. These projects are needed to relieve traffic congestion, meet the City's adopted roadway level of service standards, meet air quality and energy efficiency standards and to ensure safe travel ways. These projects range from widening of existing roads to providing additional lanes, construction of new roadway segments, to expansion and construction of freeway interchanges.

Transportation Infrastructure projects are approximately 7% of the total proposed CIP budget with over \$10.6 million in Fiscal Year 2021-22 and 2022-23. Major projects include preliminary design and environmental studies for the Vasco Road Interchange Project, design for the North Canyons Parkway/Dublin Boulevard Connection, Vasco Road Widening (Garaventa Ranch Rd. to north of Dalton Ave.) and Isabel Interchange (right-of-way close out).

Projects in this category are being funded by local and regional traffic impact fees, project specific Measure B & Measure BB funds and State and Federal grants. Projects listed herein comply with the goals and policies of the City's General Plan, Downtown Specific Plan, the City's Traffic Impact Fee Program, Alameda County Transportation Commission Transportation Plan, Tri-Valley Transportation Commission Plan, City's Climate Action Plan, and applicable state and federal standards. Implementation of these projects will improve mobility within Livermore.

Undergrounding District Projects

This program is for undergrounding of overhead utilities in order to enhance the aesthetics and safety of the community. There are no Underground District included for funding in the 2021-23 Capital Improvement Plan.

Projects in this category are funded primarily using Rule 20A funds provided by PG&E. Future projects include East Avenue, North "L" Street, North Vasco Road, South "L" Street, and South Livermore Avenue. Miscellaneous costs that are not legally allocable to Rule 20A funding are funded through gas taxes and the General Fund. These projects are consistent with the City's General Plan.



Wastewater

The City of Livermore operates a Water Reclamation Plant (WRP) and sewer collection system. Wastewater projects in the 2021-23 Capital Improvement Plan include a variety of projects to enhance the capacity and to rehabilitate the City's sewer collection and wastewater treatment systems.

Wastewater project expenditures are the second largest expenditure area with approximately 19% of the total proposed CIP budget or \$28.7 million in the two-year budget. The major projects include the WRP Primary and Secondary Treatment Improvements, WRP Occupied Building Repairs, Springtown Trunkline Sewer Replacement, Annual Sewer Replacement, WRP UV Treatment System Replacement, and WRP SCADA Server & Network Upgrade.

The primary funding sources for wastewater collection and treatment systems are operating revenues from the Sewer Enterprise Fund and the City's sanitary sewer connection fees paid by new development. The expansion of the Water Reclamation Plant wastewater disposal capacity and the upsizing of pipes to serve new development are funded primarily from the sanitary sewer connection fee. Major maintenance and rehabilitation at the Water Reclamation Plant and in the existing collection system are funded by operating revenues from the Sewer Enterprise Fund. Cost allocation between new development and existing users for projects is specified in the City's 2010 Wastewater Connection Fee Study.

Projects listed comply with the goals and policies of the City's General Plan, Downtown Specific Plan, and the City's current: Sewer Master Plan Update; Wastewater Connection Fee Study; Recycled Water Master Plan; Wastewater and Sewer Collection Asset Management Plan; Water Reclamation Plant Master Plan and applicable state and federal standards.

Water/Recycled Water

The City of Livermore is the water retailer in the northwest, northeast, and east portions of the City. The central and southern parts of the City are served by a private water purveyor, the California Water Service Company. The City produces and distributes recycled water to the northwest section of the City and to eastern Pleasanton including East Bay Regional Parks Shadow Cliffs, along Stanley Boulevard for roadway landscaping and along West Jack London Boulevard for eastern Pleasanton.

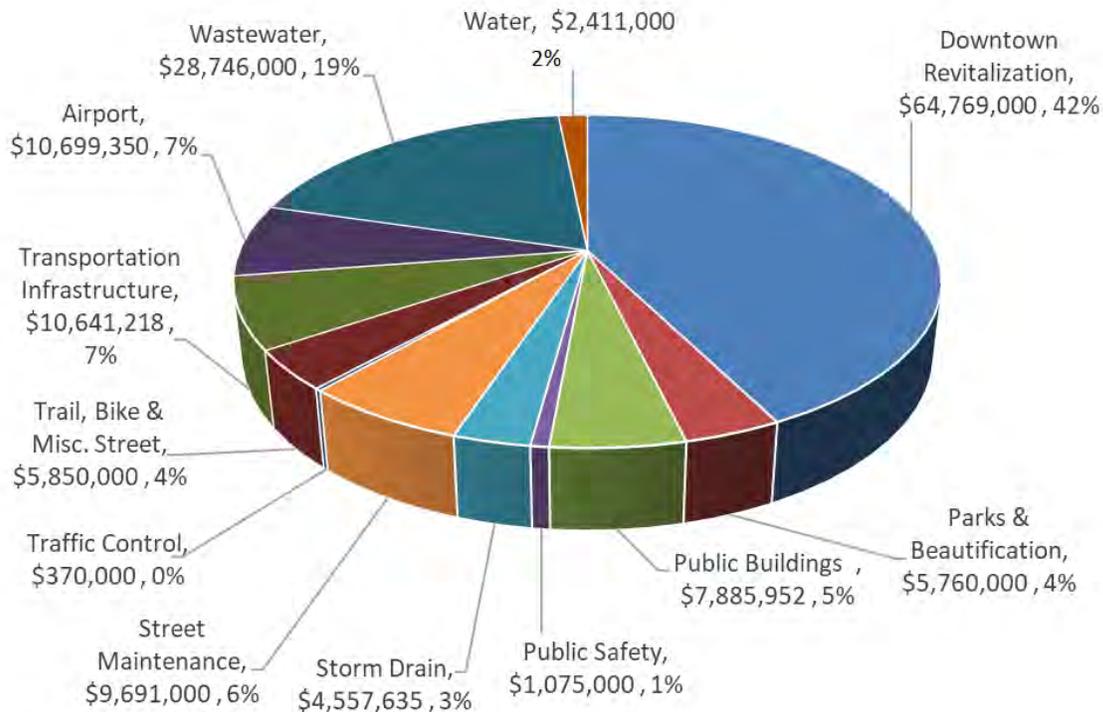
The Airway Pump Station Improvement is funded in the 2021-23 Capital Improvement Plan. This program also provides credits to private development for oversizing of water pipelines for the ultimate condition.

Projects are funded using Water User fees and Water Connection fees charged on new development. Water storage facilities and transmission system improvements that are needed to serve new development are financed through the Water Connection fee. Major maintenance and repairs to the City's pumps, water tanks, and distribution system are funded by operating revenues of the Water Enterprise Fund.

Projects listed comply with the goals and policies of the City's General Plan, Downtown Specific Plan, and the El Charro Specific Plan. These projects also are consistent with the City's current: Water Master Plan; Water Connection Fee Study, Recycled Water Master Plan; Water and Recycled Water Asset Management Plan; and applicable state and federal standards. Cost allocation between new development and existing users for projects is specified in the City's current Water Connection Fee Study.

Details of priorities and funding for each program area are contained in an introduction to each Program section in the Capital Improvement Plan. Figure 1 summarizes project spending by Program type for Fiscal Years 2021-22 and 2022-23. The largest areas of expenditures for the 2021-23 CIP are Downtown Revitalization and Wastewater projects. Together these two areas account for approximately 61% of the two-year budget total.

FIGURE 1: CAPITAL SPENDING BY PROGRAM TYPE

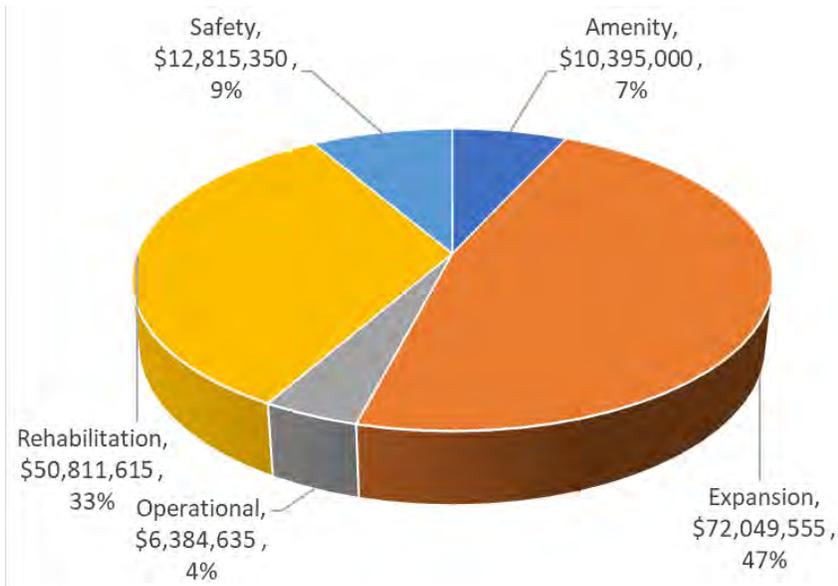


The CIP projects can also be identified by the following functional categories as shown on Figure 2:

- Expansion
- Replacement/Rehabilitation
- Safety
- Operational
- Amenity

Approximately 47% of the funding allocated in the 2021-23 CIP is for expanding the City’s infrastructure, including the I Street and Livermore Village parking garages. One third of the funding is allocated to replacement and rehabilitation projects, including the City Hall HVAC and Chiller Replacement and projects at the Water Resources Plant. Safety projects make up 9% of the CIP budget and include improvements to the taxiways at the Airport, Granada Channel Culvert Repair, and improvements to the Iron Horse Trail crossing at the Stanley/Isabel intersection. Amenities make up 7% of the CIP budget and include Downtown Streetscape Phase 2, Veterans Park, and Doolan Park Landscape improvements. Four percent of the funding are allocated to operational improvement projects, including Stream Maintenance projects by contractors.

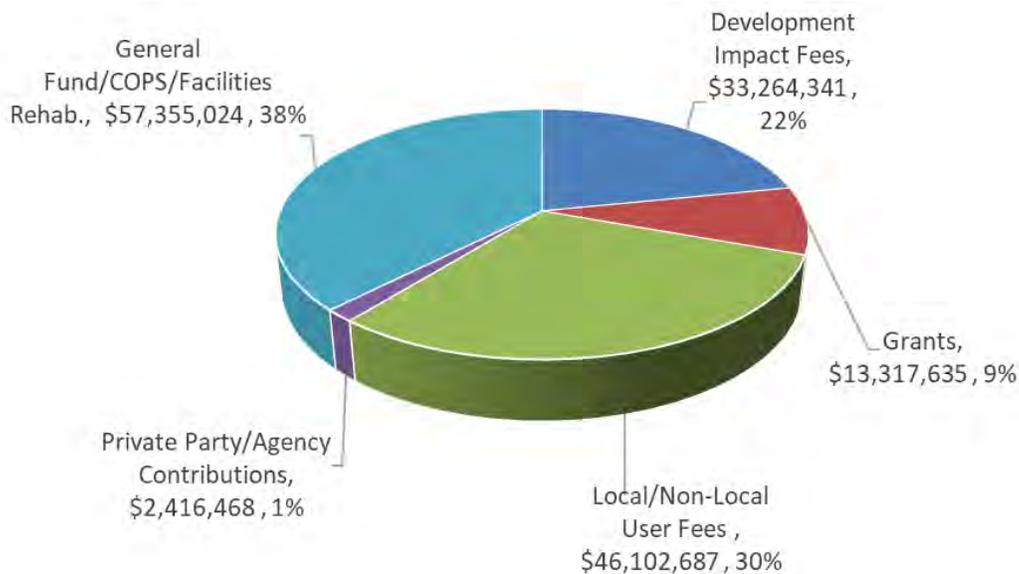
FIGURE 2: CAPITAL SPENDING BY FUNCTIONAL CATEGORY



FUNDING HIGHLIGHTS

The funding sources for the proposed FY 2021-23 CIP budget can be grouped into five categories shown on Figure 3. Approximately 62% of the funding in the 2021-23 CIP is from non-General Fund sources.

FIGURE 3: CAPITAL SPENDING BY FUND



General Fund, COPS and Facilities Rehab - \$57.3 million (38% of total 2-year budget)

- COPS - \$36.2 million (Livermore Village Parking Garage)
- General Fund Allocation - \$14.5 million (incl. I Street Garage, Meeting Hall/EOC)
- Facilities Rehabilitation Fund - \$6.6 million (incl. City Hall HVAC & Central Plant Chiller, Carpet Replacement at City Buildings)

Local/Non-Local User Fees – \$ 46.1 million (30% of total 2-year budget)

Local user fees (in italics below) make up approximately 62% (\$28.8 million) of this category.

- *Sewer Rehabilitation Fees*- \$22.4 million
- *Water Rehabilitation Fees*- \$ 2.4 million
- *Solid Waste & Recycling* - \$ 3.9 million
- *Storm Water* - \$ 0.110 million
- *Airport Operations* - \$ 2.1 million
- Gas taxes - \$5.8 million (includes SB1 funding)
- Measure B/BB Funds (streets, bike and pedestrian) - \$8.0 million
- Vehicle Registration Fees (streets, bike and pedestrian) - \$1.2 million

Development Impact Fees - \$33.3 million (22% of total 2-year budget)

- Park Facilities - \$15.4 million
- Traffic Impact - \$5.5 million
- Water Impact - \$0.71 million
- Wastewater Impact – \$6.0 million
- Tri Valley Transportation Council 20% - \$3.8 million
- Human Services Facilities - \$0.4 million

Regional, State and Federal Grants - \$13.3 million (9% of total 2-year budget)

- FEMA Storm Damage Grants - \$2.0 million
- LPD COP AB3229 Grant - \$0.3 million



- Priority Conservation Area Grant - \$0.4 million
- One Bay Area Grant Program – \$1.4 million
- FAA Capital Grant - \$8.6 million
- Asset Seizure - \$0.6 million
- TDA Grant - \$0.2 million

Private/Third Party Contributions - \$2.4 million (1% of total 2-year budget)

- Surplus Assessment District Closeout - \$2.4 million

Long Term Funding Constraints

The City’s latest Comprehensive Annual Financial Report shows that the book value of the City’s infrastructure, net of depreciation, is \$523 million. The full replacement value of all City infrastructure is just over \$3.8 billion. The non-enterprise infrastructure is estimated at under \$2.5 billion while enterprise funded infrastructure is valued at just over \$1.3 billion.

FIGURE 4: INFRASTRUCTURE VALUE Non-Enterprise

Facility Type	Infrastructure Quantity	Infrastructure Value
Buildings	42 each	\$131,000,000
Sidewalks & ADA	16.2million sf sidewalks, 8,000 ramps	\$278,000,000
Curb & Gutter	622 miles	\$163,000,000
Storm Drain * and Streambeds	226 miles storm drain, 22 miles streambed	\$852,000,000
Streetlights/Traffic Control (signals & signs)	8,000 Street Lights, 107 signals, 12,500 Traffic Signs	\$ 93,000,000
Trees, Landscape, Walls, Parks & Trail Amenities	18 Parks & Plazas, 22 miles of trails 20,000 Trees, 100 acres of roadway landscape	\$204,000,000
Streets & Bridges	680 lane miles, 45 bridges	\$742,000,000
TOTAL NON-ENTERPRISE		\$2,463,000,000

* Storm Drains are technically an Enterprise Fund however due to chronic revenue shortfalls this asset is being evaluated as part of the non-enterprise fund facilities.

The City’s investment in rehabilitating its infrastructure increased over the last cycle by 58% with \$64.7 million programmed during this 2-year budget cycle. However, to restore infrastructure throughout the City to a “like new” condition would involve several hundred million dollars of rehabilitation work. According to the January 8, 2018 Council Report on Asset Management the City would need to program over \$40 million annually to fully address its infrastructure rehabilitation and renewal needs. Significant additional annual resources dedicated to infrastructure maintenance will be necessary even to maintain City infrastructure in an “as is” condition. In addition, the City has programmed approximately \$50 million in new assets for the Downtown which will need to be accounted for in the future.

This lack of funding is not unique to the City of Livermore. Deferral of maintenance has been the common practice in California for virtually all agencies over the last 50 years due to new unfunded mandates, reduction in revenue generation resulting from economic conditions, revenue sources not keeping pace with inflation, and other variables.



As part of the Asset Management Program, the City will be critically evaluating its policies and needs with respect to each infrastructure type. The program will continue to refine the current backlog, the annual maintenance needs, and will develop performance standards and policies that will match our infrastructure needs with resources.

Enterprise Fund Programs Asset Management:

Over the last several years, the City has embarked upon an asset management program for its enterprise funded activities and has been establishing policies to assure that user fees and maintenance and rehabilitation needs are coordinated. The City updates its user fees on a regular basis. The sewer user fee was very recently updated, and Council adopted a rate structure that will fully implement wastewater and sewer collection infrastructure needs. The implementation was deferred until January 2021 to recognize the Covid 19 economic climate. To date the City has completed the initial asset management plans for the Treatment Plant, Sewer Collection System and the Water System. The Airport has developed an in-house program based upon the Airport Layout Plan that will be refined in the near future. Public Works has a rudimentary program for its golf course that includes both the grounds and the facilities.

Enterprise-funded infrastructure maintenance and rehabilitation includes the categories of Airport, Golf, Recycled Water, Sewer, Wastewater, and Water. Funding for rehabilitation and replacement of enterprise funded projects in the two-year budget totals over \$33.0 million and is broken down by program in Figure 5 below.

FIGURE 5: INFRASTRUCTURE VALUES ENTERPRISE

Facility Type	Infrastructure Quantity	Infrastructure Value
Treatment Plant	9 million gallons per day	\$176,000,000
Sewer	303 miles	\$685,000,000
Water	162 miles	\$313,000,000
Recycled Water	21 miles	\$ 37,000,000
Airport	500 Based Aircraft, 5,000 LF ILS Runway	\$ 84,000,000
Golf (Las Positas)	27 holes	\$ 21,000,000
TOTAL ENTERPRISE		\$1,316,000,000

The average annual RR need based upon the recently completed Asset Management Plans and rudimentary in-house programs for enterprise programs totals \$14,390,000. The breakdown by enterprise program is as follows:

FIGURE 6: ANNUAL R&R NEED BY PROGRAM

Infrastructure	Average Annual R&R Need
Airport	\$800,000
Golf**	\$400,000
Recycled Water	\$590,000
Sewer	\$2,000,000
Wastewater	\$5,500,000
Water	\$5,100,000
Total	\$14,390,000

** The City operates Las Positas Golf Course through a private contract for services. According to the lease agreement signed February 1, 2019, the City is not responsible for capital improvements, at the Las Positas Golf Course during the term of lease.

Rehabilitation and maintenance for enterprise-funded infrastructure, which includes the airport, water treatment and collection systems, potable and recycled water systems, and golf courses are typically fully funded via user fees; however, the Airport receives a major portion from federal grant funding, and the Golf Course is now being operated under a private contract for services which relieves the City of rehabilitation and maintenance needs during the term of the lease. The Wastewater Treatment Plant and Sewer Collection system is funded from sewer user fees. A five-year program to adjust these fees, to meet actual needs was voted on by the users and adopted by City Council in April 2020. Implementation was delayed until January 2021 due to economic conditions associated with Covid 19.

Non-Enterprise Fund Programs Asset Management:

Beginning with the 2015-17 Capital Improvement Program, funding was allocated for an Asset Management Program for non-enterprise funded infrastructure. The goal of these programs is to keep the infrastructure in a sound operating state. Solutions may include divesting of certain infrastructure, altering standards and supplementing funding sources, to avoid further escalating costs of major repairs or the need for complete reconstruction to restore the infrastructure's integrity. Since the last budget update, staff has completed an initial conditions assessment, developed a risk-based prioritization analysis within assets, and identified potential policy and practice adjustments for individual assets. This information has been reviewed by the Community Asset Management Program Committee and brought to the City Council for information and consideration. During the FY 2021-23 budget cycle, emphasis is being placed on a strong public outreach campaign, and addressing decorative walls, storm, and flood systems.

Non-enterprise-funded infrastructure includes public buildings, sidewalks, curb & gutter, storm drains, streambeds, streetlights and traffic control systems, trees, landscaping, parks and trails, and street pavement maintenance. These programs are dependent on non-discretionary federal, state and regional revenues as well as the City's General Fund. Storm drains and streambeds are technically enterprise funds however due to the chronic shortfall in revenues these items are being evaluated as part of the non-enterprise funded assets. The 2021-23 Capital Improvement Plan provides a moderate level, just over \$31.6 million investment to rehabilitate and replace our non-enterprise infrastructure. This includes funding for replacement such as for a new HVAC System for City Hall and new decorative fences on Holmes Street. The breakdown of these expenditures by non-enterprise fund category is shown in Fig. 6 below.



In 2006 the City developed a rudimentary estimate of annual RR need including backlog by asset type. A formal Asset Management Plan was started in FY 15-16 for non-enterprise funded programs. A conditions assessment and renewal and rehabilitation needs report was developed by the City’s consultant, Kayuga. In June 2018, the estimated annual R&R needs totaled nearly \$40 million for non-enterprise infrastructure and is broken down by asset type as follows:

FIGURE 7: NON-ENTERPRISE ANNUAL R&R NEED

Facility Type	Annual R&R Need (including backlog)	Source
<i>Buildings</i>	\$3,800,000	AMP
<i>Sidewalks</i>	\$1,700,000	AMP
<i>Curb & Gutter/Ramps</i>	\$2,102,000	AMP
<i>Storm Drains/Streams/Culverts</i>	\$12,900,000	Rudimentary
<i>Street Lights/Traffic Control</i>	\$3,248,750	Rudimentary
<i>Trees, Landscaping</i>	\$2,947,850	Rudimentary
<i>Walls</i>	\$3,910,000	AMP
<i>Pavement, Bridges</i>	\$9,335,000	AMP
TOTAL:	\$39,943,600	

Economic Issues Impacting the Capital Improvement Program

The COVID-19 events have resulted in an economic downturn. The update to the City’s FY 2021-2023 program factors in this issue by deferring some major capital expenditures related to the general fund such as the I Street Garage, the Phase 2 Trash Capture devices, as well as rescoping others such as the Granada Channel rehabilitation project and resurfacing programs.

In April 2017, the Road Repair and Accountability Act of 2017 (SB1) was approved by the State. SB1 increased local gas tax revenues starting in Fiscal Year 2017-18 by increasing gas and diesel fuel sales tax as well as raising vehicle registration fees and including new vehicle registration fees for zero emission vehicles. The 2021-23 Capital Improvement Plan includes additional street maintenance funding totaling \$1.5 million per year because of the passage of SB1.

The Regional Water Quality Control Board Order No. R2-2015-0049 Permit, adopted on November 19, 2015 requires that trash capture devices be installed throughout the City and that a new C3 Green Infrastructure program be developed. Both are unfunded mandates. There are not adequate storm water user fees to fund these activities. The City will need to increase revenues or borrow from other funds to implement these new requirements. The C3 Green Infrastructure program regulation encourages retrofitting existing impervious drainage conveyance facilities to green infrastructure systems such as bio retention swales or basins throughout the City to reduce targeted amounts of Mercury and PCB contaminants identified in the Stormwater Permit. The City adopted the framework plan for a Green Infrastructure Plan in 2017 and the Green Infrastructure Plan in June 30, 2019 as required by the permit. The City will seek grants to incorporate green infrastructure elements into existing capital projects. The updated 2021-23 Capital Improvement Program defers expenditures for the second phase of trash capture improvements required to comply with new regulations due to financial hardships associated with the COVID-19 event. The Regional Water Quality Control Board is now discussing new requirements for the next generation Municipal Regional Permit which is anticipated to be adopted in 2021. The deadline for 100% trash capture compliance is proposed to be extended until July 1, 2025 under the new permit.

Council Priorities in the Capital Improvement Program



The Council priorities are the Downtown, Asset Management and Stormwater, General Plan Update, Homelessness and Affordable Housing, and Modernization, Training and Workplace Enhancements. Several of these priorities are being addressed in the 2021-23 Capital Improvement Plan.

Some of the major expenditures shown to address the Council's priority in the Downtown include the land acquisition, design and initiation of construction of the I Street Parking Garage, Livermore Village Parking Garage, Livermorium Plaza, and Veterans Park. The Council's priority for Asset Management is included in various projects including annual street resurfacing/slurry seal projects, traffic signal modifications, wastewater and water rehabilitation projects like the WRP Primary and Secondary Treatment Improvements Phase 1 as well as replacement of HVAC and Primary Chiller that serves City Hall. Homelessness and Affordable Housing is being supported by providing the infrastructure needed to support the downtown affordable housing site.

Project Ranking and Selection

In the development of the 2021-23 CIP Plan, 219 projects were submitted for consideration. Projects were grouped into the following 5 Priority Groups:

- Priority Group 1, Construction / Closeout - Projects in this category are under construction or post-construction close out activities. The City has made contractual commitments to complete the projects in this category.
- Priority Group 2, Downtown Implementation – On March 1, 2021, the City Council adopted goals and priorities. At that time, the City Council directed staff to continue to implement the Downtown Revitalization Program as a priority.
- Priority Group 3, Grants / Funding Agreements – Projects in this group have had funding agreements with other agencies or grant agreements approved by the City Council.
- Priority Group 4, Design – Projects in the group have been funded in the CIP and design work has advanced to a significant level. Many projects in this category have executed consultant agreements.
- Priority Group 5 - New projects that are recommended for funding in the 2021-2023 CIP. These projects were selected after being ranked and prioritized from the over 200 projects submitted.

Priority Groups 1 through 4 are considered committed projects, because the City has made significant effort to advance these projects through allocation of resources and/or approved agreements. Priority Group 5 represents new projects which generally have not had a prior funding allocation or other commitment to implement.

In the appendix of the FY 2021-23 CIP plan, there is a summary list of all the projects considered for the 2021-2023 CIP, organized by priority group. The proposed 2021-23 CIP plan is constrained by both available funding and Engineering Division staff resources. If additional projects are added to the CIP, it is recommended that other projects with equivalent staff hours be removed from the funded list to balance the demand on staff resources.



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CAPITAL IMPROVEMENT PROGRAM

PROJECT LISTING BY FUND

City of Livermore 20-Year Capital Improvement Plan Project Listing By Fund

Fund	Project Name	FY 2020-21	FY 2021-22	FY 2022-23
001	200439 - Livermore Civic Center Meeting Hall	\$ 400,000	\$ 887,000	\$ -
001	200654 - Decorative Wall Replacement - Citywide	1,150,000	250,000	1,020,000
001	201715 - I Street Garage	3,150,000	11,940,000	-
001	201957 - Community Street Camera Program	50,000	-	-
001	202120 - Downtown Surface Parking	10,000	310,000	70,000
001	583018 - Livermore Village Infrastructure	42,000	-	-
001	586003 - Livermore Village Parking Garage Construction	230,000	-	-
	TOTAL GENERAL FUND	5,032,000	13,387,000	1,090,000
210	201314 - Slurry Seal Northside Aprons and Taxilanes	-	-	19,000
210	201425 - Airport Pavement Maintenance	-	30,000	30,000
210	201511 - Airport Terminal Building Demolition	60,000	-	-
210	201615 - Airport Water Quality and HMP Basins	-	200,000	100,000
210	201717 - Airport Terminal Building Back-Up Generator	20,000	-	-
210	201718 - Airport Airfield Markings Maintenance	-	30,000	30,000
210	201849 - FBO Building Flood Proofing	240,000	265,000	-
210	202015 - Arroyo Las Positas Desilting through LPGC	-	-	-
210	202017 - Airport Geometry Study Improvements	100,000	330,000	935,350
210	202019 - Airport Rescue and Firefighting Facility	30,000	-	155,000
210	202029 - Airport Hangar Roof Repairs	20,000	-	-
210	202036 - COVID Hardening of City Buildings	-	-	-
210	202111 - Airport Perimeter Fence Improvements	-	-	-
	TOTAL AIRPORT	470,000	855,000	1,269,350
212	201314 - Slurry Seal Northside Aprons and Taxilanes	-	-	-
212	201425 - Airport Pavement Maintenance	30,000	-	-
212	202017 - Airport Geometry Study Improvements	70,000	430,000	8,145,000
212	202111 - Airport Perimeter Fence Improvements	10,000	-	-
	TOTAL AIRPORT GRANT	110,000	430,000	8,145,000
220	201323 - Citywide Culvert Outfall Projects	132,000	-	-
220	201726 - 2018-19 Permanent Storm Damage Repairs	40,000	30,000	30,000
220	201727 - Collier Canyon Culvert, Drainage, and Road Improvements	90,000	-	-
220	202015 - Arroyo Las Positas Desilting through Las Positas Golf Course	25,000	-	-
220	202132 - Golf Course Damage Repairs	-	50,000	-
	TOTAL STORMWATER	287,000	80,000	30,000
222	201726 - 2018-19 Permanent Storm Damage Repairs	580,000	460,000	410,000
222	201727 - Collier Canyon Culvert, Drainage, and Road Improvements	-	140,000	60,000
222	202015 - Arroyo Las Positas Desilting through Las Positas Golf Course	75,000	157,635	400,000
222	202132 - Golf Course Damage Repairs	-	40,000	100,000
	TOTAL FEMA STORM REIMBURSEMENT	655,000	797,635	970,000
239	201414 - Springtown Trunkline Replacement	5,000	100,000	2,000,000
239	201519 - WRP Occupied Building Repairs	1,642,000	1,461,000	3,079,000
239	201522 - WRP Emergency Generator	1,158,000	34,000	-
239	201618 - WRP Phase II Aeration Tank Modifications	3,279,500	-	-
239	201715 - I Street Garage	-	450,000	-
239	201931 - WRP Primary and Secondary Treatment Improvements Phase 1	480,000	900,000	7,910,000
239	202003 - Annual Sewer Replacement 2020	176,000	521,000	2,789,000
239	202128 - WRP UV Treatment System Replacement	-	175,000	1,287,000
239	202129 - WRP SCADA Server & Network Upgrade	-	153,000	1,386,000
239	202218 - WRP SCADA PLC Controls Upgrade	-	-	196,000
	TOTAL WATER RESOURCES REPLACEMENT	6,740,500	3,794,000	18,647,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT LISTING BY FUND



FY 2023-24	FY 2024-25	Out Years FY 2025-41
\$ -	\$ -	\$ -
420,000	-	-
-	-	-
-	-	-
120,000	-	-
-	-	-
-	-	-
540,000	-	-
126,500	-	-
30,000	30,000	480,000
-	-	-
900,000	-	-
190,000	-	-
30,000	30,000	-
-	-	-
180,000	-	-
80,100	-	-
-	-	-
70,000	560,000	-
30,000	-	-
680,000	-	-
2,316,600	620,000	480,000
1,309,500	-	-
-	-	-
720,900	-	-
-	-	-
2,030,400	-	-
-	-	-
-	-	-
490,000	100,000	150,000
1,000,000	-	-
20,000	-	-
1,510,000	100,000	150,000
-	-	-
840,000	57,000	-
469,865	-	-
460,000	-	-
1,769,865	57,000	-
-	-	-
676,000	1,876,000	2,410,000
-	-	-
-	-	-
-	-	-
7,910,000	1,740,000	-
-	-	-
3,609,000	136,000	-
444,000	-	-
1,387,000	2,258,000	-
14,026,000	6,010,000	2,410,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT LISTING BY FUND

City of Livermore 20-Year Capital Improvement Plan Project Listing By Fund

Fund	Project Name	FY 2020-21	FY 2021-22	FY 2022-23
241	201519 - WRP Occupied Building Repairs	657,000	102,000	-
241	201522 - WRP Emergency Generator	397,000	12,000	-
241	201618 - WRP Phase II Aeration Tank Modifications	1,096,500	-	-
241	201931 - WRP Primary and Secondary Treatment Improvements Phase 1	160,000	300,000	2,640,000
241	201960 - Trevarno Rd. Sewer and Water Improvements	41,000	215,000	540,000
241	202003 - Annual Sewer Replacement 2020	60,000	179,000	956,000
241	202128 - WRP UV Treatment System Replacement	-	60,000	441,000
241	202129 - WRP SCADA Server & Network Upgrade	-	53,000	475,000
241	202218 - WRP SCADA PLC Controls Upgrade	-	-	67,000
	TOTAL SEWER CONNECTION FEES	2,411,500	921,000	5,119,000
251	201619 - Dalton Water Storage Tank Replacement	78,000	-	-
251	201960 - Trevarno Rd. Sewer and Water Improvements	39,000	180,000	535,000
	TOTAL WATER CONNECTION FEES	117,000	180,000	535,000
259	201619 - Dalton Water Storage Tank Replacement	88,577	-	-
259	202022 - W. Jack London Blvd. Recycle Waterline	464,739	-	-
259	202130 - Airway Pump Station Improvements	-	290,000	2,121,000
	TOTAL WATER REPLACEMENT	553,316	290,000	2,121,000
302	202028 - 2020 ATP Bike Lane Improvements	200,000	-	-
	TOTAL DEVELOPERS DEPOSIT	200,000	-	-
306	199238 - Isabel Ave. / I-580 Interchange, Phase 1	400,000	-	-
306	199352 - Vasco Rd. / I-580 Interchange	350,000	-	-
306	199838 - Las Positas Rd. Widening Hlliker to First	2,000	169,000	441,000
306	200259 - North Canyons Pkwy. / Dublin Blvd. Connection	25,000	150,000	125,000
306	201028 - Foley Rd. Realignment	-	250,000	270,000
306	201431 - Traffic Signal Installation Program	4,962	50,000	-
306	201837 - Vasco Rd. Widening	325,000	1,100,000	1,637,500
306	201936 - Traffic Signal @ Greenville / Altamont Pass	5,000	-	-
306	201937 - Intersection Improvements @ Jack London / Isabel	5,000	250,000	1,050,000
	TOTAL TRAFFIC IMPACT FEE (TIF)	1,116,962	1,969,000	3,523,500
320	202118 - Livermore Village Remediation	-	265,000	390,000
320	202119 - Livermore Village Joint Trench	-	250,000	-
320	586003 - Livermore Village Parking Garage Construction	-	820,000	34,500,000
	TOTAL 2022 COP CONSTRUCTION FUND	-	1,335,000	34,890,000
321	199238 - Isabel Ave. / I-580 Interchange, Phase 1	-	676,000	20,000
321	199352 - Vasco Rd. / I-580 Interchange	-	1,585,000	1,501,250
	TOTAL TVTC 20% FEE	-	2,261,000	1,521,250
333	202032 - Multi-Service Center Improvements	245,000	399,591	-
	TOTAL HHS - HS FACILITIES FEE	245,000	399,591	-
335	201715 - I Street Garage	-	60,000	-
335	202120 - Downtown Surface Parking	-	50,000	50,000
	TOTAL PARKING IN LIEU FEE	-	110,000	50,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT LISTING BY FUND

City of Livermore 20-Year Capital Improvement Plan Project Listing By Fund

Fund	Project Name	FY 2020-21	FY 2021-22	FY 2022-23
337	200429 - Doolan Park Landscape Rehabilitation Project	-	-	240,000
337	200646 - Park Facilities Fee Reimbursements	900,000	2,600,000	1,400,000
337	201436 - Livermorium Plaza at Mills Square Park	550,000	4,195,000	-
337	201857 - Stockmen's Park	675,000	-	-
337	201945 - Las Colinas Trail (T-6, Segment E1)	-	220,000	1,880,000
337	201955 - Arroyo Rd. Trail (T-13, Segment B)	-	20,000	-
337	202118 - Livermore Village Remediation	-	120,000	170,000
337	202119 - Livermore Village Joint Trench	-	300,000	-
337	202121 - Veteran's Park	40,000	450,000	3,800,000
337	583018 - Livermore Village Infrastructure	-	-	-
	TOTAL PARK FEE - AB 1600	2,165,000	7,905,000	7,490,000
340	200720 - El Charro Specific Plan Infrastructure	492,106	21,468	15,000
	TOTAL EL CHARRO INFRASTRUCTURE	492,106	21,468	15,000
344	202001 - Street Resurfacing 2020	256,000	-	-
344	202004 - Slurry Seal 2020	350,000	-	-
344	202101 - Street Resurfacing 2021	350,000	500,000	3,000,000
344	202104 - Slurry Seal 2021	92,000	200,000	-
344	202204 - Slurry Seal 2022	-	50,000	100,000
344	202301 - Street Resurfacing 2023	-	-	50,000
344	202304 - Slurry Seal 2023	-	-	25,000
	TOTAL SW&R IMPACT FEE	1,048,000	750,000	3,175,000
347	200720 - El Charro Specific Plan Infrastructure	3,354	-	-
	TOTAL OTHER CAPITAL PROJECTS	3,354	-	-
603	201722 - Automated License Plate Readers	110,000	-	-
603	201958 - Real Time Awareness Center	40,000	345,000	-
	TOTAL LPD - COPS AHEAD AB 3229	150,000	345,000	-
607	201955 - Arroyo Rd. Trail (T-13, Segment B)	-	400,000	-
	TOTAL STATE GRANT	-	400,000	-
608	201857 - Stockmen's Park	41,666	-	-
608	202122 - Citywide Sculptures	-	125,000	125,000
	TOTAL PUBLIC ART FEE	41,666	125,000	125,000
611	202118 - Livermore Village Remediation	20,000	205,000	300,000
611	583018 - Livermore Village Infrastructure	-	65,000	460,000
	TOTAL LOW INCOME HOUSING FUND	20,000	270,000	760,000
613	202032 - Multi-Service Center Improvements	42,385	-	-
	TOTAL HHS-HCD CDBG	42,385	-	-
619	200028 - Police Facility Expansion	20,000	140,000	-
619	201722 - Automated License Plate Readers	108,245	55,000	-
619	201958 - Real Time Awareness Center	35,000	425,000	-
	TOTAL LPD - ASST SZR - ADJDCD	163,245	620,000	-
624	202117 - Downtown Bike Parking	91,000	-	-
	TOTAL LOCAL & OTHER GRANTS	91,000	-	-

CAPITAL IMPROVEMENT PROGRAM

PROJECT LISTING BY FUND

City of Livermore 20-Year Capital Improvement Plan Project Listing By Fund

Fund	Project Name	FY 2020-21	FY 2021-22	FY 2022-23
650	201702 - Sidewalk Repair Program 2016-17	25,000	-	-
650	201715 - I Street Garage	50,000	200,000	-
650	201721 - Bluebell Dr. Bridge Repair at Altamont Creek	-	60,000	230,000
650	201841 - Downtown Street Lighting Enhancement	25,000	-	-
650	201846 - 2018 Arterial Street Rehabilitation Project	65,000	-	-
650	201856 - Downtown Eastside Public Improvements	8,000	20,000	50,000
650	201918 - Miscellaneous Traffic Signing / Striping 2019-20	100,000	-	-
650	201959 - Downtown Sidewalk and Misc. ADA Improvements 2019-21	90,000	-	-
650	202002 - Sidewalk Repair Program 2020-21	32,000	-	-
650	202104 - Slurry Seal 2021	-	100,000	600,000
650	202107 - ADA Access Ramps 2021	38,000	-	-
650	202119 - Livermore Village Joint Trench	-	250,000	-
650	202131 - Miscellaneous Traffic Signing/Striping 2021-2023	-	100,000	-
650	202204 - Slurry Seal 2022	-	-	100,000
650	202301- Street Resurfacing 2023	-	-	-
650	202304- Slurry Seal 2023	-	-	25,000
650	583018 - Livermore Village Infrastructure	-	70,000	460,000
	TOTAL GAS TAX PROP 111	433,000	800,000	1,465,000
651	201727 - Collier Canyon Culvert, Drainage, and Road Improvements	-	150,000	150,000
651	202001 - Street Resurfacing 2020	-	2,312,000	-
651	202004 - Slurry Seal 2020	500,000	-	-
651	202104 - Slurry Seal 2021	-	50,000	210,000
651	202201 - Street Resurfacing 2022	-	50,000	500,000
651	202204 - Slurry Seal 2022	-	-	100,000
651	202301- Street Resurfacing 2023	-	-	-
651	202304- Slurry Seal 2023	-	-	-
	TOTAL SPECIAL GAS TAX-2107.5	500,000	2,562,000	960,000
656	201846 - 2018 Arterial Street Rehabilitation Project	1,382,000	-	-
	TOTAL FEDERAL STREET GRANTS	1,382,000	-	-
665	200439 - Livermore Civic Center Meeting Hall	-	56,337	-
	TOTAL PEG CAPITAL FEES	-	56,337	-
674	201820 - Multi-Use Trails Repairs - 2020	-	180,000	50,000
	TOTAL MTC - TDA	-	180,000	50,000
677	201723 - Arroyo Rd. Path	-	25,000	-
677	201724 - Iron Horse Trail Gap Closure Isabel to Murrieta	428,773	50,000	-
677	201820 - Multi-Use Trails Repairs - 2020	-	200,000	-
677	201955 - Arroyo Rd. Trail (T-13, Segment B)	-	-	400,000
677	202117 - Downtown Bike Parking	59,000	-	-
677	202222 - East Avenue Corridor ATP Implementation	-	50,000	-
	TOTAL MEASURE B-BIKE/PEDESTRIAN	487,773	325,000	400,000
678	200827 - Downtown Streetscape Phase II	50,000	1,700,000	-
678	201702 - Sidewalk Repair Program 2016-17	5,000	-	-
678	201715 - I Street Garage	-	50,000	-
678	201724 - Iron Horse Trail Gap Closure Isabel to Murrieta	80,000	380,000	-
678	201846 - 2018 Arterial Street Rehabilitation Project	424,000	-	-
678	201955 - Arroyo Rd. Trail (T-13, Segment B)	25,000	-	745,000
678	201959 - Downtown Sidewalk and Misc. ADA Improvements 2019-21	86,000	464,000	-
678	202222 - East Avenue Corridor ATP Implementation	-	-	500,000
678	202301- Street Resurfacing 2023	-	-	-
	TOTAL MEASURE B-LOCAL ST & RD	670,000	2,594,000	1,245,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT LISTING BY FUND



FY 2023-24	FY 2024-25	Out Years FY 2025-41
-	-	-
-	-	-
45,000	35,000	380,000
-	-	-
-	-	-
1,100,000	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
400,000	-	-
-	800,000	-
150,000	500,000	-
-	-	-
1,695,000	1,335,000	380,000
-	-	-
-	-	-
-	-	-
4,300,000	-	-
500,000	-	-
500,000	1,000,000	-
150,000	500,000	-
5,450,000	1,500,000	-
-	-	-
-	-	-
-	-	-
-	-	-
350,000	-	-
350,000	-	-
-	-	-
-	-	-
-	-	-
-	-	-
500,000	-	-
500,000	-	-
-	-	4,775,000
-	-	-
-	-	-
-	-	-
275,000	100,000	-
-	-	-
-	-	-
-	500,000	-
275,000	600,000	4,775,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT LISTING BY FUND

City of Livermore 20-Year Capital Improvement Plan Project Listing By Fund

Fund	Project Name	FY 2020-21	FY 2021-22	FY 2022-23
680	199352 - Vasco Rd. / I-580 Interchange	-	640,000	740,000
680	201724 - Iron Horse Trail Gap Closure Isabel to Murrieta	930,000	-	-
	TOTAL STATES STREET GRANTS	930,000	640,000	740,000
681	201959 - Downtown Sidewalk and Misc. ADA Improvements 2019-21	-	1,010,000	-
681	202206 - Crosswalk Safety Improvements 2022	-	-	150,000
681	202301- Street Resurfacing 2023	-	-	-
	TOTAL LOCAL VEHICLE REG FEE	-	1,010,000	150,000
687	200827 - Downtown Streetscape Phase II	-	-	-
687	201723 - Arroyo Rd. Path	40,000	-	-
687	201724 - Iron Horse Trail Gap Closure Isabel to Murrieta	236,000	-	-
687	201820 - Multi-Use Trails Repairs - 2020	55,000	20,000	-
687	201944 - Montage Trail Connection to Collier Canyon Rd.	-	200,000	280,000
687	202001 - Street Resurfacing 2020	-	290,000	-
687	202028 - 2020 ATP Bike Lane Improvements	365,000	50,000	-
687	202222 - East Avenue Corridor ATP Implementation	-	-	-
	TOTAL MEASURE BB-BIKE/PED	696,000	560,000	280,000
688	201028 - Foley Rd. Realignment	50,000	-	-
688	201434 - Acquisition of Downtown Paseo	-	400,000	-
688	201721 - Bluebell Dr. Bridge Repair at Altamont Creek	-	-	-
688	201820 - Multi-Use Trails Repairs - 2020	-	200,000	-
688	201841 - Downtown Street Lighting Enhancement	475,000	-	-
688	201901 - Street Resurfacing 2019	5,000	-	-
688	201957 - Community Street Camera Program	25,000	-	-
688	202001 - Street Resurfacing 2020	-	797,000	-
688	202107 - ADA Access Ramps 2021	-	342,000	-
688	202116 - Railroad Ave Street Improvements	-	875,000	-
688	202133 - Stanley Blvd at Isabel Ave Connector Ramp Crossing Improvements	10,000	70,000	-
688	202301- Street Resurfacing 2023	-	-	-
	TOTAL MEASURE BB-LOCAL ST & RD	565,000	2,684,000	-
698	201323 - Citywide Culvert Outfall Projects	288,000	-	-
698	201941 - Altamont Creek Mitigation	-	50,000	250,000
698	202015 - Arroyo Las Positas Desilting through Las Positas Golf Course	-	330,000	490,000
698	202035 - Granada Channel Pipe Replacement at UPRR	120,000	580,000	-
698	202123 - 2021 Stream Maintenance by Contractors	-	320,000	-
698	202223 - 2022 Stream Maintenance by Contractors	-	-	360,000
	TOTAL SURPLUS - AD CLOSEOUT	408,000	1,280,000	1,100,000
740	200911 - Fleet Shop Floor Renovation	-	135,000	-
740	201518 - Carpet Replacement for City Buildings	90,000	300,000	210,000
740	201830 - City Hall HVAC & Central Plant Chiller Replacement	180,000	2,800,000	2,800,000
740	201833 - Generator Replacement at Fire Station No. 6	25,000	110,000	-
740	201845 - Police Facility Evidence Storage Freezer	7,000	-	-
740	201930 - Fleet Services Fuel Dispenser	2,000	75,000	-
740	202032 - Multi-Service Center Improvements	-	83,024	-
740	202036 - COVID Hardening of City Buildings	350,000	60,000	-
740	202136 - City Hall Roof Repairs	-	80,000	-
	TOTAL FACILITIES REHAB PGM	654,000	3,643,024	3,010,000
	TOTAL PROJECT EXPENDITURES BY FUND	\$ 28,880,807	\$ 53,580,055	\$ 98,876,100

CAPITAL IMPROVEMENT PROGRAM

PROJECT LISTING BY FUND



FY 2023-24	FY 2024-25	Out Years FY 2025-41
-	-	-
-	-	-
-	-	-
-	-	-
-	1,000,000	-
-	1,000,000	-
-	-	5,275,000
-	-	-
-	-	-
-	-	100,000
330,000	1,370,000	320,000
-	-	-
-	-	-
450,000	-	-
780,000	1,370,000	5,695,000
-	-	-
-	-	-
-	-	850,000
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	500,000	-
-	500,000	850,000
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	600,000
-	-	-
-	-	-
-	-	-
-	-	-
320,000	-	-
-	-	-
320,000	-	600,000
\$ 42,456,365	\$ 17,278,000	\$ 105,113,750

CAPITAL IMPROVEMENT PROGRAM

PROJECT LISTING BY PROGRAM

City of Livermore 20-Year Capital Improvement Plan Project Listing By Program

Fund	Project Name	FY 2020-21	FY 2021-22	FY 2022-23
210	201314 - Slurry Seal Northside Aprons and Taxilanes	\$ -	\$ -	\$ 19,000
212	201314 - Slurry Seal Northside Aprons and Taxilanes	-	-	-
210	201425 - Airport Pavement Maintenance	-	30,000	30,000
212	201425 - Airport Pavement Maintenance	30,000	-	-
210	201511 - Airport Terminal Building Demolition	60,000	-	-
210	201615 - Airport Water Quality and HMP Basins	-	200,000	100,000
210	201717 - Airport Terminal Building Back-Up Generator	20,000	-	-
210	201718 - Airport Airfield Markings Maintenance	-	30,000	30,000
210	201849 - FBO Building Flood Proofing	240,000	265,000	-
210	202017 - Airport Geometry Study Improvements	100,000	330,000	935,350
212	202017 - Airport Geometry Study Improvements	70,000	430,000	8,145,000
210	202019 - Airport Rescue and Firefighting Facility	30,000	-	155,000
210	202029 - Airport Hangar Roof Repairs	20,000	-	-
210	202111 - Airport Perimeter Fence Improvements	-	-	-
212	202111 - Airport Perimeter Fence Improvements	10,000	-	-
	TOTAL AIRPORT	580,000	1,285,000	9,414,350
678	200827 - Downtown Streetscape Phase II	50,000	1,700,000	-
687	200827 - Downtown Streetscape Phase II	-	-	-
688	201434 - Acquisition of Downtown Paseo	-	400,000	-
337	201436 - Livermorium Plaza at Mills Square Park	550,000	4,195,000	-
001	201715 - I Street Garage	3,150,000	11,940,000	-
239	201715 - I Street Garage	-	450,000	-
335	201715 - I Street Garage	-	60,000	-
650	201715 - I Street Garage	50,000	200,000	-
678	201715 - I Street Garage	-	50,000	-
650	201841 - Downtown Street Lighting Enhancement	25,000	-	-
688	201841 - Downtown Street Lighting Enhancement	475,000	-	-
650	201856 - Downtown Eastside Public Improvements	8,000	20,000	50,000
337	201857 - Stockmen's Park	675,000	-	-
608	201857 - Stockmen's Park	41,666	-	-
650	201959 - Downtown Sidewalk and Misc. ADA Improvements 2019-21	90,000	-	-
678	201959 - Downtown Sidewalk and Misc. ADA Improvements 2019-21	86,000	464,000	-
681	201959 - Downtown Sidewalk and Misc. ADA Improvements 2019-21	-	1,010,000	-
688	202116 - Railroad Ave Street Improvements	-	875,000	-
624	202117 - Downtown Bike Parking	91,000	-	-
677	202117 - Downtown Bike Parking	59,000	-	-
320	202118 - Livermore Village Remediation	-	265,000	390,000
337	202118 - Livermore Village Remediation	-	120,000	170,000
611	202118 - Livermore Village Remediation	20,000	205,000	300,000
320	202119 - Livermore Village Joint Trench	-	250,000	-
337	202119 - Livermore Village Joint Trench	-	300,000	-
650	202119 - Livermore Village Joint Trench	-	250,000	-
001	202120 - Downtown Surface Parking	10,000	310,000	70,000
335	202120 - Downtown Surface Parking	-	50,000	50,000
337	202121 - Veteran's Park	40,000	450,000	3,800,000
001	583018 - Livermore Village Infrastructure	42,000	-	-
337	583018 - Livermore Village Infrastructure	-	-	-
611	583018 - Livermore Village Infrastructure	-	65,000	460,000
650	583018 - Livermore Village Infrastructure	-	70,000	460,000
001	586003 - Livermore Village Parking Garage Construction	230,000	-	-
320	586003 - Livermore Village Parking Garage Construction	-	820,000	34,500,000
	TOTAL DOWNTOWN REVITALIZATION	5,692,666	24,519,000	40,250,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT LISTING BY PROGRAM

City of Livermore 20-Year Capital Improvement Plan Project Listing By Program

Fund	Project Name	FY 2020-21	FY 2021-22	FY 2022-23
337	200429 - Doolan Park Landscape Rehabilitation Project	-	-	240,000
337	200646 - Park Facilities Fee Reimbursements	900,000	2,600,000	1,400,000
001	200654 - Decorative Wall Replacement - Citywide	1,150,000	250,000	1,020,000
608	202122 - Citywide Sculptures	-	125,000	125,000
	TOTAL PARK & BEAUTIFICATION	2,050,000	2,975,000	2,785,000
001	200439 - Livermore Civic Center Meeting Hall	400,000	887,000	-
665	200439 - Livermore Civic Center Meeting Hall	-	56,337	-
740	200911 - Fleet Shop Floor Renovation	-	135,000	-
740	201518 - Carpet Replacement for City Buildings	90,000	300,000	210,000
740	201830 - City Hall HVAC & Central Plant Chiller Replacement	180,000	2,800,000	2,800,000
740	201930 - Fleet Services Fuel Dispenser	2,000	75,000	-
333	202032 - Multi-Service Center Improvements	245,000	399,591	-
613	202032 - Multi-Service Center Improvements	42,385	-	-
740	202032 - Multi-Service Center Improvements	-	83,024	-
210	202036 - COVID Hardening of City Buildings	-	-	-
740	202036 - COVID Hardening of City Buildings	350,000	60,000	-
740	202136 - City Hall Roof Repairs	-	80,000	-
	TOTAL PUBLIC BUILDINGS	1,309,385	4,875,952	3,010,000
619	200028 - Police Facility Expansion	20,000	140,000	-
603	201722 - Automated License Plate Readers	110,000	-	-
619	201722 - Automated License Plate Readers	108,245	55,000	-
740	201833 - Generator Replacement at Fire Station No. 6	25,000	110,000	-
740	201845 - Police Facility Evidence Storage Freezer	7,000	-	-
001	201957 - Community Street Camera Program	50,000	-	-
688	201957 - Community Street Camera Program	25,000	-	-
603	201958 - Real Time Awareness Center	40,000	345,000	-
619	201958 - Real Time Awareness Center	35,000	425,000	-
	TOTAL PUBLIC SAFETY	420,245	1,075,000	-
220	201323 - Citywide Culvert Outfall Projects	132,000	-	-
698	201323 - Citywide Culvert Outfall Projects	288,000	-	-
220	201726 - 2018-19 Permanent Storm Damage Repairs	40,000	30,000	30,000
222	201726 - 2018-19 Permanent Storm Damage Repairs	580,000	460,000	410,000
220	201727 - Collier Canyon Culvert, Drainage, and Road Improvements	90,000	-	-
222	201727 - Collier Canyon Culvert, Drainage, and Road Improvements	-	140,000	60,000
651	201727 - Collier Canyon Culvert, Drainage, and Road Improvements	-	150,000	150,000
698	201941 - Altamont Creek Mitigation	-	50,000	250,000
220	202015 - Arroyo Las Positas Desilting through Las Positas Golf Course	25,000	-	-
222	202015 - Arroyo Las Positas Desilting through Las Positas Golf Course	75,000	157,635	400,000
698	202015 - Arroyo Las Positas Desilting through Las Positas Golf Course	-	330,000	490,000
210	202015 - Arroyo Las Positas Desilting through LPGC	-	-	-
698	202035 - Granada Channel Pipe Replacement at UPRR	120,000	580,000	-
698	202123 - 2021 Stream Maintenance by Contractors	-	320,000	-
220	202132 - Golf Course Damage Repairs	-	50,000	-
222	202132 - Golf Course Damage Repairs	-	40,000	100,000
698	202223 - 2022 Stream Maintenance by Contractors	-	-	360,000
	TOTAL STORMDRAIN	1,350,000	2,307,635	2,250,000
650	201702 - Sidewalk Repair Program 2016-17	25,000	-	-
678	201702 - Sidewalk Repair Program 2016-17	5,000	-	-
650	201721 - Bluebell Dr. Bridge Repair at Altamont Creek	-	60,000	230,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT LISTING BY PROGRAM



<u>FY 2023-24</u>	<u>FY 2024-25</u>	<u>FY 2025-41</u>
-	-	-
-	-	-
420,000	-	-
125,000	125,000	-
545,000	125,000	-
-	-	-
-	-	-
-	-	600,000
-	-	-
-	-	-
-	-	-
30,000	-	-
320,000	-	-
-	-	-
350,000	-	600,000
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
-	-	-
490,000	100,000	150,000
840,000	57,000	-
-	-	-
-	-	-
1,000,000	-	-
469,865	-	-
-	-	-
180,000	-	-
-	-	-
-	-	-
20,000	-	-
460,000	-	-
-	-	-
3,459,865	157,000	150,000
-	-	-
-	-	-
45,000	35,000	380,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT LISTING BY PROGRAM

City of Livermore 20-Year Capital Improvement Plan Project Listing By Program

Fund	Project Name	FY 2020-21	FY 2021-22	FY 2022-23
688	201721 - Bluebell Dr. Bridge Repair at Altamont Creek	-	-	-
650	201846 - 2018 Arterial Street Rehabilitation Project	65,000	-	-
656	201846 - 2018 Arterial Street Rehabilitation Project	1,382,000	-	-
678	201846 - 2018 Arterial Street Rehabilitation Project	424,000	-	-
688	201901 - Street Resurfacing 2019	5,000	-	-
344	202001 - Street Resurfacing 2020	256,000	-	-
651	202001 - Street Resurfacing 2020	-	2,312,000	-
687	202001 - Street Resurfacing 2020	-	290,000	-
688	202001 - Street Resurfacing 2020	-	797,000	-
650	202002 - Sidewalk Repair Program 2020-21	32,000	-	-
344	202004 - Slurry Seal 2020	350,000	-	-
651	202004 - Slurry Seal 2020	500,000	-	-
344	202101 - Street Resurfacing 2021	350,000	500,000	3,000,000
344	202104 - Slurry Seal 2021	92,000	200,000	-
650	202104 - Slurry Seal 2021	-	100,000	600,000
651	202104 - Slurry Seal 2021	-	50,000	210,000
650	202107 - ADA Access Ramps 2021	38,000	-	-
688	202107 - ADA Access Ramps 2021	-	342,000	-
651	202201 - Street Resurfacing 2022	-	50,000	500,000
344	202204 - Slurry Seal 2022	-	50,000	100,000
650	202204 - Slurry Seal 2022	-	-	100,000
651	202204 - Slurry Seal 2022	-	-	100,000
344	202301- Street Resurfacing 2023	-	-	50,000
650	202301- Street Resurfacing 2023	-	-	-
651	202301- Street Resurfacing 2023	-	-	-
678	202301- Street Resurfacing 2023	-	-	-
681	202301- Street Resurfacing 2023	-	-	-
688	202301- Street Resurfacing 2023	-	-	-
344	202304- Slurry Seal 2023	-	-	25,000
650	202304- Slurry Seal 2023	-	-	25,000
651	202304- Slurry Seal 2023	-	-	-
	TOTAL STREET MAINTENANCE	3,524,000	4,751,000	4,940,000
306	201431 - Traffic Signal Installation Program	4,962	50,000	-
650	201918 - Miscellaneous Traffic Signing / Striping 2019-20	100,000	-	-
306	201936 - Traffic Signal @ Greenville / Altamont Pass	5,000	-	-
650	202131 - Miscellaneous Traffic Signing/Striping 2021-2023	-	100,000	-
688	202133 - Stanley Blvd at Isabel Ave Connector Ramp Crossing Improvements	10,000	70,000	-
681	202206 - Crosswalk Safety Improvements 2022	-	-	150,000
	TOTAL TRAFFIC CONTROL	119,962	220,000	150,000
677	201723 - Arroyo Rd. Path	-	25,000	-
687	201723 - Arroyo Rd. Path	40,000	-	-
677	201724 - Iron Horse Trail Gap Closure Isabel to Murrieta	428,773	50,000	-
678	201724 - Iron Horse Trail Gap Closure Isabel to Murrieta	80,000	380,000	-
680	201724 - Iron Horse Trail Gap Closure Isabel to Murrieta	930,000	-	-
687	201724 - Iron Horse Trail Gap Closure Isabel to Murrieta	236,000	-	-
674	201820 - Multi-Use Trails Repairs - 2020	-	180,000	50,000
677	201820 - Multi-Use Trails Repairs - 2020	-	200,000	-
687	201820 - Multi-Use Trails Repairs - 2020	55,000	20,000	-
688	201820 - Multi-Use Trails Repairs - 2020	-	200,000	-
687	201944 - Montage Trail Connection to Collier Canyon Rd.	-	200,000	280,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT LISTING BY PROGRAM

City of Livermore 20-Year Capital Improvement Plan Project Listing By Program

Fund	Project Name	FY 2020-21	FY 2021-22	FY 2022-23
337	201945 - Las Colinas Trail (T-6, Segment E1)	-	220,000	1,880,000
337	201955 - Arroyo Rd. Trail (T-13, Segment B)	-	20,000	-
607	201955 - Arroyo Rd. Trail (T-13, Segment B)	-	400,000	-
677	201955 - Arroyo Rd. Trail (T-13, Segment B)	-	-	400,000
678	201955 - Arroyo Rd. Trail (T-13, Segment B)	25,000	-	745,000
302	202028 - 2020 ATP Bike Lane Improvements	200,000	-	-
687	202028 - 2020 ATP Bike Lane Improvements	365,000	50,000	-
677	202222 - East Avenue Corridor ATP Implementation	-	50,000	-
678	202222 - East Avenue Corridor ATP Implementation	-	-	500,000
687	202222 - East Avenue Corridor ATP Implementation	-	-	-
TOTAL TRAIL, BIKE & MISC. STREET		2,359,773	1,995,000	3,855,000
306	199238 - Isabel Ave. / I-580 Interchange, Phase 1	400,000	-	-
321	199238 - Isabel Ave. / I-580 Interchange, Phase 1	-	676,000	20,000
306	199352 - Vasco Rd. / I-580 Interchange	350,000	-	-
321	199352 - Vasco Rd. / I-580 Interchange	-	1,585,000	1,501,250
680	199352 - Vasco Rd. / I-580 Interchange	-	640,000	740,000
306	199838 - Las Positas Rd. Widening Hlliker to First	2,000	169,000	441,000
306	200259 - North Canyons Pkwy. / Dublin Blvd. Connection	25,000	150,000	125,000
340	200720 - El Charro Specific Plan Infrastructure	492,106	21,468	15,000
347	200720 - El Charro Specific Plan Infrastructure	3,354	-	-
306	201028 - Foley Rd. Realignment	-	250,000	270,000
688	201028 - Foley Rd. Realignment	50,000	-	-
306	201837 - Vasco Rd. Widening	325,000	1,100,000	1,637,500
306	201937 - Intersection Improvements @ Jack London / Isabel	5,000	250,000	1,050,000
TOTAL TRANSPORATION INFRASTRUCTURE		1,652,460	4,841,468	5,799,750
239	201414 - Springtown Trunkline Replacement	5,000	100,000	2,000,000
239	201519 - WRP Occupied Building Repairs	1,642,000	1,461,000	3,079,000
241	201519 - WRP Occupied Building Repairs	657,000	102,000	-
239	201522 - WRP Emergency Generator	1,158,000	34,000	-
241	201522 - WRP Emergency Generator	397,000	12,000	-
239	201618 - WRP Phase II Aeration Tank Modifications	3,279,500	-	-
241	201618 - WRP Phase II Aeration Tank Modifications	1,096,500	-	-
239	201931 - WRP Primary and Secondary Treatment Improvements Phase 1	480,000	900,000	7,910,000
241	201931 - WRP Primary and Secondary Treatment Improvements Phase 1	160,000	300,000	2,640,000
241	201960 - Trevarno Rd. Sewer and Water Improvements	41,000	215,000	540,000
251	201960 - Trevarno Rd. Sewer and Water Improvements	39,000	180,000	535,000
239	202003 - Annual Sewer Replacement 2020	176,000	521,000	2,789,000
241	202003 - Annual Sewer Replacement 2020	60,000	179,000	956,000
239	202128 - WRP UV Treatment System Replacement	-	175,000	1,287,000
241	202128 - WRP UV Treatment System Replacement	-	60,000	441,000
239	202129 - WRP SCADA Server & Network Upgrade	-	153,000	1,386,000
241	202129 - WRP SCADA Server & Network Upgrade	-	53,000	475,000
239	202218 - WRP SCADA PLC Controls Upgrade	-	-	196,000
241	202218 - WRP SCADA PLC Controls Upgrade	-	-	67,000
TOTAL WASTEWATER		9,191,000	4,445,000	24,301,000
251	201619 - Dalton Water Storage Tank Replacement	78,000	-	-
259	201619 - Dalton Water Storage Tank Replacement	88,577	-	-
259	202022 - W. Jack London Blvd. Recycle Waterline	464,739	-	-
259	202130 - Airway Pump Station Improvements	-	290,000	2,121,000
TOTAL WATER		631,316	290,000	2,121,000
TOTAL PROJECT EXPENDITURES BY PROGRAM		\$ 28,880,807	\$ 53,580,055	\$ 98,876,100

CAPITAL IMPROVEMENT PROGRAM

PROJECT LISTING BY PROGRAM



<u>FY 2023-24</u>	<u>FY 2024-25</u>	<u>FY 2025-41</u>
-	-	-
35,000	-	-
-	-	-
-	-	-
275,000	100,000	-
-	-	-
-	-	-
500,000	-	-
-	-	-
450,000	-	-
1,940,000	1,470,000	420,000
-	-	-
-	-	-
2,000,000	2,000,000	76,183,750
-	-	-
-	-	-
-	-	5,000,000
40,000	-	-
-	-	7,050,000
-	-	-
-	-	-
-	-	-
487,500	-	-
-	-	-
2,527,500	2,000,000	88,233,750
-	-	-
676,000	1,876,000	2,410,000
-	-	-
-	-	-
-	-	-
-	-	-
7,910,000	1,740,000	-
2,640,000	580,000	-
220,000	25,000	-
210,000	25,000	-
-	-	-
-	-	-
3,609,000	136,000	-
1,237,000	47,000	-
444,000	-	-
152,000	-	-
1,387,000	2,258,000	-
476,000	774,000	-
18,961,000	7,461,000	2,410,000
-	-	-
-	-	-
-	-	-
3,046,000	-	-
3,046,000	-	-
\$ 42,456,365	\$ 17,278,000	\$ 105,113,750



*California Society of
Municipal Finance Officers*

Certificate of Award

*Capital Budget Excellence Award
Fiscal Year 2019-2020*

Presented to the

City of Livermore

For meeting the criteria established to achieve the Capital Budget Excellence Award.

January 31, 2020



Steve Heide

Steve Heide
CSMFO President

Yolanda Rodriguez

Yolanda Rodriguez, Chair
Recognition Committee

Dedicated Excellence in Municipal Financial Reporting

STAFF ALLOCATION

City of Livermore
PERSONNEL ALLOCATIONS
 (Regular, At-Will or Limited Duration - Full-Time or Part-Time Employees)
 FY 2019-2020, FY 2020-2021, FY 2021-2022, FY 2022-2023

DEPARTMENT AND TITLE	FINAL POSITIONS FY 2019-20	POSITION CHANGES FY 2020-21	PROPOSED TOTAL FY 2020-21	POSITION CHANGES FY 2021-22	PROPOSED TOTAL FY 2021-22	POSITION CHANGES FY 2022-23	PROPOSED TOTAL FY 2022-23
ADMINISTRATIVE SERVICES							
Administrative Services Admin							
Administrative Services Director	1.000		1.000		1.000		1.000
Administrative Specialist I/II (Flexible Staffing)	1.000		1.000		1.000		1.000
Subtotal	2.000		2.000		2.000		2.000
City Clerk							
City Clerk	1.000		1.000		1.000		1.000
Assistant City Clerk	1.000		1.000		1.000		1.000
Deputy City Clerk	1.000		1.000		1.000		1.000
Administrative Technician		1.000	1.000		1.000		1.000
Division Clerk		1.000	1.000		1.000		1.000
Senior Clerk	1.000	-1.000					
Subtotal	4.000	1.000	5.000		5.000		5.000
Finance							
Finance Manager	1.000		1.000		1.000		1.000
Accounting Supervisor	3.000		3.000		3.000		3.000
Management Analyst II	1.000		1.000		1.000		1.000
Administrative Accounting Technician	2.000		2.000		2.000		2.000
Purchasing Specialist	1.000		1.000		1.000		1.000
Accounting Technician	4.000	-1.000	3.000		3.000		3.000
Senior Account Clerk	2.000	-1.000	1.000		1.000		1.000
Junior Account Clerk/Account Clerk (Flex Staff)		3.500	3.500		3.500		3.500
Account Clerk	2.000	-2.000					
Junior Account Clerk	1.500	-1.500					
Division Clerk		1.000	1.000		1.000		1.000
Subtotal	17.500	-1.000	16.500		16.500		16.500
Human Resources							
Human Resources Manager (Conf)	1.000		1.000		1.000		1.000
Human Resources Analyst, Senior (Conf)	1.000		1.000		1.000		1.000
Human Resources Analyst I/II (Conf) (Flex Staff)	2.000	-1.000	1.000		1.000		1.000
Human Resources Technician	0.750	1.000	1.750		1.750		1.750
Human Resources Clerk I/II (Flexible Staffing)	1.000		1.000		1.000		1.000
Subtotal	5.750		5.750		5.750		5.750
Cyber Security							
Cybersecurity Manager		1.000	1.000		1.000		1.000
Subtotal		1.000	1.000		1.000		1.000
Information Technology							
Information Technology Manager	1.000		1.000		1.000		1.000
Systems Administrator	1.000		1.000		1.000		1.000
GIS Specialist	1.000		1.000		1.000		1.000
Senior Information Technology Technician	2.000		2.000		2.000		2.000
Information Technology Technician	4.000		4.000		4.000		4.000
Subtotal	9.000		9.000		9.000		9.000
ADMINISTRATIVE SERVICES TOTAL	38.250		39.250		39.250		39.250
CITY ATTORNEY							
City Attorney							
City Attorney	1.000		1.000		1.000		1.000
Senior Assistant City Attorney	1.000		1.000		1.000		1.000
Assistant City Attorney	2.000		2.000		2.000		2.000
Law Office Supervisor	1.000		1.000		1.000		1.000
Legal Assistant	0.500		0.500		0.500		0.500
Subtotal	5.500		5.500		5.500		5.500
Risk Management Division- Liability Program							
Risk Manager	0.500		0.500		0.500		0.500
Management Analyst II (Conf)	0.500		0.500		0.500		0.500
Administrative Specialist I/II (Flexible Staffing)	0.650		0.650		0.650		0.650
Subtotal	1.650		1.650		1.650		1.650
Risk Management Division- Workers Compensation Program							
Risk Manager	0.500		0.500		0.500		0.500
Management Analyst II (Conf)	0.500		0.500		0.500		0.500
Administrative Specialist I/II (Flexible Staffing)	0.350		0.350		0.350		0.350
Legal Assistant	0.500		0.500		0.500		0.500
Subtotal	1.850		1.850		1.850		1.850
Total Risk Management Division	3.500		3.500		3.500		3.500
CITY ATTORNEY TOTAL	9.000		9.000		9.000		9.000

STAFF ALLOCATION



DEPARTMENT AND TITLE	FINAL POSITIONS FY 2019-20	POSITION CHANGES FY 2020-21	PROPOSED TOTAL FY 2020-21	POSITION CHANGES FY 2021-22	PROPOSED TOTAL FY 2021-22	POSITION CHANGES FY 2022-23	PROPOSED TOTAL FY 2022-23
CITY MANAGER							
City Manager							
City Manager	1.000		1.000		1.000		1.000
Deputy City Manager	1.000		1.000		1.000		1.000
Management Analyst II	2.000		2.000		2.000		2.000
Executive Assistant	1.000		1.000		1.000		1.000
Administrative Specialist I/II (Flexible Staffing)	2.000		2.000		2.000		2.000
CITY MANAGER TOTAL	7.000		7.000		7.000		7.000
COMMUNITY DEVELOPMENT DEPARTMENT							
Community Development Admin							
Community Development Director	1.000		1.000		1.000		1.000
Assistant Community Development Director	0.500	0.300	0.800		0.800		0.800
Administrative Assistant	1.000		1.000		1.000		1.000
Typist Clerk	1.000		1.000		1.000		1.000
Subtotal	3.500	0.300	3.800		3.800		3.800
Housing & Human Services							
Assistant Community Development Director	0.500	-0.300	0.200		0.200		0.200
Human Services Programs Manager	1.000		1.000		1.000		1.000
Housing Programs Manager	1.000		1.000		1.000		1.000
Management Analyst II	1.000		1.000		1.000		1.000
Management Analyst I	2.000		2.000		2.000		2.000
Administrative Technician	1.000		1.000		1.000		1.000
Division Clerk	1.000		1.000		1.000		1.000
Typist Clerk	1.000		1.000		1.000		1.000
Subtotal	8.500	-0.300	8.200		8.200		8.200
Engineering Division							
City Engineer	1.000		1.000		1.000		1.000
Assistant City Engineer	2.000		2.000		2.000		2.000
Senior Civil Engineer	2.000		2.000		2.000		2.000
Senior Transportation Engineer	1.000		1.000		1.000		1.000
Construction Inspection Manager	1.000		1.000		1.000		1.000
Associate Civil Engineer	6.000		6.000		6.000		6.000
Associate Civil Engineer (Limited Duration)	1.000		1.000	-1.000			
Junior/Junior Civil Engineer/Assistant/Assistant Civil Engineer (Flexible Staffing)	3.000		3.000		3.000		3.000
Junior/Junior Civil Engineer/Assistant/Assistant Civil Engineer (Flex Staff) (Limited Dur)	1.000		1.000	-1.000			
Senior/Associate/Assistant Engineering Technician (Flexible Staffing)	7.000		7.000		7.000		7.000
Engineering Specialist	2.000		2.000		2.000		2.000
Administrative Technician	1.000		1.000		1.000		1.000
Typist Clerk	1.500		1.500		1.500		1.500
Subtotal	29.500		29.500	-2.000	27.500		27.500
Planning Division							
Planning Manager	1.000		1.000		1.000		1.000
Principal Planner	2.000		2.000		2.000		2.000
Senior Planner	1.000		1.000		1.000		1.000
Associate/Assistant Planner (Flexible Staffing)	5.000		5.000		5.000		5.000
Associate/Assistant Planner (Flex) Limited Duration	1.000		1.000		1.000		1.000
Administrative Assistant	1.000		1.000		1.000		1.000
Division Clerk	1.000		1.000		1.000		1.000
Subtotal	12.000		12.000		12.000		12.000
Building Division							
Building Official	1.000		1.000		1.000		1.000
Permit Center Manager	1.000		1.000		1.000		1.000
Inspection & Neighborhood Preservation Manager	1.000		1.000		1.000		1.000
Plan Check Engineer	1.000		1.000		1.000		1.000
Senior Building Inspector	1.000		1.000		1.000		1.000
Building Inspector I/II/III (Flexible Staffing)	2.000		2.000		2.000		2.000
Buildint Inspector I/II/III (Flex) Limited Duration	1.000		1.000		1.000		1.000
Neighborhood Preservation Officer	2.000		2.000		2.000		2.000
Permit Technician I/II (Flexible Staffing)	3.000		3.000		3.000		3.000
Division Clerk	1.000		1.000		1.000		1.000
Typist Clerk	1.000		1.000		1.000		1.000
Subtotal	15.000		15.000		15.000		15.000
COMMUNITY DEVELOPMENT TOTAL	68.500		68.500	-2.000	66.500		66.500

STAFF ALLOCATION



DEPARTMENT AND TITLE	FINAL	POSITION	PROPOSED	POSITION	PROPOSED	POSITION	PROPOSED
	POSITIONS FY 2019-20	CHANGES FY 2020-21	TOTAL FY 2020-21	CHANGES FY 2021-22	TOTAL FY 2021-22	CHANGES FY 2022-23	TOTAL FY 2022-23
INNOVATION & ECONOMIC DEVELOPMENT DEPARTMENT							
Innovation & Economic Development Director	1.000		1.000		1.000		1.000
Senior Management Analyst	1.000		1.000		1.000		1.000
Management Analyst II	1.000		1.000		1.000		1.000
Senior Clerk	1.000		1.000		1.000		1.000
ECONOMIC DEVELOPMENT TOTAL	4.000		4.000		4.000		4.000
FIRE							
Livermore/Pleasanton Fire Dept							
Fire Chief	0.500		0.500		0.500		0.500
Deputy Chief	1.500		1.500		1.500		1.500
Battalion Chief	2.000		2.000	1.000	3.000		3.000
Assistant Fire Marshall	0.500		0.500		0.500		0.500
Emergency Preparedness Manager	0.500		0.500		0.500		0.500
Emergency Medical Services (EMS) Manager	0.500		0.500		0.500		0.500
Administrative Manager	0.500		0.500		0.500		0.500
Management Analyst	0.500		0.500		0.500		0.500
Fire Captain	15.000		15.000		15.000		15.000
Fire Engineer	15.000		15.000		15.000		15.000
Firefighter/Paramedic	15.000		15.000		15.000		15.000
Firefighter	6.000		6.000		6.000		6.000
Fire Inspector	1.500		1.500		1.500		1.500
Hazardous Materials Inspector	1.500		1.500		1.500		1.500
Office Manager	0.500		0.500		0.500		0.500
Administrative Assistant	1.000		1.000		1.000		1.000
Office Assistant	0.500		0.500		0.500		0.500
FIRE-Livermore/Pleasanton Fire Dept TOTAL	62.500		62.500	1.000	63.500		63.500
LIBRARY							
Library							
Library Services Director	1.000		1.000		1.000		1.000
Supervising Librarian	3.000		3.000		3.000		3.000
Supervising Library Assistant	1.000		1.000		1.000		1.000
Librarian I/Librarian II (Flexible Staffing)	8.500		8.500		8.500		8.500
Library Assistant	7.850	0.500	8.350		8.350		8.350
Library Clerk	3.000	-0.500	2.500		2.500		2.500
Administrative Technician	1.000		1.000		1.000		1.000
Administrative Assistant	1.000		1.000		1.000		1.000
Senior Clerk	1.000		1.000		1.000		1.000
LIBRARY TOTAL	27.350		27.350		27.350		27.350
POLICE							
Police							
Police Chief	1.000		1.000		1.000		1.000
Police Captain	2.000		2.000		2.000		2.000
Police Lieutenant	5.000		5.000		5.000		5.000
Police Sergeant	14.000		14.000		14.000		14.000
Police Officer	71.000		71.000		71.000		71.000
Police Officer (Special Funded)	2.000		2.000		2.000		2.000
Police Support Services Manager	1.000		1.000		1.000		1.000
Information Technology Coordinator	1.000		1.000		1.000		1.000
New Class (Police Media & Communications Coord)		1.000	1.000		1.000		1.000
Police Facility & Equipment Manager	1.000		1.000		1.000		1.000
Police Business Services Manager	1.000		1.000		1.000		1.000
Crime Analyst	2.000		2.000		2.000		2.000
Crime Prevention Specialist	1.000		1.000		1.000		1.000
Property & Evidence Specialist, Supervising		1.000	1.000		1.000		1.000
Police Identification Technician	1.000	-1.000					
Property & Evidence Specialist	2.000		2.000		2.000		2.000
Community Service Specialists	2.500		2.500		2.500		2.500
Community Service Spec. (Limited Duration)	1.000		1.000		1.000		1.000
Animal Control Officer	2.000		2.000		2.000		2.000
Supervising Public Safety Dispatcher	2.000		2.000		2.000		2.000
Senior Public Safety Dispatcher	3.000		3.000		3.000		3.000
Public Safety Dispatcher	14.000		14.000		14.000		14.000
Supervising Police Clerk	1.000		1.000		1.000		1.000
Senior Police Clerk	1.000		1.000		1.000		1.000

STAFF ALLOCATION

DEPARTMENT AND TITLE	FINAL	POSITION	PROPOSED	POSITION	PROPOSED	POSITION	PROPOSED
	POSITIONS FY 2019-20	CHANGES FY 2020-21	TOTAL FY 2020-21	CHANGES FY 2021-22	TOTAL FY 2021-22	CHANGES FY 2022-23	TOTAL FY 2022-23
Police Clerk	5.000		5.000		5.000		5.000
Administrative Assistant	1.000		1.000		1.000		1.000
Division Clerk	2.000		2.000		2.000		2.000
Subtotal	139.500	1.000	140.500		140.500		140.500
Horizons							
Youth & Family Services Manager - Clinical (SF)	1.000		1.000		1.000		1.000
Youth & Family Services Manager - Programs (SF)	1.000		1.000		1.000		1.000
Family Therapist (Special Funded)	1.750		1.750		1.750		1.750
Youth Services Case Coord (Special Funded)	0.500		0.500		0.500		0.500
Division Clerk (Special Funded)	1.000	-1.000	0.750		0.750		0.750
Senior Clerk (Special Funded)	0.750		0.750		0.750		0.750
Subtotal	6.000	-1.000	5.000		5.000		5.000
POLICE TOTAL	145.500		145.500		145.500		145.500
PUBLIC WORKS							
Public Works Administration							
Director of Public Works	1.000		1.000		1.000		1.000
Public Works Manager	1.000		1.000		1.000		1.000
Management Analyst II	1.000		1.000		1.000		1.000
Asset Management Analyst	1.000		1.000		1.000		1.000
Administrative Assistant	1.000		1.000		1.000		1.000
Recycling Specialist	1.000		1.000		1.000		1.000
Subtotal	6.000		6.000		6.000		6.000
Airport Division							
Airport Manager	1.000		1.000		1.000		1.000
Public Works Supervisor	1.000		1.000		1.000		1.000
Senior Airport Service Attendant	1.000		1.000		1.000		1.000
Airport Service Attendant	3.500		3.500		3.500		3.500
Administrative Technician	1.000		1.000		1.000		1.000
Senior Account Clerk	1.000		1.000		1.000		1.000
Subtotal	8.500		8.500		8.500		8.500
Maintenance Division- Streets Program							
Maintenance & Golf Operations Manager	1.000		1.000		1.000		1.000
Public Works Supervisor	1.000		1.000		1.000		1.000
Management Analyst II	1.000		1.000		1.000		1.000
Maintenance Worker III	2.000		2.000		2.000		2.000
Maintenance Worker II	2.000		2.000		2.000		2.000
Maintenance Worker I	4.000		4.000		4.000		4.000
Senior Facilities Maintenance Worker	1.000		1.000		1.000		1.000
Senior Traffic Signal Technician	1.000		1.000		1.000		1.000
Traffic Signal Technician/Trainee (Flex Staffing)	2.000		2.000		2.000		2.000
Senior Clerk	1.000		1.000		1.000		1.000
Typist Clerk	0.500		0.500		0.500		0.500
Subtotal	16.500		16.500		16.500		16.500
Maintenance Division- Facility Services Program							
Supervising Facilities Maintenance Worker		1.000	1.000		1.000		1.000
Senior Facilities Maintenance Worker	1.000	-1.000					
Facilities Maintenance Wrkr I/Trainee (Flex Staff)	2.000		2.000		2.000		2.000
Subtotal	3.000		3.000		3.000		3.000
Maintenance Division- Landscape Program							
Public Works Supervisor	1.000		1.000		1.000		1.000
Landscape Maintenance Specialist	4.000		4.000		4.000		4.000
Supervising Groundskeeper	1.000		1.000		1.000		1.000
Groundskeeper II	5.000	-1.000	4.000		4.000		4.000
Groundskeeper I	1.000	1.000	2.000		2.000		2.000
Subtotal	12.000		12.000		12.000		12.000
Maintenance Division- Fleet & Equipment Services Program							
Public Works Supervisor	1.000		1.000		1.000		1.000
Auto Parts Worker	1.000		1.000		1.000		1.000
Senior Mechanic	1.000		1.000		1.000		1.000
Mechanic	4.000		4.000		4.000		4.000
Division Clerk	1.000		1.000		1.000		1.000
Subtotal	8.000		8.000		8.000		8.000
Total Maintenance Division	39.500		39.500		39.500		39.500

STAFF ALLOCATION

DEPARTMENT AND TITLE	FINAL	POSITION	PROPOSED	POSITION	PROPOSED	POSITION	PROPOSED
	POSITIONS	CHANGES	TOTAL	CHANGES	TOTAL	CHANGES	TOTAL
	FY 2019-20	FY 2020-21	FY 2020-21	FY 2021-22	FY 2021-22	FY 2022-23	FY 2022-23
Water Resources Division- Sewer and Stormwater Program							
Water Resources Division Manager	1.000		1.000		1.000		1.000
WR Operations Manager	1.000		1.000		1.000		1.000
Public Works Supervisor	4.000		4.000		4.000		4.000
Management Analyst II	1.000		1.000		1.000		1.000
WR Communications Representative	1.000		1.000		1.000		1.000
WR Coordinator	3.000		3.000		3.000		3.000
WR Technical Programs Manager	1.000		1.000		1.000		1.000
Electrician	1.000		1.000		1.000		1.000
WR Lab Technician	2.000		2.000		2.000		2.000
WR Instrument Control Technician	3.000		3.000		3.000		3.000
WR Asset Management Specialist	1.000		1.000		1.000		1.000
WW Collection Systems Worker II/I/Trainee (Flex)	7.000		7.000		7.000		7.000
WR Mechanic I	3.000		3.000		3.000		3.000
WR Mechanic II	2.000		2.000		2.000		2.000
New Class (WR Parts Worker)		1.000	1.000		1.000		1.000
WR Operator Trainee/Grade I/Grade II/Grade III	10.000		10.000		10.000		10.000
WR Supervising Operator	2.000		2.000		2.000		2.000
WR Source Control Inspector	3.000		3.000		3.000		3.000
WR Senior Source Control Inspector							
Administrative Technician	1.000		1.000		1.000		1.000
Senior Clerk	1.500		1.500		1.500		1.500
Division Clerk	1.000		1.000		1.000		1.000
Subtotal	49.500	1.000	50.500		50.500		50.500
Water Resources Division- Water Program							
Water Distribution Operations Manager	1.000		1.000		1.000		1.000
Water Distribution Supervising Operator	1.000		1.000		1.000		1.000
Water Distribution Senior Operator	2.000		2.000		2.000		2.000
Water Distribution Operator III	2.000		2.000		2.000		2.000
WD Operator II/I/Trainee (Flex Staffing)	3.000		3.000		3.000		3.000
Administrative Technician	1.000		1.000		1.000		1.000
Senior Clerk	1.000	-1.000					
Subtotal	11.000	-1.000	10.000		10.000		10.000
Total Water Resource Division	60.500		60.500		60.500		60.500
PUBLIC WORKS TOTAL	114.500		114.500		114.500		114.500
Total Regular Full and Part-Time Authorized Positions	476.600		477.600	-1.000	476.600		476.600

Footnotes:

#1 - Assistant Community Development Director can be filled by any CDD Division Manager - current appointment is by the Housing & Human Services Manager



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LIST OF FUNDS BY FUND TYPE

GENERAL FUND

001 General Fund

ENTERPRISE FUNDS

210 Airport
 212 Airport Grant Fund
 220 Storm Water
 221 Storm Drain
 222 FEMA Storm Reimbursement
 230 Sewer
 239 Sewer Replacement
 241 Sewer Connection Fees
 242 LAVWMA
 250 Water
 251 Water Connection Fees
 259 Water Replacement

CAPITAL PROJECTS FUNDS

003 Other Budget Sources
 302 Developer Deposits
 304 Vasco/Ace-Connector Rd
 306 Traffic Impact Fee (TIF)
 320 2022 COP Construction Fund
 321 Tri-Valley Transportation Council 20% Fee
 322 Isabel/I-580 Interchange
 331 Downtown Revitalization Fee
 333 Human Services Facilities Fee
 337 Park Fee-AB 1600
 339 Transferable Development Credits
 340 El Charro Infrastructure Capital Fund
 341 El Charro Specific Plan Funding
 344 Solid Waste & Recycling Impact Fee
 347 Other Capital Projects

PERMANENT FUNDS

500 Doolan Canyon Preserve Endowment

SPECIAL REVENUE FUNDS

600 Host Community Impact Fee
 602 City Street Sweeping
 603 COP Ahead AB 3229 Grant
 604 South Livermore Valley Specific Plan
 607 Historic Preservation
 608 Public Art Fee
 609 Housing Successor Agency
 610 Horizons
 611 Low Income Housing Fund
 612 Alameda County-Measure D
 613 HCD Comm. Dev. Block Grant (CDBG)
 614 Landscape Maintenance District
 615 COVID-19 Federal Grant
 616 Special Projects Commitment Fund

SPECIAL REVENUE FUNDS

617 Used Oil Recycling Grant
 619 LPD-Asset Seizure-Adjudicated
 620 Social Opportunity Endowment
 621 BJA-Bulletproof Vest Reimbursement Grant
 622 CalHome Reuse Grant
 624 Local & Other Grants
 626 CHFA Homebuyer Assistance
 628 Mortgage Assistance
 629 CHFA Help Funds
 630 CA Beverage Container Grant
 633 HUD EDI Special Grant Fed
 637 Ca BEGIN Grant Program
 641 LPD-Vehicle Impound Program
 642 Open Space
 645 CASP Cert & Training Fund
 650 Gas Taxes
 651 Gas Tax- SB1
 674 MTC-TDA Grant
 679 Measure B Isabel Interchange Grant
 680 State Street Grants
 681 Local Vehicle Registration Fee
 683 Police Donations Fund
 687 Measure BB-Bike/Pedestrian
 688 Measure BB-Local Streets & Road
 695 Bart to Livermore
 696 El Charro Maintenance CFD 2012-1
 697 Other Maintenance CFD's
 698 Surplus- AD Closeout

DEBT SERVICE FUNDS

416 2020 COP Series A
 417 2020 COP Series B
 422 2022 COP

INTERNAL SERVICE FUNDS

700 Risk Management-Liability
 710 Risk Management-W/C Insurance
 720 Information Technology
 730 Fleet & Equipment Services
 725 Cyber Security
 740 Facilities Rehab Program

RELATIONSHIP BETWEEN FUNDS AND DEPARTMENTS



	City Council	City Manager	City Attorney	Administrative Services	Community Development	Fire	Innovation & Economic Development	Library Services	Police	Public Works	General Services
<u>GENERAL FUND</u>											
001 General Fund	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
<u>ENTERPRISE FUNDS</u>											
210 Airport										✓	
212 Airport Grant Fund										✓	
220 Stormwater										✓	
221 Storm Drain										✓	
222 FEMA Storm Reimbursement										✓	
230 Sewer										✓	
239 Sewer Replacement					✓					✓	
241 Sewer Connection Fees					✓					✓	
242 LAVWMA										✓	
250 Water										✓	
251 Water Connection Fees					✓					✓	
259 Water Replacement					✓					✓	
<u>CAPITAL PROJECT FUNDS</u>											
003 Other Budget Sources					✓						
302 Developer Deposits					✓						
304 Vasco/Ace-Connector Rd					✓						
306 Traffic Impact Fee (TIF)					✓						
320 2022 COP Construction Fund					✓						
321 Tri-Valley Transport Council 20% Fee					✓						
322 Isabel I-580 Interchange					✓						
333 Human Services Facilities					✓						
337 Park Fee- AB 1600					✓						
339 Transferable Development Credits					✓						
340 El Charro Infrastructure Capital Fund					✓						
341 El Charro Specific Plan Funding					✓						
344 Solid Waste & Recycling Impact Fee					✓					✓	
347 Other Capital Projects					✓						
<u>DEBT SERVICE FUNDS</u>											
416 2020 COP Series A				✓							✓
417 2020 COP Series B				✓							✓
420 2022 COP				✓							✓
<u>PERMANENT FUNDS</u>											
500 Doolan Canyon Preserve End					✓						
<u>SPECIAL REVENUE FUNDS</u>											
600 Host Community Impact Fee										✓	
602 City Street Sweeping										✓	
603 COP Ahead AB 3229 Grant									✓		
604 S. Livermore Valley Specific Plan										✓	
607 State Grant					✓						
608 Public Art Fee					✓						
609 Housing Successor Agency					✓						
610 Horizons Youth Services									✓		
611 Low Income Housing Fund					✓						
612 Alameda County Measure D										✓	
613 Community Development Block Grant					✓						
614 Landscape Maintenance Districts										✓	
615 COVID-19 Federal Grant					✓						
617 Used Oil Recycling Grant						✓					
619 Asset Seizure									✓		
620 Social Opportunity Endowment					✓						

Financial activities for local government fall into three broad categories, governmental, proprietary, and fiduciary fund categories. Governmental funds are used to account for activities primarily supported by taxes, grants, and similar revenue sources. Proprietary funds are used to account for activities that receive significant support from fees and charges and operate more like a business (utilities). Fiduciary funds are used to account for resources that a government holds as a trustee or agent on behalf of an outside party and that cannot be used to support the government's own programs. Within each of the three broad categories of funds, individual funds are further categorized by fund type.

GOVERNMENTAL FUND CATEGORY

Five fund types are used to account for governmental-type activities. These are the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.

GENERAL FUND:

The **GENERAL FUND** (F.001) is used to account for all of the general revenues of the city that are not specifically levied or collected for other city funds, and for the expenditures related to the rendering of general services by the city. The general fund is used to account for all resources not required to be accounted for in another fund. **(Major Fund)**

SPECIAL REVENUE FUNDS:

Special revenue funds are used to account for City revenues from sources that, by law or administrative action, are designated to finance particular functions or activities of government. The individual special revenue funds are as follows:

STREET PROJECTS FUNDS (F.650, 651, 656, 677, 678, 679, 680, 681, 687, 688) Established to account for the construction and maintenance of city streets. Financing is provided by the State gasoline taxes; Federal grants; State grants; Alameda County Pass-Through funds, grants, and project specific funds; Local Vehicle Registration Fees; Alameda County Measure BB; Tri-Valley Transportation Council Fees; and Bay Area Air Quality Management District.

HOST COMMUNITY IMPACT FEE (F. 600) Established to account for the collection of Host Community Impact Fees from the Altamont and Vasco Road Landfills which are restricted for the use of promoting the arts in Livermore.

CITY STREET SWEEPING (F. 602) Established to administer funds received through solid waste collection fees.

DONATIONS (F. 672, 683) Established to account for donations received by the Library and Police Department for support of specific community programs.

HOUSING SUCCESSOR FUND (F. 609) Established to account for assets and liabilities assumed by the City from the former Redevelopment Agency Low-Moderate Income Fund. Funds are used for low and moderate income housing programs. **(Major Fund)**

LOW INCOME HOUSING FUNDS (F. 611) Established to account for the receipt and disbursement of in lieu housing fees collected from developers and other community housing projects.

SPECIAL PROJECT COMMITMENT FUND (F.616) This fund is used to account for restricted funds committed for special projects such as Iron Horse Trail, Vasco Road Improvements and Brisa Neighborhood Improvements.

SOLID WASTE MANAGEMENT FUNDS (F. 612, 617, 630, 666, 667) Established to account for the receipt of Alameda County Waste Management Authority funds; Measure D funds; Solid Waste and Recycling funds; California Used Oil Recycling Grant; and California Beverage Container funds used for the implementation of city source reduction and beverage container recycling.

LANDSCAPE MAINTENANCE DISTRICTS (F. 614) Established to account for landscape maintenance district fees received and the expenditure of these funds in the benefited district.

OTHER LOCAL ASSISTANCE, STATE AND FEDERAL GRANTS Used to account for local funds, state, and federal grants for various citywide programs such as, safety activities (F.603, 610, 619, 621); library activities (F. 673); community development and housing and human services activities (F. 607, 613, 615, 620, 622, 624, 626, 628, 629, 633, 637, 671); MTC/ TDA programs (F. 674); federal grant related to COVID-19 (F. 615), and LARPD after all resources not required to be accounted for in another fund. (Major Fund)

PEG CAPITAL FEES (F. 665) Used to account for Public, Educational, and Government (PEG) Access funds received from cable TV franchises.

PUBLIC ART FEE (F. 608) Established to account for development fees related to the Art in Public Places Livermore Municipal Code 12.51.

POLICE GRANTS (F. 635) Established to account for various federal, state, and local grants used for police programs.

VEHICLE IMPOUND PROGRAM (F. 641) Established to account for 30% of vehicle impound fees used for police programs to reduce vehicle collisions.

OPEN SPACE (F. 642) Established to account for activities under the Altamont Landfill Settlement Agreement.

CASP CERT & TRAINING FUND (F. 645) This fund was established as mandated by the State of California to collect funds in order to establish a program for voluntary certification by the state of any person who meets specified criteria as a certified access specialist. This fee is collected via the Business License application.

EL CHARRO / OTHER MAINTENANCE COMMUNITY FACILITIES DISTRICTS (F. 696, 697) Established to account for maintenance district fees received and the expenditure of these funds in the benefited district.

SURPLUS-AD CLOSEOUT (F. 698) This fund was created using surplus funds received from the closeout of Assessment District 1993-4 and Assessment District 2002. It is a dedicated maintenance fund used to maintain and/or make improvements within district boundaries as per the specified maintenance plan established in the final closeout report.

CAPITAL PROJECTS FUNDS:

Capital projects funds are established to account for acquisition and construction of capital facilities other than those financed by proprietary funds and trust funds.

STREET CAPITAL FUNDS (F. 321, 322, 336, 344) Established to account for the construction and maintenance of city streets.

EL CHARRO INFRASTRUCTURE SPECIFIC PLAN (F. 340, F. 341) Established to account for the design and construction of the public infrastructure to serve the El Charro Specific Plan Area.

TRAFFIC IMPACT FEE (F. 306) Established to account for construction of interchange and local street improvement projects financed by developer fees.

2022 COP CONSTRUCTION FUND (F. 320) Established to account for construction of L-Street Garage projects financed with the 2022 COP debt proceeds.

DOWNTOWN REVITALIZATION FEE FUND (F. 331) Established to account for downtown revitalization and parking. The source of financing is developer fees.

PARK FEE FUND (F. 337) Established to account for acquisition and construction of park improvements. The source of financing is developer fees.

DESCRIPTION OF FUNDS

HOUSING AND HUMAN SERVICES (F. 333) Established to account for the use of development fees to provide capital improvements to the community.

DEVELOPER DEPOSITS (F.302) This fund accounts for performance deposits from developers, which are held on their behalf. Funds are returned if developers perform required provisions under agreements with the City. Funds used by the City to complete required provisions are recorded as revenues in other funds to the extent used.

ACE VASCO ROAD STATION (F. 304) Established to account for the construction of a two-lane road to connect the existing Vasco ACE Parking lot with the new parking lot.

TRANSFERABLE DEVELOPMENT CREDIT FUND (339) is a special revenue fund established in 2003 per Livermore Municipal Code 3.27 to account for in lieu fees paid by residential developers. The in-lieu fee funds open space acquisition in-fee title or conservation easement for the permanent protection of agriculture and other open space lands in the North Livermore area.

OTHER CAPITAL PROJECTS (F. 347) Established to account for other capital improvement projects.

OTHER BUDGET SOURCES (F. 003) Anticipated future funding sources used for capital improvement projects. These projects are identified in the CIP budget as: PG&E Rule 20A Underground (**B**), Participation by Other (**D**), Unfunded Infrastructure Maintenance Obligation (**U**), Future Grants or Anticipation of Revenue (**W**)

PERMANENT FUNDS:

Permanent Funds are used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the government's programs.

DOOLAN CANYON PRESERVE ENDOWMENT (F. 500) Established to account for an endowment restricted for items related to mitigation of the burrowing owl habitat.

DEBT SERVICE FUNDS:

Debt service funds are used to account for the payment of principal and interest on city debt.

2020 COP DEBT SERVICE FUNDS (F. 416, 417) Accounts for debt service payments made for 2020 Series A & B COP.

2022 COP DEBT SERVICE FUND (F. 422) Accounts for debt service payments made for 2022 COP.

PROPRIETARY FUNDS:

Two fund types are used to account for a government's "business-type activities," enterprise and internal service funds.

ENTERPRISE FUNDS:

Enterprise funds account for city operations, which are financed and operated in a manner similar to private enterprise. User charges and impact fees recover costs of providing service to the public.

AIRPORT FUNDS (F. 210) Established to account for the operations of the Livermore Municipal Airport and related debt service for the 2011 COP, 2014 COP Series B, 2020 COP Series B (**Major Fund**).



AIRPORT GRANTS (F. 212) Established to account for expansion of the protection zone, runways and hangars. The source of financing is Airport operations and FAA grants. **(Major Fund)**

WATER FUNDS (F. 250, 251, 259) Established to account for operations of the self-supporting municipal water service and related debt service for the 2014 COP Series B and 2020 COP Series B. Services are rendered on a user charge basis. Impact fees are collected for future water storage. **(Major Fund)**

SEWER FUNDS (F. 230, 239, 241, 242) Established to account for operations of the self-supporting wastewater disposal plant, the export pipeline, and the urban run-off programs. **(Major Fund)**

STORM WATER FUNDS (F. 220, 221, 222) Established to account for operations of the self-supporting storm water operations and impact fees collected for storm drain infrastructure. **(Major Fund)**

INTERNAL SERVICE FUNDS:

Internal service funds are used to account for the financing of services and supplies provided by one city department to another on a cost-reimbursement basis.

RISK MANAGEMENT - LIABILITY (F. 700) Accounts for the city's self-insured risk management program for general liability.

RISK MANAGEMENT - WORKERS' COMP (F. 710) Accounts for the city's self-insured risk management program for workers compensation.

INFORMATION TECHNOLOGY (F. 720) Accounts for the maintenance and acquisition of the City's software and hardware departments.

CYBER SECURITY (F. 725) Accounts for the City's governance and cyber security program.

FLEET AND EQUIPMENT SERVICES FUND (F. 730) Accounts for the maintenance and acquisition of the City's fleet and small equipment.

FACILITIES REHABILITATION (F. 740) Accounts for repair and maintenance of City facilities.



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A

AB: Assembly Bill

ABAG: Association of Bay Area Governments

ACRECC: Alameda County Regional Emergency Communication Center

ACTC: Alameda County Transportation Commission

Agency: The Redevelopment Agency was a public body created to designate redevelopment project areas, supervise and coordinate the planning of a project area and implement the development program. As of January 31, 2013 the Agency was dissolved by California State Assembly Bill 1x26.

Agricultural Preserve: Land placed in this category cannot be developed or subdivided.

ALUC: Airport Land Use Commission (Alameda County)

Annexation: The inclusion, attachment, or addition of territory to a city.

Appropriation: A specific amount of money authorized by City Council for a program or project.

ARPA: American Rescue Plan Act of 2021.

Assessed Valuation: This is generally the market value of property and is the amount used by the Alameda County tax assessor to value real property for the purpose of taxation.

B

BAAQMD: Bay Area Air Quality Management District

BART: Bay Area Rapid Transit

Base Value: Base value is the total assessed value of a property, within a project area, in the year in which the redevelopment project is approved.

Benefit Districts: Formed in order to complete public works improvements in a particular area and to allow individual property owners to defer payment of the improvements until the property is either sold or commercially developed.

Bond-Tax Exempt: A certificate issued by a government or private company which promises to pay back with interest the money borrowed from the buyer of the certificate.

Bond Performance: A financial instrument indemnifying the beneficiary against damages resulting from various acts or omissions.

Brown Act: This Act governs the conduct of public meetings (Government Code 54953).

Budget: A plan of financial operation, for a set time period, which identifies specific types and levels of services to be provided, proposed appropriations or expenses and the recommended means of financing them.

C

CALEA: Commission on Accreditation for Law Enforcement Agencies

CalPERS: California Public Employees' Retirement System

CALTRANS: California Department of Transportation

CASP: Certified Access Specialist Program

CATV: Cable Television

Capital Improvement Program or CIP: A financial plan of authorized expenditures for tangible, long-term construction of, or improvements to, public physical facilities.

Capital Outlay: Equipment with a minimum value of \$5,000, and a useful life of more than one year.

CCF: Community Capacity Funding

Certificate of Compliance: A document used to record actions, e.g. lot line adjustments.

CIB: Criminal Investigation Bureau

Community Development Block Grant or CDBG : Grants funded by the Federal government's Department of Housing and Urban Development (HUD) to eliminate blight and provide benefits to low and moderate-income households.

Certificates of Participation or COP: A form of tax-exempt municipal financing.

Conditional Use Permit: Provides for a type of land use that, because of its nature, requires a special review, either a public notice or a public hearing.

Conflict of Interest Statement: Report of financial interests and holdings required for elected officials and

designated committee members and/or employees. Also known as Statement of Economic Interests.

Cost Allocation: A method used to charge General Fund overhead costs to other funds.

CUPCCA: California Uniform Public Construction Cost Accounting

D

DARE: Drug Abuse Resistance Education

Development and Disposition Agreement or DDA: This is a real estate related agreement entered into between the Agency and a private entity, usually a developer, setting the terms and conditions regarding the sale, lease or other type of property transfer.

Debt Service: Payment of principal and interest on borrowed funds such as bonds.

Deed: An instrument by which the grantor, or landowner, conveys or transfers the title to the grantee.

DEIR: Draft Environmental Impact Report

Department: Organizational unit comprised of programs or divisions.

Development Agreement: Long-term agreements for large developments.

DOJ: Department of Justice

E

Easement: A right of use over the property of another. Traditionally the permitted kinds of uses were limited, the most important being rights of way and rights concerning flowing waters. The easement was normally for the benefit of adjoining lands, no matter who the owner was (an easement appurtenant), rather than for the benefit of a specific individual (easement in gross).

EBRCSA: East Bay Regional Communication System Authority

Educational Revenue Augmentation Fund: Under SB 1135, a state mandated property tax shift, from redevelopment agencies to the State's General Fund, to benefit schools.

EEOC: Equal Employment Opportunity Commission

Environmental Impact Report or EIR: A detailed document describing and analyzing the significant environmental effects of a project and ways to mitigate or avoid the effects.

Eminent Domain: The exercise of the authority of a governmental agency to acquire property for public purposes.

EMT: Emergency Medical Technician

Encumbrance: The commitment of appropriated funds to purchase goods or services. An encumbrance reserves funds to be expended but is not an expenditure.

EOC: Emergency Operations Center

EPA: Environmental Protection Agency

F

FAA: Federal Aviation Administration

FBO: Fixed Base Operator (Airport Operations)

Fee: A charge levied for providing a service or permitting an activity.

FEIR: Final Environmental Impact Report

FEMA: Federal Emergency Management Agency

FHA: Federal Housing Authority

Fiscal Year: The 12-month period for recording financial transactions, specified by the City as beginning July 1st and ending June 30th. Also known as the budget year.

Final Parcel Map: The map recorded when prepared in accordance with the tentative parcel map and satisfying all conditions of approval of the tentative parcel map.

Final Tract Map: The map recorded when prepared in accordance with the tentative tract map and satisfying all conditions of approval of the tentative tract map.

FLSA: Fair Labor Standards Act

FPPC: Fair Political Practices Commission

Fund: A separate accounting entity, with a self-balancing set of accounts, to record all financial transactions (revenues and expenditures) for specific activities or government functions.

Fund Balance: For governmental funds, financial position is defined as fund balance. The excess of assets and deferred outflows over liabilities and deferred inflows.

G

GAAP: Generally Accepted Accounting Principals

GASB: Governmental Accounting Standards Board

General Fund: A governmental fund used to account for resources traditionally associated with government, e.g. public safety, administration, community development and which are not required, either legally or by sound financial management, to be accounted for in another fund.

General Plan: The City's long-range plan for growth and development.

Grant: Contributions or gifts of cash or other assets from another governmental entity to be used or expended for a specific purpose, activity or facility. An example is the Community Development Block Grant awarded by the Federal Government.

H

HIP: Housing Implementation Program

HOME: Home Investment Partnership Program

HOPTR: Homeowners Property Tax Reduction

Housing and Urban Development or HUD: The Federal department that deals with various housing and community direct loans, guarantees and grants.

i-GATE/iHub: Innovation for Green Advanced Transportation Excellence. A regional public-private partnership designed to support small businesses and maximize the economic potential of green transportation and clean-energy technologies.

Interfund Transfer: Payments from one fund to another for work or services provided.

Internal Service Fund or ISF: A fund providing services to other City departments and billing these funds for services provided.

ISTEA: Intermodal Surface Transportation Efficiency Act

IT: Information Technology

J

JPA: Joint Powers Agreement

L

LAFCO: Local Agency Formation Commission approves or disapproves all city annexations, city formations and establishment, or enlargement of special districts.

LARPD: Livermore Area Recreation & Park District

LAVTA: Livermore Amador Valley Transit Authority

LAVWMA: Livermore Amador Valley Water Management Agency

LCPFA: Livermore Capital Projects Financing Authority

Lien: A document recorded with the County Recorder placing a debt against a parcel of land.

LLEBG: Local Law Enforcement Block Grant

LMC: Livermore Municipal Code

LMD: Landscape Maintenance District

LOCC: League of California Cities

Lot Line Adjustment: Adjustment of property lines between two or more parcels, not involving the creation of any new parcels.

LPD: Livermore Police Department

LPFD: Livermore Pleasanton Fire Department

LSA: Livermore Successor Agency

LTFP: Long Term Financial Plan

M

Maintenance & Operation or M&O: A general category used for classifying expenditures for materials, supplies and services.

Maintenance District: Established for the purpose of assessing property owners for landscaping maintenance.

MBE: Minority Business Enterprise

MSC: Maintenance Service Center (Public Works)

MTC: Metropolitan Transportation Commission.

MTC: Metropolitan Transportation Commission.

Municipal Code: Codification of ordinances (laws) of a municipality. The Zoning Ordinance is codified in a separate document.

N

Negative Declaration: Official document stating that no adverse impacts are associated with a project.

Notice of Determination: Upon approval of a project, a Notice of Determination is issued noting the environmental status of the project.

NPDES: National Pollutant Discharge Elimination System

O

OPEB: Other Post-Employment Benefits

Operating Budget: The annual appropriation of funds for on-going program costs, which include salaries, benefits, services and supplies, and capital outlay items.

OTS: Office of Traffic Safety

Ordinance: Document adopted by the City Council setting forth standards/regulations for a municipality.

P

PAC: Political Action Committee

Parcel Map Waiver: A process by which a property four lots or less can be subdivided without going through the tentative map procedure if all public work improvements are in place.

Pass-Through Agreement: Agreements, authorized by SB 1290, that allow the Redevelopment Agency to pay tax increment revenues to any taxing agency which has territory located within a redevelopment project area. The City has executed four such agreements since 1992.

PC: Planning Commission

Performance Bond: A financial instrument indemnifying the beneficiary against damages resulting from various acts or omissions.

Permanent Fund: A governmental fund type used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for the purposes that support the government's programs.

PERS: Public Employees' Retirement System

PO: Purchase Order

POST: Police Officer Standards and Training

Private Purpose Trust Fund: Fiduciary fund established to account for the activities of the Oversight Board acting on behalf of the former Redevelopment Agency.

Pro Tempore: Temporarily assuming another's duties, i.e., when the Mayor is absent, the Vice-Mayor or Councilmember filling in is "Mayor Pro Tempore."

Proclamation: An official announcement or public declaration.

Property Tax: A tax calculated by multiplying the assessed value of a property by the tax rate, which is 1% plus any voter approved rate.

PSAF: Public Safety Augmentation Fund

PUD: Planned Unit Development

R

Regional Water Quality Control Board: Issues wastewater treatment plant discharge permits.

Resolution: In general, expression of desire or intent. Legal order by a government entity.

Rezoning: A process by application to change the designated zoning on property in order to allow either a different type of development or to the after increase density of plan development.

RFP: Request for Proposal

ROPS: Recognized Obligation Repayment Schedule

RORF: Redevelopment Obligation Retirement Fund

RPTTF: Real Property Tax Trust Fund

S

Section 8: Federal subsidized low-income housing.

Site Plan: A map illustrating the locations of existing and/or proposed buildings, parking, landscaping, etc. Also known as a plot plan.

Site Plan Approval: Permit required for all new commercial, industrial construction and for multifamily residential projects of four or more units.

Special Revenue Fund: A governmental fund type used to account for specific revenues that are legally restricted to expenditures for particular purposes.

Sphere of Influence: Areas outside of a city recognized by LAFCO as appropriate for annexation.

SRF: State Revolving Fund

SRO: School Resource Officer

Statement of Economic Interests: Report of financial interests and holdings required for elected officials and designated committee members and/or employees. Also known as Conflict of Interest Statement.

Subdivision Improvement Agreement: An agreement between the City and a developer which details the requirements for development.

T

Tax Allocation Refunding Bonds or TARB: Bonds repaid with property tax revenues from the Alameda County Real Property Tax Trust Fund.

TARB: Tax Allocation Refunding Bonds

Tax Exempt Bond: A certificate, issued by a government or private company, which promises to pay back, with interest, the money borrowed from the buyer of the certificate.

Tentative Parcel Map: The map of a subdivision consisting of four lots or less, which establishes the lot and street configuration and final conditions of approval for the subdivision.

Tentative Tract Map: The map of subdivision consisting of five lots or more, which establishes the lot and street configuration and final conditions of approval for the subdivision.

TFCA: Transportation Fund for Clean Air

TVBC: Tri Valley Business Council

TVTA: Tri-Valley Transportation Authority

U

UBC: Uniform Building Code

UEC: Uniform Electrical Code

UFC: Uniform Fire Code

Underground Utility District: Area designated to put overhead wiring underground.

URM: Unreinforced Masonry building

USGS: United States Geological Survey

V

Variance: Deviation from the normally required development standards of the Zoning Ordinance. Requires a public notice and a public hearing.

Visit Tri-Valley: Tri-Valley Tourism Bureau (Formerly TVCVB: Tri-Valley Convention & Visitors Bureau)

W

Weed Abatement: An ongoing program under the direction of the Fire Department to monitor hazardous weed growth citywide.

Working Capital: For enterprise funds, financial position is defined as working capital. Current assets minus current liabilities.

WRP: Water Reclamation Plant

Z

ZONE 7: Agency established to provide water resource management and flood protection for Livermore-Amador Valley.

Zoning: Density and uses permitted within the City limits.

