

**CONSOLIDATED PLAN**  
**FY 2015-2019**  
**&**  
**ACTION PLAN**  
**2015-2016**



***MEMBER OF THE ALAMEDA COUNTY***  
***HOME CONSORTIUM***

# Executive Summary

## **ES-05 Executive Summary - 91.200(c), 91.220(b)**

### **1. Introduction**

The City of Livermore created this Consolidated Plan (Plan) through a coordinated effort that included input from a variety of citizens, community organizations and stakeholders. The City also included information from the Tri-Valley Human Services Needs Assessment, the City's General Plan and Housing Element along with a survey of each community conducted by Alameda County to complete this document. Through this Consolidated Plan (Plan), Livermore is meeting the submission requirements for the Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME) programs as well as identifying how these federal grant funds will address affordable housing, homelessness, poverty and other community issues and leverage other local funding sources from July 1, 2015 through June 30, 2019.

The City of Livermore's Plan is incorporated into Alameda County HOME Consortium's Consolidated Plan. This Consortium is the mechanism by which the US Department of Housing and Urban Development (HUD) channels HOME funds to the nine participating jurisdictions throughout Alameda County. While Livermore receives HOME funds as members of the Consortium, it also receives a direct Community Development Block Grant (CDBG) entitlement from HUD.

Because many of the same concerns and issues affect both Cities, the following priorities for FY 2015/19 were developed jointly by the Livermore and Pleasanton Human Service Commissions and the City of Pleasanton's Housing Commission. In addition to the scheduled public hearings and community meetings, the Commissioners took into account information provided by non-profit and agencies during the variety of public hearings that occur throughout the year along with information that is received through collaborations with other individual City and Alameda County Departments. The City publically noticed this meeting through the Commissions public notification list that includes 35 public and private agencies that serve our community, the Livermore School District and Livermore Housing Authority.

### **2. Summary of the objectives and outcomes identified in the Plan**

Upon recommendation of the Human Services Commission, the Livermore City Council will consider the FY 2015/19 Consolidated Plan Goals and Priorities along with six guiding principles for all programs that receive funding from the City's Housing and Human Service Grant program. Based on public input through a variety of sources, these goals will support programs that provide families and individuals the opportunity to stabilize themselves and move to their individual goals of self-sufficiency and prosperity. This will include implementation of the following priorities that support existing, innovative, and new programs that meet the emerging needs in our community.

FY 2015/19 Consolidated Plan Goals and Priorities

- 1) Support and develop a continuum of housing resources that will increase access for low-income, seniors and disabled persons
  - Provide affordable rehabilitation services to low income homeowners
  - Increase and preserve affordable rental housing
  - Increase affordable homeownership opportunities
  - Reduce housing discrimination and promote fair housing practices
  
- 2) Provide assistance to all persons or households who are on the verge of becoming homeless and those who are currently experiencing homelessness.
  - Provide the appropriate level of housing intervention to meet the specific individual's or household's needs
  - Provide supportive services to increase positive outcomes and maintain housing.
  
- 3) Support initiatives that increase a low income individual's ability to increase their household income.
  - This can include a variety of supportive services including childcare, workforce and job development and other innovative programs.
  
- 4) Improve community health and access to basic and specialty care including dental and optometric care, substance abuse, behavioral and mental health care services for low-income, uninsured and under-insured residents.
  - Support the maintenance and expansion of services and programs aimed at wellness and preventative care services.
  
- 5) Support a wide range of services that increase or maintain stability for limited English speaking persons, persons with disabilities, youth, seniors, at risk persons or households and other underserved populations. This will include increasing outreach and access to these services.

Guiding Principals

- Be culturally accessible, appropriate and inclusive.
- Encourage community engagement and involvement.
- Promote energy and resource efficiency.
- Encourage networking and information sharing across service providers.
- Encourage process streamlining.
- Consolidate service delivery.

### **3. Evaluation of past performance**

In 2012, the City of Livermore, Pleasanton and Dublin completed an update on the analysis of the Human Service Needs in our region that was originally studied in 2003. Recent surveys and public outreach confirms that the findings of the 2012 Needs Assessment continue to be priorities in Livermore and our region. For example, The Summit on Homelessness that was completed in April of 2014 included a discussion of why people are experiencing homelessness. An additional survey conducted by Alameda County in each of the cities and completed by service providers and clients also confirm the same findings of the Needs Assessment and the Summit on Homelessness. Public comment obtained through the Housing Element update also confirms the information that was gathered during the Needs Assessment public process.

Additionally, City's Human Services Commission continually evaluates Subrecipient project performance through quarterly progress reports submitted for all Housing and Human Services Grant-funded activities. City staff from the Housing and Human Services Division annually monitors Subrecipient agencies who are recipients of Housing and Human Services Grant (HHSO) funding. Staff reviews the agencies' programmatic and fiscal management and performance and this information is factored into the Human Service Commission's discussion of the implementation of the annual application process and the recommendations for project funding to the City Council.

### **4. Summary of citizen participation process and consultation process**

The goals and priorities in the Plan were developed through a series of public hearings and outreach conducted by City and the Human Services Commission. In 2012, the City of Livermore, Pleasanton and Dublin completed an analysis of the Human Service Needs in our region. To complete the study, the consultants reviewed the 2010 Census, Alameda County Social Services Data & Healthy Kids Survey. Additionally they held 14 focus groups with 103 participants, 18 key information interviews, and 74 people from 38 non-profit agencies responded to the social service provider survey. The consultants also surveyed 300 people that were considered "hard to reach" (homeless, English as a second language, etc). The draft Needs Assessment was reviewed in three community meetings with over 70 people in attendance as well as each of the City Council meetings. Public comment from these meetings was incorporated into the final Needs Assessment document.

Recent surveys and public outreach confirms that the findings of the 2012 Needs Assessment continue to be priorities in Livermore and our region. In April 2014, Livermore's Mayor, John Marchand, hosted a Summit on Homelessness. The morning event included time for participants to break into groups to discuss the relevant issues of why people are experiencing homelessness. The breakout sessions continue to show that lack of affordable housing and ever increasing service demands are continuing to keep families from living on the edge or falling into homelessness. An additional survey conducted by Alameda County in each of the cities and completed by service providers and clients confirm the same findings of the Needs Assessment and the Summit on Homelessness.

Information from the City's Housing Element update is also included in this document. Outreach regarding the Housing Element included all public and non-profit agencies, the faith community, Hispanic Business Council. Information was also distributed through the City's Facebook, Twitter and Next Door accounts. When completed the Housing Element will have been discussed in two community meetings, two key stakeholder interviews along with public hearings at the Planning Commission and City Council.

The 2015-19 Plan goals were discussed at the Human Services Commission meeting on November 18, 2014. Notification of this meeting was publically noticed by the City and distributed to the Commissions public notification list that includes 35 public and private agencies that serve our community, the faith community, Livermore School District and Livermore Housing Authority. A 30-day public review period on the draft FY 2015-2019 Consolidated Plan and 2015-2016 Action Plan was coordinated through Alameda County HOME Consortium from April 9 through May 9, 2015. The City of Livermore's notice of the 30-day review period and the City Council's April 27, 2015 public hearing date was noticed in the Valley Times as well as the local Spanish newspaper, El Mensajero. Alameda County also published notices regarding the HOME Consortium Annual Action Plan document in ANG newspapers throughout the County. The draft Livermore document was made available for public review at City Hall and the Livermore Multi-Service Center.

A public hearing to consider Livermore's FY 2015-2019 Consolidated Plan and 2015-2016 Action Plan was held at the City Council's April 27, 2015 meeting.

## **5. Summary of public comments**

A summary of the Housing Element public comments from two public meetings and two key interviews are included as an attachment to this Plan. The comments from the Housing Element update reflect and reinforce the information that was gathered during other public hearings and the Human Services Needs Assessment.

## **6. Summary of comments or views not accepted and the reasons for not accepting them**

Not applicable

## **7. Summary**

In responding to HUD's policy priorities, the City and Human Services Commission believes that the Plan goals for FY 2015-19 focus on low- and very low-income residents of Livermore and helping them to achieve self-sufficiency. The Plan's goals also provide sufficient flexibility to adapt to changes that may occur within our community during the next five years.

## The Process

### PR-05 Lead & Responsible Agencies - 91.200(b)

**1. Describe agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source**

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

<b>Agency Role</b>	<b>Name</b>	<b>Department/Agency</b>
Lead Agency	LIVERMORE	Community and Economic Development Department
CDBG Administrator	LIVERMORE	Community and Economic Development Department
HOPWA Administrator		
HOME Administrator		
HOPWA-C Administrator		

**Table 1– Responsible Agencies**

### Consolidated Plan Public Contact Information

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Human Services Manager

Community and Economic Development Department

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Livermore, California 94550

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## **PR-10 Consultation - 91.100, 91.200(b), 91.215(l)**

### **1. Introduction**

The Human Services Commission discussed the 2015-2019 Plan goals at their meeting on November 18, 2014. The City noticed this meeting through the Commissions public notification list that includes 35 public and private agencies that provide services throughout Livermore, including the faith community, Livermore School District and Livermore Housing Authority.

A 30-day public review period on the draft FY 2015-2019 Consolidated Plan and 2015-2016 Action Plan was coordinated through Alameda County HOME Consortium from April 10 through May 10, 2015. The City of Livermore's notice of the 30-day review period and the City Council's April 27, 2015 public hearing date was noticed in the Valley Times and the local Spanish newspaper, El Mensajero. Alameda County also published notices regarding the HOME Consortium Annual Action Plan document in ANG newspapers throughout the County. The City made the draft Livermore documents available for public review at City Hall and the Livermore Multi-Service Center.

A public hearing to consider Livermore's FY 2015-2019 Consolidated Plan and 2015-2016 Action Plan was held at the City Council's April 27, 2015 meeting.

The FY 2014-2015 Annual Action Plan for the City of Livermore was created through a coordinated effort that included input from a variety of citizens, community organizations, agencies, the Livermore Human Services Commission, the Livermore City Council, and other stakeholders. The goals and priorities of the City's five-year 2010-2014 Consolidated Plan, from which the City's annual FY 2014-2015 goals and objectives are established, were approved upon recommendation of the Human Services Commission to the Livermore City Council after a robust public participation and consultation process. In addition, the City of Livermore completed an update to the Human Services Needs Assessment for the Tri-Valley in 2011. The Needs Assessment update was prepared after a significant public input and participation process. The City's consultants spoke with over 750 people to determine the important needs of local low-income residents. Outreach measures included administering a paper-based survey in English, Spanish, and Chinese to Tri-Valley residents identified as "hard to reach. The consultants also surveyed social service providers and their clients. The consultants also conducted Interviews with key civic, community, and human service organization leadership. Finally, the consultants held community-wide meetings in the cities of Livermore, Pleasanton and Dublin to corroborate findings and seek recommendations for improving the Tri-Valley's human services delivery.

The FY14 HOME Consortium Action Plan was prepared through consultation with other public and private entities. The HOME Consortium Technical Advisory Committee, composed of staff from all jurisdictions in the HOME Consortium, provides policy input into the Action Plan planning process. The Alameda County Lead Poisoning Prevention Program provided valuable information on the number of households at risk of lead poisoning, and the programs currently operating or planned to mitigate lead-based paint hazards. The three public housing authorities operating in the HOME Consortium (City of

Alameda, City of Livermore, and Alameda County (including the City of Dublin)) were consulted to obtain current data on Public Housing and Section 8 housing needs, public housing improvements, and other activities.

**Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I)).**

Information from the City's Housing Element update are also included in this document. Outreach regarding the Housing Element was included all public and non-profit agencies, the faith community, Hispanic Business Council. Staff also distributed this information through the City’s Facebook, Twitter and Next Door accounts. When completed the Housing Element, will have been discussed in two community meetings, two key stakeholder interviews along with public hearings at the Planning Commission and City Council.

There are a number of non-profit organizations whose activities are related to the provision of affordable housing and human service programs in the City of Livermore. The City actively works with the following groups: Interfaith Housing; Eden Housing; BRIDGE Housing; Hello Housing; Mid-Peninsula Housing; ECHO Housing; Tri-Valley Haven; Shepherd's Gate; Twin Valley Learning Center; Habitat for Humanity; Open Heart Kitchen; Abode Services; East Bay Innovations; GRID Alternatives; Spectrum Community Services; Tri-City Health Center; Kaiser Permanente, Community Grant Program; Community Resources for Independent Living; Child Care Links; Law Center for Families; Kidango; Kaleidoscope/Easter Seals Bay Area; Anthropol Counseling Center; Axis Community Health; Alameda County Housing and Community Development; Livermore Area Recreation and Park District (LARPD); Livermore Valley Joint Unified School District (LVJUSD); Tri-Valley Housing Opportunity Center (TVHOC); Community Association for Preschool Education (CAPE); CALICO; Legal Assistance for Seniors; and Senior Support Program of the Tri-Valley.

Activities to address the housing needs of the homeless, and extremely low-income persons with serious mental illness and/or those living with HIV/AIDS center on the implementation of the EveryOne Home Plan throughout Alameda County. Planning efforts began in 2004 as a unique collaboration among community stakeholders, cities and Alameda County government agencies representing three separate care systems: homeless services, HIV/AIDS services, and mental health services that share overlapping client populations. Each of the stakeholders recognized that stable housing is a critical cornerstone to the health and well-being of homeless and at- risk people, and our communities.

The City supports the activities of the Alameda County Continuum of Care, known as EveryOne Home. EveryOne Home envisions a system of housing and services in Alameda County that, by 2020, ensures all extremely low-income residents have a safe, supportive and permanent place to call home with services available to help them stay housed and improve the quality of their lives.

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness**

The goals and priorities in the Plan were developed through a series of public hearings and outreach conducted by City and the Human Services Commission. In 2012, the City of Livermore, Pleasanton and Dublin completed an analysis of the Human Service Needs in our region. To complete the study, the consultants reviewed the 2010 Census, Alameda County Social Services Data & Healthy Kids Survey. Additionally they held 14 focus groups with 103 participants, 18 key information interviews, and 74 people from 38 non-profit agencies responded to the social service provider survey. The consultants also surveyed 300 people that were considered hard to reach (homeless, English as a second language, etc). The draft Needs Assessment was reviewed in three community meetings with over 70 people in attendance as well as each of the City Council meetings. Public comment from these meetings was incorporated into the final Needs Assessment document.

Recent surveys and public outreach confirms that the findings of the 2012 Needs Assessment continue to be a priority in Livermore and the region. In April 2014, Livermore Mayor, John Marchand, hosted a Summit on Homelessness. The morning event included time for participants to break into groups to discuss the relevant issues of why people are experiencing homelessness. The breakout sessions continue to show that lack of affordable housing and ever increasing service demands are continuing to keep families from living on the edge or falling into homelessness. An additional survey conducted by Alameda County in each of the cities and completed by service providers and clients confirm the same findings of the Needs Assessment and the Summit on Homelessness.

Alameda County Housing and Community Development Department through HMIS and the EveryOne Home Performance Management Committee is supportive of the EveryOne Home initiatives to establish system wide outcomes and to evaluate effectiveness of programs against those outcomes. These outcomes include shortening the period of time homeless and reducing the recidivism rates for homeless people.

Consultation with EveryOne Home, the Alameda Countywide Continuum of Care, on the use of Emergency Solutions Grant (ESG) funds, began early in 2012. During these consultations, representatives from the City of Berkeley, the City of Oakland, Alameda County Housing and Community Development Department (Urban County grantee), and the Executive Director of EveryOne Home worked together in consultation with the broader EveryOne Home Leadership Board (Livermore is represented by the Human Services Manager) to implement the new ESG requirements. The goal of the consultation was to implement the new regulations in a matter that is consistent throughout Alameda County and would continue a collaboration that began in 2009 with American Recovery and Reinvestment Act (ARRA) Homelessness Prevention and Rapid Re-housing (HPRP) funds. This collaboration resulted in the creation of Priority Home Partnership (PHP), which was a single county- wide program to implement HPRP. In order to learn from the best practices established by PHP, the group agreed to meet regularly to prepare

for the submission of this Substantial Amendment and to coordinate around the use of future ESG funding via regular meetings and discussions with EveryOne Home. Subsequent to those calls, on March 1, 2012, EveryOne Home held a community-wide meeting at which additional consultation and public input into the use of ESG funds was solicited. A series of meetings with EveryOne Home and the ESG grantees continued through the year and a coordinated ESG program was established and implemented in early 2013. This coordinated program will use this same structure for FY14 ESG funding.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards and evaluate outcomes, and develop funding, policies and procedures for the administration of HMIS**

Not Applicable

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdictions consultations with housing, social service agencies and other entities**

**Table 2– Agencies, groups, organizations who participated**

<b>1</b>	<b>Agency/Group/Organization</b>	Abode Services
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Abode was consulted during the Needs Assessment Outreach process. The agency also receives all public correspondence regarding public hearings before the Human Services Commission and City Council. Abode staff was a member of the panel for the Mayor's Summit on Homelessness.

2	<b>Agency/Group/Organization</b>	Axis Community Health
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Health Health Agency
	<b>What section of the Plan was addressed by Consultation?</b>	Anti-poverty Strategy Medical and Behavioral health issues
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City consulted the agency for the Needs Assessment Public Outreach process and the Mayors Summit on Homelessness. The City also invited Axis to public hearings with the Livermore Human Services Commission and City Council.
3	<b>Agency/Group/Organization</b>	Bay Area Community Services, Inc.
	<b>Agency/Group/Organization Type</b>	Services-Persons with Disabilities Services-Health Services-Employment
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City consulted the agency for the Needs Assessment Public Outreach process and the Mayors Summit on Homelessness. The City also invited BACS to public hearings with the Livermore Human Services Commission and City Council.

4	<b>Agency/Group/Organization</b>	Calico Center
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Persons with Disabilities Services-Victims of Domestic Violence Services - Victims Child Welfare Agency
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City consulted the agency for the Needs Assessment Public Outreach process and the Mayors Summit on Homelessness. The City also invited CALICO to public hearings with the Livermore Human Services Commission and City Council.
5	<b>Agency/Group/Organization</b>	City of Livermore
	<b>Agency/Group/Organization Type</b>	Housing Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	City of Livermore is the CDBG grantee.
6	<b>Agency/Group/Organization</b>	Community Resources for Independent Living
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Elderly Persons Services-Persons with Disabilities

	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City consulted the agency for the Needs Assessment Public Outreach process and the Mayors Summit on Homelessness. The City also invited CRIL to public hearings with the Livermore Human Services Commission and City Council.
7	<b>Agency/Group/Organization</b>	Easter Seals Bay Area
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Persons with Disabilities
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City consulted the agency for the Needs Assessment Public Outreach process and the Mayors Summit on Homelessness. The City also invited Easter Seals to public hearings with the Livermore Human Services Commission and City Council.
8	<b>Agency/Group/Organization</b>	Eden Council for Hope and Opportunity (ECHO)
	<b>Agency/Group/Organization Type</b>	Housing Services-homeless Service-Fair Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Homeless Needs - Families with children Non-Homeless Special Needs

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City consulted the agency for the Needs Assessment Public Outreach process and the Mayors Summit on Homelessness. The City also invited ECHO to public hearings with the Livermore Human Services Commission and City Council.
9	<b>Agency/Group/Organization</b>	Legal Assistance for Seniors
	<b>Agency/Group/Organization Type</b>	Services-Elderly Persons
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City consulted the agency for the Needs Assessment Public Outreach process and the Mayors Summit on Homelessness. The City also invited LAS to public hearings with the Livermore Human Services Commission and City Council.
10	<b>Agency/Group/Organization</b>	Livermore Area Recreation and Park District (LARPD)
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Elderly Persons Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City consulted the agency for the Needs Assessment Public Outreach process and the Mayors Summit on Homelessness. The City also invited LARPD to public hearings with the Livermore Human Services Commission and City Council.
11	<b>Agency/Group/Organization</b>	City of Livermore Housing Authority
	<b>Agency/Group/Organization Type</b>	PHA
	<b>What section of the Plan was addressed by Consultation?</b>	Public Housing Needs

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City consulted the agency for the Needs Assessment Public Outreach process. The City also invited LHA to public hearings with the Livermore Human Services Commission and City Council.
12	<b>Agency/Group/Organization</b>	Livermore Valley Joint Unified School District
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Education Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Families with children Non-Homeless Special Needs Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City consulted the agency for the Needs Assessment Public Outreach process and the Mayors Summit on Homelessness. The City also invited the School District to public hearings with the Livermore Human Services Commission and City Council.
13	<b>Agency/Group/Organization</b>	Alameda County Housing and Community Development
	<b>Agency/Group/Organization Type</b>	Housing Other government - County
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Lead-based Paint Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City consulted the agency for the Needs Assessment Public Outreach process and the Mayors Summit on Homelessness. The City also invited Alameda County to public hearings with the Livermore Human Services Commission and City Council.
14	<b>Agency/Group/Organization</b>	Open Heart Kitchen
	<b>Agency/Group/Organization Type</b>	Services-Elderly Persons Services-Persons with Disabilities Services-homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City consulted the agency for the Needs Assessment Public Outreach process and the Mayors Summit on Homelessness. The City also invited Open Heart to public hearings with the Livermore Human Services Commission and City Council.
15	<b>Agency/Group/Organization</b>	Senior Support Program of the Tri Valley
	<b>Agency/Group/Organization Type</b>	Services-Elderly Persons Services-Persons with Disabilities
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City consulted the agency for the Needs Assessment Public Outreach process and the Mayors Summit on Homelessness. The City also invited Senior Support to public hearings with the Livermore Human Services Commission and City Council.

16	<b>Agency/Group/Organization</b>	Spectrum Community Services
	<b>Agency/Group/Organization Type</b>	Services-Elderly Persons Services-Health
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City consulted the agency for the Needs Assessment Public Outreach process and the Mayors Summit on Homelessness. The City also invited Spectrum to public hearings with the Livermore Human Services Commission and City Council.
17	<b>Agency/Group/Organization</b>	Tri-City Health Center
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Persons with HIV/AIDS Services-homeless Health Agency
	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City consulted the agency for the Needs Assessment Public Outreach process and the Mayors Summit on Homelessness. The City also invited Tri-City Health to public hearings with the Livermore Human Services Commission and City Council.

18	<b>Agency/Group/Organization</b>	Tri-Valley Haven
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Victims of Domestic Violence Services - Victims
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Families with children Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City consulted the agency for the Needs Assessment Public Outreach process and the Mayors Summit on Homelessness. The City also invited Tri-Valley Haven to public hearings with the Livermore Human Services Commission and City Council.
19	<b>Agency/Group/Organization</b>	Twin Valley Learning Center
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Education
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City consulted the agency for the Needs Assessment Public Outreach process and the Mayors Summit on Homelessness. The City also invited Twin Valley to public hearings with the Livermore Human Services Commission and City Council.
20	<b>Agency/Group/Organization</b>	Child Care Links
	<b>Agency/Group/Organization Type</b>	Services-Children
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City consulted the agency for the Needs Assessment Public Outreach process and the Mayors Summit on Homelessness. The City also invited Child Care Links to public hearings with the Livermore Human Services Commission and City Council.
21	<b>Agency/Group/Organization</b>	City of Livermore Human Services Commission
	<b>Agency/Group/Organization Type</b>	Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Anti-poverty Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City invited the Commission to participate in the Needs Assessment Public Outreach process and the Mayors Summit on Homelessness. The City also invited the Human Services Commission to City Council public hearings.
22	<b>Agency/Group/Organization</b>	Livermore Homeless Refuge
	<b>Agency/Group/Organization Type</b>	Services-homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Strategy
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Abode was consulted during the Needs Assessment Outreach process. The agency also receives all public correspondence regarding public hearings before the Human Services Commission and City Council. The Homeless Refuge President was a member of the panel for the Mayor's Summit on Homelessness.
23	<b>Agency/Group/Organization</b>	Eden Information and Referral (Eden I&R)
	<b>Agency/Group/Organization Type</b>	2-1-1 operator
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs

	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City consulted the agency for the Needs Assessment Public Outreach process and the Mayors Summit on Homelessness. The City also invited Eden I&R to public hearings with the Livermore Human Services Commission and City Council.
24	<b>Agency/Group/Organization</b>	YMCA of the East Bay
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Persons with Disabilities Services-Education
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City consulted the agency for the Needs Assessment Public Outreach process and the Mayors Summit on Homelessness. The City also invited the YMCA to public hearings with the Livermore Human Services Commission and City Council.
25	<b>Agency/Group/Organization</b>	Law Center for Families
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Elderly Persons Services-Persons with Disabilities Services-Victims of Domestic Violence Service-Fair Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City consulted the agency for the Needs Assessment Public Outreach process and the Mayors Summit on Homelessness. The City also invited Law Center to public hearings with the Livermore Human Services Commission and City Council.

26	<b>Agency/Group/Organization</b>	Kidango
	<b>Agency/Group/Organization Type</b>	Services-Children
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City consulted the agency for the Needs Assessment Public Outreach process and the Mayors Summit on Homelessness. The City also invited Kidango to public hearings with the Livermore Human Services Commission and City Council.
27	<b>Agency/Group/Organization</b>	Community Association for Preschool Education (CAPE)
	<b>Agency/Group/Organization Type</b>	Services-Children Head Start and Early Head Start
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City consulted the agency for the Needs Assessment Public Outreach process and the Mayors Summit on Homelessness. The City also invited CAPE to public hearings with the Livermore Human Services Commission and City Council.

**Identify any Agency Types not consulted and provide rationale for not consulting**

Not Applicable

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Alameda County Housing and Community Development Agency	The City's goals also provide for housing and services for all income levels including homeless, persons with mental health issues and all special need populations.

**Table 3– Other local / regional / federal planning efforts**

**Describe cooperation and coordination with other public entities, including the State and any adjacent units of general local government, in the implementation of the Consolidated Plan (91.215(I))**

Because many of the same concerns and issues of affect both cities, the Livermore and Pleasanton Human Service Commissions and the City of Pleasanton’s Housing Commission jointly developed the Consolidated Plan goals and priorities for FY 2015/19. In addition to information gathered through the public hearing process, the Commission's also utilized the findings of the 2012 Human Services Needs Assessment that was completed jointly between the cities of Livermore, Pleasanton and Dublin.

Additional outreach was obtained through a countywide survey that was coordinated through Alameda County Housing and Community Development agency.

## **PR-15 Citizen Participation - 91.401, 91.105, 91.200(c)**

### **1. Summary of citizen participation process/Efforts made to broaden citizen participation. Summarize citizen participation process and how it impacted goal-setting**

The Consolidated Plan (Plan) for the City of Livermore was created through a coordinated effort that included input from a variety of citizens, community organizations, and other stakeholders in conjunction with information from the Tri-Valley Human Services Needs Assessment, the City's General Plan and Housing Element along with a survey of each community conducted by Alameda County.

The goals and priorities in the Plan were developed through a series of public hearings and outreach conducted by City and the Human Services Commission. In 2012, the City of Livermore, Pleasanton and Dublin completed an analysis of the Human Service Needs in our region. To complete the study, the consultants reviewed the 2010 Census, Alameda County Social Services Data & Healthy Kids Survey. Additionally they held 14 focus groups with 103 participants, 18 key information interviews, and 74 people from 38 non-profit agencies responded to the social service provider survey. The consultants also surveyed 300 people that were considered "hard to reach" (homeless, English as a second language, etc). The draft Needs Assessment was reviewed in three community meetings with over 70 people in attendance as well as each of the City Council meetings. Public comment from these meetings was incorporated into the final Needs Assessment document.

Recent surveys and public outreach confirms that the findings of the 2012 Needs Assessment continue to be priorities in Livermore and our region. In April 2014, Livermore's Mayor, John Marchand, hosted a Summit on Homelessness. The morning event included time for participants to break into groups to discuss the relevant issues of why people are experiencing homelessness. The breakout sessions continue to show that lack of affordable housing and ever increasing service demands are continuing to keep families from living on the edge or falling into homelessness. An additional survey conducted by Alameda County in each of the cities and completed by service providers and clients confirm the same findings of the Needs Assessment and the Summit on Homelessness.

Information from the City's Housing Element update are also included in this document. Outreach regarding the Housing Element was included all public and non-profit agencies, the faith community, Hispanic Business Council. Information was also distributed through the City's Facebook, Twitter and Next Door accounts. When completed the Housing Element will have been discussed in two community meetings, two key stakeholder interviews along with public hearings at the Planning Commission and City Council.

The 2015-19 Plan goals were discussed at the Human Services Commission meeting on November 18, 2014. The City publically noticed this meeting by distributed information to the Commissions public notification list that includes 35 public and private agencies that serve our community, the faith community, Livermore School District and Livermore Housing Authority.

A 30-day public review period on the draft FY 2015-2019 Consolidated Plan and 2015-2016 Action Plan was coordinated through Alameda County HOME Consortium from April 9 through May 9, 2015. The City of Livermore's notice of the 30-day review period and the City Council's April 27, 2015 public hearing date was noticed in the Valley Times as well as the local Spanish newspaper, El Mensajero. Alameda County also published notices regarding the HOME Consortium Annual Action Plan document in ANG newspapers throughout the County. The draft Livermore document was made available for public review at City Hall and the Livermore Multi-Service Center.

A public hearing to consider Livermore's FY 2015-2019 Consolidated Plan and 2015-2016 Action Plan was held at the Council's April 27, 2015 meeting.

**Citizen Participation Outreach**

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Meeting	Non-targeted/broad community	Human Services Commission meeting - four members of the public attended the meeting.	Commissioner and public discussed the development of affordable housing and services for persons experiencing homelessness.	All comments were accepted	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Public Hearing	Non-targeted/broad community	The City Council held a public hearing for the 2015-2019 Consolidated Plan and 2015-2016 Action Plan on April 27, 2015. The Council also voted on the recommendations to allocate CDBG for 2015-2016. Each of the 24 agencies applying for grant funding from the City were invited to this City Council meeting.	No additional comments were provided	N/A	<a href="http://www.cityoflivermore.net/citygov/clerk/archive/default.asp">http://www.cityoflivermore.net/citygov/clerk/archive/default.asp</a>

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
3	Public Meeting	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>Focused discussion groups with clients and service providers - 103 participants</p>	<p>See Tri-Valley Human Services Needs Assessment</p>	<p>All comments were accepted</p>	<p><a href="http://www.cityoflivermore.net/civicax/filebank/documents/7830/">http://www.cityoflivermore.net/civicax/filebank/documents/7830/</a></p>
4	On-line surveys	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p>	<p>Seventy four (74) surveys were received from 38 social service and housing providers</p>	<p>See Tri-Valley Human Services Needs Assessment</p>	<p>All comments were accepted</p>	<p><a href="http://www.cityoflivermore.net/civicax/filebank/documents/7830/">http://www.cityoflivermore.net/civicax/filebank/documents/7830/</a></p>

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
5	On-line surveys	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>311 surveys were conducted with the "hard to reach" client population. These in-person surveys were completed at bus stops, Laundromats, Livermore Multi-Service Center, food banks, and soup kitchen. Surveys were completed in English and Spanish.</p>	<p>See Tri-Valley Human Services Needs Assessment</p>	<p>All comments were accepted</p>	<p><a href="http://www.cityoflivermore.net/civicax/filebank/documents/7830/">http://www.cityoflivermore.net/civicax/filebank/documents/7830/</a></p>

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
6	Public Meeting	<p>Minorities</p> <p>Non-English Speaking - Specify other language: American Sign Language, Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>Community meetings to discuss the findings in the Needs Assessment were conducted in the cities of Livermore, Pleasanton and Dublin. Over 70 people attended the meetings.</p>	<p>See Tri-Valley Human Services Needs Assessment</p>	<p>All comments were accepted</p>	<p><a href="http://www.cityoflivermore.net/civicax/filebank/documents/7830/">http://www.cityoflivermore.net/civicax/filebank/documents/7830/</a></p>
7	Public Meeting	<p>Minorities</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p> <p>homeless</p>	<p>The Mayors Summit on Homelessness- April 30, 2015 - 205 people attended the summit</p>	<p>See the Report from the Mayor's Summit on Homelessness</p>	<p>All comments were accepted</p>	<p><a href="http://www.cityoflivermore.net/civicax/filebank/documents/10448/">http://www.cityoflivermore.net/civicax/filebank/documents/10448/</a></p>

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
8	On-line surveys	Minorities Persons with disabilities Non-targeted/broad community Non-profit service providers	This survey was coordinated through Alameda County Housing and Community Development Agency. Twelve (12) persons completed the survey	The comments focused on a greater need for affordable housing in Livermore along increased services for homeless and those near homeless. The surveys also noted that there is a need for expanding mental health services	All comments were accepted	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
9	Public Meeting	Minorities Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing	Housing Element Public meetings - Public presentation was made to the Human Services Commission. Six commissioners and staff were present along with six members of the public. Staff also interviewed two public agencies regarding housing and held an additional community workshop with 10 persons in attendance.	Comments are attached to the 2015-2019 Consolidated Plan	All comments were accepted	

**Table 4– Citizen Participation Outreach**

# Needs Assessment

## NA-05 Overview

### Needs Assessment Overview

In collaboration with the neighboring cities of Pleasanton and Dublin, Livermore completed an update to the Human Services Needs Assessment for the Tri-Valley in 2011. The Needs Assessment update was prepared after a 4-month outreach and public participation process that focused on needs of Tri-Valley residents by identifying the strengths and gaps in the service delivery system.

The City's consultants began by analyzing Alameda County Social Services data and the Healthy Kids Survey. They also spoke with over 750 people to determine the important needs of local low-income residents. Outreach measures included administering a paper-based survey in English, Spanish, and Chinese to Tri-Valley residents identified as "hard to reach" by interviewing them at bus stops, laundromats and at the Livermore Multi-Services Center. The consultants also surveyed social service providers and completed focus groups with their clients. To complete the work, the consultants conducted key informant interviews with civic, community, and human service organization leadership, and held community-wide meetings in the cities of Livermore, Pleasanton and Dublin to corroborate findings and seek recommendations for improving the Tri-Valley's human services delivery. The consultants incorporated public comment from these meetings into the final Needs Assessment document.

Recent surveys and public outreach confirms that the findings of the 2012 Needs Assessment continue to be priorities in Livermore and our region. In April 2014, Livermore's Mayor, John Marchand, hosted a Summit on Homelessness. The morning event included time for participants to break into groups to discuss the relevant issues of why people are experiencing homelessness. The breakout sessions continue to show that lack of affordable housing and ever-increasing service demands are continuing to keep families from living on the edge or falling into homelessness.

An additional survey conducted by Alameda County Housing and Community Development Agency in each of the cities and completed by service providers and clients confirm the same findings of the Needs Assessment and the Summit on Homelessness.

Information from the City's Housing Element update are also included in this document. Outreach regarding the Housing Element was included all public and non-profit agencies, the faith community, Hispanic Business Council. Staff also distributed information through the City's Facebook, Twitter and Next Door accounts. When completed the Housing Element will have been discussed in two community meetings, two key stakeholder interviews along with public hearings at the Planning Commission and City Council.

## **NA-50 Non-Housing Community Development Needs - 91.415, 91.215 (f)**

### **Describe the jurisdiction's need for Public Facilities:**

After completing broad public outreach, the City found there was a need for additional public facilities in the following areas:

#### Health care and behavioral health care

The only federally qualified community clinic in Livermore and the Tri-Valley region is Axis Community Health. Axis is experiencing a sharp rise in the need for services and registers over 200 new patients seeking care each month. Recent changes in health care laws in conjunction with Medi-Cal eligibility mean that more Livermore residents are eligible for Medi-Cal coverage. In addition, many residents cannot afford to purchase private health care coverage, even when offered by their employers, while others have no access to employer-provided coverage.

Ensuring access to health care for our most vulnerable residents benefits the entire community. Research shows that primary care decreases complications from chronic diseases; increases immunization rates, and reduces rates of obesity and diabetes. It also decreases uncompensated emergency room visits, reducing public health costs.

Livermore and the Tri-Valley region have an image of wealth and if there are any problems in the family, they can afford to obtain assistance. As a result, providers and stakeholders throughout Livermore reported that behavioral health is one of the greatest social concerns in our region. The survey participants described a lack of facilities and services for mental health coupled with the stigma of requesting help.

#### Centers for homeless and persons in need

As a result of increasing market rents and lack of access to living wage employment, the number of persons experiencing homelessness in Livermore is continuing to grow and be a recognized issue in the community. The most widely recognized gap in homeless services has to do with the shortage of services for single men. A recommendation from the Mayor's Homeless Summit was to create a place for a co-location of services for homeless individuals that could include laundry, mailboxes, additional programmatic supports as well as an opportunity to provide a coordinated entry into the service delivery system. These types of resources could help to stabilize homeless individuals. Outreach workers at these centers could support engagement with chronically homeless.

### **How were these needs determined?**

The Tri-Valley Human Services Needs Assessment identified the need for additional facilities to provide health care and mental health services. The survey conducted by Alameda County also acknowledged this gap in facilities. An analysis of the demographic data shows this trend will continue due to the

region's changing demographics, including population growth and increased poverty rates. According to the 2010 U.S. Census, Livermore's population increased more than 10% since 2000, growing to 80,968. Meanwhile, the Tri-Valley Human Services Needs Assessment report finds the number of residents in need of general assistance more than doubled since 2003.

The three homeless shelter service providers assist hundreds of East County homeless each year.

- The Livermore Homeless Refuge serves 25 to 30 persons experiencing homeless each night they are open. They are the only place for single men to obtain services in the Tri-Valley.

- Tri-Valley Haven's 16-bed homeless shelter, Sojourner House, provided housing to 97 persons from 32 families in FY 2013-2014.

- Shepherd Gate's homeless shelters that can accommodate up to 70 women and children and has an extensive wait list.

The City recently contracted with Abode Services to establish a Homeless Street Outreach Team that engages chronically homeless persons in a variety of encampments that are located in various areas throughout the City. Since beginning their work in July of 2014, the team has interacted and provided assistance to over 110 persons experiencing homelessness.

### **Describe the jurisdiction's need for Public Improvements:**

The sidewalks and streets within the City's main target areas remain a focus for rehabilitation. As described in the City's two previous Consolidated Plans, the target areas also the census tracts contain the lowest income and most ethnically diverse households within our community. Located in census tracts Census Tracts 45140.04, 4514.01, 4514.02 and 4515.03 (qualify as low/moderate income census tracts as defined by HUD) the neighborhoods are located in the center of Livermore and bordered by Murrieta Avenue, Railroad Avenue, Old First Street, Junction Avenue and Portola Avenue. By repairing and upgrading these areas, it will increase the ability of families to safely walk their children to school as well as obtain other basic services.

### **How were these needs determined?**

The City identified the need for safer streets and sidewalks in two surveys. Recently, the two schools that serve the neighborhoods that encompass the City's target areas completed a Safe Routes to School Walk Audit in conjunction with Alameda County and the City of Livermore. This survey identified multiple sidewalks that are in need of repair along and made additional suggestions to increase safety completed by Alameda County Housing and Community Development Agency noted the same findings as the Walk Audit. Because the City of Livermore receives a relatively small CDBG entitlement, the City will utilize outside resources provided by Alameda County and other sources to meet the needs identified in this category.

### **Describe the jurisdiction's need for Public Services:**

The primary need in Livermore is for additional public services. The supply has not kept pace with the growing demand; nearly every service provider interviewed for the Human Services Needs Assessment

reported budget contractions in recent years. Ninety-five percent (95%) of respondents stated that they would need more money to provide the most critical services that include mental health care, transportation, substance abuse services, food and homeless services.

Furthermore, the Needs Assessment stated that service recipients and providers reported that the problems that there were not enough services available to meet the demand. Stakeholders described long waiting lists for affordable housing; subsidized childcare and after school care; daytime activities for the developmentally disabled; and behavioral and specialty physical health care.

“While the population of Eastern Alameda County has grown and there are greater demands for human services, the area remains geographically isolated relative to other cities within Alameda County. Stakeholders described the Tri-Valley as the County’s “stepchild” and perceive that some providers outside the area are not aware of the issues and challenges faced by residents, or even that the cities of Dublin, Livermore and Pleasanton are located within Alameda County. Other stakeholders report that on a per-capita basis, the Tri-Valley receives fewer resources than other areas within the County. At the same time, the Tri-Valley area is geographically dispersed. Many critical services are located outside the Tri-Valley, including specialty medical and behavioral health care. As a result, transportation cost and duration is one of the most significant barriers to receiving services. Other services, such as hot meals, are provided at a different location each day of the week to accommodate the geographic dispersal. These transportation-related barriers disproportionately affect the elderly, persons with disabilities and families with young children.” Eastern Alameda County 2011 Human Services Needs Assessment Findings Report, page 8

### **How were these needs determined?**

The findings for additional service needs were provided by the Human Services Needs Assessment. The City's consultants began by analyzing Alameda County Social Services data and the Healthy Kids Survey. They also spoke with over 750 people to determine the important needs of local low-income residents. Outreach measures included administering a paper-based survey in English, Spanish, and Chinese to Tri-Valley residents identified as "hard to reach" by interviewing them at bus stops, laundromats and at the Livermore Multi-Services Center. The consultants also surveyed social service providers and completed focus groups with their clients. To complete the work, the consultants conducted key informant interviews with civic, community, and human service organization leadership, and held community-wide meetings in the cities of Livermore, Pleasanton and Dublin to corroborate findings and seek recommendations for improving the Tri-Valley's human services delivery. The consultants incorporated public comment from these meetings into the final Needs Assessment document.

The survey completed by Alameda County Housing and Community Development Agency noted the same findings as the Needs Assessment.

# Housing Market Analysis

## MA-05 Overview

### Housing Market Analysis Overview:

The City of Livermore has demonstrated a strong commitment to the development and funding of a comprehensive Housing and Human Services Program. This program goal is to ensure that housing and social services meet the needs of a variety of income levels and household types, and are provided fairly and equitably to all residents. The City continues to work proactively to implement its housing goals, policies, and programs that include addressing and mitigating potential obstacles, both market and governmental, to housing. To achieve this goal, the City will continue partnerships with other Cities in eastern Alameda County, San Ramon and Danville in Contra Costa County, government agencies and non-profits in order to continue to produce and maintain housing that is affordable for all household types and income groups.

## MA-45 Non-Housing Community Development Assets - 91.410, 91.210(f)

### Introduction

The following section describes the economic and workforce climate in Livermore.

### Economic Development Market Analysis

#### Business Activity

Business by Sector	Number of Workers	Number of Jobs	Share of Workers %	Share of Jobs %	Jobs less workers %
Agriculture, Mining, Oil & Gas Extraction	619	15	2	0	-2
Arts, Entertainment, Accommodations	4,024	3,065	11	11	0
Construction	2,395	3,573	6	13	7
Education and Health Care Services	4,639	2,597	12	10	-2
Finance, Insurance, and Real Estate	2,281	980	6	4	-2
Information	1,421	2,143	4	8	4
Manufacturing	4,246	3,442	11	13	2
Other Services	1,657	1,062	4	4	0
Professional, Scientific, Management Services	7,559	2,144	20	8	-12
Public Administration	0	0	0	0	0
Retail Trade	4,736	3,339	13	12	-1
Transportation and Warehousing	1,138	1,097	3	4	1
Wholesale Trade	2,448	3,434	7	13	6
Total	37,163	26,891	--	--	--

**Table 5 - Business Activity**

**Data Source:** 2007-2011 ACS (Workers), 2011 Longitudinal Employer-Household Dynamics (Jobs)

## Labor Force

Total Population in the Civilian Labor Force	43,853
Civilian Employed Population 16 years and over	40,771
Unemployment Rate	7.03
Unemployment Rate for Ages 16-24	17.19
Unemployment Rate for Ages 25-65	5.09

**Table 6 - Labor Force**

Data Source: 2007-2011 ACS

Occupations by Sector	Number of People
Management, business and financial	13,524
Farming, fisheries and forestry occupations	1,267
Service	3,403
Sales and office	9,588
Construction, extraction, maintenance and repair	3,231
Production, transportation and material moving	2,054

**Table 7 – Occupations by Sector**

Data Source: 2007-2011 ACS

## Travel Time

Travel Time	Number	Percentage
< 30 Minutes	22,048	58%
30-59 Minutes	11,519	30%
60 or More Minutes	4,597	12%
<b>Total</b>	<b>38,164</b>	<b>100%</b>

**Table 8 - Travel Time**

Data Source: 2007-2011 ACS

**Education:**

Educational Attainment by Employment Status (Population 16 and Older)

Educational Attainment	In Labor Force		Not in Labor Force
	Civilian Employed	Unemployed	
Less than high school graduate	2,147	184	948
High school graduate (includes equivalency)	6,322	483	1,713
Some college or Associate's degree	12,272	917	2,968
Bachelor's degree or higher	14,168	713	2,268

**Table 9 - Educational Attainment by Employment Status**

Data Source: 2007-2011 ACS

Educational Attainment by Age

	Age				
	18–24 yrs	25–34 yrs	35–44 yrs	45–65 yrs	65+ yrs
Less than 9th grade	27	311	729	578	459
9th to 12th grade, no diploma	666	612	509	540	504
High school graduate, GED, or alternative	1,442	1,902	2,162	4,454	1,928
Some college, no degree	2,908	2,081	2,998	6,274	2,243
Associate's degree	492	917	1,218	2,669	592
Bachelor's degree	681	2,604	3,439	5,743	1,241
Graduate or professional degree	18	671	1,694	2,998	1,194

**Table 10 - Educational Attainment by Age**

Data Source: 2007-2011 ACS

Educational Attainment – Median Earnings in the Past 12 Months

Educational Attainment	Median Earnings in the Past 12 Months
Less than high school graduate	22,951
High school graduate (includes equivalency)	40,627
Some college or Associate's degree	51,293
Bachelor's degree	72,374

Educational Attainment	Median Earnings in the Past 12 Months
Graduate or professional degree	103,633

**Table 11 – Median Earnings in the Past 12 Months**

Data Source: 2007-2011 ACS

**Based on the Business Activity table above, what are the major employment sectors within your jurisdiction?**

1. Professional, scientific, and management
2. Educational services, and health care/social assistance
3. Manufacturing
4. Retail trade
5. Arts, entertainment, recreation, accommodations, food service
6. Construction
7. Finance, insurance, real estate
8. Other services, except public administration
9. Public administration
10. Transportation, warehousing, utilities

**Describe the workforce and infrastructure needs of the business community:**

Staff of the City’s Economic Development Division noted that the business community has identified multiple challenges. Local businesses stated that there is a lack of frequent, affordable and reliable transit networks connecting commercial, government and residential centers. Unfortunately, transportation networks between Eastern Alameda County and other population centers are not well coordinated. Businesses also identified the need to improved and expanded citywide data capabilities and broadband infrastructure as well as continued promotion of Livermore as a destination for shopping and entertainment.

To accommodate the new businesses identified in the next question, the city is also expanding infrastructure improvements throughout the business parks that are located in the far eastern and western portions of Livermore. The City will complete further storm drainage, street and sanitary sewer as well as other infrastructure improvements by the time the expansion of the BART line to Livermore is completed in 2024.

**Describe any major changes that may have an economic impact, such as planned local or regional public or private sector investments or initiatives that have affected or may affect job and business growth opportunities during the planning period. Describe any needs for workforce development, business support or infrastructure these changes may create.**

Throughout the period covered by the Consolidated Plan, the City will continue to expand the number and of businesses throughout the community. As of the publication of the 2015-2019 Consolidated Plan, the following developments are occurring in Livermore.

Expansion of Premium Outlet Malls – In 2012, a 120 premium factory outlet mall opened in Livermore. The mall is currently undergoing an expansion that will increase the number of stores by one-third and includes an additional strip center across to the street.

IGATE - Founded in 2010 by the City of Livermore, Lawrence Livermore National Laboratory, and Sandia National Laboratories' California. IGate is a business incubator to support the development of groundbreaking technologies

The infrastructure improvements discussed in the previous question will support the following expansions.

The City is constructing 1.2 million square feet of warehouse space. A tenant will include Gillig the top manufacturer of buses in the United States. It is expected that Gillig will bring over 150 new skilled labor jobs to Livermore.

The Livermore Airport is in the top ten of municipal non-commercial airports in the state. The City has recently completed a new administration building that includes additional 25,000 square feet of corporate jet hangers.

**How do the skills and education of the current workforce correspond to employment opportunities in the jurisdiction?**

The Human Services Needs Assessment identified through stakeholder interviews the need for adult education and vocational skills development at all skill levels, but particularly for those with low educational attainment levels.

Although Livermore and the Tri-Valley have several workforce development options identified in the next answer for a person to obtain training, most individualized workforce development programs used by residents are located outside this region of Alameda County. For example, the One Stop Center operated by the Private Industry Council, is located in downtown Oakland, requiring person to have a car or transit fare to obtain services.

There are two notable gaps in available workforce development opportunities. There is insufficient childcare to support low income families. This disproportionately impacts low income workers and job seekers. The Needs Assessment stakeholders also reported that there are few local job development opportunities for immigrants, youth and youth with disabilities transitioning to adulthood.

**Describe any current workforce training initiatives, including those supported by Workforce Investment Boards, community colleges and other organizations. Describe how these efforts will support the jurisdiction's Consolidated Plan.**

In addition to job fairs hosted by the City's Economic Development Division, the following local workforce development programs are available for low income and unemployed persons:

- Temporary Assistance for Needy Families (TANF) and CalWORKS programs through Las Positas College and Alameda County's Social Service Agency are located in Livermore.
- The Tri-Valley One-Stop Career Center, a program of California State Employment Development Department (EDD), is located in Dublin and provides job search assistance. This organization will begin providing informational workshops and classes at the Multi-Service Center in 2015-2016.
- Livermore Adult Education, Amador Valley Adult and Community Education, in Pleasanton, and Dublin Community Education Center offer adult education classes and vocational training.
- Tri-Valley Regional Occupation Program, in Livermore, provides vocational, technical and occupational education for high school and adult students.

**Does your jurisdiction participate in a Comprehensive Economic Development Strategy (CEDS)?**

No

## **MA-50 Needs and Market Analysis Discussion**

### **Are there areas where households with multiple housing problems are concentrated? (include a definition of "concentration")**

The City's Housing Rehabilitation Program provides assistance to low income homeowners throughout the City. The City's Code Enforcement has identified census tracts 4514.02 and the portion of 4514.03 bordering 4514.02 as being the area with the largest concentration of housing problems. These census tracts located in the center of Livermore and boarded by Murrieta Avenue, Railroad Avenue, Old First Street, Junction Avenue and Portola Avenue have less per capita income than Alameda County.

### **Are there any areas in the jurisdiction where racial or ethnic minorities or low-income families are concentrated? (include a definition of "concentration")**

Previously, low income and minority populations were dispersed throughout the City. Throughout the last decade, there have been demographic shifts in the census tracts 4514.02 and the portion of 4514.03 bordering 4514.02. These census tracts located in the center of Livermore and boarded by Murrieta Avenue, Railroad Avenue, Old First Street, Junction Avenue and Portola Avenue have less per capita income than Alameda County. A majority of the persons residing in these census tracts are low-income immigrants.

### **What are the characteristics of the market in these areas/neighborhoods?**

These census tracts are predominately contain single family and mixed use housing developments. The area has several small businesses and grocery stores that cater to the immigrants that reside in this area.

### **Are there any community assets in these areas/neighborhoods?**

Two elementary schools that qualify for Title 1 funding serve these census tracts. Both of these schools provide a variety of programs and services that specially serve the low-income immigrant population within their catchment areas. Additionally both schools participate in the "Walk and Roll to School" programs. The city has obtained grant funding to improve the walkability and safety around the schools.

The City also has an active public library within these census tracts. Livermore Area Recreation and Park District also maintains a large park near the City's Library.

### **Are there other strategic opportunities in any of these areas?**

The City is in the process of hiring a housing developer to build an affordable mixed used ownership/rental affordable housing development within this census area. The development will be constructed on the site of a vacant shopping center. We anticipate this development will be completed by 2019.

# Strategic Plan

## SP-05 Overview

### Strategic Plan Overview

The Strategic Plan for the 2015-2019 Consolidated Plan takes into account the recent surveys that were complete by the City of Livermore. We have also incorporated information gathered in public meetings to discuss the Human Services Needs Assessment, Housing Element, Mayor's Summit on Homelessness and other public hearings held by the Livermore City Council and Human Services Commission.

The goals and priority needs identified in this section support programs that provide families and individuals the opportunity to stabilize themselves and move to their individual goals of self-sufficiency. The goal of our service delivery system should be to determine the correct amount and type of services that a family or individual will require to achieve stability and avoid housing instability in the future. The City's goal is to fund program that allow our partners to effectively complete this work without additional barriers to obtaining assistance.

The activities and program supported under this plan will include the following guiding principles.

- Be culturally accessible, appropriate and inclusive
- Encourage community engagement and involvement
- Promote energy and resource efficiency
- Encourage networking and information sharing across service providers
- Encourage process streamlining
- Consolidate service delivery

## SP-10 Geographic Priorities - 91.415, 91.215(a)(1)

### Geographic Area

Table 12 - Geographic Priority Areas

1	<b>Area Name:</b>	City-wide
	<b>Area Type:</b>	Other
	<b>Other Target Area Description:</b>	Other
	<b>HUD Approval Date:</b>	
	<b>% of Low/ Mod:</b>	
	<b>Revital Type:</b>	
	<b>Other Revital Description:</b>	
	<b>Identify the neighborhood boundaries for this target area.</b>	This is the geographic boundaries of the City of Livermore
	<b>Include specific housing and commercial characteristics of this target area.</b>	Because this is citywide, the housing and commercial characterizes are described throughout this document.
	<b>How did your consultation and citizen participation process help you to identify this neighborhood as a target area?</b>	During all discussions with the community in the Needs Assessment, Housing Element and jurisdictional survey by Alameda County, all participants stated that low-income persons are dispersed throughout Livermore.
	<b>Identify the needs in this target area.</b>	Because this is city-wide, the needs described throughout this document.
	<b>What are the opportunities for improvement in this target area?</b>	Because this is city-wide, the opportunities for improvement are described throughout this document.
<b>Are there barriers to improvement in this target area?</b>	Because this is city-wide, the barriers are described throughout this document.	

### General Allocation Priorities

CDBG public service and capital funds will be distributed throughout the City of Livermore, thus the majority of funding through the City's Housing and Human Services Grant Program is distributed city-wide. However, certain projects receiving funding have main offices in other cities (such as Dublin, Pleasanton, Walnut Creek, Fremont, Oakland, and Hayward), or services may be provided in other jurisdictions, such as the adjacent cities of Pleasanton and Dublin, where the agencies funded serve

Livermore residents as part of services provided within the greater Tri-Valley area. All funded activities are targeted to serve eligible households that reside solely within the City of Livermore. The City anticipates that there will be funded activities that will target eligible low/moderate income census tracts as defined by HUD.

Previously, low income and minority populations were dispersed throughout the City. However, in recent years there have been demographic shifts and Census Tracts 45140.04, 4514.01, 4514.02 and 4515.03 qualify as low/moderate income census tracts as defined by HUD (more than 31% of the households in the census tracts are low/moderate income). Many of the households that participate in the City's owner rehabilitation program are located in these low-income census tracts.

## SP-25 Priority Needs - 91.415, 91.215(a)(2)

### Priority Needs

Table 13 – Priority Needs Summary

1	<b>Priority Need Name</b>	Housing
	<b>Priority Level</b>	High
	<b>Population</b>	Extremely Low Low Large Families Families with Children Elderly Chronic Homelessness Individuals Families with Children Mentally Ill Chronic Substance Abuse veterans Victims of Domestic Violence Unaccompanied Youth Elderly Persons with Mental Disabilities Persons with Physical Disabilities Persons with Developmental Disabilities Persons with Alcohol or Other Addictions
	<b>Geographic Areas Affected</b>	Other
	<b>Associated Goals</b>	Affordable Housing Resources
	<b>Description</b>	Support and develop a continuum of housing resources that will increase access for low-income, seniors and disabled persons
	<b>Basis for Relative Priority</b>	As described throughout this document, the Human Services Needs Assessment, the Livermore Housing Element and the Mayor's Summit on Homelessness each identified that affordable housing is one of Eastern Alameda County's most critical human service needs.
2	<b>Priority Need Name</b>	Homeless Prevention and housing existing homeless

	<b>Priority Level</b>	High
	<b>Population</b>	Extremely Low Large Families Families with Children Chronic Homelessness Individuals Families with Children Mentally Ill Chronic Substance Abuse veterans Persons with Mental Disabilities Persons with Physical Disabilities Persons with Developmental Disabilities Persons with Alcohol or Other Addictions
	<b>Geographic Areas Affected</b>	Other
	<b>Associated Goals</b>	Homeless and Homeless Diversion
	<b>Description</b>	Provide assistance to all persons or households who are on the verge of becoming homeless and those who are currently experiencing homelessness
	<b>Basis for Relative Priority</b>	As described throughout this document, the number of persons experiencing homelessness is on the rise in Livermore. The key findings from the Needs Assessment are as follows. <ul style="list-style-type: none"> <li>• Human service providers report an increase in Tri-Valley individuals and families seeking homeless and homeless prevention services.</li> <li>• There are no year-round facilities that serve single men in Eastern Alameda County.</li> <li>• Homeless families are disrupted due to a shortage of homeless family shelters that accept fathers and teenage sons.</li> <li>• Recently homeless families and individuals have experienced stigma and lack of knowledge about available services and supports.</li> <li>• The homeless and other indigent residents face long waiting lists for healthcare services and disproportionately use emergency medical services.</li> </ul>
<b>3</b>	<b>Priority Need Name</b>	Need for additional public services
	<b>Priority Level</b>	High

<b>Population</b>	Extremely Low Low Large Families Families with Children Elderly Public Housing Residents Individuals Families with Children Mentally Ill Chronic Substance Abuse veterans Persons with HIV/AIDS Victims of Domestic Violence Unaccompanied Youth Elderly Frail Elderly Persons with Mental Disabilities Persons with Physical Disabilities Persons with Developmental Disabilities Persons with Alcohol or Other Addictions Persons with HIV/AIDS and their Families Victims of Domestic Violence
<b>Geographic Areas Affected</b>	Other
<b>Associated Goals</b>	Economic Opportunity Access to Health Services Public Services
<b>Description</b>	Support a wide range of services that increase or maintain stability for limited English speaking persons, persons with disabilities, youth, seniors, at risk persons or households and other underserved populations. This will include increasing outreach and access to these services

<p><b>Basis for Relative Priority</b></p>	<p>As described throughout this document, there is a need for additional public services. The key findings from the Needs Assessment are as follows.</p> <p>The primary need in Livermore is for additional public services. The supply has not kept pace with the growing demand; nearly every service provider interviewed for the Human Services Needs Assessment reported budget contractions in recent years. A total of 95% of respondents stated that they would need more money to provide the most critical services that include mental health care, transportation, substance abuse services, food and homeless services.</p> <p>Furthermore, the Needs Assessment stated that service recipients and providers reported that the problems that there were not enough services available to meet the demand. Stakeholders described long waiting lists for affordable housing; subsidized child care and after school care; daytime activities for the developmentally disabled; and behavioral and specialty physical health care.</p>
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## **SP-35 Anticipated Resources - 91.420(b), 91.215(a)(4), 91.220(c)(1,2)**

### **Introduction**

The City of Livermore's Fiscal Year (FY) 2015-2019 Consolidated Plan identifies the anticipated Federal, State, and local resources the City of Livermore will utilize to meet the priorities in this document and the FY 2015-2019 Consolidated Plan for the Alameda County HOME Consortium, of which the City of Livermore is a member jurisdiction.

The City of Livermore's anticipates receiving federal Community Development Block Grant (CDBG) allocations and HOME Investment Partnerships Program (HOME) funds through the Alameda County HOME Consortium during FY 2015-2019. The City will also receive approximately \$ 52,000 of rental income each year of the Consolidated Plan period from the properties the City purchased at 141-149 North Livermore with a Section 108 loan guarantee in FY 2014-2015. The City will use the program income generated from this property to repay the 108 loan. If this property generates any additional program income, the City will use the funding to pay for the buildings operating expenses.

Throughout each year of the 2015-2019 Consolidated Plan, the City will continue to leverage our federal CDBG and HOME allocations with local funding from the Housing and Human Services Grants (HHS) Program. This program allocates funding from the City's In-Lieu Housing Funds to support housing programs, the Social Opportunity Endowment to leverage public services funding and the Human Service Facility Fee financing to support capital projects.

In addition to the HHS Program, the City provides general funds to subsidize the operation of the Livermore Multi-Service Center and pay a share of the 2-1-1 service.

**Anticipated Resources**

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	340,149	55,000	35,000	430,149	1,608,000	The City anticipates receiving \$350,000 of CDBG allocation each year of the Consolidated Plan and an additional \$52,000 of program income.

**Table 14 - Anticipated Resources**

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

The City leverages CDBG funds with HOME funding and three other local sources of funding.

- 1) Housing In-lieu (In-lieu) is allocated solely to housing project and programs and derived from local development fees
- 2) The Human Services Facility Fee (HSFF) is allocated solely to capital projects that support human service projects that assist low income persons. It is derived from local development fees.
- 3) The Social Opportunity Endowment (SOE) is allocated solely to public service projects that assist low-income persons. It is derived from a local development fees.

- 4) HOME funding is allocated to projects that provide tenant based rental assistance. The allocation is provided through being a member of the Alameda County HOME Consortium.
  
- 5) City General funds are used for specific projects such as the operation of the Multi-Service Center and 2-1-1.

**If appropriate, describe publically owned land or property located within the state that may be used to address the needs identified in the plan**

389 McLeod Street – By the end of FY 2014-2015 this site adjacent to the downtown will be fully rehabilitated. The five studio apartments will be affordable to Very Low Income (50%AMI) persons. Several persons experiencing homelessness in Livermore and are clients of the AC Impact program will receive housing in this development.

2047 First Street– Purchased in September 2005, the City advanced \$440,000 in funds through the State’s HELP loan program for the acquisition of this vacant property. The City has entered into an Exclusive Negotiating Rights Agreement with Eden Housing, a nonprofit housing developer, to develop the site into an affordable housing project.

241 North M Street – The City used \$400,000 in HELP funds from the State for the acquisition of the vacant M Street parcel in June 2008. The site, along with the adjacent property at 242 North N Street, will be used to develop an affordable housing project.

242 North N Street & 1763 Chestnut Street – These sites have been dedicated to the City by the O’Brien Group, a residential developer, in order to satisfy part of the City’s Inclusionary Housing ordinance requirements for the Arroyo Crossing development. The N-Street parcel was deeded to the City in October 2006, and along with the adjacent property at 241 North M Street, will be used to develop an affordable housing project for persons with disabilities. The 1763 Chestnut site will be assembled with another adjacent property owned by the City (1635) and will be developed as described below.

1625 - 1635 Chestnut Street – This mostly vacant neighborhood shopping center was purchased in July 2010 using \$2,500,000 of City Housing In-Lieu funds with the purpose of developing the site into a mixed ownership/rental, market rate and affordable housing project. A Request for Proposals was sent out in January 2010 and a nonprofit housing developer, was engaged to develop the site into an affordable multifamily rental project.

2121 Railroad Avenue – The property was acquired in May 2009 through an advance of the City’s Housing Trust Fund to the Redevelopment Agency. In February 2010, the City entered into an Exclusive Negotiating Rights Agreement with Eden Housing, a nonprofit housing developer, to develop this site and the site adjacent into an affordable housing project.

2139 Railroad Avenue— The property was acquired by the RDA through a loan of City Housing Trust funds in June 2009. The City entered into an Exclusive Negotiating Rights Agreement with Eden Housing, a nonprofit housing developer in February 2010, to develop this site and the site adjacent into a mixed-use affordable housing project targeted to seniors.

In 2013, the City collaborated with Habitat for Humanity East Bay/Silicon Valley to purchase and rehabilitate distressed, single-family properties in Livermore to be resold at prices affordable for low-income first-time homebuyers, including disabled veterans. The City anticipates continuing this program throughout the 2015-2019 Consolidated Plan.

The City anticipates that additional sites will become available for affordable housing development throughout the 2015-2019 Consolidated Plan timeframe.

## SP-40 Institutional Delivery Structure - 91.415, 91.215(k)

Explain the institutional structure through which the jurisdiction will carry out its consolidated plan including private industry, non-profit organizations, and public institutions.

Responsible Entity	Type of Entity	Role	Geographic Area
City of Livermore	Government	Economic Development Homelessness Non-homeless special needs Ownership Planning Rental neighborhood improvements public facilities public services	Jurisdiction
City of Livermore Housing Authority	PHA	Public Housing	Jurisdiction
ABODE SERVICES	Non-profit organizations	Homelessness Non-homeless special needs Rental public services	Jurisdiction
EAST BAY INNOVATIONS	Non-profit organizations	Non-homeless special needs public services	Jurisdiction
GRID ALTERNATIVES	Non-profit organizations	public services	Jurisdiction
Spectrum Community Services	Non-profit organizations	Non-homeless special needs public services	Jurisdiction
Tri-City Health Center	Non-profit organizations	Non-homeless special needs public services	Jurisdiction
Axis Community Health	Non-profit organizations	Non-homeless special needs public services	Jurisdiction
Community Resources for Independent Living	Non-profit organizations	Non-homeless special needs public services	Jurisdiction

<b>Responsible Entity</b>	<b>Type of Entity</b>	<b>Role</b>	<b>Geographic Area</b>
LAW CENTER FOR FAMILIES	Non-profit organizations	Non-homeless special needs public services	Jurisdiction
LEGAL ASSISTANCE FOR SENIORS	Non-profit organizations	Non-homeless special needs public services	Jurisdiction
KIDANGO	Non-profit organizations	Non-homeless special needs public services	Jurisdiction
EveryOne Home	Continuum of care	Homelessness public services	Jurisdiction
ALAMEDA COUNTY HOUSING & COMMUNITY DEVELOPMENT	Government	Homelessness Non-homeless special needs Planning Rental public facilities public services	Region
Easter Seals Bay Area	Non-profit organizations	Non-homeless special needs public services	Jurisdiction
Livermore School District	Public institution	Non-homeless special needs public services	Jurisdiction
COMMUNITY ASSOCIATION FOR PRESCHOOL EDUCATION (CAPE)	Non-profit organizations	Non-homeless special needs public services	Jurisdiction
CALICO Center	Non-profit organizations	Non-homeless special needs public services	Jurisdiction
Senior Support Program of the Tri Valley	Non-profit organizations	Non-homeless special needs public services	Jurisdiction
ECHO Housing	Non-profit organizations	Homelessness Non-homeless special needs Rental public services	Jurisdiction

<b>Responsible Entity</b>	<b>Type of Entity</b>	<b>Role</b>	<b>Geographic Area</b>
Tri-Valley Haven for Women	Non-profit organizations	Homelessness Non-homeless special needs public services	Jurisdiction
OPEN HEART KITCHEN	Non-profit organizations	Non-homeless special needs public services	Jurisdiction
YMCA of the East Bay		Non-homeless special needs public services	Jurisdiction
Neighborhood Solutions	Private Industry	Non-homeless special needs public services	Jurisdiction
TWIN VALLEY LEARNING CENTER	Non-profit organizations	Non-homeless special needs public services	Jurisdiction
Livermore Homeless Refuge	Community/Faith-based organization	Homelessness public services	Jurisdiction
Shepherd's Gate	Community/Faith-based organization	Homelessness public services	Jurisdiction
EDEN INFORMATION AND REFERRAL	Non-profit organizations	Non-homeless special needs public services	Jurisdiction
Livermore Area Recreation and Park District (LARPD)	Public institution	Non-homeless special needs public services	Jurisdiction
Bay Area Community Services, Inc	Non-profit organizations	Non-homeless special needs public services	Jurisdiction
Hello Housing	Developer	Ownership Rental	Region
MID PENINSULA HOUSING COALITION	Developer	Rental	Region
Bridge Housing	Developer	Rental	Region

**Table 15 - Institutional Delivery Structure**

## Assess of Strengths and Gaps in the Institutional Delivery System

As stated previously in the document the primary need in Livermore is for additional public services. The supply has not kept pace with the growing demand. Stakeholders interviewed for the Human Services Needs Assessment described long waiting lists for affordable housing; subsidized childcare and after school care; daytime activities for the developmentally disabled; and behavioral and specialty physical health care. While HUD funding has decreased, this places greater demands on the City to find additional funding to support services.

An example is the increasing need for housing for our lowest income residents. With a low vacancy rate and increasing rents, property owners are quickly becoming less willing to rent to a person that has previous challenges maintaining their housing. Even though Livermore has access to many programs, including supportive housing vouchers and rental assistance programs for veterans, it is still difficult to find a property owner that will rent to a person that is utilizing these programs to obtain housing.

“While the population of Eastern Alameda County has grown and there are greater demands for human services, the area remains geographically isolated relative to other cities within Alameda County. The Tri-Valley area is more geographically dispersed. Many critical services are located outside the Tri-Valley, including specialty medical and behavioral health care. As a result, transportation cost and duration is one of the most significant barriers to receiving services. These transportation-related barriers disproportionately affect the elderly, persons with disabilities and families with young children.” Eastern Alameda County 2011 Human Services Needs Assessment Findings Report, page 8

## Availability of services targeted to homeless persons and persons with HIV and mainstream services

Homelessness Prevention Services	Available in the Community	Targeted to Homeless	Targeted to People with HIV
<b>Homelessness Prevention Services</b>			
Counseling/Advocacy	X	X	X
Legal Assistance	X		X
Mortgage Assistance	X		
Rental Assistance	X	X	X
Utilities Assistance	X		
<b>Street Outreach Services</b>			
Law Enforcement			
Mobile Clinics	X	X	
Other Street Outreach Services	X	X	
<b>Supportive Services</b>			
Alcohol & Drug Abuse	X	X	X
Child Care	X		
Education	X		X

Supportive Services			
Employment and Employment Training	X	X	
Healthcare	X	X	X
HIV/AIDS	X		
Life Skills	X	X	X
Mental Health Counseling	X	X	X
Transportation			
Other			

**Table 16 - Homeless Prevention Services Summary**

**Describe how the service delivery system including, but not limited to, the services listed above meet the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth)**

There are several year-round homeless shelters in Livermore. Each of the shelters provides case management, life skills training, mental health assistance and connections to other services. Shepherd’s Gate provides faith-based emergency shelter to women and their children. Tri-Valley Haven offers shelter to victims of domestic violence and homeless shelter services to families, including men and teenage boys, albeit to a limited degree.

There are no year-round shelters for single men, although, Livermore Homeless Refuge, an organization consisting of volunteers from community and faith-based organizations provide emergency shelter when temperatures drop. The Homeless Refuge provides a connection to services.

Open Heart Kitchen, the region’s “soup kitchen” provides free hot meals to all persons, including homeless and unaccompanied youth. Their co-location in churches allows their clients to connect with many critical basic needs including clothing distribution, laundry and hot showers.

Tri-City Health provides direct services to persons in Livermore living with HIV. Out of their office in the Multi-Service Center, the organization connects the persons with Axis to obtain health care along with other basic services such as rental assistance, counseling and life skills.

Livermore has also contracted with Abode Services to create a team that will engage with the persons experiencing homelessness in their encampments, under bridges, in the arroyos and the other places they congregate. The goal of the team is to develop trust work with the person to obtain the services and build the skills that will help them to obtain the ultimate goal of acquiring housing. The team’s work is completed in conjunction with the HOPE Van. This program, funded through HUD’s Supportive Housing Program works closely with the street outreach team and provides medical, psychiatric, and case management to persons experiencing homelessness.

Abode Services is also the only agency that provides services to veterans in Livermore. The agency obtained funding from the Veterans Administration to provide assistance through the Supportive Services for Veteran Families (SSVF) program along with VASH vouchers. Coupled with the rental assistance, veterans and their families also receive connections to services, mental health support and other necessary assistance.

Livermore was selected as one of five cities in Alameda County to participate in AC Impact. This program provides permanent housing vouchers and support services for persons that experience long-term homelessness, and are most expensive to our emergency and Police services. To leverage the funding, Livermore awarded Abode Services in local In-Lieu funding for provision of case management services to the programs clients.

**Describe the strengths and gaps of the service delivery system for special needs population and persons experiencing homelessness, including, but not limited to, the services listed above**

The gap in services for homeless and other special needs populations was discussed earlier in this same section and other sections in the Consolidated Plan. The supply for services has not kept pace with the growing demand for assistance. Stakeholders interviewed for the Human Services Needs Assessment described long waiting lists for affordable housing; subsidized childcare and after school care; daytime activities for the developmentally disabled; and behavioral and specialty physical health care. This is coupled with the perception by Alameda County that Livermore and the remainder of the Tri-Valley is a wealthy area and does not require services.

An example is the increasing need for housing for our lowest income residents. With a low vacancy rate and increasing rents, landlords are quickly becoming less willing to rent to a person that has previous challenges maintaining their housing. Even though Livermore has access to many programs, including supportive housing vouchers and rental assistance programs for veterans, it is still difficult to find a landlord that will rent to a person that is utilizing these programs to obtain housing.

**Provide a summary of the strategy for overcoming gaps in the institutional structure and service delivery system for carrying out a strategy to address priority needs**

To overcome the gaps, the City will continue maintaining and expanding on existing partnerships with our non-profit service providers, School District, the Cities of Dublin and Pleasanton and Alameda County that have been described throughout this document.

Livermore staff also participates in the Tri-Valley Poverty Forum. The organization that consists of city, county, school district staff in conjunction with other regional health care, public foundations and private businesses. The goal of this initiative is to bring to light the issues of poverty in Livermore and

the Tri-Valley. The Forum's first event was to hold a luncheon that discussed these issues in detail. Over 200 persons from the public and private sector attended the event.

The Mayor's Summit on Homelessness that was held in 2014 was an important initial step toward creating a coordinated response to the issue of homelessness in Livermore and the Tri-Valley region. The City is in the process of engaging service providers, faith community, local government staff, and interested community members to discuss the ideas generated from the Summit and provide recommended actions to implement. Due to the complexity of this issue and the need for a diversity of ideas, representatives should be from each of the Tri-Valley cities as well as regional agencies who are confronting this issue in Alameda County.

The objective of the discussion groups will be the same as the Summit; what can be done to prevent and reduce the number of homeless persons in our community. The work in Livermore and the Tri-Valley can make the best use of limited resources and weave them with other communities and the County's work for the greatest impact on homelessness.

## SP-45 Goals - 91.415, 91.215(a)(4)

### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Affordable Housing Resources	2015	2019	Affordable Housing Public Housing	City-wide	Housing	CDBG: \$216,626	Homeowner Housing Rehabilitated: 10 Household Housing Unit  Homelessness Prevention: 10 Persons Assisted  Other: 150 Other
2	Homeless and Homeless Diversion	2015	2019	Homeless	City-wide	Homeless Prevention and housing existing homeless	CDBG: \$75,000	Public service activities for Low/Moderate Income Housing Benefit: 100 Households Assisted  Tenant-based rental assistance / Rapid Rehousing: 20 Households Assisted  Homelessness Prevention: 10 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
3	Economic Opportunity	2015	2019	Non-Homeless Special Needs Non-Housing Community Development	City-wide	Need for additional public services	CDBG: \$7,500	Public service activities for Low/Moderate Income Housing Benefit: 100 Households Assisted
4	Access to Health Services	2015	2019	Non-Homeless Special Needs Non-Housing Community Development Mental Health Services	City-wide	Need for additional public services	CDBG: \$29,494	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit: 3000 Households Assisted  Public service activities for Low/Moderate Income Housing Benefit: 2000 Households Assisted
5	Public Services	2015	2019	Non-Homeless Special Needs Non-Housing Community Development CDBG Program Administration	City-wide	Need for additional public services	CDBG: \$101,529	Public service activities for Low/Moderate Income Housing Benefit: 1500 Households Assisted  Other: 1 Other

Table 17 – Goals Summary

## Goal Descriptions

1	<b>Goal Name</b>	Affordable Housing Resources
	<b>Goal Description</b>	<p>Support and develop a continuum of housing resources that will increase access for low-income, seniors and disabled persons</p> <ol style="list-style-type: none"> <li>1. Provide affordable rehabilitation services to low income homeowners</li> <li>2. Increase and preserve affordable rental housing</li> <li>3. Increase affordable homeownership opportunities</li> <li>4. Reduce housing discrimination and promote fair housing practices</li> </ol>
2	<b>Goal Name</b>	Homeless and Homeless Diversion
	<b>Goal Description</b>	<p>Provide assistance to all persons or households who are on the verge of becoming homeless and those who are currently experiencing homelessness.</p> <ol style="list-style-type: none"> <li>1. Provide the appropriate level of housing intervention to meet the specific individual's or household's needs</li> <li>2. Provide supportive services to increase positive outcomes and maintain housing.</li> </ol>
3	<b>Goal Name</b>	Economic Opportunity
	<b>Goal Description</b>	Support initiatives that increase a low income individual's ability to increase their household income. This can include a variety of supportive services including child care, workforce and job development and other innovative programs.
4	<b>Goal Name</b>	Access to Health Services
	<b>Goal Description</b>	<p>Improve community health and access to basic and specialty care including dental and optometric care, substance abuse, behavioral and mental health care services for low-income, uninsured and under-insured residents.</p> <ol style="list-style-type: none"> <li>1. Support the maintenance and expansion of services and programs aimed at wellness and preventative care services</li> </ol>

5	<b>Goal Name</b>	Public Services
	<b>Goal Description</b>	Support a wide range of services that increase or maintain stability for limited English speaking persons, persons with disabilities, youth, seniors, at risk persons or households and other underserved populations. This will include increasing outreach and access to these services

**Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.315(b)(2)**

The City anticipates adding at least 50 affordable housing units throughout the FY 2015-2019 Consolidated Plan period. This will serve 50 families that will be primarily 50% of median income or less.

The City’s annual CDBG entitlement from HUD serves on average 1,500 to 2,000 low income Livermore residents each year. Because the City uses a variety of local funding sources to leverage the CDBG funding by providing assistance to a broad range of agencies, as well as supporting the Multi-Service Center, the number of people served raises to over 10,000.

## **SP-65 Lead-based Paint Hazards - 91.415, 91.215(i)**

### **Actions to address LBP hazards and increase access to housing without LBP hazards**

The City's Neighborhood Preservation staff of the Community and Economic Development Department provides workshops at each of the local home improvement stores in Livermore to disseminate information regarding a variety of code enforcement issues including mold and lead based paint. Neighborhood Preservation is committed to proactive code enforcement that keeps the persons living in their homes. Incidences of lead paint that come to the City's attention are addressed for low-income residents through the City's Housing Rehabilitation Program.

### **How are the actions listed above integrated into housing policies and procedures?**

In addition to the outreach provided to residents through our code enforcement offices, all clients in the City's Housing Rehabilitation Program are provided information regarding lead based paint hazards. Each of the homeowners sign a document stating that the City's Rehabilitation contractor has discussed the implications of lead based paint in the home and received the information that is disseminated by Alameda County's Lead Paint Program, which includes links and a telephone number to obtain further information.

## **SP-70 Anti-Poverty Strategy - 91.415, 91.215(j)**

### **Jurisdiction Goals, Programs and Policies for reducing the number of Poverty-Level Families**

The City of Livermore continues to support the Multi-Service Center, a one-stop center that houses the satellite offices a nine of County, State and Non-Profit agencies that serve low-income individuals from throughout Livermore and the Tri-Valley. If this building did not exist, low-income residents would be required to travel over 20 miles to obtain services in Hayward, Fremont and Oakland. The City of Livermore will continue to provide general fund dollars to subsidize the operation and ongoing maintenance that will enable the City to continue to subsidize rents for non-profit agencies occupying the building.

Utilizing fees paid by local development, the City established two additional local funds to leverage federal CDBG and HOME funding to support and expand assistance for low-income residents. The Social Opportunity Endowment (SOE) Program establishes a long-term, stable funding source for public service programs. The City can utilize allocations from the Human Service Facility Fee to fund the acquisition, rehabilitation and renovation of buildings that support human services in Livermore.

An important component to reducing poverty is education. To achieve those ends, the City will continue its partnership with the Livermore Valley Joint Unified School District (LVJUSD) to ensure that every child is ready to attend school. The City will continue to leverage CDBG funding with other public and private sources for the optometric, dental, and medical programs. Additionally, Livermore will continue to collaborate with the cities and school districts of Dublin and Pleasanton and Alameda County Health Care Services Agency to improve access to and expand health and wellness services for students and families living in the Tri-Valley region.

This document references the Mayor's Summit on Homelessness that was held in April, 2014. This Summit was an important initial step toward creating a coordinated response to the issue of homelessness in Livermore and the Tri-Valley region. Throughout the next few years, the City will engage service providers, faith community, local government staff, and interested community members to discuss the ideas generated from the Summit and provide recommended actions to implement.

As previously stated throughout this document, the cities of Livermore, Pleasanton, and Dublin contracted with Resource Development Associates (RDA) to update a Human Services Needs Assessment initially created in 2003. Completed in 2012, the report described changes in the demographics and needs within the community from 2003. It is the three cities goals to use the information garnered from this Needs Assessment to work together and provide services to Tri Valley low-income residents in the most efficient manner.

**How are the Jurisdiction poverty reducing goals, programs, and policies coordinated with this affordable housing plan.**

The City of Livermore has demonstrated a strong commitment to the development and funding of a comprehensive Housing and Human Services Program. This program goal is to ensure that housing and social services meet the needs of a variety of income levels and household types, and are provided fairly and equitably to all residents. The City continues to work proactively to implement its housing goals, policies, and programs that include addressing and mitigating potential obstacles, both market and governmental, to housing. To achieve this goal, the City will continue partnerships with other Cities in eastern Alameda County, San Ramon and Danville in Contra Costa County, government agencies and non-profits in order to continue to produce and maintain housing that is affordable for all household types and income groups.

The City has been able to expand affordable rental units and offer first-time homebuyer opportunities for Livermore residents through its Inclusionary Zoning Ordinance. Originally adopted originally in 1978 and updated in 2013, it requires that 15 percent of all units in a residential development (10% in the downtown) be set aside as affordable. Additionally, the Ordinance has a “must build” requirement that affordable units be constructed on-site or the developer pay an In-Lieu fee.

Livermore continues to provide funding and support to agencies that provide services to residents of the city that are experiencing homelessness and those who are at risk of becoming homeless.

The City allocates funding to three rental assistance programs that are aimed at diverting people and families away from entering a homeless shelter. Each program provides a rental subsidy coupled with case management to those who are near experiencing homelessness.

The City also provides funding support to the local homeless shelter, Sojourner House, and the local domestic violence shelter.

Livermore has also contracted with Abode Services to create a team that will engage with the persons experiencing homelessness in their encampments, under bridges, in the arroyos and the other places they congregate. The goal of the team is to to develop trust work with the person to obtain the services and build the skills that will help them to obtain the ultimate goal of acquiring housing. The team’s work is completed in conjunction with the HOPE Van. This program, funded through HUD’s Supportive Housing Program works closely with the street outreach team and provides medical, psychiatric, and case management to persons experiencing homelessness.

Livermore was selected as one of five cities in Alameda County to participate in AC Impact. This program provides permanent housing vouchers and support services for persons that experience long-term homelessness, and are most expensive to our emergency and Police services. To leverage the funding,

Livermore awarded Abode Services in local In-Lieu funding for provision of case management services to the programs clients.

The following tables provide a complete list of the agencies that were awarded funding for FY 2015-2016. The City's CDBG entitlement was leveraged with other local funding sources to meet the goals identified in this plan.

**Table 1: Support and develop a continuum of housing resources that will increase access for low-income, seniors and disabled persons. A) Provide affordable rehabilitation services to low income homeowners. B) Increase and preserve affordable rental housing. C) Increase affordable homeownership opportunities. D) Reduce housing discrimination and promote fair housing practices**

Funding Sources: CDBG (PS) Public Service project; CDBG (CAP) Capital project; HOME; City In-Lieu Housing Fund; City HS (Human Services) Facility Fee; City Endowment (Social Opportunity Endowment)						
Agency	Project	Current Year Objective	5-year Objective	Performance Measure Objective	Funding Source	Amount
City of Livermore	Section 108 Loan Repayment for 141-149 North Livermore Avenue	Pay the annual installment on the loan used to acquire the property at 141-149 North Livermore Avenue.	Property was acquire to continue providing home seeking and financial counseling services to low income households.	Decent Affordable Housing	CDBG	\$45,000
Eden Council for Hope and Opportunity (ECHO)	Fair Housing Services	ECHO proposes to assist residents to secure and maintain affordable housing by providing fair housing education and investigation, tenant/landlord counseling and mediation, rental assistance for delinquent rent and deposits, general home seeking information, and shared housing counseling and placement.	To continue to assist residents in securing and maintaining affordable housing by providing education, counseling & mediation, general information and placement.	Decent Affordable Housing	City In-Lieu	\$30,000
Livermore Housing Authority	Bluebell Apartment Balconies	There are 27 upstairs balcony patios at Bluebell apartments that are unsafe to due dry rot that need to be replaced. Furthermore, the rod iron fencing around the patio no longer meets current City of Livermore Safety Codes. Current patio fences are 6 inches apart and the City Code calls for no greater than 4 inches wide.	To Maintain affordable housing.	Suitable Living Environment	CDBG (CAP)	\$93,935
Livermore Housing Authority	Chestnut Apartment Gas Lines	This project is essential for to maintain a safety environment for our Chestnut residents and their neighbors. Within the last 2 years, 3 of the 6 apartments at Chestnut have had gas leaks recently which required the gas line for each apartment to be re-routed. Therefore, LHA desires to be proactive and reroute the other three apartment gas lines.	To Maintain affordable housing.	Suitable Living Environment	CDBG (CAP)	\$8,562
Livermore Housing Authority	Las Posadas Driveways	Both of the asphalt driveways are in poor condition which is a possible tripping hazard. When it rains, the water fills the existing potholes which is not only an eyesore, but more importantly, allow the water to seep into the ground undermining the asphalt around the potholes.	To Maintain affordable housing.	Suitable Living Environment	CDBG (CAP)	\$10,000
Neighborhood Solutions	Housing Rehabilitation Program	The Housing Rehabilitation Program provides low-interest, usually deferred loans to owner-occupants and grants to both owner-occupants and renters who need health and safety repairs made to their homes. The program usually provides these loans and grants to seniors; however, residents of all ages who qualify as extremely low to low-income can apply for assistance.	Improve the condition of existing housing stock and increase the ability of low-income residents to sustain independent living.	Suitable Living Environment	CDBG (CAP) City In-Lieu	\$49,000 \$8,330

**FY2015-2016 Projects-Table 1**

**Table 2: Provide assistance to all persons or households who are on the verge of becoming homeless and those who are currently experiencing homelessness.** A) Provide the appropriate level of housing intervention to meet the specific individual's or household's needs. B) Provide supportive services to increase positive outcomes and maintain housing.

**Funding Sources:** CDBG (PS) Public Service project; CDBG (CAP) Capital project; HOME; City In-Lieu Housing Fund; City HS (Human Services) Facility Fee; City Endowment (Social Opportunity Endowment)

Agency	Project	Current Year Objective	5-year Objective	Performance Measure Objective	Funding Source	Amount
Abode Services	Tenant Based Rental Assistance (TBRA)Programs	Abode's TBRA program assists youth who have aged out of the foster care system and adults that require housing assistance to finish obtaining a degree. This program offers housing subsidies, case management, educational/employment assistance, financial literacy and connections to community resources, for a period of two years. CDBG funds will pay for case management.	To continue to assist those youths who have aged out of the foster care system and adults who require housing assistance to finish a degree and continue to provide connections to community resources.	Decent Affordable Housing	HOME CDBG (CAP)	\$50,000 \$40,000
ECHO Housing	Tenant Based Rental Assistance (TBRA)Programs	ECHO's TBRA program diverts households from becoming homeless by providing housing subsidies, case management, educational/employment assistance, financial literacy and connections to community resources, for a period of two years. CDBG funds will pay for case management.	To continue to support families from becoming homeless and continue to provide connections to community resources.	Decent Affordable Housing	HOME CDBG (CAP)	\$50,000 \$35,000
Tri-Valley Haven	Case management and crisis counseling at Shiloh House, domestic violence shelter.	Provide crisis intervention and counseling services to Livermore residents via 24/7 Crisis Line Assistance and referral services, along with programs provided at the 30-bed domestic violence shelter.	To make counseling services readily available to the homeless, survivors of sexual assault, and their children.	Suitable Living Environment	City In-Lieu	\$10,000
Tri-Valley Haven	Case management at Sojourner House, family homeless shelter.	The grant will support the Haven's Sojourner House, a 16-bed shelter that houses homeless couples with children, single parents (including fathers) with children and single women. The shelter residents participate in programs that include job readiness/job search, housing search, and life skills.	Increase housing and support services for people with disabilities, homeless, and those at risk of being homeless.	Suitable Living Environment	City In-Lieu	\$12,000

### FY2015-2016 Projects-Table 2

**Table 3: Support initiatives that increase a low income individual's ability to increase their household income.** A) This can include a variety of supportive services including child care, workforce and job development and other innovative programs.

**Funding Sources:** CDBG (PS) Public Service project; CDBG (CAP) Capital project; HOME; City In-Lieu Housing Fund; City HS (Human Services) Facility Fee; City Endowment (Social Opportunity Endowment)

Agency	Project	Current Year Objective	5-year Objective	Performance Measure Objective	Funding Source	Amount
Abode Services	Tenant Based Rental Assistance (TBRA)Programs	Abode's TBRA program assists youth who have aged out of the foster care system and adults that require housing assistance to finish obtaining a degree. This program offers housing subsidies, case management, educational/employment assistance, financial literacy and connections to community resources, for a period of two years. CDBG funds will pay for case management.	To continue to assist those youths who have aged out of the foster care system and adults who require housing assistance to finish a degree and continue to provide connections to community resources.	Decent Affordable Housing	HOME CDBG (CAP)	\$50,000 \$40,000
Community Resources for Independent Living (CRIL)	Case management for disabled individuals and community education.	Case management and service coordination for Livermore residents with disabilities. Education and disability awareness to agencies, businesses and/or non-disabled Livermore residents.	Increase ability of seniors and persons with disabilities to sustain independent living.	Suitable Living Environment	CDBG (PS)	\$7,500
East Bay Innovations	Student Employment Transition (SET)	SET is a training and information series designed to prepare Livermore-based young adults with developmental disabilities and their parents for the often daunting transition from school to adult life. The series will address the "how to" of preparing students, (aged 18+), to maximize their potential for employment, and will include the perspective of employers, individuals with disabilities who are now working, and parents whose children have successfully made the transition from school to adult life.	To continue to provide training and information to prepare Livermore-based young adults with developmental disabilities and their parents transition from school to adult life.	Economic Opportunity	City SOE	\$5,000

### FY2015-2016 Projects-Table 3

**Table 4: Improve community health and access to basic and specialty care including dental and optometric care, substance abuse, behavioral and mental health care services for low-income, uninsured and under-insured residents. A) Support the maintenance and expansion of services and programs aimed at wellness and preventative care services.**

**Funding Sources:** CDBG (PS) Public Service project, CDBG (CAP) Capital project, HOME; City In-Lieu Housing Fund; City HS (Human Services) Facility Fee; City Endowment (Social Opportunity Endowment)

Agency	Project	Current Year Objective	5-year Objective	Performance Measure Objective	Funding Source	Amount
Axis Community Health	Enrollment in Health Care	Enroll low income & uninsured Livermore residents in publicly supported health insurance plans which will give them full access to health care.	Provide immediate access to health care for low income Livermore residents.	Suitable Living Environment	CDBG (PS)	\$5,000
Axis Community Health	Rehabilitation of New Clinic	Construction of a new medical clinic for low-income patients.	Provide access to health services for low income Livermore residents.	Suitable Living Environment	CITY HS Facility Fee	\$100,000
City of Livermore -portion of Section 108 Loan	AXIS Community Health Clinic Rehabilitation	Construction of a new medical clinic for low-income patients.	Provide access to health services for low income Livermore residents.	Suitable Living Environment	CDBG (CAP)	\$19,494
Livermore Valley Joint Unified School District (LVJUSD)	Children's Community Health Access	Provide dental, optometry, and medical subsidies for uninsured and underinsured children in the Livermore School District.	Provide immediate access to medical care for uninsured and underinsured students.	Suitable Living Environment	City SOE	\$5,000
Senior Support Program of the Tri-Valley	Case Management for Seniors	Provide in-home services to seniors to foster independence, promote safety and well being, improve quality of life, and preserve dignity.	Increase ability of seniors and persons with disabilities to sustain independent living.	Suitable Living Environment	CDBG (PS)	\$5,500
Tri-Valley Haven	Counseling Services	Tri-Valley Haven's Counseling Services provides professional individual and group counseling for survivors of Domestic Violence, Sexual Assault, families in crisis, and the community at large in English and Spanish.	Provide access to behavioral health services for low income Livermore residents.	Suitable Living Environment	CDBG (PS)	\$5,000
Tri-Valley YMCA	Behavioral Health Care Services	Provide summer camp opportunities for special needs children.	Increase skill development for special needs children.	Suitable Living Environment	City SOE	\$5,000

**FY2015-2016 Projects-Table 4**

**Table 5:** Support a wide range of services that increase or maintain stability for limited English speaking persons, persons with disabilities, youth, seniors, at risk persons or households and other underserved populations. This will include increasing outreach and access to these services.

**Funding Sources:** CDBG (PS) Public Service project, CDBG (CAP) Capital project, HOME; City In-Lieu Housing Fund; City HS (Human Services) Facility Fee; City Endowment (Social Opportunity Endowment)

Agency	Project	Current Year Objective	5-year Objective	Performance Measure Objective	Funding Source	Amount
CALICO Center	Livermore Child Abuse Intervention Project	Conduct forensic interviews with children who have been sexually abused, physically hurt, severely neglected or witnessed a homicide or severe violence in their home, provide on-site and follow-up support services to caregivers, and facilitate multi-agency responses to child abuse allegations.	Increase likelihood of abused children achieving justice and healing.	Suitable Living Environment	CDBG (PS)	\$8,000
City of Livermore	Hagemann Farm Section 108 Loan Repayment	Pay the annual installment on the loan used to acquire and renovate Hagemann Farms.	Provide community access to a historic property, and increase the ability of disabled adults and children to sustain independent living.	Suitable Living Environment	City ( HS) Facility Fee	\$106,956
Community Resources for Independent Living (CRIL)	Case management for disabled individuals and community education.	Case management and service coordination for Livermore residents with disabilities. Education and disability awareness to agencies, businesses and/or non-disabled Livermore residents.	Increase ability of seniors and persons with disabilities to sustain independent living.	Suitable Living Environment	CDBG (PS)	\$7,500
Easter Seals Bay Area	Kaleidoscope Center	Easter Seals Kaleidoscope will use the funds to support the salaries of three (3) Lead Teachers. Lead Teachers create calendars, plan activities, provide direct services, attend participants Individuals Education Plan (IEP) meetings, and have direct contact with families and case managers.	To ensure individuals and families affected by disabilities can live, learn, work and play to their full potential.	Economic Opportunity	CDBG (PS)	\$5,000
KIDANGO, Inc.	Early Learning Enhancement	Kidango's Early learning Enhancement Project will provide a range of enrichment workshops for low-income preschoolers enrolled at our Almond and Marilyn centers. We will support Kindergarten-readiness and provide exciting avenues for academic, creative and physical development. We will provide early learning kits that will help children and their caregivers undertake various learning activities at home.	To support Kindergarten-readiness and provide exciting avenues for academic, developmental and physical development for low-income students.	Economic Opportunity	CDBG (PS)	\$5,000
Legal Assistance for Seniors	Legal Assistance for Livermore Seniors	Provide free legal services to seniors to resolve issues such as elder abuse, guardianship of minor children, health law, citizenship, and public benefits.	Increase ability of seniors to access legal services to sustain independent living.	Suitable Living Environment	City SOE	\$5,500
Livermore Valley Joint Unified School District (LVJUSD)	Livermore Believes	Provides daily homework support, nutritious snacks, physical activity, and educational enrichment to socio-economically disadvantaged students at Junction Avenue and Marilyn Avenue Elementary.	To provide needed enrichment and support services to allow students to graduate with the skills needed to contribute and thrive in a changing world.	Economic Opportunity	City SOE	\$10,000
Livermore Valley Joint Unified School District (LVJUSD)	Project Roadrunner - Community Outreach Coordinator	Outreach to low-income and limited-English speaking families of school-age children to increase access to health care and provide education regarding health, nutrition, family literacy, and parenting.	Increase skill development and self-sufficiency for individuals and families through education.	Economic Opportunity	City SOE	\$5,000
Open Heart Kitchen	Hot Meals & Weekend Box Lunch Program	Provide hot nutritious meals and weekend box lunches free of charge to hungry people in need in Livermore.	Increase self-sufficiency for the lowest income persons and families in Livermore.	Suitable Living Environment	City SOE	\$10,000
Senior Support Program of the Tri-Valley	Case Management for Seniors	Provide in-home services to seniors to foster independence, promote safety and well being, improve quality of life, and preserve dignity.	Increase ability of seniors and persons with disabilities to sustain independent living.	Suitable Living Environment	CDBG (PS)	\$5,500
Spectrum Community Services	Meals on Wheels	Provide meals to homebound seniors each day.	Increase ability of seniors and persons with disabilities to sustain independent living.	Suitable Living Environment	CDBG (PS)	\$10,000
Tri-Valley Haven	Food Pantry	Provide food to low income, homeless and at-risk of homeless families and children through distribution of food at Food Pantry and seasonal food basket program in November/December.	Increase self-sufficiency for the lowest income persons and families in Livermore	Suitable Living Environment	City SOE	\$10,000
Twin Valley Learning Center	Subsidized Tutoring for at-risk kids	Provide tutoring to school-aged children living in homeless and domestic violence shelters, and for children from low-income families in Livermore.	Increase skill development and self-sufficiency for individuals through education.	Suitable Living Environment	CDBG (PS)	\$5,000

**FY2015-2016 Projects-Table 5**

## **SP-80 Monitoring - 91.230**

**Describe the standards and procedures that the jurisdiction will use to monitor activities carried out in furtherance of the plan and will use to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements**

The City of Livermore executes a contract/agreement with each agency that is awarded Community Development Block Grant and other grants awarded through the Housing and Human Service Grant Program (HHS Grants). It is the policy of the City to annually monitor all agencies that receive CDBG/HOME/HHS grants. Monitoring procedures and forms are included in the City's CDBG/HOME/HHS Grant Policy and Procedures Manual.

Staff utilizes a Compliance Monitoring Checklist for each project to ensure the agencies meet all local and federal requirements and appropriate records are maintained. An annual monitoring visit involves a review of contract performance, program effectiveness, and compliance with national objectives and financial management that would include use of program income. Any questions raised by the monitoring visit are pursued until resolved.

It is the City's goal to ensure that all of our grantees understand what is expected of them when they accept CDBG/HOME/HHS Grant funding. All agencies interested in applying for funding from the City's grant program are required to attend an information seminar. During this meeting, the potential applicants are given a detailed description of the various HUD and local grant requirements along with the City's CDBG/HOME/HHS Grant Policy and Procedure Manual.

Members of the City's Human Services Commission accompany staff on monitoring visits. This enables the Commission members to see the program in operation and to see how an agency spends the grant allocation. This "hands on" observation is invaluable when the Commission is asked to make funding decisions.

To continue the hands on approach by the Human Services Commission, Staff provides quarterly performance and financial reports to Commissioners. The City requests a report be made to the Human Services Commission from all Subrecipients who are not progressing on their project indicating why the project has been delayed, and what plans have been prepared to assure that the project will be completed in a timely fashion.

City staff considers monitoring an ongoing process throughout the year, involving continual communication with the Subrecipient. The scope of the Livermore CDBG Program, as well as the physical size of the City makes it possible to have thorough knowledge of each project. The goal of the City's monitoring process is to identify and address deficiencies early in order to improve the Subrecipients performance before it becomes a concern.

## Expected Resources

### AP-15 Expected Resources - 91.420(b), 91.220(c)(1,2)

#### Introduction

The City of Livermore's Fiscal Year (FY) 2015-2019 Consolidated Plan identifies the anticipated Federal, State, and local resources the City of Livermore will utilize to meet the priorities in this document and the FY 2015-2019 Consolidated Plan for the Alameda County HOME Consortium, of which the City of Livermore is a member jurisdiction.

The City of Livermore's anticipates receiving federal Community Development Block Grant (CDBG) allocations and HOME Investment Partnerships Program (HOME) funds through the Alameda County HOME Consortium during FY 2015-2019. The City will also receive approximately \$ 52,000 of rental income each year of the Consolidated Plan period from the properties the City purchased at 141-149 North Livermore with a Section 108 loan guarantee in FY 2014-2015. The City will use the program income generated from this property to repay the 108 loan. If this property generates any additional program income, the City will use the funding to pay for the buildings operating expenses.

Throughout each year of the 2015-2019 Consolidated Plan, the City will continue to leverage our federal CDBG and HOME allocations with local funding from the Housing and Human Services Grants (HHSG) Program. This program allocates funding from the City's In-Lieu Housing Funds to support housing programs, the Social Opportunity Endowment to leverage public services funding and the Human Service Facility Fee financing to support capital projects.

In addition to the HHSG Program, the City provides General Funds to subsidize the operation of the Livermore Multi-Service Center and support the 2-1-1 service.

**Anticipated Resources**

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of Con Plan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	340,149	55,000	35,000	430,149	1,608,000	The City anticipates receiving \$350,000 of CDBG allocation each year of the Consolidated Plan and an additional \$52,000 of program income.

**Table 18 - Expected Resources – Priority Table**

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

The City leverages CDBG funds with HOME funding and three other local sources of funding.

- 1) Housing In-lieu (In-lieu) is allocated solely to housing project and programs and derived from local development fees
- 2) The Human Services Facility Fee (HSFF) is allocated solely to capital projects that support human service projects that assist low-income persons. It is derived from local development fees.
- 3) The Social Opportunity Endowment (SOE) is allocated solely to public service projects that assist low-income persons. It is derived from a local development fees.
- 4) HOME funding is allocated to projects that provide tenant based rental assistance. The allocation is provided through being a member of the Alameda County HOME Consortium.
- 5) City General funds are used for specific projects such as the operation of the Multi-Service Center and 2-1-1.

**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

389 McLeod Street – By the end of FY 2014-2015 this site adjacent to the downtown will be fully rehabilitated. The five studio apartments will be affordable to Very Low Income (50%AMI) persons. Several persons experiencing homelessness in Livermore and are clients of the AC Impact program will receive housing in this development.

2047 First Street– Purchased in September 2005, the City advanced \$440,000 in funds through the State’s HELP loan program for the acquisition of this vacant property. The City has entered into an Exclusive Negotiating Rights Agreement with Eden Housing, a nonprofit housing developer, to develop the site into an affordable housing project.

241 North M Street – The City used \$400,000 in HELP funds from the State for the acquisition of the vacant M Street parcel in June 2008. The site, along with the adjacent property at 242 North N Street, will be used to develop an affordable housing project.

242 North N Street & 1763 Chestnut Street – These sites have been dedicated to the City by the O’Brien Group, a residential developer, in order to satisfy part of the City’s Inclusionary Housing ordinance requirements for the Arroyo Crossing development. The N-Street parcel was deeded to the City in October 2006, and along with the adjacent property at 241 North M Street, will be used to develop an affordable housing project for persons with disabilities. The City will assemble the 1763 Chestnut site with another adjacent property owned by the City (1635) and will be developed as described below.

1625 - 1635 Chestnut Street – This mostly vacant neighborhood shopping center was purchased in July 2010 using \$2,500,000 of City Housing In-Lieu funds with the purpose of developing the site into a mixed ownership/rental, market rate and affordable housing project. A Request for Proposals was sent out in January 2010 and a nonprofit housing developer, was engaged to develop the site into an affordable multifamily rental project.

2121 Railroad Avenue – The property was acquired in May 2009 through an advance of the City’s Housing Trust Fund to the Redevelopment Agency. In February 2010 the City entered into an Exclusive Negotiating Rights Agreement with Eden Housing, a nonprofit housing developer, to develop this site and the site adjacent into an affordable housing project.

2139 Railroad Avenue– The property was acquired by the RDA through a loan of City Housing Trust funds in June 2009. The City entered into an Exclusive Negotiating Rights Agreement with Eden Housing, a nonprofit housing developer in February 2010, to develop this site and the site adjacent into a mixed-use affordable housing project targeted to seniors.

In 2013, the City collaborated with Habitat for Humanity East Bay/Silicon Valley to purchase and rehabilitate distressed, single-family properties in Livermore to be resold at prices affordable for low-income first-time homebuyers, including disabled veterans. The City anticipates continuing this program

throughout the 2015-2019 Consolidated Plan.

The City anticipates that additional sites will become available for affordable housing development throughout the 2015-2019 Consolidated Plan timeframe.

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

#### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Affordable Housing Resources	2015	2019	Affordable Housing Public Housing	City-wide	Housing	CDBG: \$216,497	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit: 39 Households Assisted Public service activities for Low/Moderate Income Housing Benefit: 25 Households Assisted Homeowner Housing Rehabilitated: 3 Household Housing Unit
2	Homeless and Homeless Diversion	2015	2019	Homeless	City-wide	Housing Homeless Prevention and housing existing homeless	CDBG: \$40,000	Tenant-based rental assistance / Rapid Rehousing: 4 Households Assisted
3	Economic Opportunity	2015	2019	Non-Homeless Special Needs Non-Housing Community Development	City-wide	Homeless Prevention and housing existing homeless Need for additional public services	CDBG: \$7,500	Jobs created/retained: 41 Jobs

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Access to Health Services	2015	2019	Non-Homeless Special Needs Non-Housing Community Development Mental Health Services	City-wide	Need for additional public services	CDBG: \$34,994	Public service activities other than Low/Moderate Income Housing Benefit: 11662 Persons Assisted
5	Public Services	2015	2019	Non-Homeless Special Needs Non-Housing Community Development CDBG Program Administration	City-wide	Need for additional public services	CDBG: \$28,000	Public service activities other than Low/Moderate Income Housing Benefit: 186 Persons Assisted

Table 19 – Goals Summary

**Goal Descriptions**

1	<b>Goal Name</b>	Affordable Housing Resources
	<b>Goal Description</b>	Support and develop a continuum of housing resources that will increase access for low-income, seniors and disabled persons
2	<b>Goal Name</b>	Homeless and Homeless Diversion
	<b>Goal Description</b>	Provide assistance to all persons or households who are on the verge of becoming homeless and those who are currently experiencing homelessness
3	<b>Goal Name</b>	Economic Opportunity
	<b>Goal Description</b>	Support initiatives that increase a low income individual's ability to increase their household income

4	<b>Goal Name</b>	Access to Health Services
	<b>Goal Description</b>	Improve community health and access to basic and specialty care including dental and optometric care, substance abuse, behavioral and mental health care services for low-income, uninsured and under-insured residents
5	<b>Goal Name</b>	Public Services
	<b>Goal Description</b>	Support a wide range of services that increase or maintain stability for limited English-speaking persons, persons with disabilities, youth, seniors, at risk persons or households and other underserved populations. This will include increasing outreach and access to these services.

## AP-35 Projects - 91.420, 91.220(d)

### Introduction

This section of the Livermore Action Plan includes the proposed projects and activities to be undertaken by the City of Livermore that will implement its Housing and Community Development Strategic Plan contained in the FY 2015-2019 Consolidated Plan. The projects described in this section are funded with FY 2015-2016 federal funding from the Community Development Block Grant Program (CDBG) and HOME Investment Partnerships Program (HOME). A number of projects that the City funds through its Housing and Human Services Grants (HHS) Program that utilize local funding sources (the Livermore Social Opportunity Endowment (SOE), In-Lieu Housing Funds, and Human Services Facilities Fee Funds), are not included in this projects list. For a comprehensive, list of the City's HHS Program projects and activities for FY 2015-2016 in SP-70, Anti-Poverty Strategy.

#	Project Name
1	Housing Rehabilitation Program
2	Bluebell Apartment Balconies
3	Chestnut Apt. Gas Lines
4	Las Posadas Driveways
5	Abode Services TBRA
6	Housing & Independent Living Services for Disabled
7	AXIS Medical Clinic-Section 108 repayment
8	AXIS: Improving Patient Care
9	TVH's Counseling Service Program
10	Senior Support Case Management Program
11	Child Abuse Intervention Project
12	Early Learning Enhancement Project
13	Subsidized Tutoring Program
14	Meals on Wheels for Seniors
15	ECHO-TBRA Diversion
16	Section 108 Repayment/141-149 N. Livermore
17	Administration

**Table 20 – Project Information**

### Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The City of Livermore allocates its annual Housing and Human Services Grants Program funds to support the widest-ranging level of underserved needs in the community. The funding is allocated to a variety of housing and public service projects and activities to help address the priority needs identified in the five-year Consolidated Plan Strategic Plan. Federal funding is leveraged by local funds such as the City's Social Opportunity Endowment, Human Services Facilities Fee, and the In-Lieu Housing Fund. The main obstacle to addressing underserved needs is the excess of need over available funding and the

downward trend in funding availability from a variety of sources. The City's priorities were also based upon the Human Services Commission's review and of the 2011 Eastern Alameda County Human Services Needs Assessment and 2014 Mayor's Summit on Homelessness.

The main obstacles to addressing underserved needs are:

1. the ongoing and downward trend in funding availability from a variety of sources, particularly in CDBG and HOME funds;
2. lack of affordable housing compared to the growing demand;
3. the growing demand for services due to significant population growth between 1990 and 2010 in Eastern Alameda County, particularly in the low-income Hispanic population for Livermore;
4. fewer community resources that result in declining or stagnating supply of services;
5. the tripling of numbers of seniors over the age of 85 between 1990 and 2010; and,
6. the dramatic increase in public benefits for residents between 2003 and 2011.

## AP-38 Project Summary

### Project Summary Information

1	<b>Project Name</b>	Housing Rehabilitation Program
	<b>Target Area</b>	City-wide
	<b>Goals Supported</b>	Affordable Housing Resources
	<b>Needs Addressed</b>	Housing
	<b>Funding</b>	CDBG: \$430,149
	<b>Description</b>	The Housing Rehabilitation Program provides rehabilitation services to complete health and safety repairs for low-income homeowners.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	3 low-income households will be assisted
	<b>Location Description</b>	Various locations throughout Livermore, probably in low-income neighborhoods
	<b>Planned Activities</b>	Neighborhood Solutions will assist low-income homeowners with housing rehabilitation repairs or improvements.
2	<b>Project Name</b>	Bluebell Apartment Balconies
	<b>Target Area</b>	City-wide
	<b>Goals Supported</b>	Affordable Housing Resources
	<b>Needs Addressed</b>	Housing
	<b>Funding</b>	CDBG: \$430,149
	<b>Description</b>	Livermore Housing Authority will repair/upgrade Bluebell's unsafe balconies

	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	27 households to be assisted
	<b>Location Description</b>	Bluebell Apts., 1023 Bluebell Drive, Livermore, CA 94551
	<b>Planned Activities</b>	Repair 27 unsafe balcony patios to meet Livermore's Safety Codes
<b>3</b>	<b>Project Name</b>	Chestnut Apt. Gas Lines
	<b>Target Area</b>	City-wide
	<b>Goals Supported</b>	Affordable Housing Resources
	<b>Needs Addressed</b>	Housing
	<b>Funding</b>	CDBG: \$430,149
	<b>Description</b>	Repair gas leaks
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	3 households
	<b>Location Description</b>	Chestnut Apartments, 2264 Chestnut Street, Livermore, CA 94551
	<b>Planned Activities</b>	Livermore Housing Authority will repair gas leaks for safety reasons.
<b>4</b>	<b>Project Name</b>	Las Posadas Driveways
	<b>Target Area</b>	City-wide
	<b>Goals Supported</b>	Affordable Housing Resources
	<b>Needs Addressed</b>	Housing
	<b>Funding</b>	CDBG: \$430,149

	<b>Description</b>	Livermore Housing Authority will repair unsafe driveways
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	9 households
	<b>Location Description</b>	Las Posadas, 353 North I Street, Livermore, CA 94551
	<b>Planned Activities</b>	Livermore Housing Authority will repair unsafe driveways
<b>5</b>	<b>Project Name</b>	Abode Services TBRA
	<b>Target Area</b>	City-wide
	<b>Goals Supported</b>	Homeless and Homeless Diversion
	<b>Needs Addressed</b>	Homeless Prevention and housing existing homeless
	<b>Funding</b>	CDBG: \$430,149
	<b>Description</b>	Abode Services will assist low-income adults and youth transitioning out of foster care. CDBG will support comprehensive case management services that are used in conjunction with HOME funding for rental assistance.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	4 households assisted
	<b>Location Description</b>	Various locations in Livermore and the county
	<b>Planned Activities</b>	Abode Services will assist low-income adults and youth transitioning out of foster care with TBRA and comprehensive case management services.
<b>6</b>	<b>Project Name</b>	Housing & Independent Living Services for Disabled
	<b>Target Area</b>	City-wide

	<b>Goals Supported</b>	Economic Opportunity
	<b>Needs Addressed</b>	Need for additional public services
	<b>Funding</b>	CDBG: \$430,149
	<b>Description</b>	CRIL will provide disabled residents with comprehensive services, including employment and housing assistance.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	37 low-income disabled persons
	<b>Location Description</b>	Livermore's Multi-Service Center, 3311 Pacific Ave., Livermore, CA 94550
	<b>Planned Activities</b>	CRIL will provide disabled residents with comprehensive services, including employment and housing assistance.
<b>7</b>	<b>Project Name</b>	AXIS Medical Clinic-Section 108 repayment
	<b>Target Area</b>	City-wide
	<b>Goals Supported</b>	Access to Health Services
	<b>Needs Addressed</b>	Need for additional public services
	<b>Funding</b>	CDBG: \$430,149
	<b>Description</b>	This funding will repay a portion of the Section 108 loan that was used to pay for the rehabilitation of a new medical clinic.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	11,180 persons assisted
	<b>Location Description</b>	AXIS' Medical Clinic will be located at 5925 W. Las Positas, Pleasanton, CA.

	<b>Planned Activities</b>	Planned repayment of Section 108 loan.
<b>8</b>	<b>Project Name</b>	AXIS: Improving Patient Care
	<b>Target Area</b>	City-wide
	<b>Goals Supported</b>	Access to Health Services
	<b>Needs Addressed</b>	Need for additional public services
	<b>Funding</b>	CDBG: \$430,149
	<b>Description</b>	AXIS will enhance patient care by implementing a new approach to managing prescription refill services for patients.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	432 patients will be assisted
	<b>Location Description</b>	AXIS' community health clinics
	<b>Planned Activities</b>	AXIS will enhance patient care by hiring a Medication Refill Nurse to implement a new approach to managing prescription refill services for patients.
<b>9</b>	<b>Project Name</b>	TVH's Counseling Service Program
	<b>Target Area</b>	City-wide
	<b>Goals Supported</b>	Access to Health Services
	<b>Needs Addressed</b>	Need for additional public services
	<b>Funding</b>	CDBG: \$430,149
	<b>Description</b>	TVH's Counseling Service Program provides clinical and crisis counseling, support groups and social services' referrals.
	<b>Target Date</b>	6/30/2016

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	30 persons who are survivors of domestic violence, sexual assault, homelessness, and individuals and families in crisis.
	<b>Location Description</b>	Tri-Valley Haven's (TVH) Community Center, 3663 Pacific Ave., Livermore, CA. and via TVH's 24-hour crisis line
	<b>Planned Activities</b>	TVH's Counseling Service Program provides clinical and crisis counseling, support groups and social services' referrals to survivors of domestic violence, sexual assault, homelessness, and individuals and families in crisis.
<b>10</b>	<b>Project Name</b>	Senior Support Case Management Program
	<b>Target Area</b>	City-wide
	<b>Goals Supported</b>	Public Services
	<b>Needs Addressed</b>	Need for additional public services
	<b>Funding</b>	CDBG: \$430,149
	<b>Description</b>	Senior Support will provide quality and cost-effective interventions and outcomes via comprehensive case management services for seniors with health and human service needs.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	20 seniors
	<b>Location Description</b>	Various homes in Livermore
	<b>Planned Activities</b>	Senior Support will provide quality and cost-effective interventions and outcomes via comprehensive case management services for seniors with health and human service needs.
<b>11</b>	<b>Project Name</b>	Child Abuse Intervention Project

	<b>Target Area</b>	City-wide
	<b>Goals Supported</b>	Public Services
	<b>Needs Addressed</b>	Need for additional public services
	<b>Funding</b>	CDBG: \$430,149
	<b>Description</b>	CALICO conducts forensic interviews with children who have been sexually abused, physically hurt, severely neglected or witnessed violence and provides support services to care givers.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	35 toddlers, children and adolescents and adults with developmental disabilities
	<b>Location Description</b>	CALICO offices at 524 Estudillo Ave., San Leandro, CA.
	<b>Planned Activities</b>	CALICO conducts forensic interviews with toddlers, children, and adolescents and adults with developmental disabilities who have been sexually abused, physically hurt, severely neglected or witnessed violence and provides support services to care givers.
<b>12</b>	<b>Project Name</b>	Early Learning Enhancement Project
	<b>Target Area</b>	City-wide
	<b>Goals Supported</b>	Public Services
	<b>Needs Addressed</b>	Need for additional public services
	<b>Funding</b>	CDBG: \$430,149
	<b>Description</b>	Kidango's Early Learning Enhancement Project will provide enrichment workshops for low-income preschoolers at Almond and Marilyn Centers to support kindergarten readiness, as well as early learning kits for activities at home.
	<b>Target Date</b>	6/30/2016

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	32 low-income preschoolers
	<b>Location Description</b>	Kidango's Almond Center, 1401 Almond Ave., Livermore, CA 94550 and Kidango's Marylin Center, 800 Marylin Ave., Livermore, CA 94550
	<b>Planned Activities</b>	Kidango's Early Learning Enhancement Project will provide enrichment workshops for low-income preschoolers at Almond and Marilyn Centers to support kindergarten readiness, as well as early learning kits for activities at home.
<b>13</b>	<b>Project Name</b>	Subsidized Tutoring Program
	<b>Target Area</b>	City-wide
	<b>Goals Supported</b>	Public Services
	<b>Needs Addressed</b>	Need for additional public services
	<b>Funding</b>	CDBG: \$430,149
	<b>Description</b>	TVLC provides subsidized academic tutoring to at-risk school-aged children from low-income families. A majority of the children who utilize this service reside in homeless or domestic violence shelters.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	50 children and youth
	<b>Location Description</b>	Twin Valley Learning Center is located at 1040 Florence Road, Room 18, Livermore, CA 94550

	<b>Planned Activities</b>	TVLC provides subsidized academic tutoring to at-risk school-aged children from low-income families. A majority of the children who utilize this service reside in homeless or domestic violence shelters.
<b>14</b>	<b>Project Name</b>	Meals on Wheels for Seniors
	<b>Target Area</b>	City-wide
	<b>Goals Supported</b>	Public Services
	<b>Needs Addressed</b>	Need for additional public services
	<b>Funding</b>	CDBG: \$430,149
	<b>Description</b>	Spectrum Community Services provides Meals on Wheels to ensure the delivery of nutritious meals and safety checks for homebound, elderly residents.
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	69 homebound seniors
	<b>Location Description</b>	Various senior homes in Livermore
	<b>Planned Activities</b>	Spectrum Community Services provides Meals on Wheels to ensure the delivery of nutritious meals and safety checks for homebound, elderly residents.
<b>15</b>	<b>Project Name</b>	ECHO-TBRA Diversion
	<b>Target Area</b>	City-wide
	<b>Goals Supported</b>	Homeless and Homeless Diversion
	<b>Needs Addressed</b>	Homeless Prevention and housing existing homeless
	<b>Funding</b>	CDBG: \$430,149
	<b>Description</b>	ECHO housing will use CDBG to leverage HOME TBRA funding to provide a rental assistance and case management to divert households from becoming homeless.

	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Four families will be provided assistance
	<b>Location Description</b>	The families will be dispersed throughout the City.
	<b>Planned Activities</b>	Provide case management and rental assistance to divert households from becoming homeless
16	<b>Project Name</b>	Section 108 Repayment/141-149 N. Livermore
	<b>Target Area</b>	City-wide
	<b>Goals Supported</b>	Affordable Housing Resources
	<b>Needs Addressed</b>	Housing
	<b>Funding</b>	CDBG: \$430,149
	<b>Description</b>	Planned repayment of Section 108 loan guarantee
	<b>Target Date</b>	6/30/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 30 families will receive services this fiscal year
	<b>Location Description</b>	141-149 North Livermore Avenue
	<b>Planned Activities</b>	Planned repayment of Section 108 loan for 141-149 North Livermore Avenue
17	<b>Project Name</b>	Administration
	<b>Target Area</b>	City-wide
	<b>Goals Supported</b>	Public Services

<b>Needs Addressed</b>	Housing Homeless Prevention and housing existing homeless Need for additional public services
<b>Funding</b>	CDBG: \$430,149
<b>Description</b>	Administration of Livermore's CDBG entitlement
<b>Target Date</b>	6/30/2016
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A
<b>Location Description</b>	City-wide
<b>Planned Activities</b>	Administration of CDBG entitlement

## **AP-50 Geographic Distribution - 91.420, 91.220(f)**

### **Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

CDBG public service and capital funds will be distributed throughout the City of Livermore, thus the majority of funding through the City's Housing and Human Services Grant Program is distributed city-wide. However, certain projects receiving funding have main offices in other cities (such as Dublin, Pleasanton, Fremont, Oakland, and Hayward), or services may be provided in other jurisdictions, such as the adjacent cities of Pleasanton and Dublin, where the agencies funded serve Livermore residents as part of services provided within the greater Tri-Valley area. All funded activities are targeted to serve eligible households that reside solely within the City of Livermore.

### **Geographic Distribution**

<b>Target Area</b>	<b>Percentage of Funds</b>
City-wide	100

**Table 21 - Geographic Distribution**

### **Rationale for the priorities for allocating investments geographically**

For many programs using CDBG funds, such as homeowner residential rehabilitation, the exact location of the activity is not determined prior to funding the program as a whole. Some agencies also serve the entire City and/or Tri-Valley area, not just targeted areas. For example, the non-profit Open Heart Kitchen provides hot meals in different locations of Livermore, as well as in adjacent cities of Dublin and Pleasanton in the Tri-Valley area, to accommodate the geographic dispersal.

Livermore, in collaboration with its community partners, will continue to provide services citywide. In response to the 2011 Eastern Alameda County Human Services Needs Assessment Report, Livermore will also focus on the growing demographics and needs stated in this Needs Assessment Report. For example this will include Hispanic population, populations with special needs such as seniors, youth aging out of foster care, residents with developmental disabilities, mental and/or medical health needs.

## **AP-85 Other Actions - 91.420, 91.220(k)**

### **Introduction**

This section describes actions that the City of Livermore plans to undertake in FY 2015-2016 and during the Consolidated Plan FY2015-2019 to address obstacles to meeting underserved needs, foster and maintain affordable housing, reduce lead-based paint hazards, reduce the number of families living in poverty, develop institutional structure, and enhance public/private coordination.

### **Actions planned to address obstacles to meeting underserved needs**

The City of Livermore is committed to ensuring that housing and social services meet the needs of a variety of income levels and household types and are fairly and equitably provided to all residents. The City continues to work proactively to implement its housing goals, policies, and programs that include addressing and mitigating potential obstacles, both market and governmental, to housing. To achieve this goal, the City will continue partnerships with other Cities in eastern Alameda County, San Ramon and Danville in Contra Costa County, government agencies and non-profits in order to continue to produce and maintain housing that is affordable for all household types and income groups.

In 2011, the Cities of Livermore, Pleasanton, and Dublin contracted with Resource Development Associates (RDA) to update a Human Services Needs Assessment initially created in 2003. To complete the report, the consultants completed a review of statistics, and obtained information from clients, stakeholders and residents of the three Tri-Valley communities through 14 focused discussion groups with 103 client participants and 18 interviews with individual civic leaders. The consultants received 74 responses to an online survey from 38 organizations and interviewed over 300 hard-to reach clients. Finally, RDA completed a community meeting in each of the three Cities with over 70 people in attendance. As a result of the completion of the 2011 Eastern Alameda County Human Services Needs Assessment, the three cities and Human Service Commissions held a series of meetings to determine how to implement the results of the report, focusing on how to provide services to Tri Valley low income residents in the most efficient manner.

### **Actions planned to foster and maintain affordable housing**

The City of Livermore has given priority to the development and implementation of housing programs that address the needs of special user groups – i.e., individuals with disabilities and at-risk youth, affordable family housing, affordable senior housing, and the provision of emergency and transitional housing for the homeless. In FY2015-2016, the City will continue to support ECHO Housing's fair housing counseling services with funding from In-Lieu dollars. ECHO will also continue implementing in FY 2015-2016 its Rental Assistance and Shared Housing Counseling and Placement Programs in conjunction with other support services. With its Home seeking Program, ECHO will also train over 200 households about home seeking strategies and options on looking for and finding rental property. ECHO will also continue

to provide rental assistance and case management to divert families from becoming homeless. The City will also provide funding to Abode Services in FY 2015-2016 for continued implementation of its Tenant-based Rental Assistance Program and support services to very low-income households and youth ages 18-24 at risk of becoming homeless who are pursuing educational and vocational goals towards self-sufficiency.

The City's mortgage assistance programs will provide low-interest, deferred payment loans and closing costs' assistance to 5-7 low-income, first-time homebuyers annually. The City leverages its local Housing Trust Funds (In-lieu housing funds) with CalHome Funding from the California Department of Housing and Community Development, and other private and public sources. Layering sources of funds provides affordability to serve low-income purchasers at 80% AMI.

### **Actions planned to reduce lead-based paint hazards**

The City's Neighborhood Preservation staff of the Community Development Department provides monthly workshops at each of the local home improvement stores in Livermore to disseminate information regarding a variety of code enforcement issues including mold and lead-based paint. Neighborhood Preservation is committed to proactive code enforcement that keeps persons living in their homes. Incidences of lead paint that come to the City's attention are addressed for low-income residents through the City's Housing Rehabilitation Program.

### **Actions planned to reduce the number of poverty-level families**

The mission of Livermore's Housing and Human Services (HHS) Division of the Community Development Department is to produce, preserve and support affordable housing to help low-income, homeless, senior and disabled populations. HHS administers contracts with community organizations to assist low-income residents to obtain necessary services for children and youth, singles and families, seniors, and those who have special needs.

As stated under the City's Priorities and Goals in AP-20, the City and its partners coordinate a diverse range of programs and services funded through multiple sources to help low-income families, homeless individuals and families, and populations with special needs. Not only does Livermore use HUD CDBG and HOME funds to improve the lives of low-income individuals and families, our City contributes its own local funds annually to health and human services through the following Housing and Human Services (HHS) funds: In-Lieu, Social Opportunity Endowment Program and HHS facility fees.

Additionally, Livermore's General Fund provides funding for its own Multi-Service Center, a one-stop facility where Livermore and other Tri-Valley residents can access services from a variety of public agencies. Nine critical agencies provide staff to provide residents information and direct and referral services. Service providers include the largest non-profit that provides affordable housing services in our county, Alameda County Social Services Department, the State Department of Rehabilitation, the

Tri-Valley's largest community health center, the County's primary fair housing service provider, an AIDS project, etc. Various community-based organizations use this Multi-Service Center for regular support group meetings, including the Afghan Refugee Woman's Health Program and Community Resources for Independent Living.

Over the years, the administration of the City's local and federal CDBG/HOME/Section 108 funds, in concert with other City departments' efforts and our community partners, a network of services has evolved to:

1. Assist individuals and families to access resources that help move them to self-sufficiency;
2. Prevent poverty for Livermore's low-income children, youth, young adults with developmental disabilities and those aging out of foster care through multiple education efforts, life skills training and comprehensive case management services; and
3. Alleviate poverty by improving individual and family economic opportunities that help them to find and maintain affordable housing and jobs.

The Mayor's Summit on Homelessness, held in April 2014, was an important initial step to creating a coordinated response to the issue of homelessness in Livermore. Throughout the Consolidated Plan period, the City will engage service providers, faith community, local government staff, and interested community members to provide recommended actions to divert people from becoming homeless and assist persons experiencing homelessness.

The following is not intended as an exhaustive list, but it demonstrates the breadth and diversity of efforts to assist low- and moderate-income people. This information provides a better context for the initiatives, partnerships, programs, and services that surround the Consolidated Plan's federal funds. While no one program or service can address all needs for those in poverty, the City of Livermore places high value on timely and useful efforts and services that focus on preventing those at-risk from becoming entrenched in poverty.

### **Actions planned to develop institutional structure**

The Human Services Program Manager is the City's CDBG and HOME Program Manager and serves as the staff liaison to the Human Services Commission. The Human Services Program Manager manages the Human Services Consultant who provides support in the management of CDBG and HOME and assists in the implementation of the annual housing and human services grants program. Both positions are within the Housing and Human Services Division of the Community and Economic Development Department (CEDD).

CEDD includes the Housing and Human Services, Economic Development, Planning, Engineering, and

Building Divisions. The Housing and Human Services Division is responsible for managing the City's Social Opportunity Endowment, Human Services Facilities Fee, In-Lieu Low-Income Housing Fund, and developing housing initiatives including the Affordable Homeownership Opportunities and Mortgage Assistance Programs. The addition of the Economic Development Division within the Community Development Department in 2013 helped to foster and enhance collaboration amongst the City's housing, human service, and economic development divisions.

The Housing and Human Service Division works very closely with staff in the Cities of Pleasanton and Dublin and other cities in the region to coordinate human service and housing initiatives. The Human Services Commissions of Pleasanton and Livermore hold joint meetings at least two times per year. The joint Commissions also collaborate to improve visibility and community support for local non-profits. The Commissions are working on an update of the Tri-Valley Human Services Directory in both English and Spanish.

### **Actions planned to enhance coordination between public and private housing and social service agencies**

There are a number of non-profit organizations whose activities are related to the provision of affordable housing and human service programs in the City of Livermore. The City actively works with the following groups: Interfaith Housing; HOUSE, Inc.; AID Employment; Eden Housing; BRIDGE Housing; Hello Housing; ECHO Housing; Tri-Valley Haven; Shepherd's Gate; Twin Valley Learning Center; Allied Housing; Habitat for Humanity; Open Heart Kitchen; Valley Care Hospital; Abode Services; East Bay Innovations; Futures Explored, Inc.; GRID Alternatives; Spectrum Community Services; Tri-Valley Interfaith Poverty Forum; Alameda County Food Bank; Tri-City Health Center; Live Well: Livermore Healthy City Partnership; Kaiser Permanente, Community Grant Program; Community Resources for Independent Living; Child Care Links; Law Center for Families; Kidango; Kaleidoscope/Easter Seals Bay Area; Anthropos Counseling Center; Axis Community Health; Alameda County Housing and Community Development; Livermore Area Recreation and Park District (LARPD); Livermore Valley Joint Unified School District (LVJUSD); Tri-Valley Housing Opportunity Center (TVHOC); Community Association for Preschool Education (CAPE); CALICO; Legal Assistance for Seniors; Senior Support Program of the Tri-Valley; and Tri-Valley Haven.

Within the private industry, for-profit developers and lenders have assisted development of affordable housing. For-profit developers have provided affordable single-family and multi-family housing units in compliance with the City's inclusionary housing program.

Lastly, the City's one-stop Multi-Service Center houses at least six major non-profit agencies, three Alameda County social service departments and California's Department of Rehabilitation, and Medi-Cal which conduct outreach and provide information and referral and other direct services to those with various needs. Community agencies are welcome to host regular meetings at the Multi-Service Center.

## Program Specific Requirements

### AP-90 Program Specific Requirements - 91.420, 91.220(I)(1,2,4)

#### Introduction

Two projects generate program income for the City of Livermore, the Housing Rehabilitation program and the property at 141-149 North Livermore Avenue that the City acquired with a Section 108 loan guarantee.

We do not anticipate receiving any program income from the Housing Rehabilitation program for FY 2015-2016.

The City will receive \$52,000 of rental income from the North Livermore properties. The income will be used to repay the Section 108 loan guarantee. If the City receives any excess rental income, we will use the funding to pay for ongoing operating and maintenance expenses for the property.

#### Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
<b>Total Program Income:</b>	<b>0</b>

#### Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	100.00%

## Attachments

### Citizen Participation Comments

#### Housing Element Public Workshops

##### Public Presentation

The City gave a short presentation at the Human Services Commission Meeting on November 18, 2014. The presentation included an overview of the Housing Element process and provided opportunity for attendees to ask questions. Next, the meeting involved a long discussion about homelessness and related services with representatives from ECHO, Abode Services, Tri-Valley Haven, and Livermore Homeless Refuge. Comments related to the Housing Element included, but are not limited to:

- Housing affordability is a problem in the Tri-Valley.
- The lack of available housing makes it difficult to provide permanent housing placement using available subsidies.
- The faith-based community is an important component of the network of emergency shelters, food provision, and other services.
- Service providers currently coordinate with each other but there are specific ways that coordination could be improved

Recommendations that were incorporated into the Housing Plan (Chapter 5) as a result of this meeting include but are not limited to:

- Facilitate the coordination of the faith-based community and providers of homeless services, building upon the Mayor's Homeless Summit.
- Support the efforts of the Homeless Street Outreach (HSO) Team to proactively connect homeless individuals to resources.

##### Stakeholder Meetings

#### Eden Council for Hope and Opportunity

On November 21, 2014, the City of Livermore met with a representative from ECHO to discuss housing issues and opportunities. Specifically, fair housing and housing discrimination were key topics of discussion. As described in Section 4.4, ECHO receives assistance from the City to conduct annual fair housing audits, which have found occurrences of housing discrimination in the city and county. Identifying these issues allows ECHO to reach out to properties and landlords who may be unlawfully discriminating against proposed tenants.

Existing programs that will be continued in the Housing Plan (Chapter 5) include but are not limited to:

- Continue to refer complaints of discriminatory housing practices to Livermore Housing Authority (LHA) and ECHO.
- Continue to assist in the distribution of fair housing brochures at public locations, such as city counters, public libraries, community/senior centers, and service providers.
- Continue to provide financial support for the City's Fair Housing Audit conducted by ECHO and the dissemination of audit results and information on fair housing laws to landlords, rental housing organizations and the public.

#### Community Resources for Independent Living (CRIL)

On December 4, 2014, the City of Livermore met with representatives from CRIL to discuss specific housing concerns for persons with disabilities. The discussion covered issues related to affordability, the growing need for affordable and accessible housing, universal design to accommodate persons with disabilities, and the loss of subsidized/affordable units due to market forces.

Recommendations that were incorporated into the Housing Plan (Chapter 5) as a result of this meeting include but are not limited to:

- Support “aging in place” through community design, partnering with organizations that provide support services, and encouraging accessibility improvements to rental housing.
- Explore additional funding sources and opportunities to leverage existing funding to increase resources for affordable housing programs.
- Support the preservation of existing market rate housing that is affordable to lower income households through rehabilitation and rental assistance programs.

## COMMUNITY WORKSHOP

As part of the community outreach on the Livermore Housing Element Update, Lisa Wise Consulting, Inc. (LWC) held a public workshop at the Robert Livermore Community Center on Tuesday December 9<sup>th</sup> 2014, 7:00 – 8:30 pm. The intent of the workshop was to gather input from the community on the highest priority housing issues facing the City of Livermore. There were ten (10) community members in attendance.

The workshop began with a PowerPoint presentation that included a brief description of: the components of a Housing Element, existing conditions in Livermore, the land inventory, current programs, and the updated goals. The session then continued with two breakout groups. LWC staff took notes as attendees provided comments on: 1) The most pressing housing issues in Livermore, 2) The main barriers to addressing housing needs, 3) Gaps in the City’s housing-related services, and 4) Policies and programs that should be prioritized. The information collected guided the Consultant Team’s research and analysis, and ultimately informed recommendations in the Housing Element Update, including the addition of policies and programs to address community feedback. Below is a summary of the input:

### 1) What do you perceive as the most pressing housing issues in Livermore?

- **Affordability**
  - Many long-term residents of Livermore now cannot afford to live in the City
  - Rents are quickly rising beyond the range of affordability
  - Section 8 vouchers are expiring before persons can find a viable housing option/a landlord who will accept them
- **Housing Supply**
  - There needs to be a more diversified gradient of housing stock for Livermore’s low-income community
  - Consider more higher density zoning for apartments (standards related to size, height, density, and housing types)
    - Desire for studio apartments at affordable prices (\$800/month)
  - Low-income housing should continue to be built close to public services and transportation
- **Disabled residents**

- Provide project-based housing for the disabled
- **Homeless population**
  - Provide more and better services for the homeless population

## 2) What are the main barriers to addressing housing needs?

- **Market**
  - Overall market constraints such as land cost, fees, and financing.
- **Regulation**
  - Perceived long and complicated City permit process
  - City regulations, permit fees, and building code requirements such as Title 24 add to development costs
  - Zoning that limits a wider range of housing types that would serve lower income households
- **Communication**
  - City can better communicate new projects and efforts to the public
- **Funding**
  - The lack of funding for low-income housing projects and homeless services

## 3) Are there gaps in housing-related services provided in the City?

- **Funding**
  - The City could access a wider diversity of internal and external funding sources to support affordable housing
- **Regional Housing Planning**
  - Lack of communication and collaboration with nearby cities
- **Vouchers**
  - Provide better Section 8 voucher assistance for those in need

## 4) What policies and programs do you think should be prioritized?

- **Homelessness**
  - The City should provide more opportunities for faith-based and non-governmental organizations to partner with City, and the City should better communicate with these entities
- **Help and enable small landlords**
  - Elucidate to landlords the programs and regulations that affect them
  - Find ways to utilize more vouchers
- **Outreach and Media**
  - Consider hosting a forum/summit on homelessness in Livermore
  - Show/teach the community about the problem
- **Regional Planning**
  - Take a multi-city approach to helping the homeless

Recommendations that were incorporated into the Housing Plan (Chapter 5) as a result of this meeting include but are not limited to:

- Support the preservation of existing market rate housing that is affordable to lower income households through rehabilitation and rental assistance programs.
- Support partners that provide outreach to landlords about voucher programs with aim of increasing housing opportunities for recipients of rental assistance.

- Improve communication with the public to increase awareness of policies, programs, and permit processes that support the production of affordable housing.
- Analyze potential Development Code updates that would expand opportunities for attached housing (e.g., small apartment complexes) and smaller unit types (e.g., studios and cottages).
- Evaluate specific barriers to residential development of small properties

## Appendix - Alternate/Local Data Sources

<b>1</b>	<p><b>Data Source Name</b></p> <p>Tri-Valley Human Services Needs Assessment</p>
	<p><b>List the name of the organization or individual who originated the data set.</b></p> <p>Cities of Livermore, Pleasanton and Dublin, California</p>
	<p><b>Provide a brief summary of the data set.</b></p> <p>In 2011, the Cities of Dublin, Livermore and Pleasanton joined to conduct a broad-based assessment of human service needs in Eastern Alameda County. This report expands upon an earlier Needs Assessment, which was conducted in 2003. Much in the Tri-Valley has changed since the early 2000s, and additional data from the 2010 U.S. Census and American Community Survey is now available to demonstrate demographic and economic trends. This report documents many of these changes and draws on a wide range of community member and service provider perspectives to help demonstrate how these changes affect the lives of vulnerable residents and the services they receive</p>
	<p><b>What was the purpose for developing this data set?</b></p> <p>The Tri-valley Human Services Needs Assessment discovered that in Eastern Alameda County there is a significant and increasing disparity between the growing demand for human services and a stagnating, and at times, declining supply of services. In other words, the quality of life for many residents is deteriorating, and at the same time, they are able to access fewer and fewer resources to help them recover. While this phenomenon is not necessarily unique to the Tri-Valley, the assessment also found that there are two distinctive challenges facing the area. First, there is a perception from both outside and within the Tri-Valley that because the area is relatively prosperous (compared to Alameda County as a whole) there are few poor people and therefore no need for service delivery expansion. Secondly, the perception of relative wealth and privilege has resulted in a sense of stigma associated with asking for help among individuals and families who are experiencing financial hardship and/or decline in wellbeing due to illness, age, or other transitions. As a result, many who could benefit most from services are not seeking them out.</p>
	<p><b>Provide the year (and optionally month, or month and day) for when the data was collected.</b></p> <p>Through 2011 and early 2012</p>
	<p><b>Briefly describe the methodology for the data collection.</b></p> <p>The Consultants utilized a variety of methodologies to collect the data. Their work included a review of the 2010 Census, Alameda County Social Services Data and Healthy Kids Survey in conjunction with public meetings, online surveys and individual surveys.</p>

	<p><b>Describe the total population from which the sample was taken.</b></p> <p>To complete the study, the consultants reviewed the 2010 Census, Alameda County Social Services Data &amp; Healthy Kids Survey. Additionally they held 14 focus groups with 103 participants, 18 key information interviews, and 74 people from 38 non-profit agencies responded to the social service provider survey. The consultants also surveyed 300 people that were considered “hard to reach” (homeless, English as a second language, etc). The draft Needs Assessment was reviewed in three community meetings with over 70 people in attendance as well as each of the City Council meetings. Public comment from these meetings was incorporated into the final Needs Assessment document.</p> <p><b>Describe the demographics of the respondents or characteristics of the unit of measure, and the number of respondents or units surveyed.</b></p> <p>Please see the Tri-Valley Human Services Needs Assessment for the full breakdown of the respondents.</p> <p><a href="http://www.cityoflivermore.net/civicax/filebank/documents/7830/">http://www.cityoflivermore.net/civicax/filebank/documents/7830/</a></p>
2	<p><b>Data Source Name</b></p> <p>Public Meetings to update the 2015 Housing Element</p> <p><b>List the name of the organization or individual who originated the data set.</b></p> <p>City of Livermore, California</p> <p><b>Provide a brief summary of the data set.</b></p> <p>The Housing Element addresses one of the most basic human needs for shelter. It also provides a critical link between land use and transportation policies, which define the location, layout, and movement of people and goods. For a region to have a strong and balanced economy, its workers must also have places to live within their economic means. From the perspective of human needs, housing should be high on the hierarchy of policy priorities. <i>(Executive Summary, 2015-2022 Housing Element)</i></p> <p><b>What was the purpose for developing this data set?</b></p> <p>The City of Livermore Housing Element is part of the City’s General Plan, a comprehensive policy framework guiding the physical, economic, and social development of the City. This update to the Housing Element supersedes the Livermore Housing Element adopted in 2009. The Housing Element is intended to assist Livermore in identifying housing needs for residents of all income levels and developing an action program to meet those needs. The Housing Element should be used in conjunction with the Land Use Element to identify appropriate sites and land use designations for the development of quality, affordable housing. The Housing Element must be internally consistent with other General Plan elements and address State mandates that can restrict the ability of the City to designate certain sites for housing. <i>(Executive Summary, 2015-2022 Housing Element)</i></p> <p><b>Provide the year (and optionally month, or month and day) for when the data was collected.</b></p> <p>November 2014 - February 2015</p>

	<p><b>Briefly describe the methodology for the data collection.</b></p> <p>City of Livermore staff held individual interviews and public meetings. A public hearing was also held with the Livermore City Council.</p> <p>Please review the Housing Element page on the City's website for further information.  <a href="http://www.cityoflivermore.net/citygov/cd/planning/housing_element.asp">http://www.cityoflivermore.net/citygov/cd/planning/housing_element.asp</a></p> <p><b>Describe the total population from which the sample was taken.</b></p> <p>Please review the Housing Element page on the City's website for further information.  <a href="http://www.cityoflivermore.net/citygov/cd/planning/housing_element.asp">http://www.cityoflivermore.net/citygov/cd/planning/housing_element.asp</a></p> <p><b>Describe the demographics of the respondents or characteristics of the unit of measure, and the number of respondents or units surveyed.</b></p> <p>Please review the Housing Element page on the City's website for further information.  <a href="http://www.cityoflivermore.net/citygov/cd/planning/housing_element.asp">http://www.cityoflivermore.net/citygov/cd/planning/housing_element.asp</a></p>
3	<p><b>Data Source Name</b></p> <p>Mayor's Summit on Homelessness</p> <p><b>List the name of the organization or individual who originated the data set.</b></p> <p>City of Livermore, California</p> <p><b>Provide a brief summary of the data set.</b></p> <p>Mayor John Marchand of Livermore convened the Mayor's Summit on Homelessness on April 30, 2014 to discuss local and regional solutions to providing assistance to those experiencing homelessness and households on the brink of becoming homeless.</p> <p><b>What was the purpose for developing this data set?</b></p> <p>As the issue of homelessness continues to grow in the Tri-Valley, the communities have struggled to provide adequate services for this population. The 2011 Eastern Alameda County Human Services Needs Assessment found that poverty is increasing in the Tri-Valley. The number of Livermore residents receiving general assistance, CalWorks, and MediCal has tripled between 2003 and 2011. Additionally, the number of Livermore residents receiving food stamps has increased six fold between 2003 and 2011. The rise in the number of households accessing these programs show that many more families are at greater risk of becoming homeless.</p> <p><b>Provide the year (and optionally month, or month and day) for when the data was collected.</b></p> <p>April 30, 2014</p> <p><b>Briefly describe the methodology for the data collection.</b></p> <p>The information was collected in individual groups at a public meeting.</p>

	<p><b>Describe the total population from which the sample was taken.</b></p> <p>Over 200 people attended the Mayor's Summit on Homelessness. For further information please review the Summit report on the City's website</p> <p><a href="http://www.cityoflivermore.net/civicax/filebank/documents/10448/">http://www.cityoflivermore.net/civicax/filebank/documents/10448/</a></p>
	<p><b>Describe the demographics of the respondents or characteristics of the unit of measure, and the number of respondents or units surveyed.</b></p> <p>For further information please review the Summit report on the City's website</p> <p><a href="http://www.cityoflivermore.net/civicax/filebank/documents/10448/">http://www.cityoflivermore.net/civicax/filebank/documents/10448/</a></p>